

SEHv3.2.1 Corrections as of August 2011

Page	Line	Change
All	Header	Updated Title and Document Number to reflect v3.2.2. Updated date to October 2011
i	Title Page	Updated date to October 2011
i	Title Page	Added "and 3.2.2" to last Revisions and Updates statement
viii-x	Contents and Tables	Updated page numbers
15	¶ below fig 2-4, line 8	Deleted "at"
30	last	Changed superscript "14" to "15"
34	¶ above fig 3-8, last sentence	Changed superscript "10" to "11"
34	3.4.3 Title	Changed superscript "21" to "22"
38	¶ below fig 3-9, line 7	Changed sentence to read, "LEfSE are listed as 147 practices (referred to as subenablers) organized under 47 non-actionable topical headings called Enablers, and grouped into the six Lean Principles described below."
38-40	Various	Changed "enablers" to "subenablers"
40	next to last ¶	Added sentence, "Managers and individual employees should decide which subenablers fit their needs and how to prioritize them for implementation." before last sentence.
40	last ¶	Deleted sentence about "formal online process ..." and updated reference to reflect publication date of Feb 2011.
40	last ¶	Added new last sentence: "The INCOSE Lean SE Working Group public website at http://www.incose.org/practice/techactivities/wg/leansewg/ contains a number of related, publically available products."
43	Sec. 3.5, first sentence.	Changed first sentence of 3.5 to read: Conway's law ⁴⁰ suggests that "organization which design systems ... are constrained to produce designs which are copies of the communication structures of those organizations." Systems thinking and systems engineering help organizations avoid the pitfall of Conway's law by ensuring that system designs are appropriate to the problem being addressed.
51	Ref 21	Changed Ref 21 to Ref 22

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51	Ref 22	Changed Ref 22 to Ref 21
52	Ref 35	Updated Ref 35 to read: "35. Oppenheim, Bohdan W., Earll M. Murman, and Deborah A. Secor, "Lean Enablers for Systems Engineering," Systems Engineering: Journal of the International Council on Systems Engineering, 14 (1): 29-55, Spring 2011. First published online on 2 February 2010 by Wiley Online Library, < http://onlinelibrary.wiley.com/doi/10.1002/sys.20161/pdf >"
54	After Sect 3 References	Added blank page.
56	4.1.1.4, 1st sent.	Deleted duplicate text "set of"
66	¶ before Note.	Broke second sentence into two sentences: "...functional "threads" specified. It also defines the roles..."
66	¶ before Note.	Added new last sentence: "The ConOps document is often broken into two parts: Part 1 describes the overall "User" ConOps (regardless of solution); Part 2 describes the "System" ConOps for each candidate solution."
66	Note	Changed last sentence to read: "...for instances wherein the enterprise is the system of interest and for systems that operate within the enterprise."
78	2nd bullet	Addes "A" and change "identify" to "identifies"
79	6th bullet	Changed second "TBD" to "TBR"
89	¶ after item 3, 2nd line	Deleted "the"
97	Last bullet before 4.3.2	Changed superscript "17" to "18"
98	¶ before fig 4-10	Changed spelling of "Zackman" to "Zachman"

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98	¶ before fig 4-10	Added new last sentence: "Note that the User ConOps is the same for both concepts, while the System ConOps will be quite different for each system."
103	5th bullet	Changed "ConOps Concepts" to "Concept Documents"
110	1st ¶ after bullets, line 3	Deleted "for"
111	last line	Inserted "which"
118	4.5.1.3	Moved intro sentence and first 3 bullets ahead of fig 4-13 to aid in repagination.
121	4.5.2.2, 1st item, 4th line	Changed "this" to "the"
124	4.6.1.2, 6th line	Changed "verification" to "test"
124	4.6.1.3	Moved intro sentence and first major bullet ahead of fig 4-14 to aid in repagination.
127	4th line	Deleted "at"
174	After Sect 4	Deleted blank page.
178	Project Directives	Deleted "s" from "projects"
180	Define the Project, 3rd and 4th bullets	Deleted duplicate bullet and created new bullet 4 from second sentence of bullet 3.
180	Plan Project, 1st bullet	Changed "an SEP" to "a SEP"
185	Last ¶ before 5.1.2.3	Added text: "As stated at the beginning of this section, a well-written ..." to tie back to similar statement on pg 182.
201	2nd line	Corrected spelling from "there" to "their"

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Page	Line	Change
217	2nd bullet	Changed "mitigation" to "treatment"
231	5.5.2.2, 1st ¶, last sent.	Added words "focus of"
233	Last sent. Before bullets	Delete "that"
295	7.5.1.4, Quality Mgmt Guidelines, 1st sent.	Changed "include" to "includes"
307	8.1.2.3, item 2, 1st line	Deleted "the" at end of the line
337	Item 7	Italicized "HSI Assessments"
345	Appd A, last sent.	Changed "input" to "inputs"
347-354	All tables	Changed column 2 headings from "3.2.1" to "3.2.2"
356	Acronyms	Added new line:" IV&V" Definition: "Independent Verification and Validation"
365	Appd E	Added "/ 3.2.2" to heading
365	Appd E	Deleted 3rd paragraph. Revised 2nd paragraph to read, "Versions 3.2.1 and 3.2.2 also corrected several minor issues identified by the INCOSE community. We would also like to thank the specific and anonymous reviewers who provided comments on v3.2 and v3.2.1. Their efforts are much appreciated."
365	Appd E	
369	Appd F, 1st line	Changed "3.2.1" to "3.2.2"
371	Index	Updated page numbers to reflect pagination changes due to comments.