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6 April 2011

Raymond Jorgensen
 Rockwell Collins
 1394 Marion Airport Rd
 Marion, IA 52302

Dear Raymond:

On behalf of the International Council on Systems Engineering (INCOSE), we are pleased to recognize the Heartland Chapter as a **Silver Circle Award Chapter** based upon its contributions and accomplishments in 2010. The Silver Circle Award recognizes chapters performing to the highest goals and standards established by our organization.

For many, chapters provide the primary day-to-day interface with INCOSE. Chapters organize technical and social programs, communicate key information about our organization and discipline, support technical activities, and enhance the member experience by facilitating an open, inviting environment where members receive valued products and services that enhance their careers. In fulfilling this mission, the Heartland Chapter leaders and members have committed significant time and energy to further the goals of our organization.

To honor these efforts and achievements, this Silver Circle Award will be presented at the 2011 INCOSE International Symposium in Denver, CO USA. In doing so, INCOSE recognizes and celebrates the contributions and achievements of the Heartland Chapter, its leaders, and its sponsors.

High quality, vibrant chapters are essential in INCOSE's drive to enrich, educate, and enlighten the INCOSE membership while improving recognition of INCOSE and the systems engineering profession. The Member Board and INCOSE extend heartfelt thanks and appreciation to the Heartland Chapter for its contributions towards attaining these goals.

Congratulations,

Asmus Pandikow
 Member Board Chair

Robert A. Levin
 Circle Award Review Chair

Eric Belle
 Member Board Co-chair