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April 17, 2009

Mr. David Mason
35411 Baldwin Pl
Fremont CA 94536
USA

Dear David:

On behalf of the International Council on Systems Engineering (INCOSE), we are pleased to recognize the San Francisco Bay Area Chapter as a **Bronze Circle Award Chapter** based upon its contributions and accomplishments in 2008. The Bronze Circle Award recognizes chapters striving toward the highest goals and standards established by our organization.

For many, chapters provide the primary day-to-day interface with INCOSE. Chapters organize technical and social programs, communicate key information about our organization and discipline, support technical activities, and enhance the member experience by facilitating an open, inviting environment where members receive valued products and services that enhance their careers. In fulfilling this mission, the San Francisco Bay Area Chapter leaders and members have committed significant time and energy to further the goals of our organization.

To honor these efforts and achievements, this Bronze Circle Award will be presented at the 2009 INCOSE International Symposium in Singapore. In doing so, INCOSE recognizes and celebrates the contributions and achievements of the San Francisco Bay Area Chapter, its leaders, and its sponsors.

High quality, vibrant chapters are essential in INCOSE's drive to enrich, educate, and enlighten the INCOSE membership while improving recognition of INCOSE and the systems engineering profession. The Member Board and INCOSE extend heartfelt thanks and appreciation to the San Francisco Bay Area Chapter for its contributions towards attaining these goals.

Jonette Stecklein
Member Board Chair

Richard Grzybowski
Member Board Co-Chair