

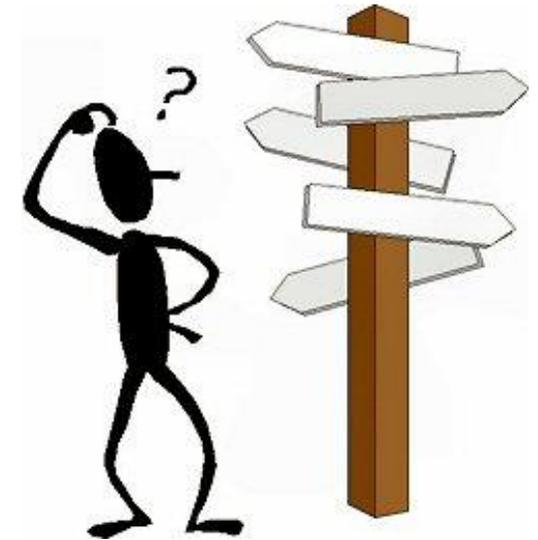
Unified Risk Assessment and Measurement System

Cutting the Gordian Knot

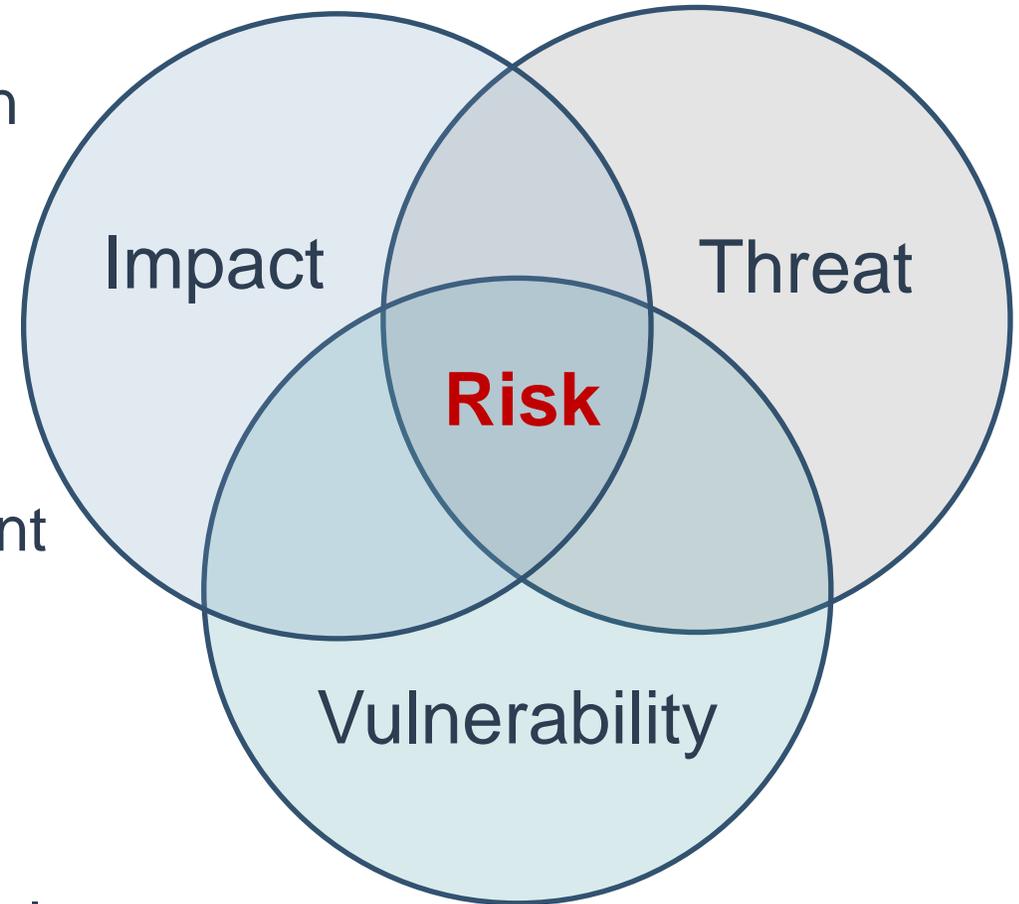
URAMS™
UNIFIED RISK ASSESSMENT AND MEASUREMENT SYSTEM

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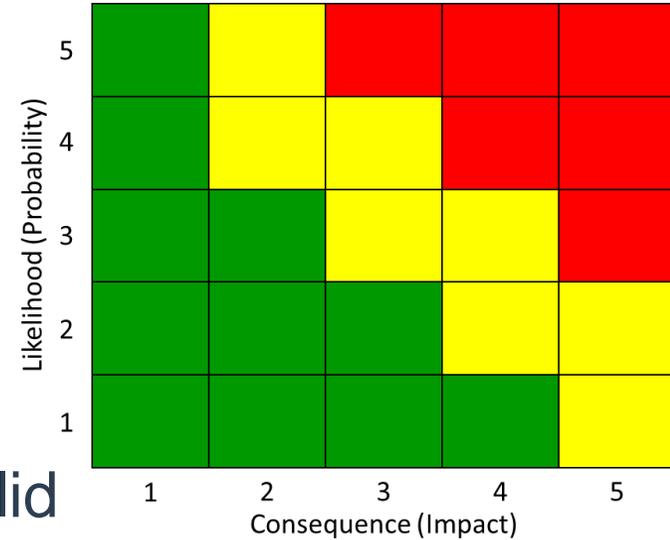
- There is no widely accepted way to effectively measure the risk of cyber attacks on aviation platforms and weapon systems
 - Multiple processes are in place from different organizations
 - Many of them are based upon approaches research has shown to be flawed, such as doing mathematical functions on ordinal number sets
- Assessments are also often disconnected from the design and engineering process, acting more like IRS audits than testing
- With an effective way to understand the level of risk, prioritize specific risks, and understand how effective proposed mitigations are—we have a much better path forward



- CNSS Definition: “A measure of the extent to which an entity is threatened by a potential circumstance or event and typically a function of:”
 1. “the adverse impacts that would arise if the circumstance or event occurs...”
 2. “the likelihood of occurrence”
- IDA study of more than 20 risk measurement methodologies found the same three elements combined in different ways to produce consequence and likelihood
- Risk scenario = story of a potential **threat** exploiting a **vulnerability** to **impact** a critical sub-system or component



- Most common approaches used today to measure risk to weapon systems involve ranking likelihood and consequence on a scale of 1-5 and plotting them on “Risk Cubes”
- Numerous issues with this approach
 - Ordinal vs. ratio scale makes arithmetic combining invalid
 - No research evidence showing this approach is effective
 - What research does show
 - Cognitive bias issues and overconfidence
 - Inconsistency in scoring even using strict categorization
 - Range compression
 - Multiple areas on risk cubes where they cannot unambiguously score randomly selected pairs of hazards
 - Users feel better about risk, even if they don’t understand it better

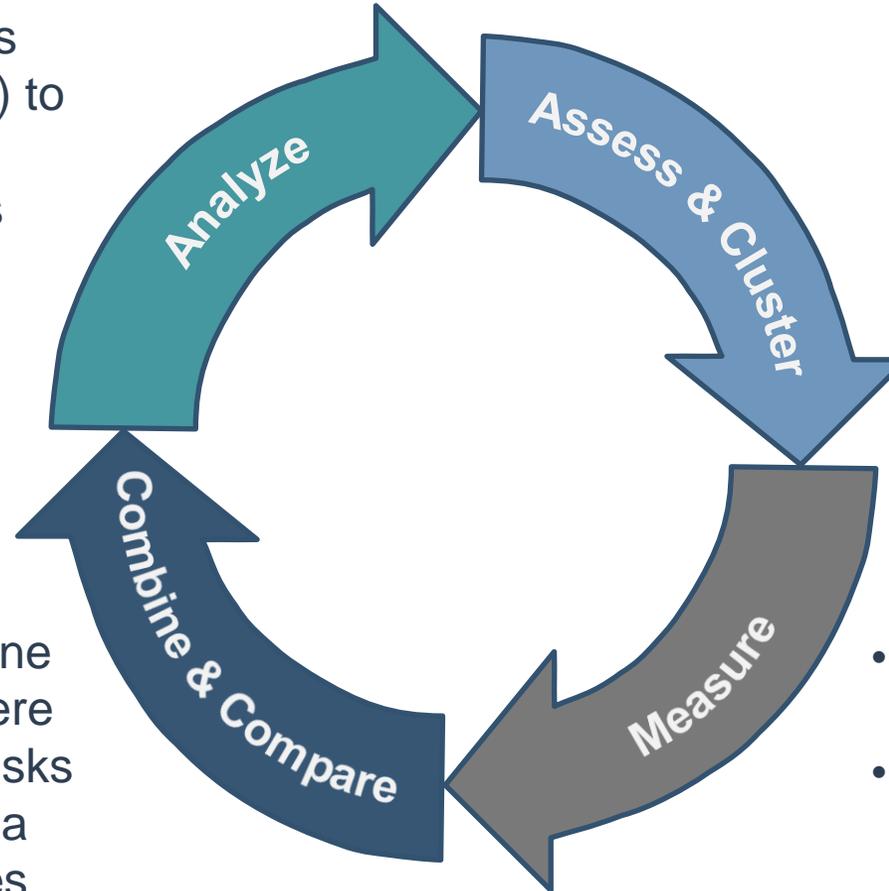


Analyze

- Utilize System-Theoretic Process Analysis for Security (STPA-Sec) to analyze system
- Determine security requirements
- Determine security assumptions
- Develop risk scenarios

Combine & Compare

- Utilizes a range of tools to combine risks depending on what tools were used to assess or measure the risks
- Can also compare overall risk in a portfolio with risk tolerance curves developed from leadership



Assess & Cluster

- Typically utilizes Risk Assessment (RA) or Risk Assessment with Uncertainty (RAU) to identify high priority scenarios
- Inputs are from various types of Subject Matter Experts (SMEs)

Measure

- Optional step if quantitative results are desired at the current stage
- Utilizes Probabilistic Risk Measurement (PRM) to quantify desired risk scenarios
- Output includes uncertainty

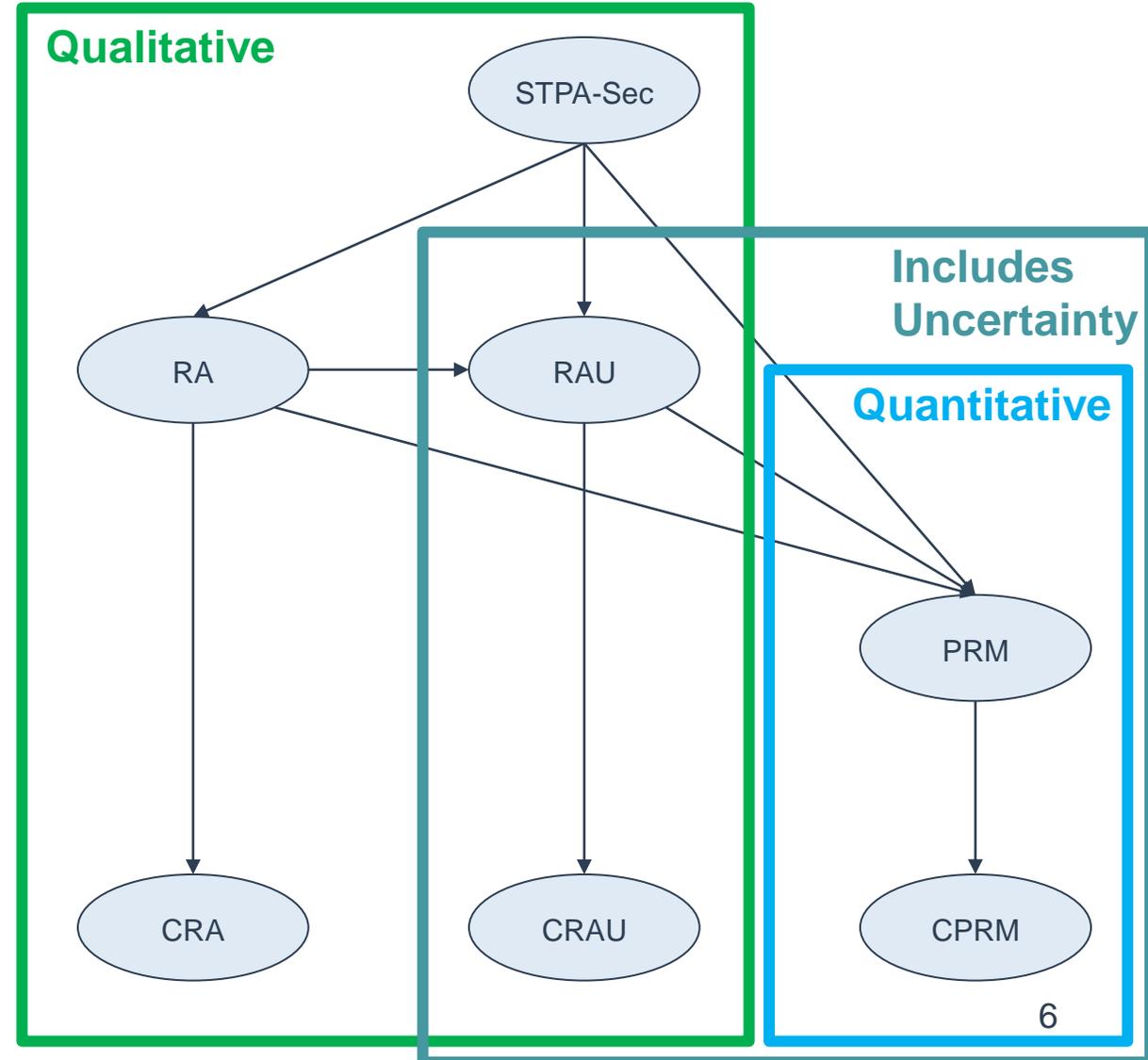
- All URAMS tools can characterize risk in terms of mission loss, financial loss, or both
- Each assessment or measurement tool has a corresponding combining and comparison tool
- Mix of qualitative (RA & RAU) and quantitative tools (PRM)
- RAU and PRM include an assessment or measurement of uncertainty

Analyze

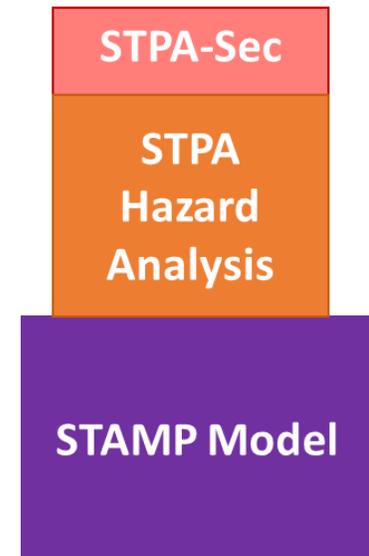
Assess & Cluster

Measure

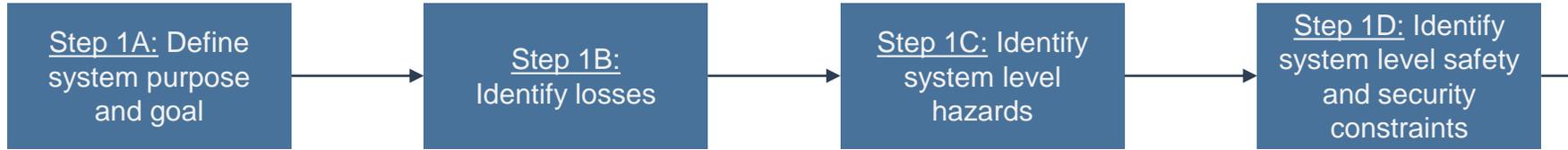
Combine & Compare



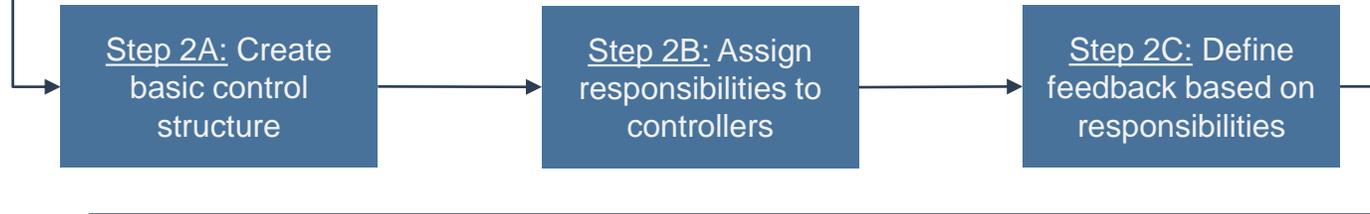
- System-Theoretic Accident Model and Processes (STAMP) was developed by Dr. Nancy Leveson at MIT for the safety community
- System Theoretic Process Analysis (STPA) Hazard analysis is based on the STAMP model
 - STPA is based on systems thinking and focuses on safety as a emergent property of complex systems vs. only looking at the component level
 - Many years of experience with very positive results when compared to traditional safety approaches
- System-Theoretic Process Analysis for Security (STPA-Sec) is a security extension of STPA developed by Dr. William Young
 - Adds in a thinking adversary that can introduce unsecure control actions as well as the STPA unsafe control actions
 - Includes wargaming as an important element



Step 1: Mission Analysis



Step 2: Model the Control Structure



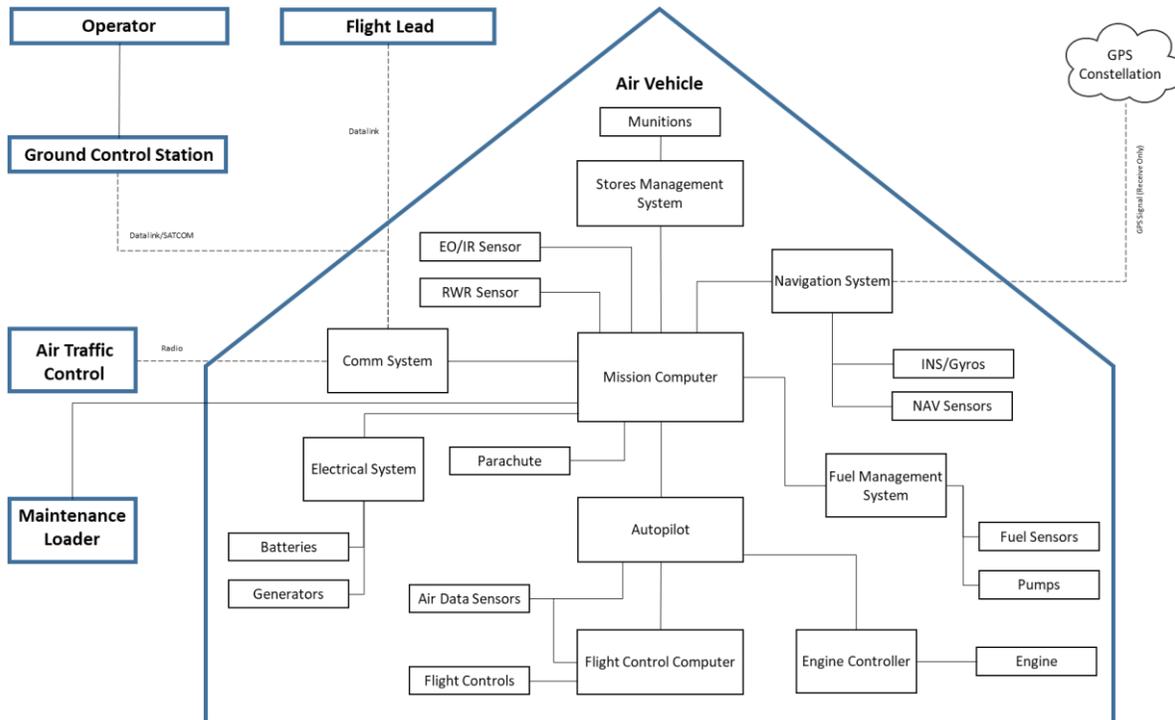
Step 3: Hazardous (Unsecure) Control Actions and Constraints



Step 4: Identify Risk Scenarios



- Completely notional example based on an artist's depiction in company promotional literature
- Any resemblance to a real system is completely coincidental
- System is at the conceptual stage of design



- Basic CONOPS & architecture developed
- Air-to-Air and Air-to-Ground roles
- Can be semi-autonomous, controlled from ground station or by an airborne manned platform
- Weapons are 2 x AMRAAM, or 6 x SDB
- Attritable with remote ops location

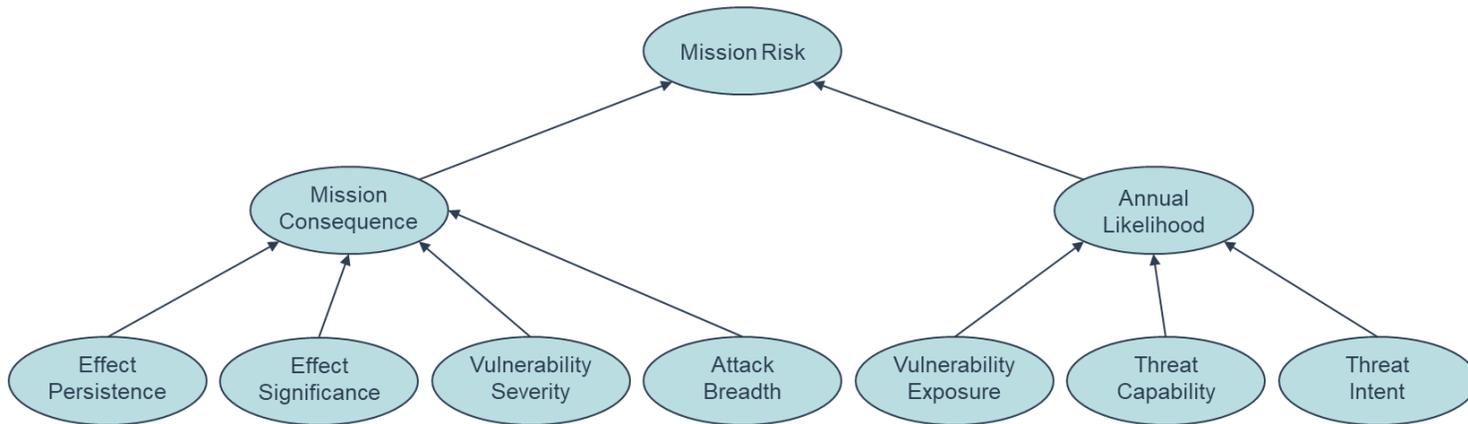
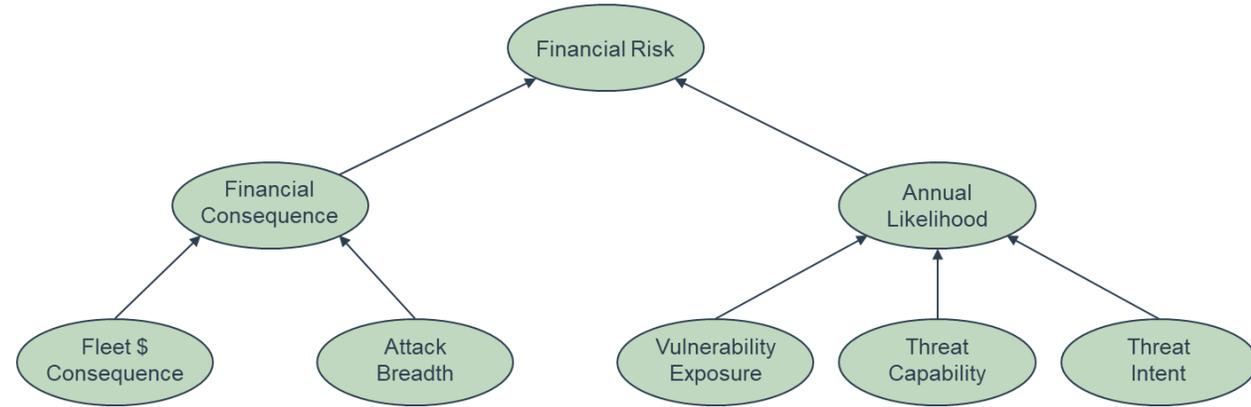
- Step 1A is to define the system's purpose and goal
 - A system to do *{What = Purpose}* by means of *{How = Method}* in order to contribute to *{Why = Goals}*, while *{Constraints / Restraints}*
 - The MQ-99 Berserker is an Unmanned Aerial Vehicle system *to destroy hostile ground and air targets and decoy hostile defenses* by means of *loading, transiting, and employing ordnance* in order to contribute to *counterair and counterland air operations* while *preventing fratricide and collateral damage and meeting the attritable per-unit cost threshold*
- Step 1B is to identify the unacceptable losses
 - L-1: Loss of life or injury to friendly or neutral people
 - L-2: Significant damage to friendly or neutral objects
 - L-3: Unable to destroy assigned targets
 - L-4: Unable to decoy hostile air defenses when required

| Risk Scenario # | Risk Scenario |
|-----------------|---|
| R-1 | A tier 5 or higher cyber attacker gains access to the ground control station through a supply chain attack on the software production and/or transmission process and uses tampering to alter weapons release authorization, targeting, waypoint, or mission data [HCA-28, HCA-32, HCA-35, HCA-36, L-1, L-2, L-3] |
| R-2 | A tier 5 or higher cyber attacker gains access to the air vehicle communications link through insecure communications channels with the ground station and uses spoofing to send malicious mission data to the air vehicle [HCA-28, L-1, L-2, L-3] |
| R-11 | A tier 6 cyber attacker gains access to the air vehicle communications system through a supply chain attack and uses information disclosure to cause the air vehicle to send the location of the flight lead passed over the datalink [HCA-207, L-1, L-2] |
| R-21 | A tier 6 cyber attacker gains access to the mission computer OFP through a supply chain attack on the software development and distribution system and uses tampering to modify the OFP to enable adversary control of the MQ-99 [HCA-325, L-1, L-2, L-3, L-4] |
| R-22 | A tier 5 or higher cyber attacker gains access to the traditional-IT maintenance system through an Internet based attack and uses tampering to alter OFPs loaded onto the MQ-99 giving the attacker control over MQ-99 functioning [HCA-325, L-1, L-2, L-3, L-4] |
| R-23 | A tier 6 adversary gains access to the OFP loading capability of the mission computer through an elevation of privilege attack that bypasses the physical safeguards on the vehicle and enables the adversary to load malicious OFPs into components [HCA-273, L-1, L-2, L-3, L-4] |
| R-30 | A tier 5 cyber attacker gains access to the traditional-IT maintenance system through a supply chain attack and uses tampering to alter OFPs loaded onto the MQ-99 giving the attacker control over MQ-99 functioning [HCA-325, L-1, L-2, L-3, L-4] |
| R-31 | A tier 6 adversary gains access to a component connected to the data bus through a supply chain attack and uses spoofing to manipulate or take control of the air vehicle [HCA-132, L-1, L-2, L-3, L-4] |

- The assumptions developed during STPA-Sec can be used as a way of monitoring for changes in the environment
- Some of the design assumptions from MQ-99 were:

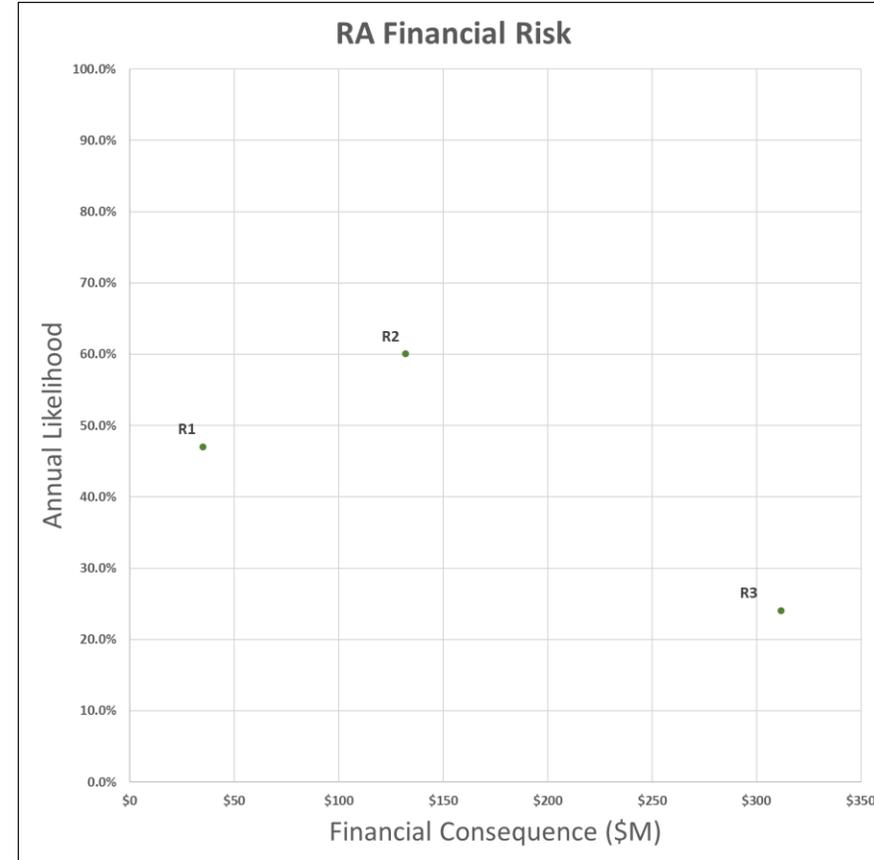
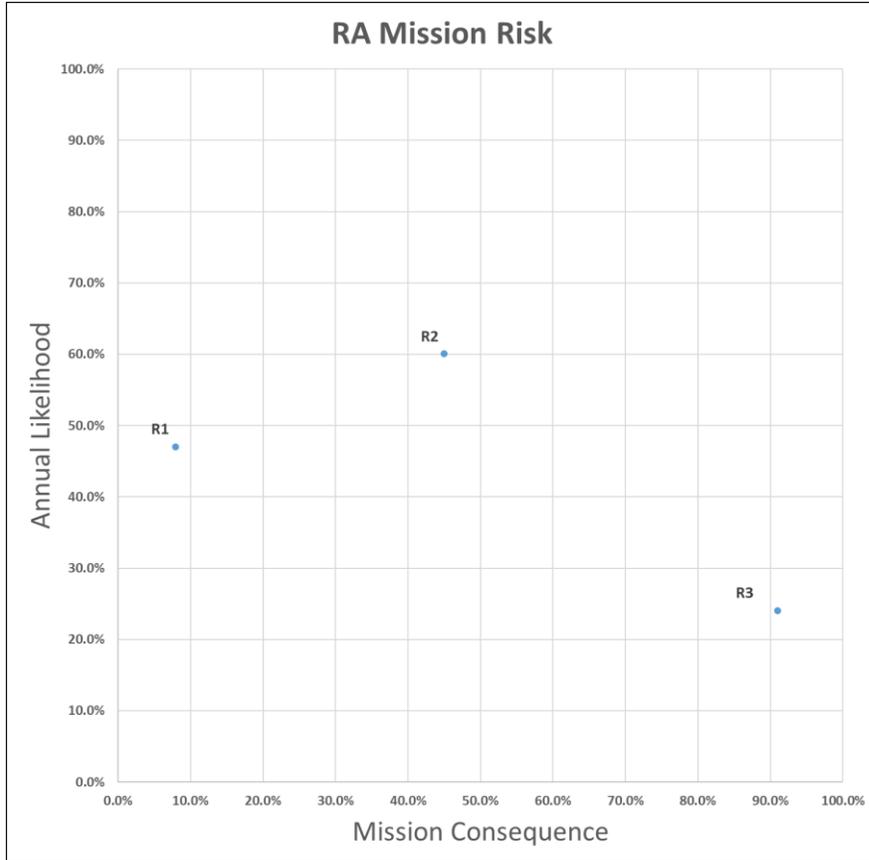
| Design Assumption # | Assumption |
|---------------------|---|
| AD-1 | MQ-99 will utilize NSA type 1 encryption on all communications channels used for command traffic |
| AD-2 | All OFPs for MQ-99 systems and components will be cryptographically signed by the developers using industry best-practice encryption and each component will check the signature before accepting any new OFP load |
| AD-3 | All logic bearing components and sub-systems of the MQ-99 will utilize a hardware root of trust and will send out an error message and refuse to power on if the root of trust cannot be verified |
| AD-4 | MQ-99 will utilize a combination of a MIL-STD 1553 data bus and TCP/IP networks for passing data and messages between components |
| AD-5 | MQ-99 maintenance loaders will be COTS notebooks running standard Windows operating systems that will be handled and stored in accordance with strict physical security measures |
| AD-6 | MQ-99 maintenance loaders will have unneeded functionality removed via hardware whenever possible and software and registry settings when necessary |
| AD-13 | MQ-99 can be powered on and OFPs can be loaded in all components through a single data port in the storage and shipping container, cryptographic keys can be loaded through a separate cryptographic keying port in the storage container |
| AD-14 | MQ-99 will not have logging or monitoring built into the components or data bus |
| AD-15 | All MQ-99 software will be thoroughly reviewed for potential security issues by state-of-the-art static and dynamic code checking techniques |
| AD-16 | MQ-99 will not accept OFP loading into any component unless a physical maintenance load switch is activated on the individual vehicle placing it temporarily into maintenance mode |

- Simplest and fastest tool to assess risk scenarios is RA
- Can score in terms of either mission loss or financial loss
- Sub-elements are scored by SMEs normally on a 0-100 scale
 - Clearly defined categorization criteria



- Different experts normally used to score different areas
- In a military context the “year” used must be defined
- Scoring for fleet wide consequence is separated from attack breadth

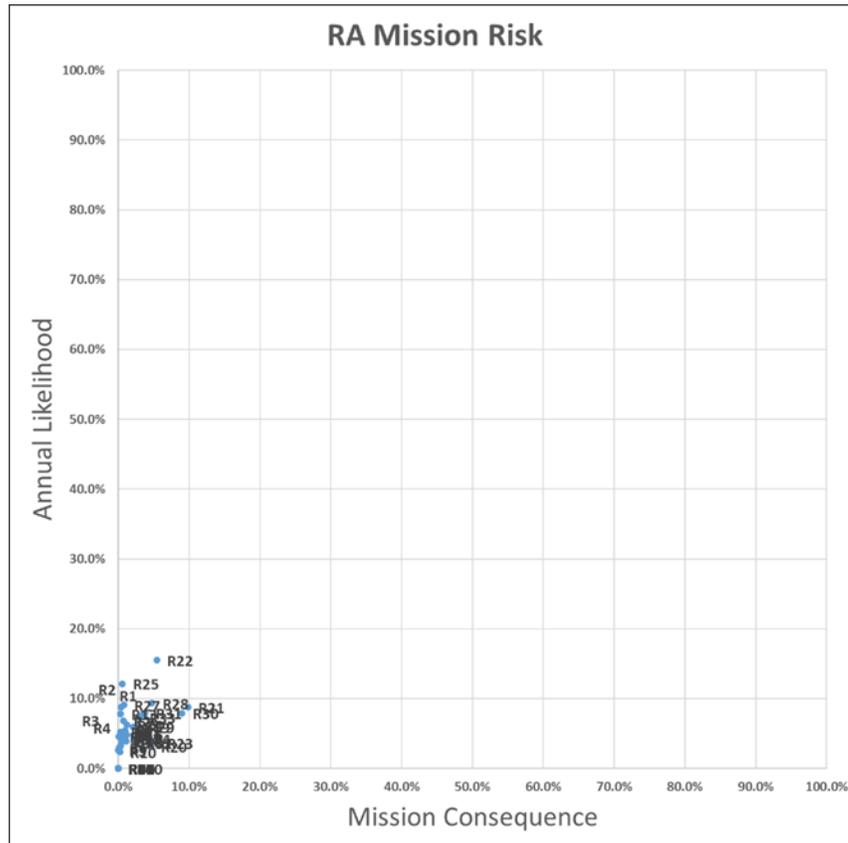
- RA makes some key assumptions that must be understood
 1. Analysts can accurately assess the sub-elements of RA on a 0-100 scale with minimal training and will produce similar outputs for the same input
 2. RA scores are ratio data and thus can be legitimately multiplied together
 3. Risk scenarios are independent, and a scenario's occurring does not change the risk that other scenarios will occur
 4. Annual likelihood may be estimated as the result of vulnerability exposure, threat capability, and threat intent multiplied together, with each contributing equal weight
 5. Fleetwide financial consequence multiplied by the percentage of systems affected across the fleet will yield financial consequence and this relationship is linear where 10% of the fleet affected will equal 10% of the fleetwide cost and 90% of the fleet affected will yield 90% of the fleetwide cost
 6. Fleetwide mission consequence can be estimated as the result of effect persistence, effect significance, and vulnerability severity multiplied together, with each contributing equal weight
 7. Fleetwide mission consequence multiplied by the percentage of systems affected across the fleet will yield financial consequence and this relationships is linear where 10% of the fleet affected will equal 10% of the fleetwide cost and 90% of the fleet affected will yield 90% of the fleetwide cost



| | | Mission Risk |
|------|-------------------------|--------------|
| Risk | Short Description | Expected |
| R1 | Exfiltrate Mission Data | 0.0358 |
| R2 | Denial of Service | 0.2568 |
| R3 | Command Injection | 0.2077 |

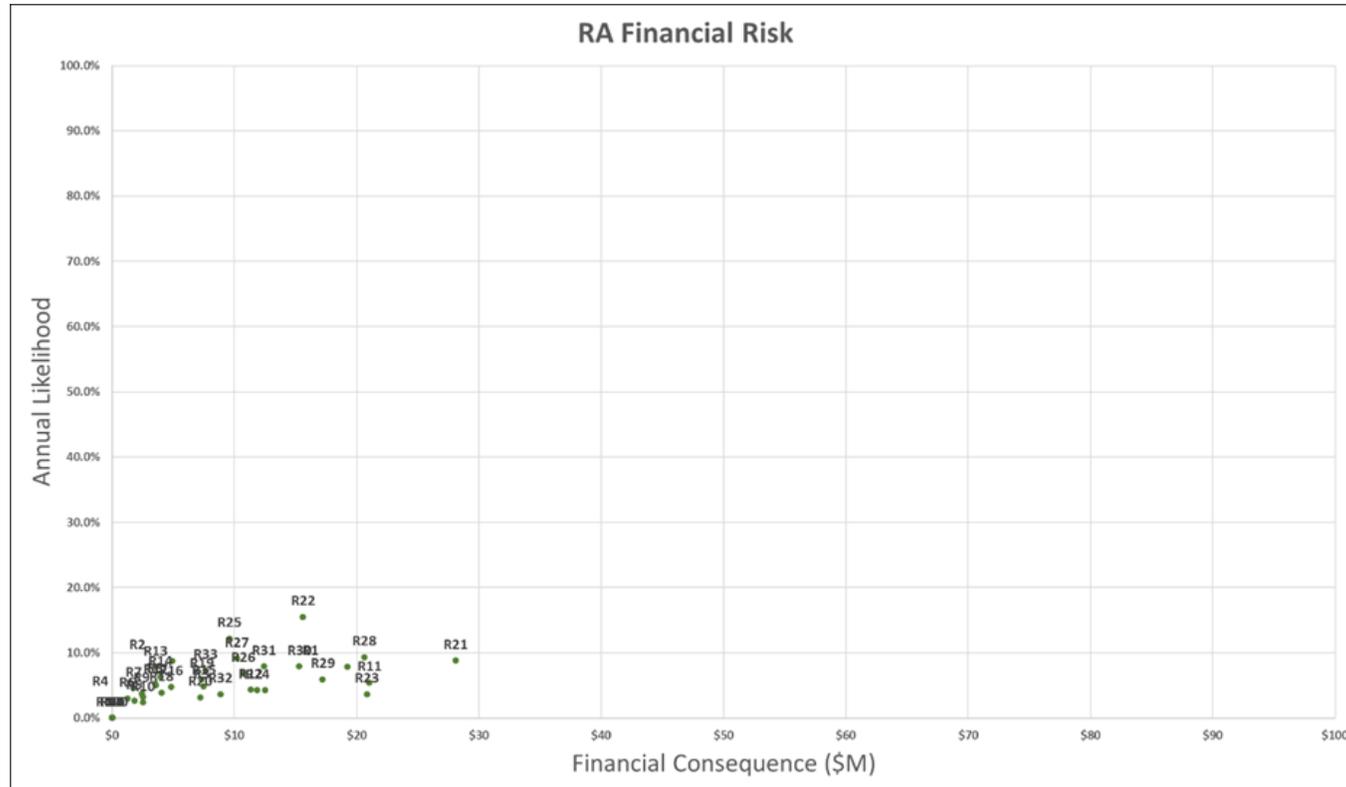
| | | Financial Risk |
|------|-------------------------|----------------|
| Risk | Short Description | Expected |
| R1 | Exfiltrate Mission Data | \$16.5 |
| R2 | Denial of Service | \$79.2 |
| R3 | Command Injection | \$74.9 |

- 33 risk scenarios were scored with results clustering in the lower left
- Based on design assumptions, MQ-99 is secure



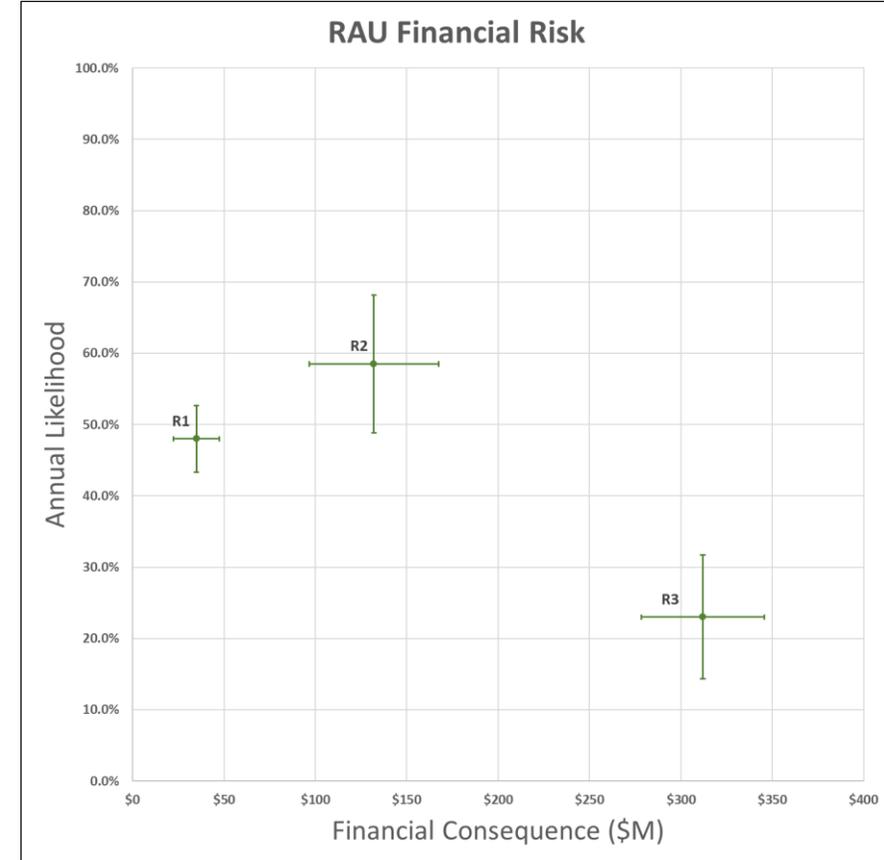
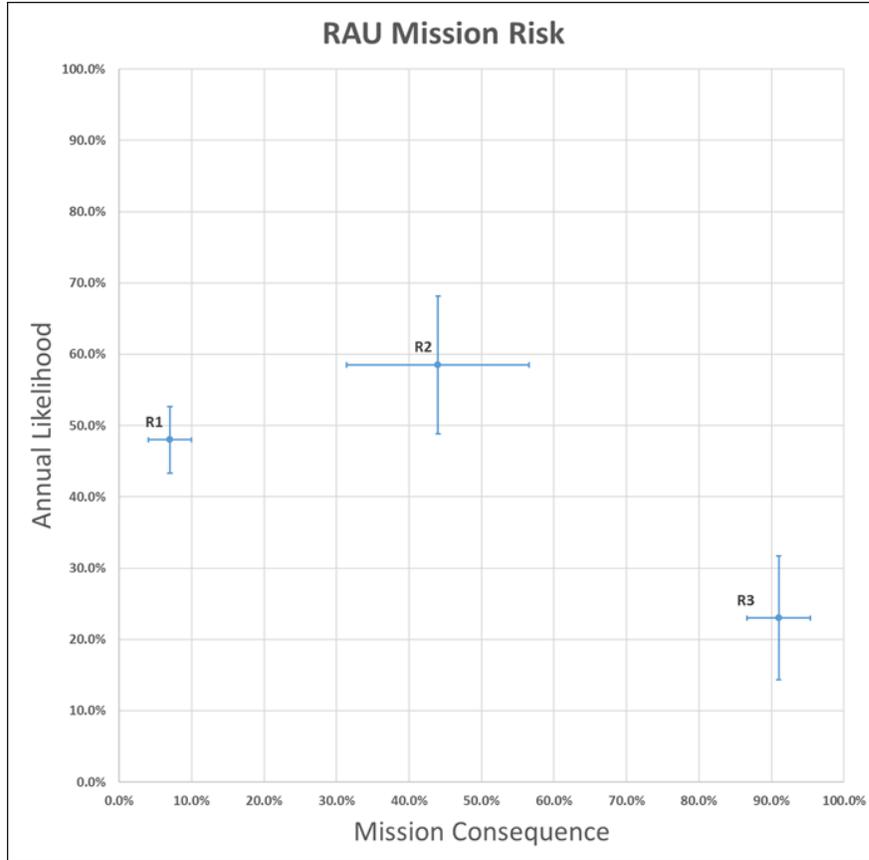
| Risk Scenario | Short Description | Mission Risk |
|---------------|---|--------------|
| R21 | Mission computer supply chain OFP adversary control | 0.866% |
| R22 | MX system via Internet tampering load OFPs | 0.847% |
| R30 | Supply chain MX system alter OFP loads | 0.711% |
| R28 | Supply chain tampered component alter data | 0.444% |
| R31 | Supply chain component take over data bus | 0.300% |
| R1 | GCS supply chain soft production/transmission | 0.281% |
| R33 | Supply chain component denial of service data bus | 0.217% |
| R23 | OFP Loading physical switch bypass | 0.197% |
| R29 | Supply chain tamper mission data load for RWR | 0.163% |
| R20 | GSC supply chain OFP tampering manipulate comms | 0.144% |
| R19 | Spoof C&C message authorize weapons employment | 0.127% |
| R24 | GPS position spoofing move AV | 0.095% |
| R32 | Supply chain tampering reduce engine life | 0.091% |
| R25 | GPS denial of service | 0.077% |
| R14 | AV comm link spoofing targeting data | 0.077% |
| R27 | Spoof C&C messages via insecure comms | 0.073% |
| R15 | AV comm link spoofing weapon release | 0.059% |
| R16 | AV comm link spoofing jettison command | 0.056% |
| R11 | Supply chain comm system attack send location | 0.054% |
| R26 | Crypto attack datalink spoofing IADS data | 0.051% |
| R18 | AV crypto broken dive into target | 0.044% |
| R12 | Supply chain software develop send location | 0.039% |
| R2 | AV comm link spoofing mission data | 0.039% |
| R17 | AV comm link information disclosure position | 0.034% |
| R13 | Wireless MX attack spoofing and tampering | 0.030% |
| R3 | Insider malicious mission computer info disclosure | 0.028% |
| R9 | Spoof parachute deploy via insecure comms | 0.020% |
| R8 | Spoof C&C messages via hardware supply chain | 0.017% |
| R4 | Insider support equip access to avionics | 0.011% |
| R7 | RF attack on comm system inject false | 0.007% |
| R10 | Spoof flight lead messages via insecure comms | 0.006% |
| R6 | RF attack on comm system mislead EO/IR | 0.006% |
| R5 | Insider plus crypto attack on GCS AV link | 0.002% |

- Financial risk looks less clustered but note that the x-axis is not fixed
- Risks are in a very similar order to mission



| Risk Scenario | Short Description | Financial Risk |
|---------------|---|----------------|
| R21 | Mission computer supply chain OFP adversary control | \$2.458 |
| R22 | MX system via Internet tampering load OFPs | \$2.417 |
| R28 | Supply chain tampered component alter data | \$1.917 |
| R1 | GCS supply chain soft production/transmission | \$1.503 |
| R30 | Supply chain MX system alter OFP loads | \$1.206 |
| R25 | GPS denial of service | \$1.162 |
| R11 | Supply chain comm system attack send location | \$1.139 |
| R29 | Supply chain tamper mission data load for RWR | \$1.011 |
| R31 | Supply chain component take over data bus | \$0.978 |
| R27 | Spoof C&C messages via insecure comms | \$0.927 |
| R23 | OFP Loading physical switch bypass | \$0.757 |
| R26 | Crypto attack datalink spoofing IADS data | \$0.729 |
| R33 | Supply chain component denial of service data bus | \$0.556 |
| R3 | Insider malicious mission computer info disclosure | \$0.531 |
| R24 | GPS position spoofing move AV | \$0.501 |
| R12 | Supply chain software develop send location | \$0.488 |
| R19 | Spoof C&C message authorize weapons employment | \$0.433 |
| R2 | AV comm link spoofing mission data | \$0.429 |
| R15 | AV comm link spoofing weapon release | \$0.360 |
| R32 | Supply chain tampering reduce engine life | \$0.322 |
| R13 | Wireless MX attack spoofing and tampering | \$0.278 |
| R14 | AV comm link spoofing targeting data | \$0.247 |
| R16 | AV comm link spoofing jettison command | \$0.230 |
| R20 | GSC supply chain OFP tampering manipulate comms | \$0.226 |
| R8 | Spoof C&C messages via hardware supply chain | \$0.184 |
| R17 | AV comm link information disclosure position | \$0.178 |
| R18 | AV crypto broken dive into target | \$0.157 |
| R9 | Spoof parachute deploy via insecure comms | \$0.090 |
| R7 | RF attack on comm system inject false | \$0.080 |
| R4 | Insider support equip access to avionics | \$0.080 |
| R10 | Spoof flight lead messages via insecure comms | \$0.059 |
| R5 | Insider plus crypto attack on GCS AV link | \$0.048 |
| R6 | RF attack on comm system mislead EO/IR | \$0.038 |

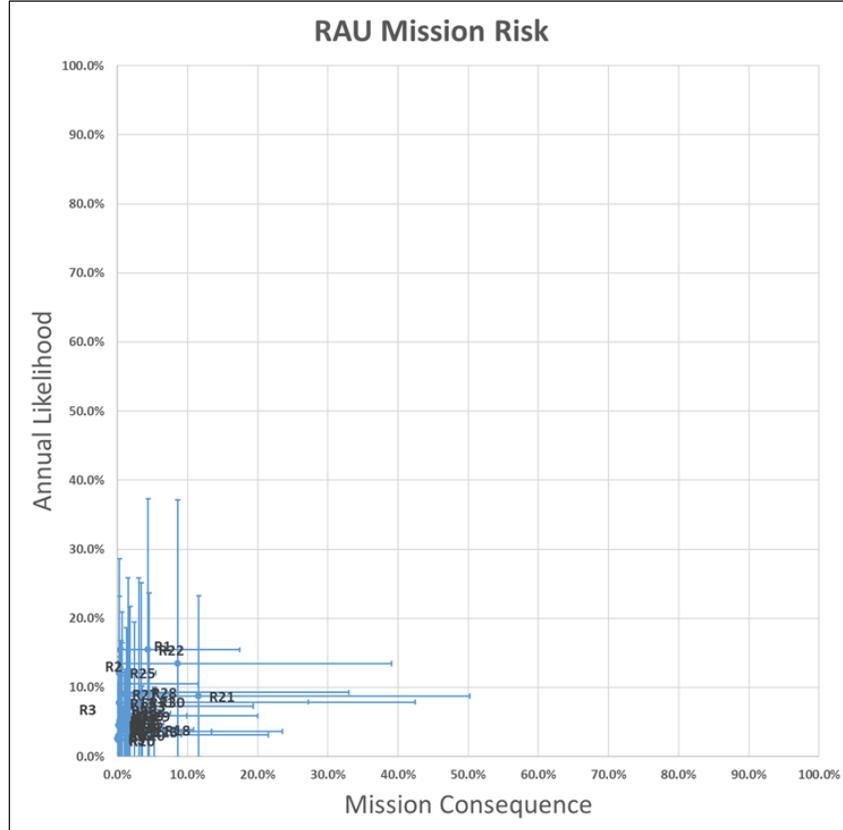
- RAU has the same structure and tracks very closely to RA with the same assumptions, categorization, etc.
- The major difference is that RA uses three-point estimation
 - Expected
 - Best-case
 - Worst-case
- This provides a way to assess uncertainty
- Adding the assumption that the data follows the Gaussian or normal distribution enables calculation of 90% Confidence Intervals (90CI)
- Calculating 90CIs provides a way to compare RAU and PRM results



| Risk Scenario | Short Description | Mission Risk | | |
|---------------|-------------------------|--------------|----------|-----------|
| | | Expected | 90CI Low | 90CI High |
| R1 | Exfiltrate Mission Data | 3.4% | 1.6% | 5.1% |
| R2 | Denial of Service | 25.7% | 13.9% | 37.6% |
| R3 | Command Injection | 20.9% | 12.1% | 29.8% |

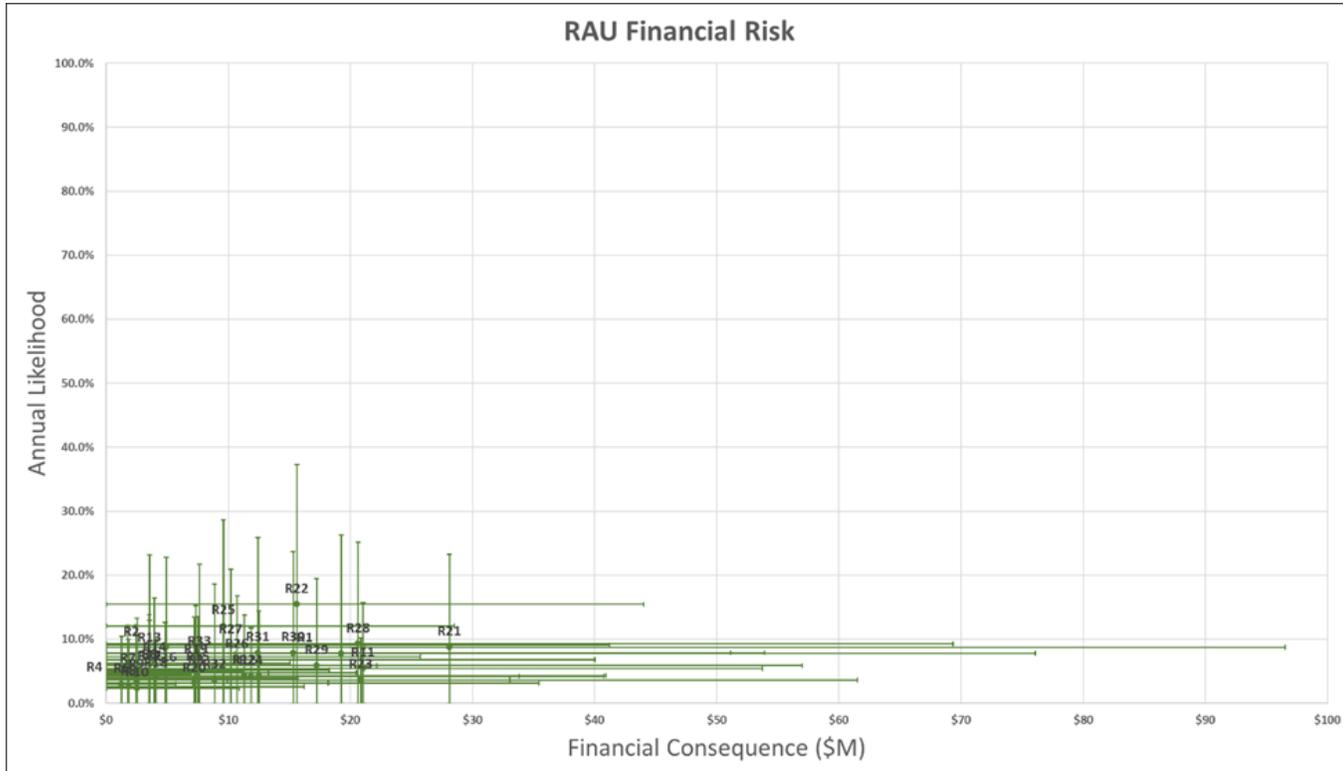
| Risk Scenario | Short Description | Financial Risk | | |
|---------------|-------------------------|----------------|----------|-----------|
| | | Expected | 90CI Low | 90CI High |
| R1 | Exfiltrate Mission Data | \$16.8 | \$9.2 | \$24.4 |
| R2 | Denial of Service | \$77.2 | \$43.5 | \$110.9 |
| R3 | Command Injection | \$71.8 | \$36.8 | \$106.7 |

- RAU shows a significant amount of uncertainty in the assessments of risk



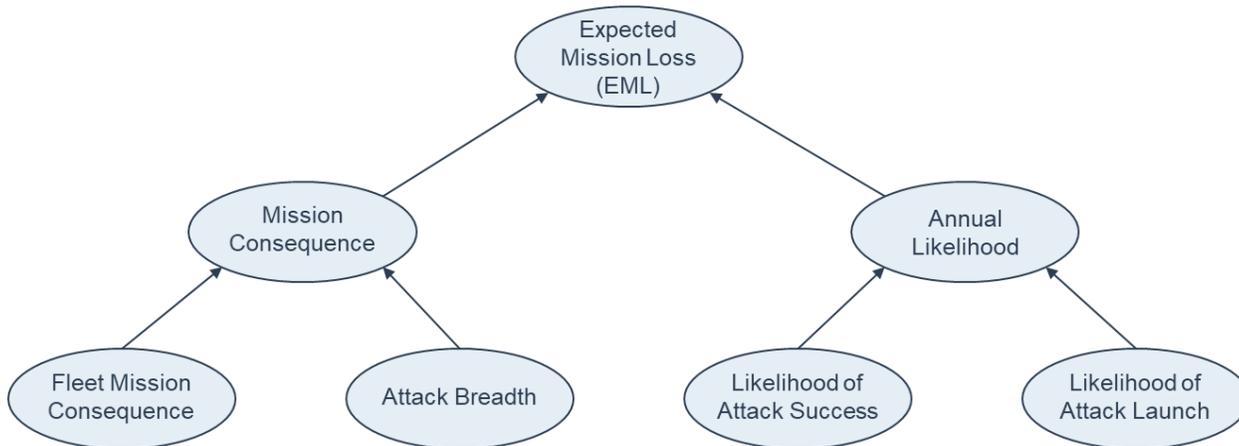
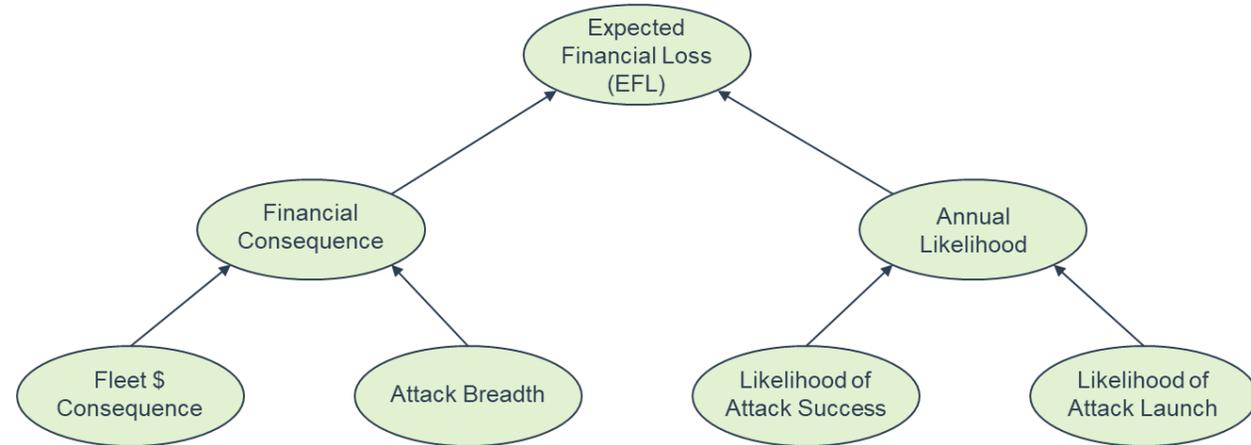
| Risk Scenario | Short Description | EML | Standard Deviation |
|---------------|---|--------|--------------------|
| R21 | Mission computer supply chain OFP adversary control | 0.866% | 5.482% |
| R22 | MX system via Internet tampering load OFPs | 0.847% | 2.863% |
| R30 | Supply chain MX system alter OFP loads | 0.711% | 5.489% |
| R28 | Supply chain tampered component alter data | 0.444% | 4.356% |
| R31 | Supply chain component take over data bus | 0.300% | 3.985% |
| R1 | GCS supply chain soft production/transmission | 0.281% | 4.452% |
| R33 | Supply chain component denial of service data bus | 0.217% | 2.312% |
| R23 | OFP Loading physical switch bypass | 0.197% | 1.217% |
| R29 | Supply chain tamper mission data load for RWR | 0.163% | 2.189% |
| R20 | GSC supply chain OFP tampering manipulate comms | 0.144% | 1.799% |
| R19 | Spoof C&C message authorize weapons employment | 0.127% | 0.744% |
| R24 | GPS position spoofing move AV | 0.095% | 0.516% |
| R32 | Supply chain tampering reduce engine life | 0.091% | 1.589% |
| R25 | GPS denial of service | 0.077% | 0.819% |
| R14 | AV comm link spoofing targeting data | 0.077% | 0.648% |
| R27 | Spoof C&C messages via insecure comms | 0.073% | 0.813% |
| R15 | AV comm link spoofing weapon release | 0.059% | 0.437% |
| R16 | AV comm link spoofing jettison command | 0.056% | 0.322% |
| R11 | Supply chain comm system attack send location | 0.054% | 0.300% |
| R26 | Crypto attack datalink spoofing IADS data | 0.051% | 0.557% |
| R18 | AV crypto broken dive into target | 0.044% | 0.353% |
| R12 | Supply chain software develop send location | 0.039% | 0.344% |
| R2 | AV comm link spoofing mission data | 0.039% | 0.773% |
| R17 | AV comm link information disclosure position | 0.034% | 0.180% |
| R13 | Wireless MX attack spoofing and tampering | 0.030% | 0.279% |
| R3 | Insider malicious mission computer info disclosure | 0.028% | 0.422% |
| R9 | Spoof parachute deploy via insecure comms | 0.020% | 0.332% |
| R8 | Spoof C&C messages via hardware supply chain | 0.017% | 0.405% |
| R4 | Insider support equip access to avionics | 0.011% | 0.772% |
| R7 | RF attack on comm system inject false | 0.007% | 0.088% |
| R10 | Spoof flight lead messages via insecure comms | 0.006% | 0.093% |
| R6 | RF attack on comm system mislead EO/IR | 0.006% | 0.091% |
| R5 | Insider plus crypto attack on GCS AV link | 0.002% | 0.091% |

- MQ-99 Financial risk has even larger amounts of uncertainty with RAU



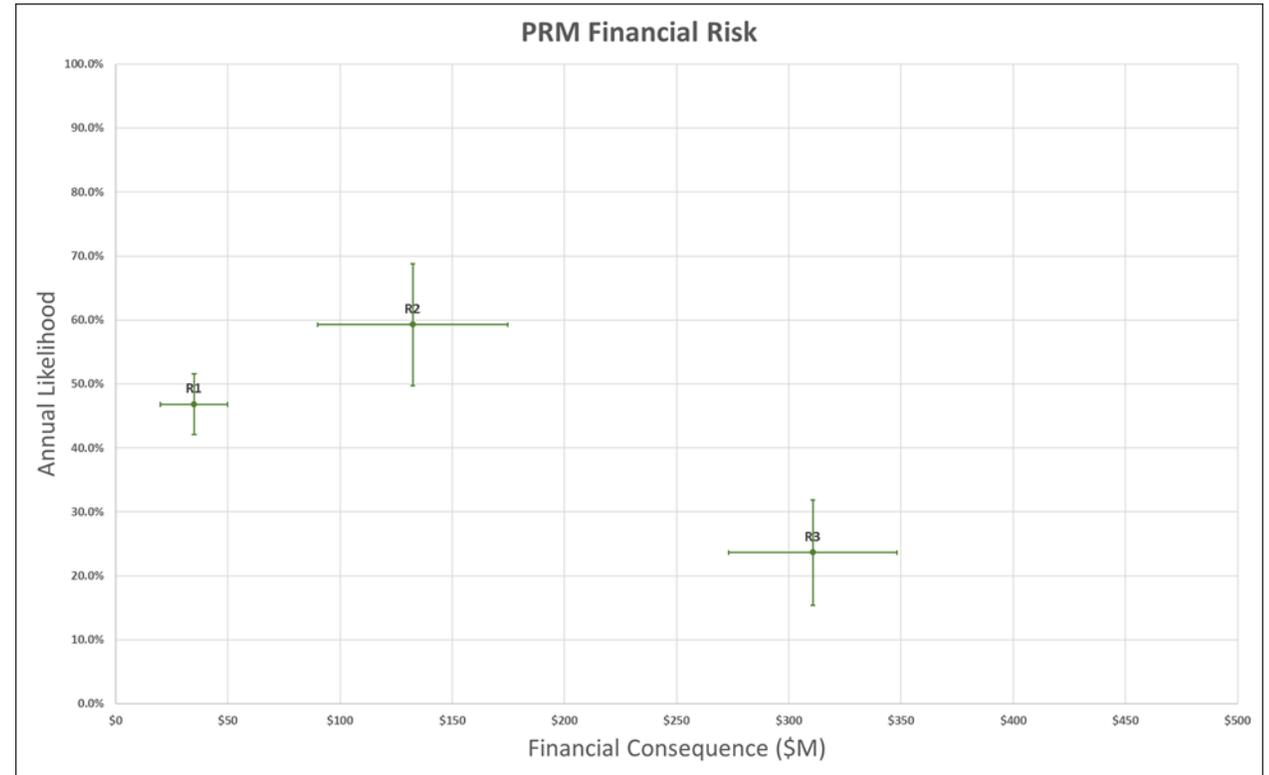
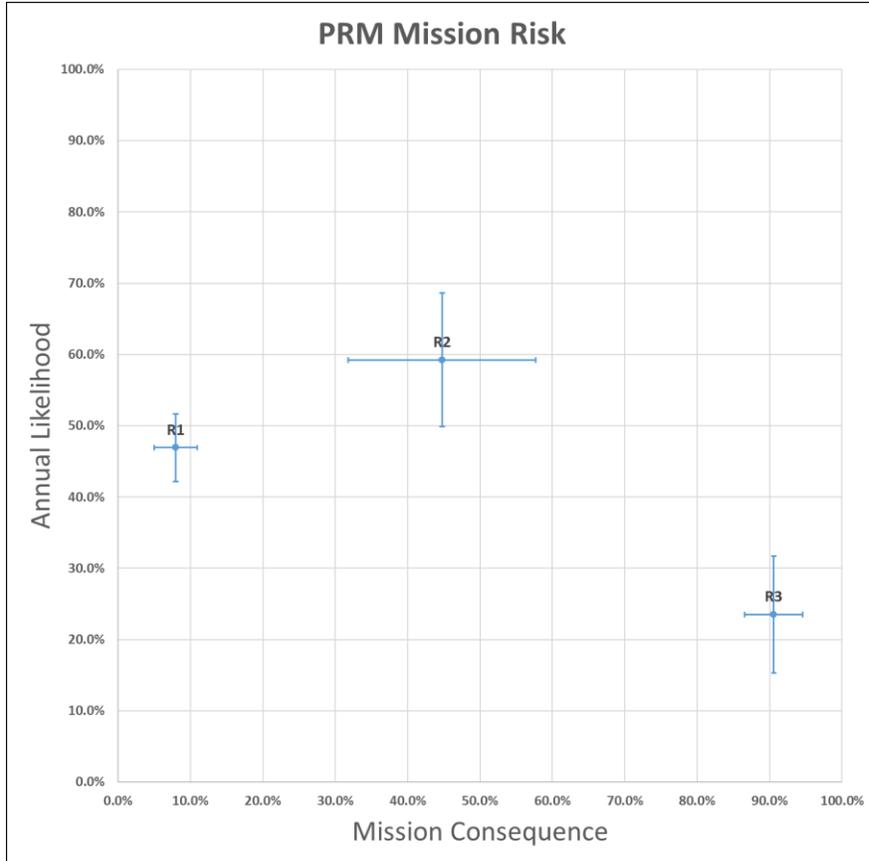
| Risk Scenario | Short Description | EFL | Standard Deviation |
|---------------|---|---------|--------------------|
| R21 | Mission computer supply chain OFP adversary control | \$2.458 | \$10.082 |
| R22 | MX system via Internet tampering load OFPs | \$2.417 | \$6.574 |
| R28 | Supply chain tampered component alter data | \$1.917 | \$7.711 |
| R1 | GCS supply chain soft production/transmission | \$1.503 | \$10.466 |
| R30 | Supply chain MX system alter OFP loads | \$1.206 | \$6.058 |
| R25 | GPS denial of service | \$1.162 | \$3.203 |
| R11 | Supply chain comm system attack send location | \$1.139 | \$3.501 |
| R29 | Supply chain tamper mission data load for RWR | \$1.011 | \$5.283 |
| R31 | Supply chain component take over data bus | \$0.978 | \$6.702 |
| R27 | Spoof C&C messages via insecure comms | \$0.927 | \$3.688 |
| R23 | OFP Loading physical switch bypass | \$0.757 | \$2.687 |
| R26 | Crypto attack datalink spoofing IADS data | \$0.729 | \$2.900 |
| R33 | Supply chain component denial of service data bus | \$0.556 | \$2.534 |
| R3 | Insider malicious mission computer info disclosure | \$0.531 | \$2.289 |
| R24 | GPS position spoofing move AV | \$0.501 | \$2.175 |
| R12 | Supply chain software develop send location | \$0.488 | \$2.827 |
| R19 | Spoof C&C message authorize weapons employment | \$0.433 | \$1.439 |
| R2 | AV comm link spoofing mission data | \$0.429 | \$2.332 |
| R15 | AV comm link spoofing weapon release | \$0.360 | \$1.202 |
| R32 | Supply chain tampering reduce engine life | \$0.322 | \$3.385 |
| R13 | Wireless MX attack spoofing and tampering | \$0.278 | \$1.066 |
| R14 | AV comm link spoofing targeting data | \$0.247 | \$1.135 |
| R16 | AV comm link spoofing jettison command | \$0.230 | \$0.684 |
| R20 | GSC supply chain OFP tampering manipulate comms | \$0.226 | \$2.734 |
| R8 | Spoof C&C messages via hardware supply chain | \$0.184 | \$1.256 |
| R17 | AV comm link information disclosure position | \$0.178 | \$0.617 |
| R18 | AV crypto broken dive into target | \$0.157 | \$0.724 |
| R9 | Spoof parachute deploy via insecure comms | \$0.090 | \$0.617 |
| R7 | RF attack on comm system inject false | \$0.080 | \$0.378 |
| R4 | Insider support equip access to avionics | \$0.080 | \$1.430 |
| R10 | Spoof flight lead messages via insecure comms | \$0.059 | \$0.510 |
| R5 | Insider plus crypto attack on GCS AV link | \$0.048 | \$0.964 |
| R6 | RF attack on comm system mislead EO/IR | \$0.038 | \$0.309 |

- More robust & quantitatively based
- Can also score in terms of either mission loss or financial loss
- Analysts are asked to provide 90% Confidence Intervals (90CI) for each input
 - Requires expert “calibration”



- Doing math with probability distributions requires Monte Carlo simulations
- Directly measures likelihood
 - Two separate inputs
- Output is given in terms of expected loss

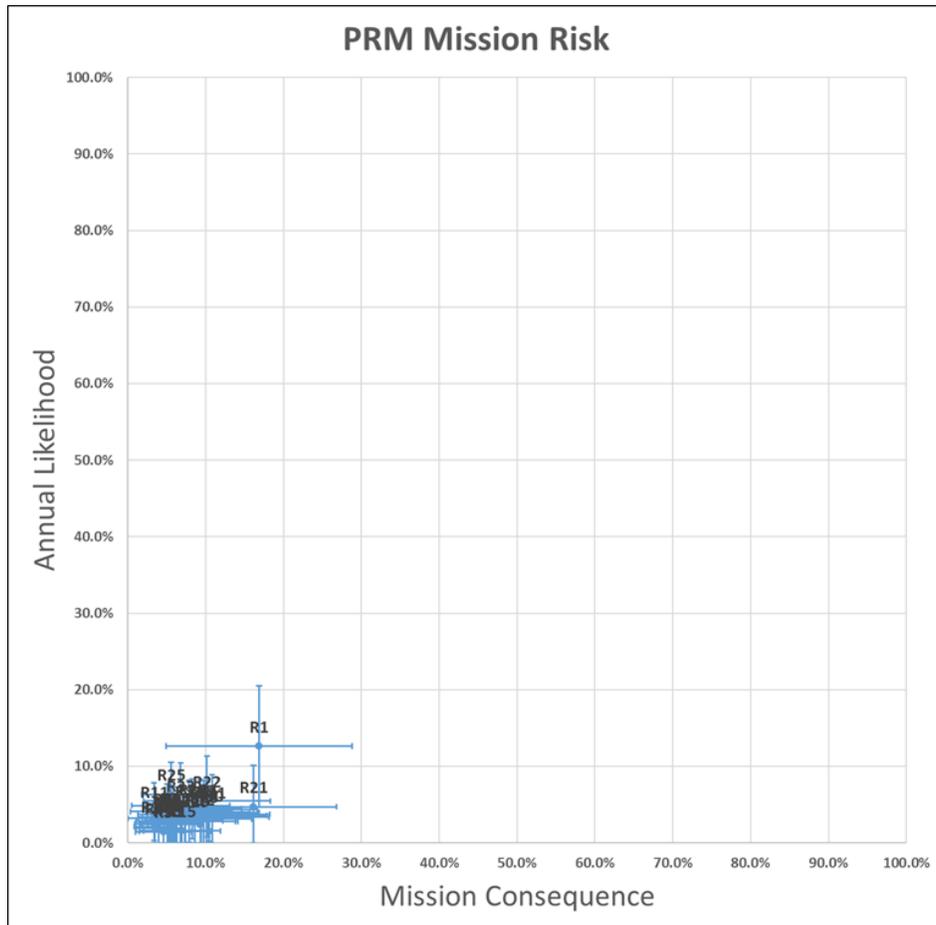
- PRM makes fewer assumptions than RA and RAU but understanding what they are is still important
 1. Analysts can accurately assess the probabilities of likelihood and consequence for the relevant cyber attacks
 2. Risk scenarios are independent, and a scenario's occurring does not change the risk that other scenarios will occur
 3. Weapon systems and aviation platform cyber risk likelihood and consequence can be reasonably modeled as Gaussian, or normal, probability distributions
 4. Fleetwide financial consequence multiplied by the percentage of systems affected across the fleet will yield financial consequence and this relationship is linear where 10% of the fleet affected will equal 10% of the fleetwide cost and 90% of the fleet affected will yield 90% of the fleetwide cost
 5. Fleetwide mission consequence multiplied by the percentage of systems affected across the fleet will yield financial consequence and this relationships is linear where 10% of the fleet affected will equal 10% of the fleetwide cost and 90% of the fleet affected will yield 90% of the fleetwide cost



| Risk Scenario | Short Description | Expected Mission Loss (EML) | | |
|---------------|-------------------------|-----------------------------|----------|-----------|
| | | Mean | 90CI Low | 90CI High |
| R1 | Exfiltrate Mission Data | 3.7% | 2.3% | 5.2% |
| R2 | Denial of Service | 26.5% | 17.8% | 35.3% |
| R3 | Command Injection | 21.4% | 14.0% | 28.8% |

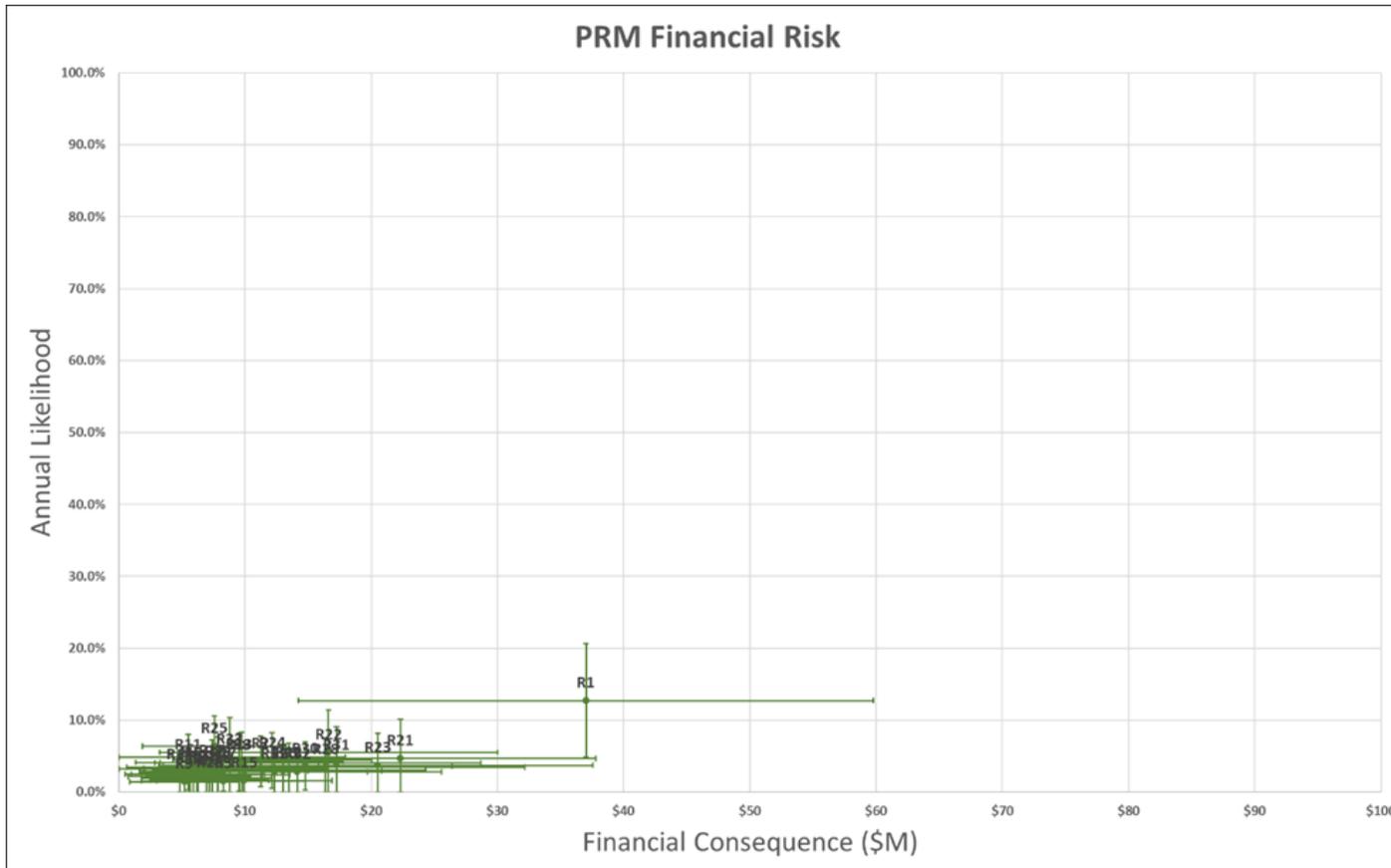
| Risk Scenario | Short Description | Expected Financial Loss (EFL) | | |
|---------------|-------------------------|-------------------------------|----------|-----------|
| | | Mean | 90CI Low | 90CI High |
| R1 | Exfiltrate Mission Data | \$16.4 | \$9.2 | \$23.5 |
| R2 | Denial of Service | \$78.1 | \$49.8 | \$106.5 |
| R3 | Command Injection | \$73.5 | \$46.8 | \$100.3 |

- In the PRM scoring R1 moved up in importance but risks were similar



| Risk Scenario | Short Description | EML | Standard Deviation |
|---------------|---|--------|--------------------|
| R1 | GCS supply chain soft production/transmission | 2.140% | 1.273% |
| R21 | Mission computer supply chain OFP adversary control | 0.754% | 0.661% |
| R22 | MX system via Internet tampering load OFPs | 0.561% | 0.476% |
| R2 | AV comm link spoofing mission data | 0.440% | 0.294% |
| R31 | Supply chain component take over data bus | 0.435% | 0.373% |
| R30 | Supply chain MX system alter OFP loads | 0.380% | 0.283% |
| R8 | Spoof C&C messages via hardware supply chain | 0.379% | 0.299% |
| R24 | GPS position spoofing move AV | 0.362% | 0.274% |
| R25 | GPS denial of service | 0.358% | 0.209% |
| R23 | OFP Loading physical switch bypass | 0.357% | 0.354% |
| R28 | Supply chain tampered component alter data | 0.329% | 0.324% |
| R33 | Supply chain component denial of service data bus | 0.326% | 0.330% |
| R13 | Wireless MX attack spoofing and tampering | 0.325% | 0.253% |
| R12 | Supply chain software develop send location | 0.292% | 0.256% |
| R19 | Spoof C&C message authorize weapons employment | 0.250% | 0.211% |
| R20 | GSC supply chain OFP tampering manipulate comms | 0.216% | 0.190% |
| R17 | AV comm link information disclosure position | 0.208% | 0.187% |
| R32 | Supply chain tampering reduce engine life | 0.204% | 0.204% |
| R27 | Spoof C&C messages via insecure comms | 0.190% | 0.151% |
| R7 | RF attack on comm system inject false | 0.178% | 0.130% |
| R29 | Supply chain tamper mission data load for RWR | 0.164% | 0.190% |
| R4 | Insider support equip access to avionics | 0.139% | 0.121% |
| R14 | AV comm link spoofing targeting data | 0.137% | 0.124% |
| R11 | Supply chain comm system attack send location | 0.136% | 0.114% |
| R6 | RF attack on comm system mislead EO/IR | 0.136% | 0.107% |
| R5 | Insider plus crypto attack on GCS AV link | 0.131% | 0.133% |
| R18 | AV crypto broken dive into target | 0.124% | 0.129% |
| R15 | AV comm link spoofing weapon release | 0.111% | 0.111% |
| R3 | Insider malicious mission computer info disclosure | 0.093% | 0.072% |
| R16 | AV comm link spoofing jettison command | 0.082% | 0.082% |
| R26 | Crypto attack datalink spoofing IADS data | 0.080% | 0.064% |
| R10 | Spoof flight lead messages via insecure comms | 0.074% | 0.082% |
| R9 | Spoof parachute deploy via insecure comms | 0.066% | 0.067% |

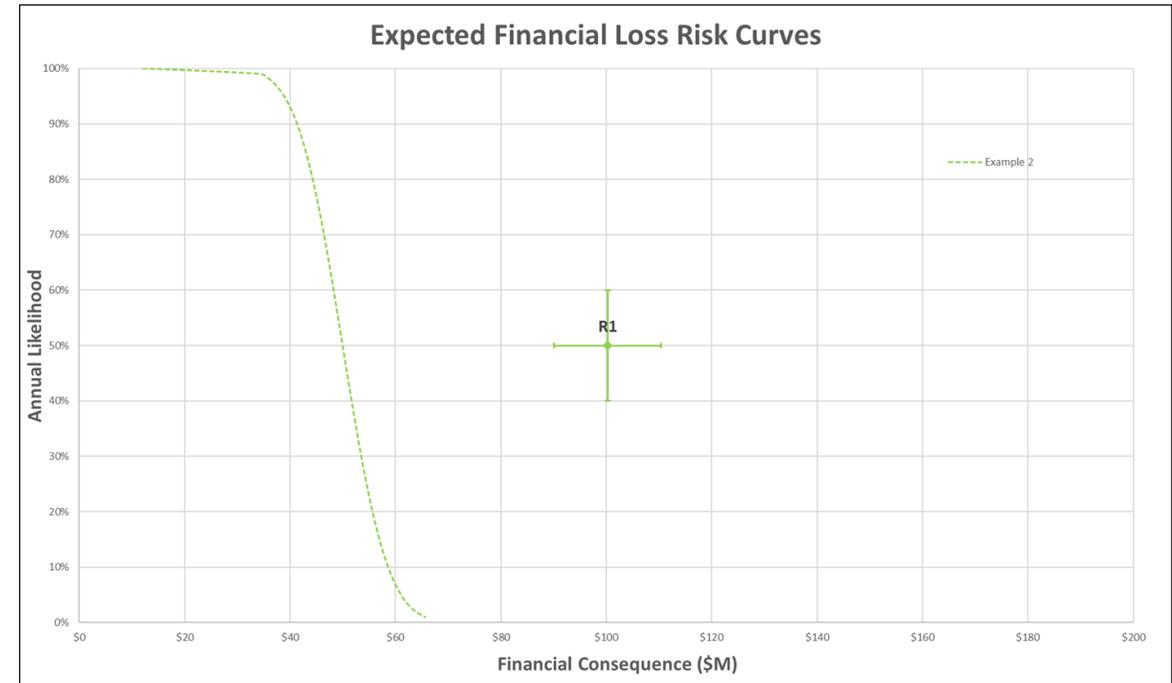
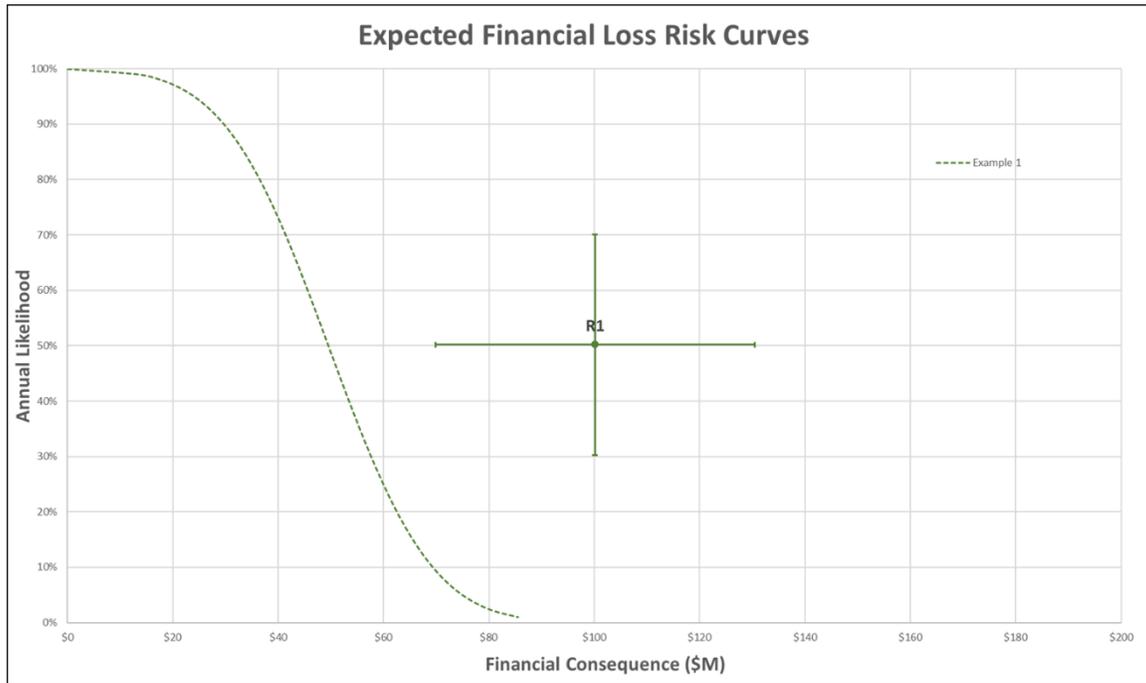
- Large uncertainties highlight areas to examine
 - Decomposition, modeling, and testing could all be valuable and worthwhile



| Risk Scenario | Short Description | EFL | Standard Deviation |
|---------------|---|---------|--------------------|
| R1 | GCS supply chain soft production/transmission | \$4.728 | \$2.601 |
| R21 | Mission computer supply chain OFP adversary control | \$1.061 | \$0.916 |
| R22 | MX system via Internet tampering load OFPs | \$0.917 | \$0.799 |
| R23 | OFP Loading physical switch bypass | \$0.766 | \$0.732 |
| R31 | Supply chain component take over data bus | \$0.700 | \$0.637 |
| R28 | Supply chain tampered component alter data | \$0.571 | \$0.581 |
| R30 | Supply chain MX system alter OFP loads | \$0.534 | \$0.419 |
| R24 | GPS position spoofing move AV | \$0.531 | \$0.370 |
| R25 | GPS denial of service | \$0.483 | \$0.308 |
| R2 | AV comm link spoofing mission data | \$0.480 | \$0.306 |
| R33 | Supply chain component denial of service data bus | \$0.422 | \$0.439 |
| R12 | Supply chain software develop send location | \$0.418 | \$0.396 |
| R32 | Supply chain tampering reduce engine life | \$0.400 | \$0.380 |
| R8 | Spoof C&C messages via hardware supply chain | \$0.397 | \$0.317 |
| R13 | Wireless MX attack spoofing and tampering | \$0.396 | \$0.300 |
| R20 | GSC supply chain OFP tampering manipulate comms | \$0.386 | \$0.326 |
| R19 | Spoof C&C message authorize weapons employment | \$0.341 | \$0.291 |
| R17 | AV comm link information disclosure position | \$0.245 | \$0.220 |
| R27 | Spoof C&C messages via insecure comms | \$0.244 | \$0.217 |
| R29 | Supply chain tamper mission data load for RWR | \$0.244 | \$0.302 |
| R11 | Supply chain comm system attack send location | \$0.229 | \$0.176 |
| R7 | RF attack on comm system inject false | \$0.185 | \$0.144 |
| R18 | AV crypto broken dive into target | \$0.182 | \$0.189 |
| R15 | AV comm link spoofing weapon release | \$0.160 | \$0.160 |
| R4 | Insider support equip access to avionics | \$0.156 | \$0.143 |
| R6 | RF attack on comm system mislead EO/IR | \$0.149 | \$0.118 |
| R5 | Insider plus crypto attack on GCS AV link | \$0.147 | \$0.156 |
| R26 | Crypto attack datalink spoofing IADS data | \$0.132 | \$0.112 |
| R14 | AV comm link spoofing targeting data | \$0.130 | \$0.110 |
| R3 | Insider malicious mission computer info disclosure | \$0.127 | \$0.101 |
| R16 | AV comm link spoofing jettison command | \$0.120 | \$0.115 |
| R10 | Spoof flight lead messages via insecure comms | \$0.119 | \$0.139 |
| R9 | Spoof parachute deploy via insecure comms | \$0.074 | \$0.079 |

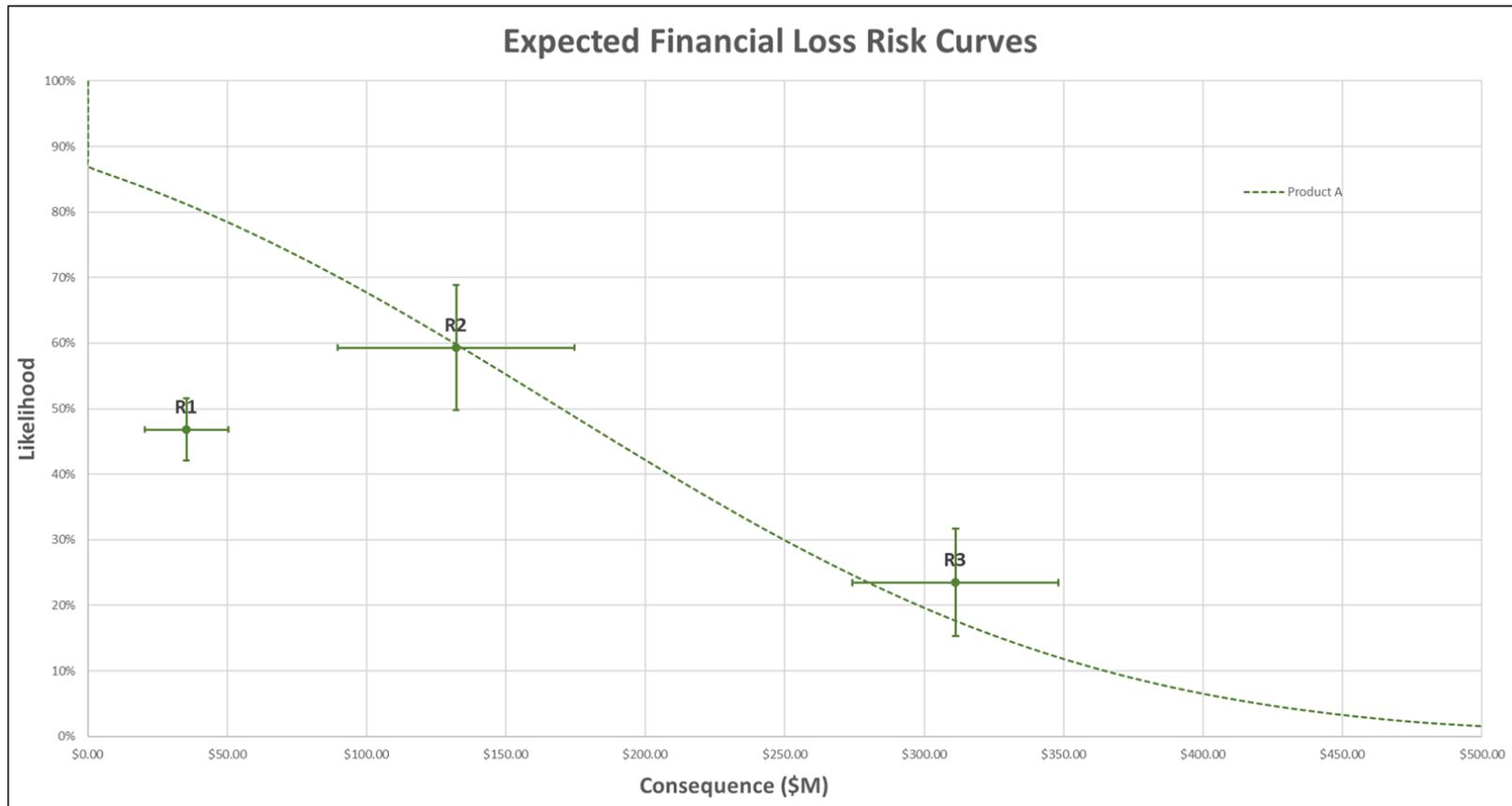
- Each risk assessment and measurement tool also has a tool that enables the combination of risks via a Monte Carlo simulation
 - Multiple risks are allowed to either occur or not based on the probability distribution and random chance
 - Loss is pulled from the appropriate probability distribution for each risk that occurs
 - Losses in each “year” are added up
 - Simulation repeats thousands of times and an average is taken
- Results can be displayed on risk charts similar to previous examples
- Another option is to present risk as risk curves

- A visualization of risk using the same x and y axes as a risk chart
- Displays a continuous curve versus a central point with a distribution

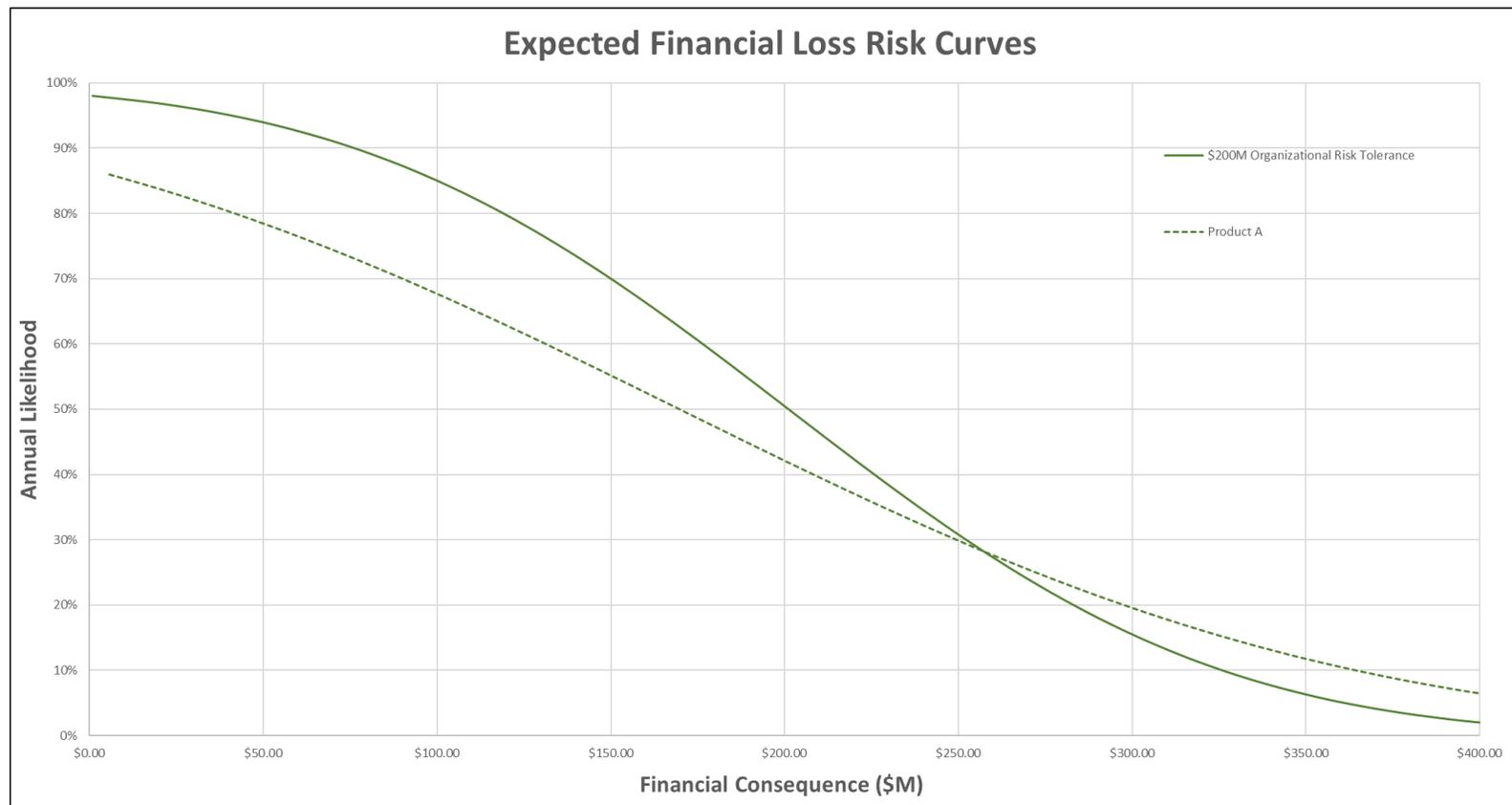


- Total area under the curve equals risk, shallower slope equals more uncertainty

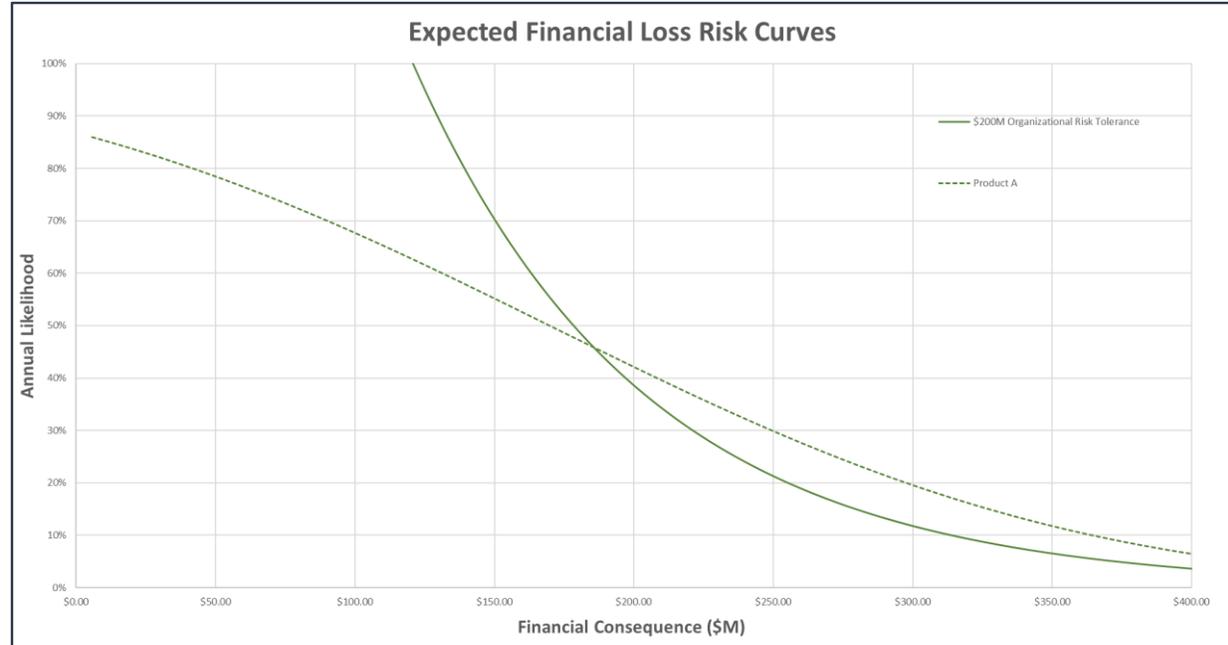
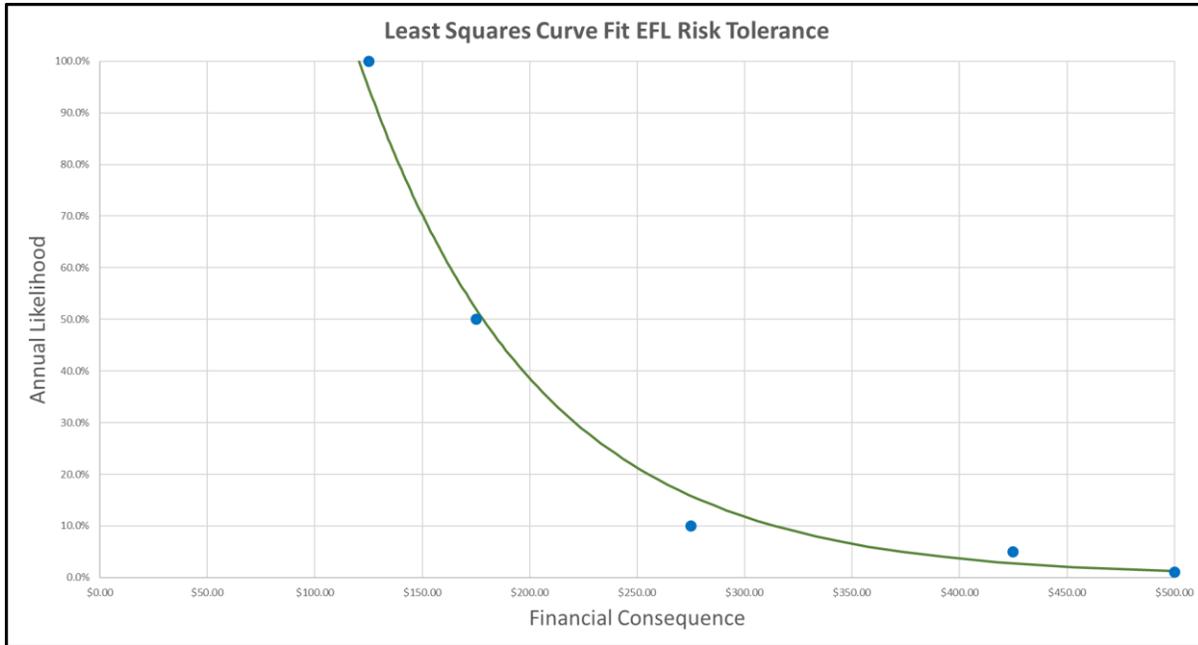
- Large uncertainties drive shallow slopes to risk curves
- Multiple spread out distributed risks create shallower risk curves as there are so many potential outcomes for each “year” of simulation



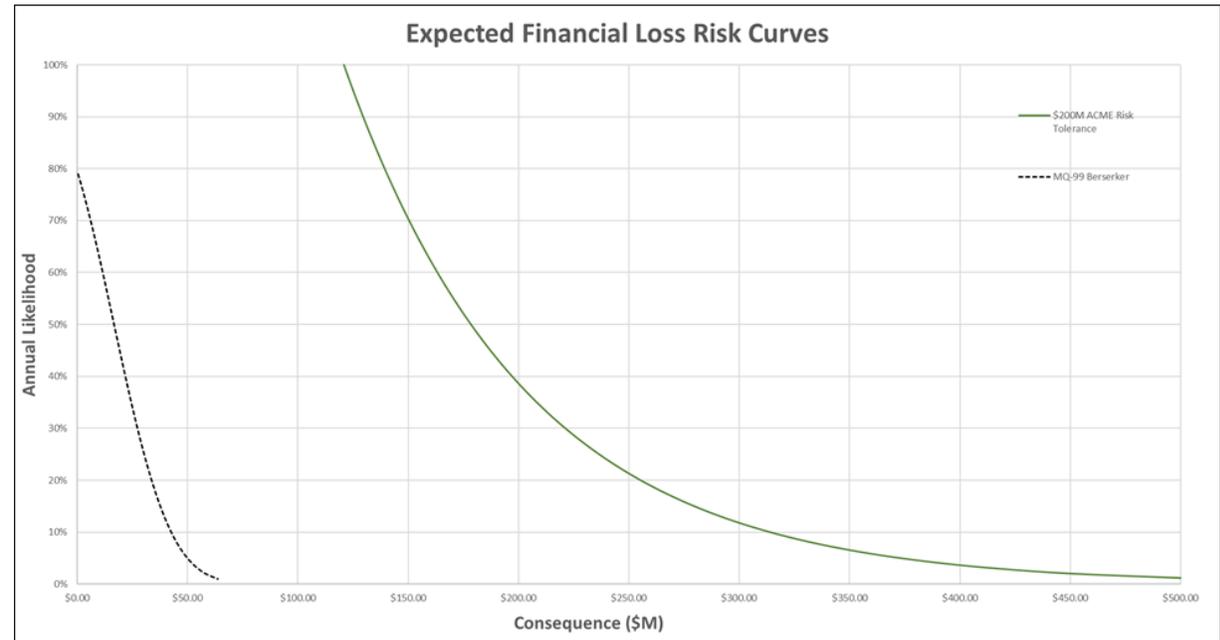
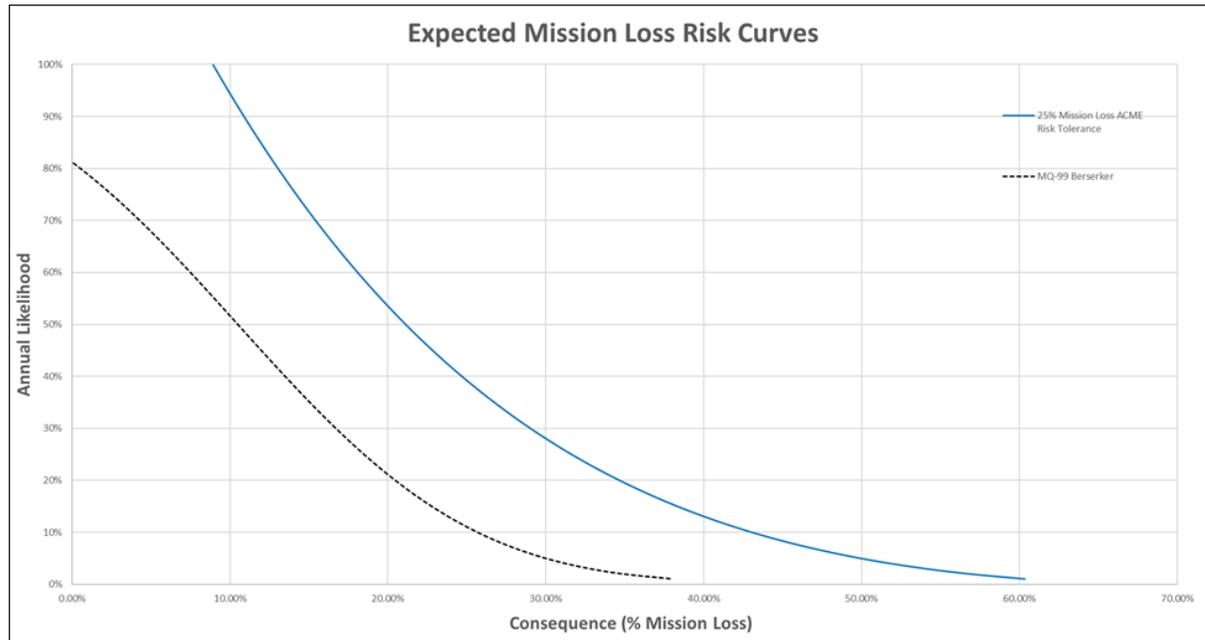
- The amount of risk an organization is willing to take on is its risk tolerance or risk acceptance
- If there is additional risk, something should be done to alter the risk or tolerance
- A simple “risk neutral” risk tolerance curve can be created by a single 90CI pair of values



- However, most people are not “risk neutral” and would rather accept a 90% chance of losing \$100 than a 0.9% chance of losing \$10,000 despite their identical expected loss of \$9
- To build a more accurate risk tolerance, determine with senior leaders how much risk they would be willing to accept at 4-5 points and then create a curve based on those points



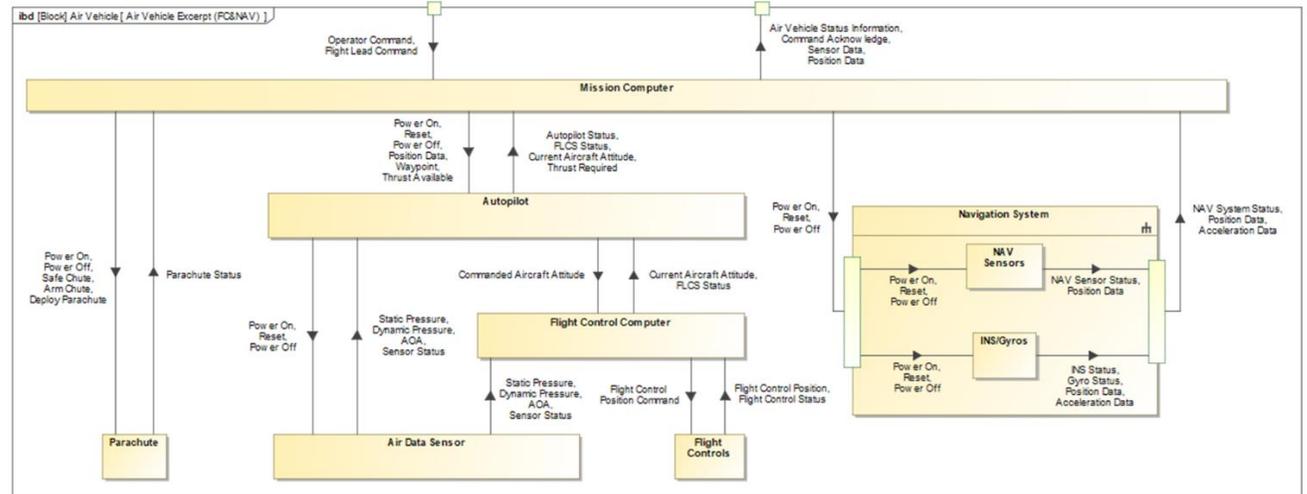
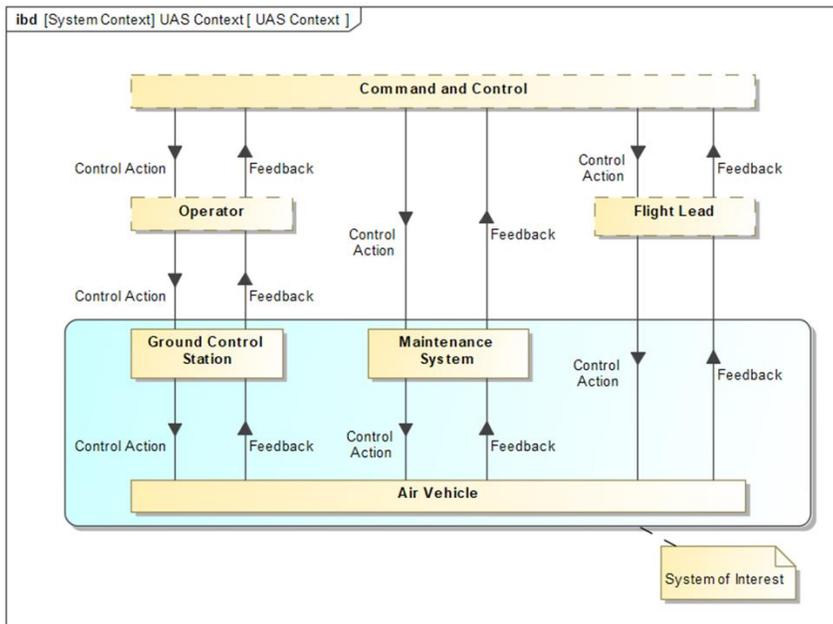
- MQ-99 has a very low level of risk when compared to ACME aircraft corporation's \$200M risk tolerance curve
- Due to robust secure design assumptions



- Mission risk is potentially more problematic

- Five risks were in the top-10 of each risk tool
 - R1: GCS supply chain software production/transmission
 - R21: Mission computer OFP supply chain attack enabling adversary control
 - R22: Maintenance System tampering with OFP loading via an Internet attack
 - R31: Supply chain attack on component to take over the data bus
 - R30: Supply chain attack on maintenance loaders to alter OFP loads
- Several themes come out of just these five risks worth addressing
 - Supply chain risks
 - Highly connected components (i.e. maintenance systems)
- The residual risk is very low due to the robust design assumptions—if those change, there is potential for dramatic risk changes as well

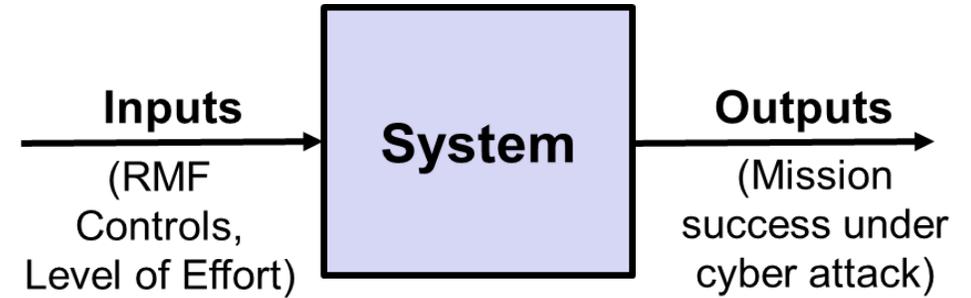
- MBSE is revolutionizing weapons system design
- URAMS can be implemented within MBSE tools and doing so provides significant benefits



| # | ID | Documentation | Caused Losses | Mitigated By |
|---|-----|---|---|---|
| 1 | H-1 | MQ-99 targets friendly or neutral objects or personnel | <ul style="list-style-type: none"> L-1 Loss of life or injury L-2 Significant damage to objects | SC-1 MQ-99 will only target hostiles |
| 2 | H-2 | MQ-99 employs weapons too close to friendly or neutral objects or personnel | <ul style="list-style-type: none"> L-1 Loss of life or injury L-2 Significant damage to objects | SC-2 MQ-99 prevents unacceptable collateral damage |
| 3 | H-3 | MQ-99 does not successfully destroy assigned targets. | <ul style="list-style-type: none"> L-3 Unable to destroy assigned targets | SC-3 MQ-99 successfully destroys assigned targets |
| 4 | H-4 | MQ-99 does not fly required profile to stimulate desired hostile defense response. | <ul style="list-style-type: none"> L-4 Unable to decoy hostile air defenses | SC-4 MQ-99 executes required profile |
| 5 | H-5 | MQ-99 operates outside of established operational envelope | <ul style="list-style-type: none"> L-1 Loss of life or injury L-2 Significant damage to objects L-3 Unable to destroy assigned targets L-4 Unable to decoy hostile air defenses | SC-5 MQ-99 only operates inside established ops envelope |
| 6 | H-6 | MQ-99 presents electrical, chemical, or kinetic hazards to friendly personnel or objects in the vehicle's immediate vicinity. | <ul style="list-style-type: none"> L-1 Loss of life or injury L-2 Significant damage to objects | SC-6 MQ-99 will not present electrical, chemical, kinetic hazards |



- RMF is a certainty for DoD programs
- The largest problem with RMF is how late it happens in the lifecycle and that it measures inputs into a complex system and assumes outputs



- URAMS is not RMF, but it can greatly facilitate creating RMF artifacts
- URAMS provides a defensible analytical way of doing tailoring
- Instead of adding RMF as a security process after design is completed, URAMS enables security to be baked in from the beginning and then to take credit for it in RMF
- Multiple alternate RMF pathways exist that are even more flexible and amenable to URAMS driven tailoring, USAF's Fast Track ATO is a good example of this

- The lack of agreement on risk assessment and measurement is one of the most pressing issues with weapon systems cybersecurity
- URAMS provides a suite of qualitative and quantitative tools that can fill this need by offering:
 - Starts with rigorous engineering analysis using STPA-Sec
 - Qualitative single-point analysis with RA & CRA
 - Qualitative three-point analysis with RAU & CRAU
 - Quantitative analysis with PRM & CPRM
 - Comparison of results across tools
- It can help drive a secure design from concept forward
- It provides a quicker and easier way to gain accreditation based on the secure design that has already been accomplished

Thank you for your time
Please reach out with any questions

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