

# The 6 Vs and 3 Ts of Systems Engineering

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President, Vitech

INCOSE Past President and Fellow

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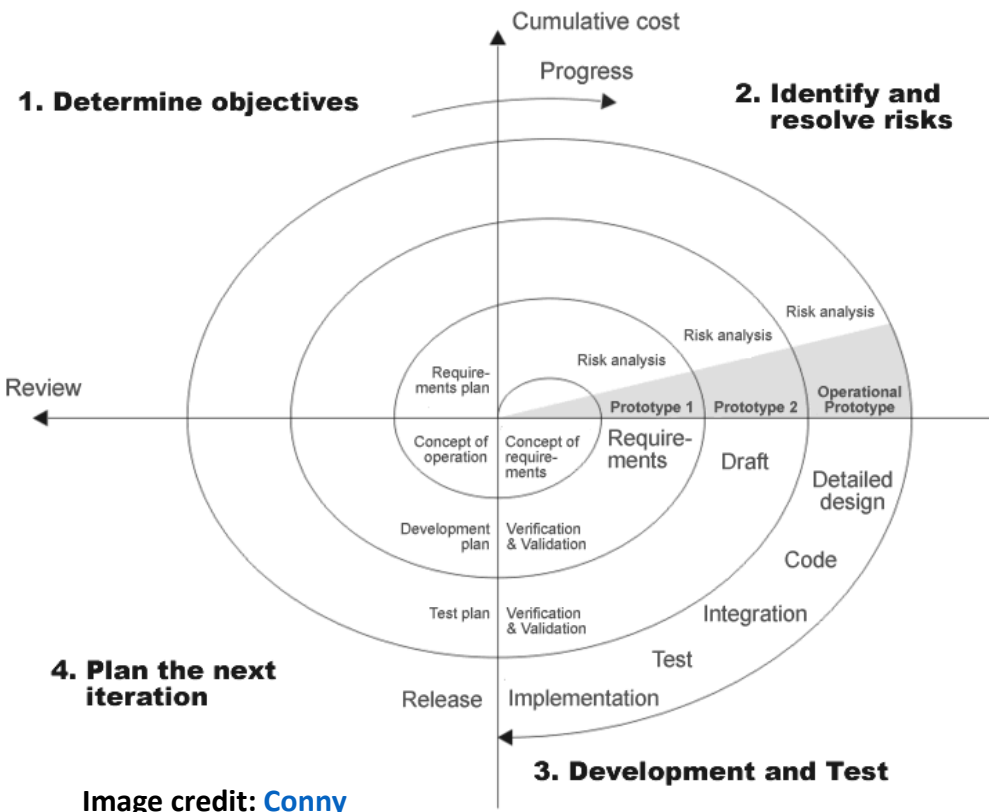


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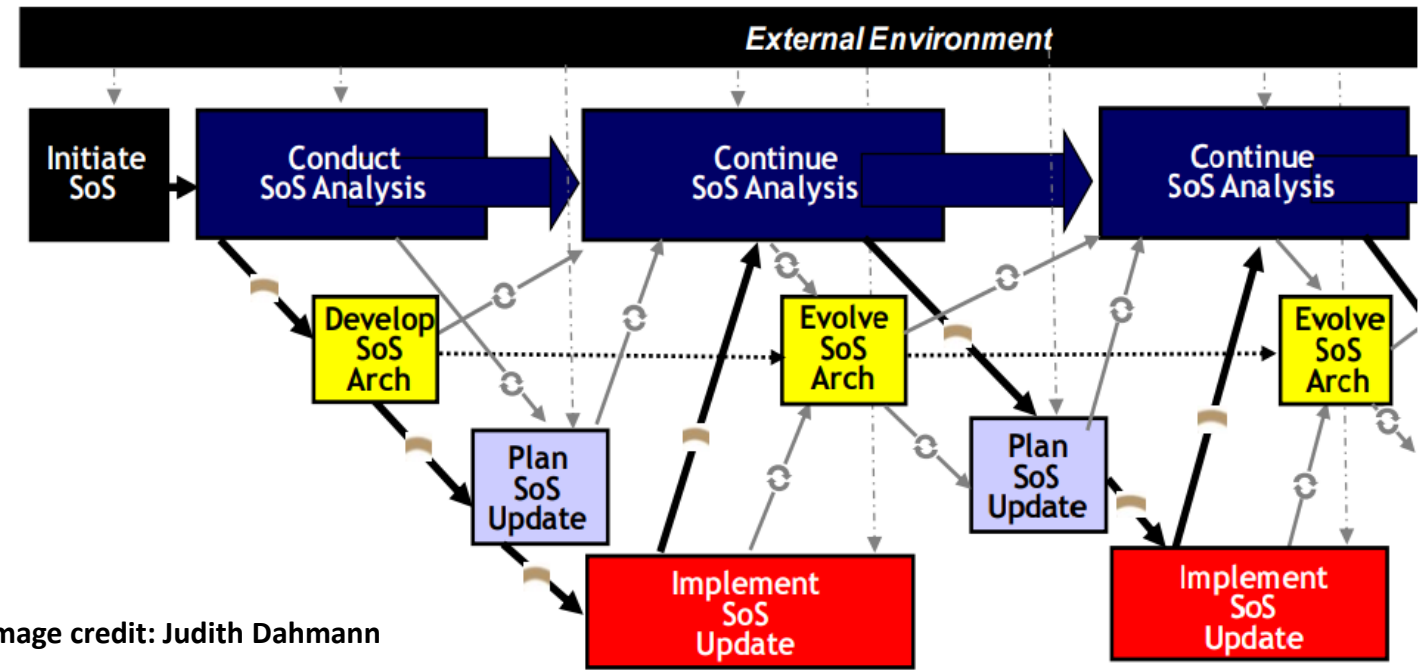
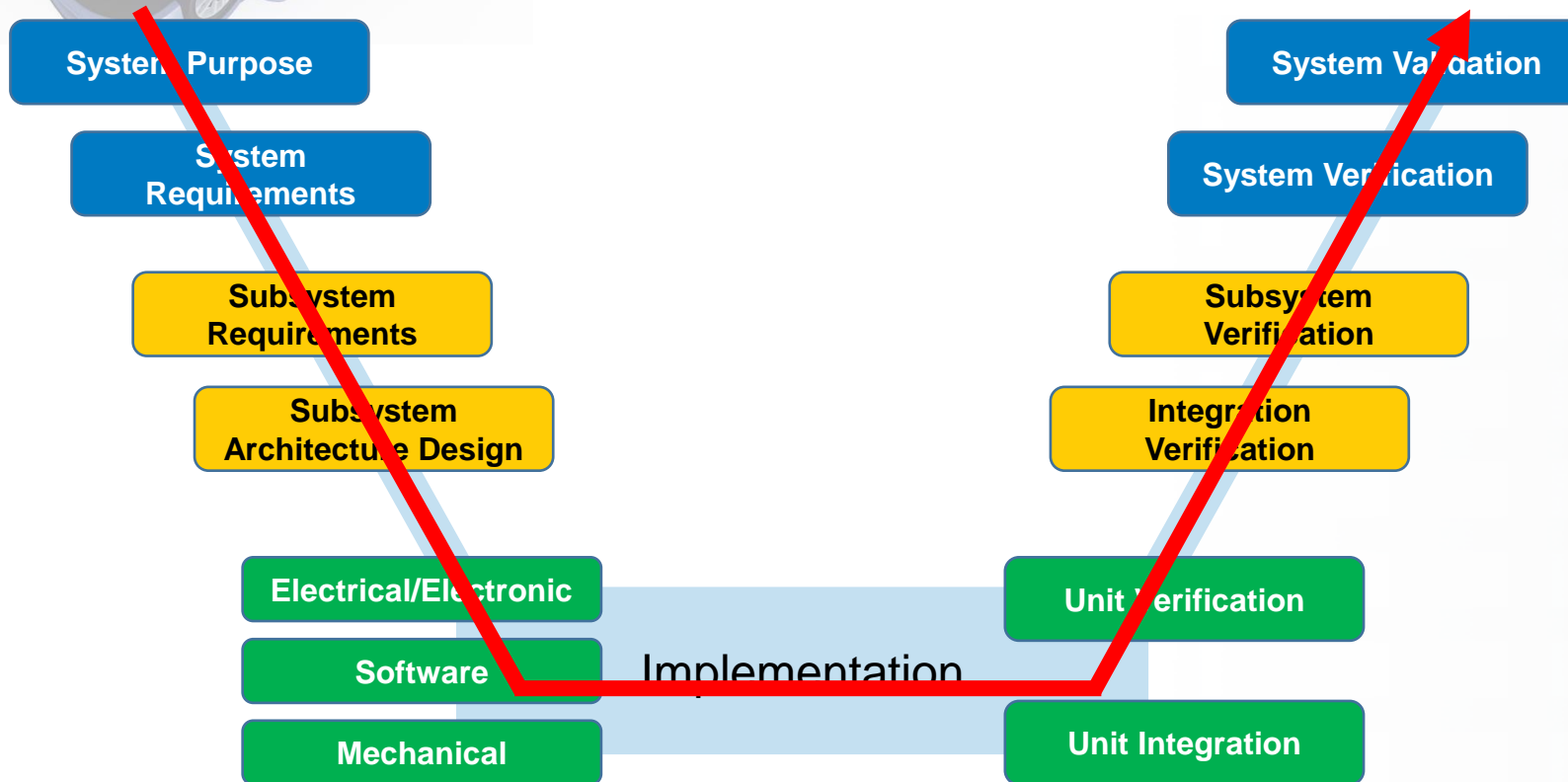
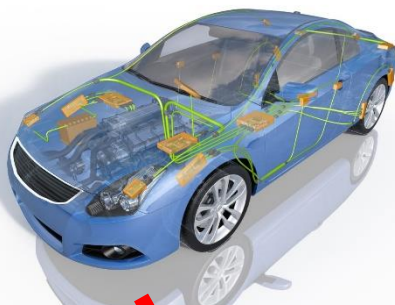
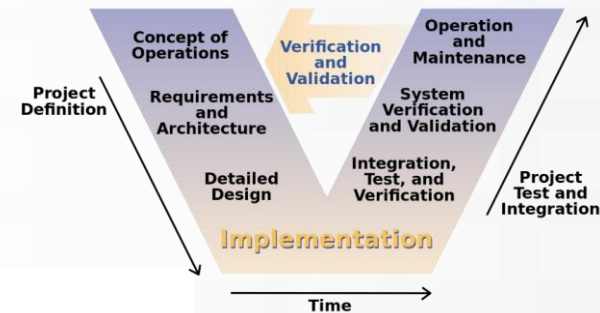


Image credit: Judith Dahmann

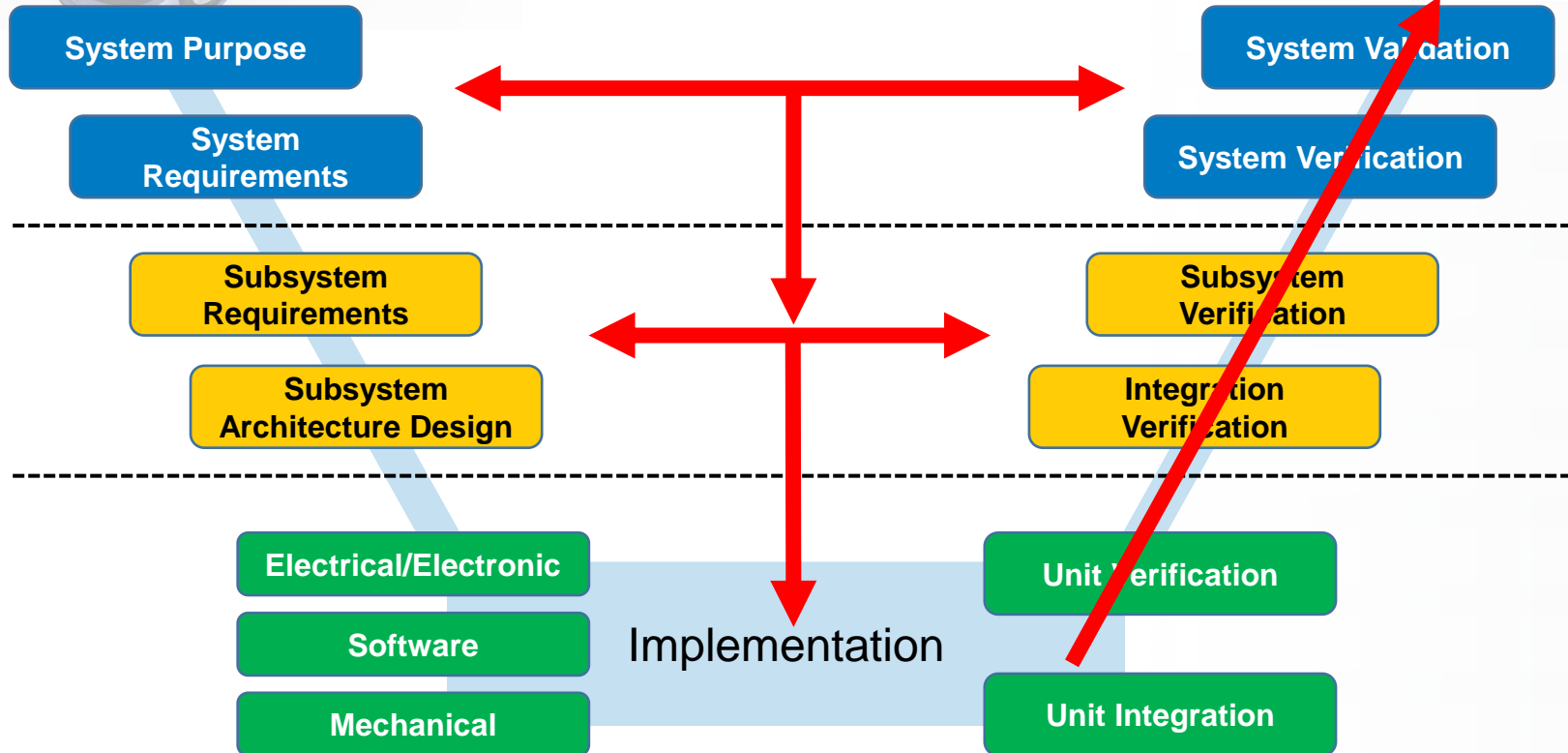
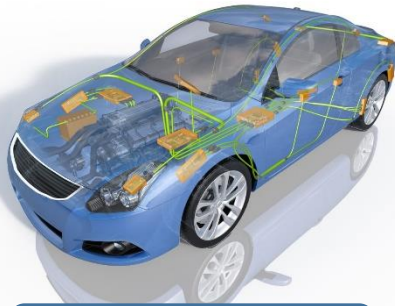
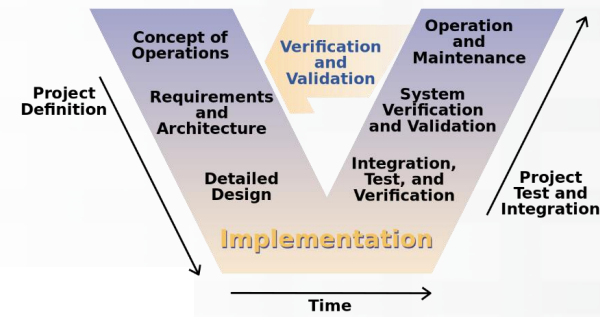


# VALIDATION & VERIFICATION

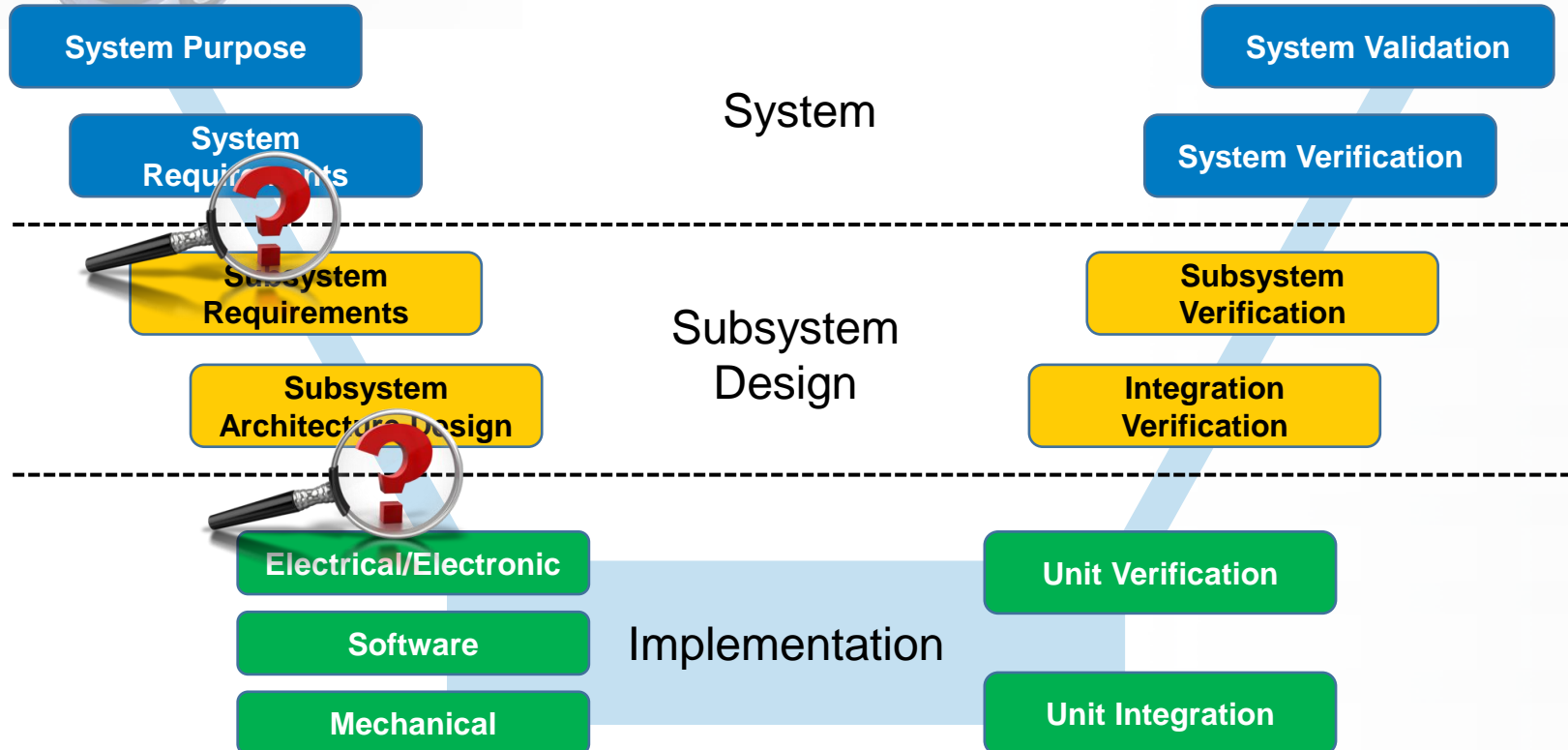
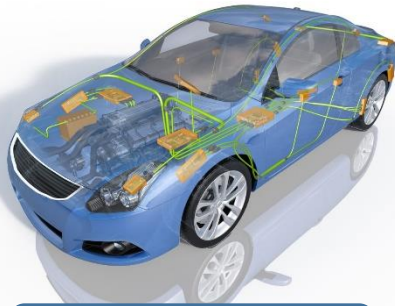
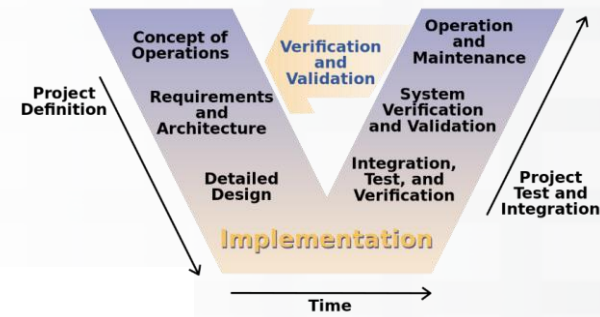
# The First V: Beginning with Misunderstanding



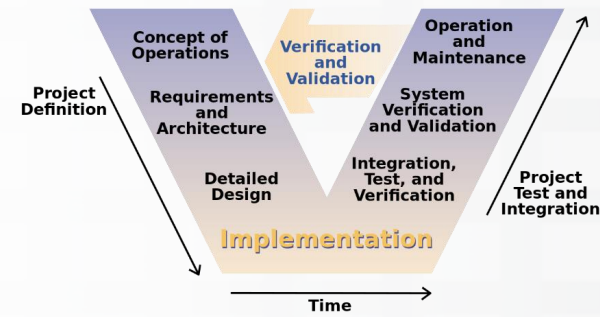
# The Second V: Returning to Intent



# The Third V: Executing Classical Design



# The Third V: Executing Classical Design



**System Purpose**

**System Requirements**

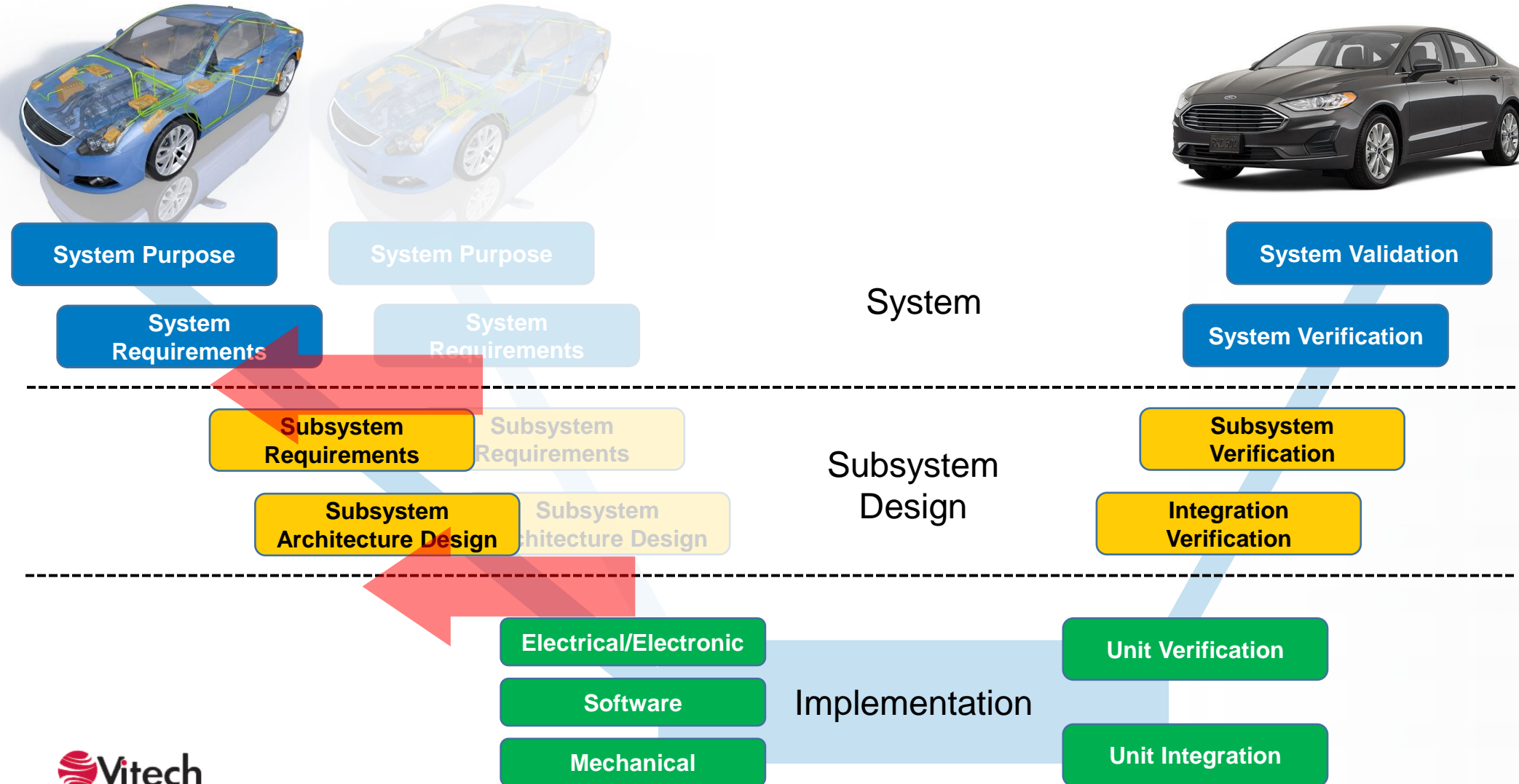
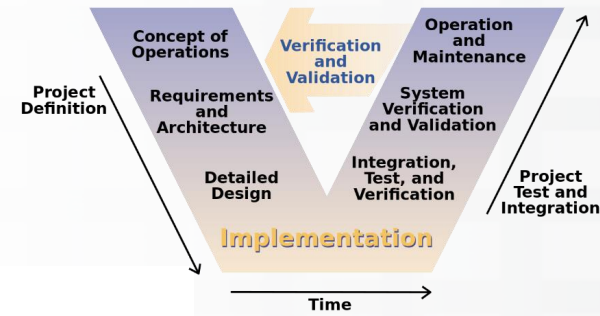


**Subsystem Requirements**



**Subsystem Architecture Design**

# The Third V: Executing Classical Design





# A Sidebar: Systems Engineering Vision 2025

1

Mission complexity is growing faster than our ability to manage it . . . increasing mission risk from inadequate specifications and incomplete verification.

4

Knowledge and investment are lost between projects . . . increasing cost and risk: dampening the potential for true product lines.

2

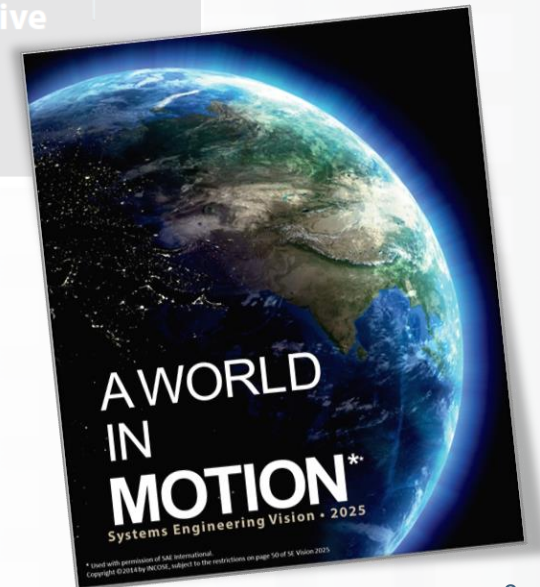
System design emerges from pieces, rather than from architecture . . . resulting in systems that are brittle, difficult to test, and complex and expensive to operate.

5

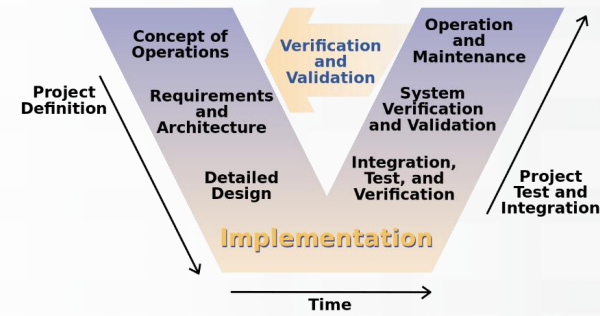
Technical and programmatic sides of projects are poorly coupled . . . hampering effective project risk-based decision making.

3

Knowledge and investment are lost at project life cycle phase boundaries . . . increasing development cost and risk of late discovery of design problems



# The Fourth V: Impacting Integration & Test



System Purpose

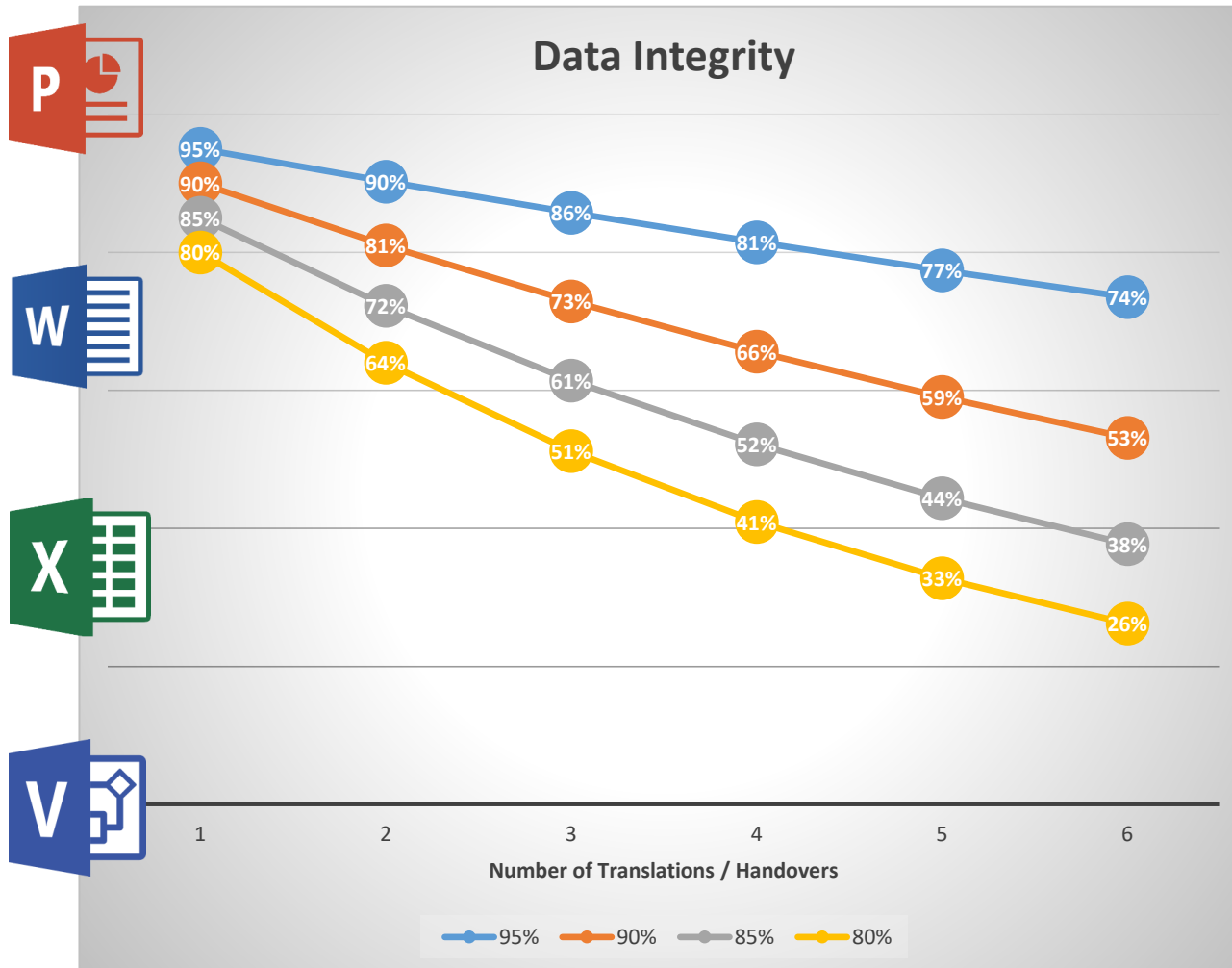
System Requirements

**DEFECTS**

Subsystem  
Requirements

Subsystem  
Architecture Design

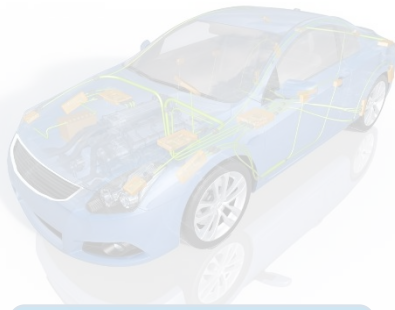
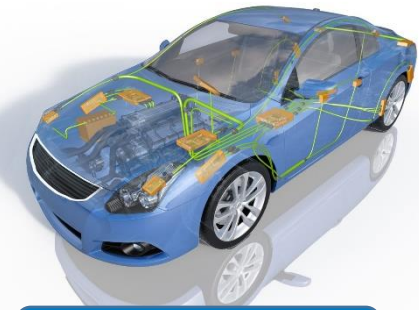
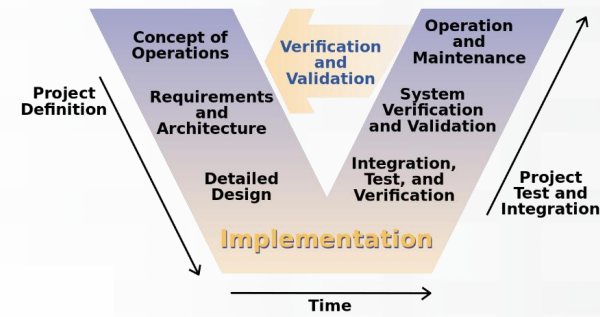
# Appreciating the Cost of Miscommunication



Any organization that designs a system (defined broadly) will produce a design whose structure is a copy of the organization's communication structure  
*Melvin Conway, 1967*

Flaws in the communication structure of an enterprise will manifest as defects in the system under development  
*Long's Corollary, 2020*

# The Fourth V: Impacting Integration & Test



System Purpose

System Purpose

System Validation

System Validation

System Requirements

System Requirements

System Verification

System Verification

**DEFECTS**

Subsystem Requirements

Subsystem Requirements

Subsystem Verification

Subsystem Verification

Subsystem Architecture Design

Subsystem Architecture Design

Integration Verification

Integration Verification

Electrical/Electronic

Unit Verification

Software

Implementation

Unit Integration

Mechanical

# A Sidebar Redux: Systems Engineering Vision 2025

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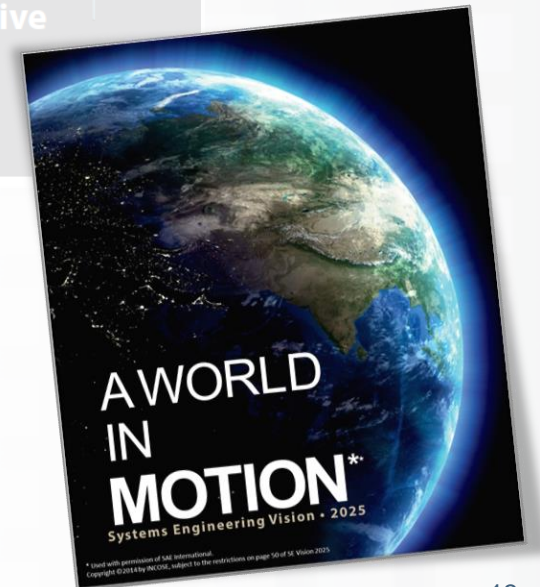
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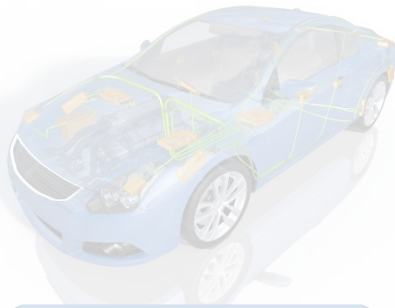
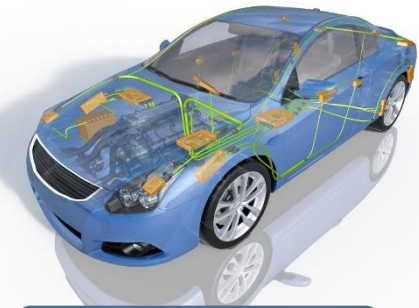
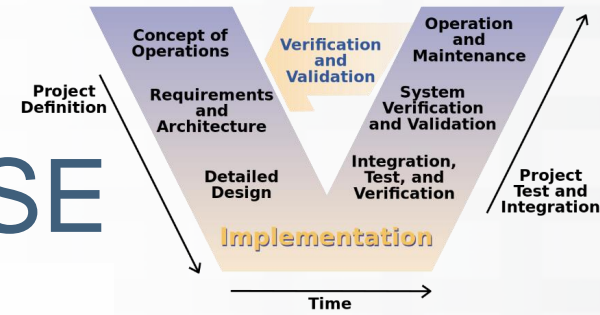
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# The Fifth V: Transforming Engineering thru Good MBSE



**System Purpose**

System Purpose

System Validation

**System Validation**

**System Requirements**

System Requirements

System Verification

**System Verification**

System

**Subsystem Requirements**

Subsystem Requirements

Subsystem Verification

**Subsystem Verification**

Subsystem Design

**Subsystem Architecture Design**

Subsystem Architecture Design

Integration Verification

**Integration Verification**

**Electrical/Electronic**

**Unit Verification**

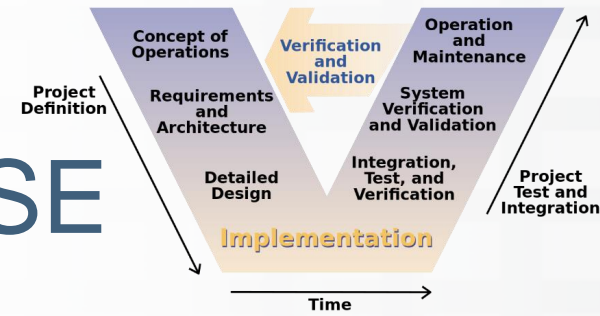
**Software**

Implementation

**Unit Integration**

**Mechanical**

# The Fifth V: Transforming Engineering thru Good MBSE

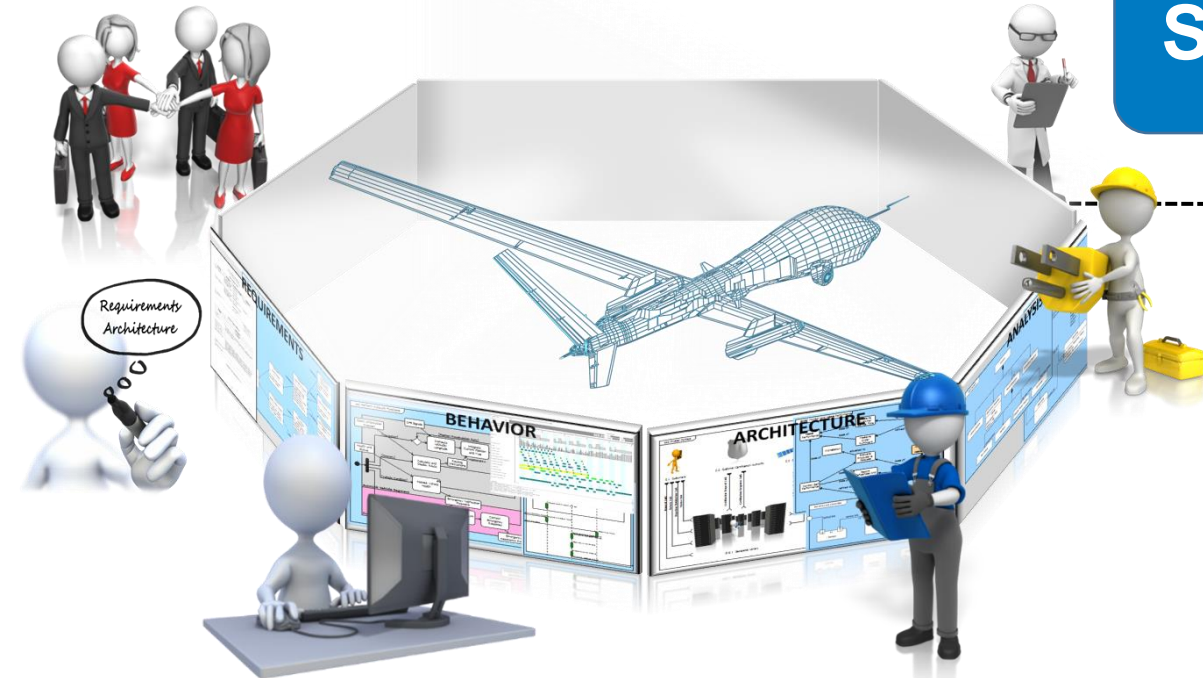


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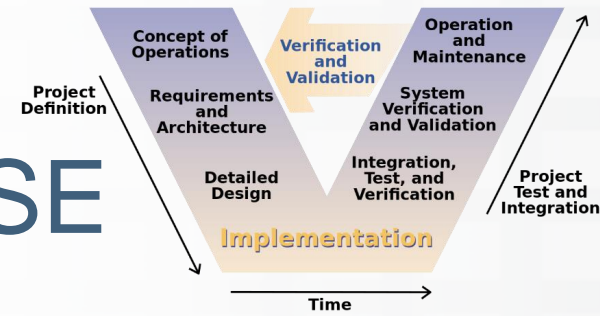
**System Requirements**

**Subsystem Requirements**

**Subsystem Architecture Design**



# The Fifth V: Transforming Engineering thru Good MBSE

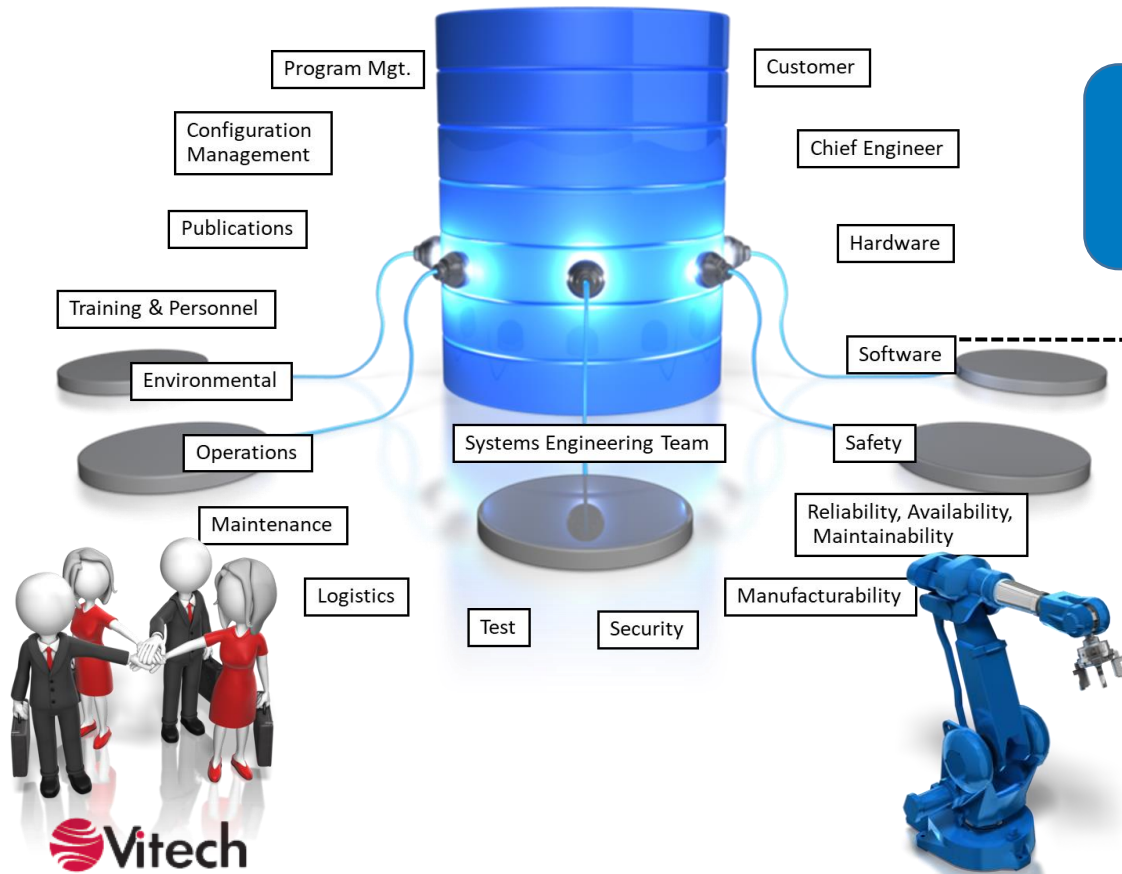


**System Purpose**

**System Requirements**

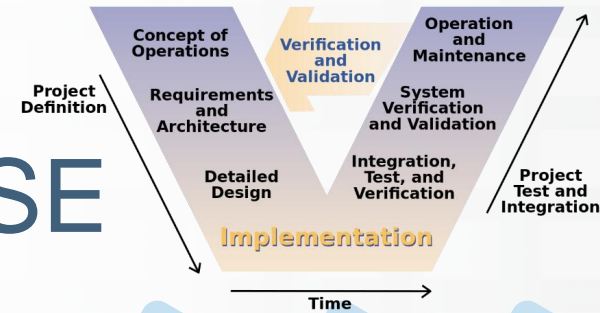
**Subsystem Requirements**

**Subsystem Architecture Design**





# The Fifth V: Transforming Engineering thru Good MBSE



**System Purpose**

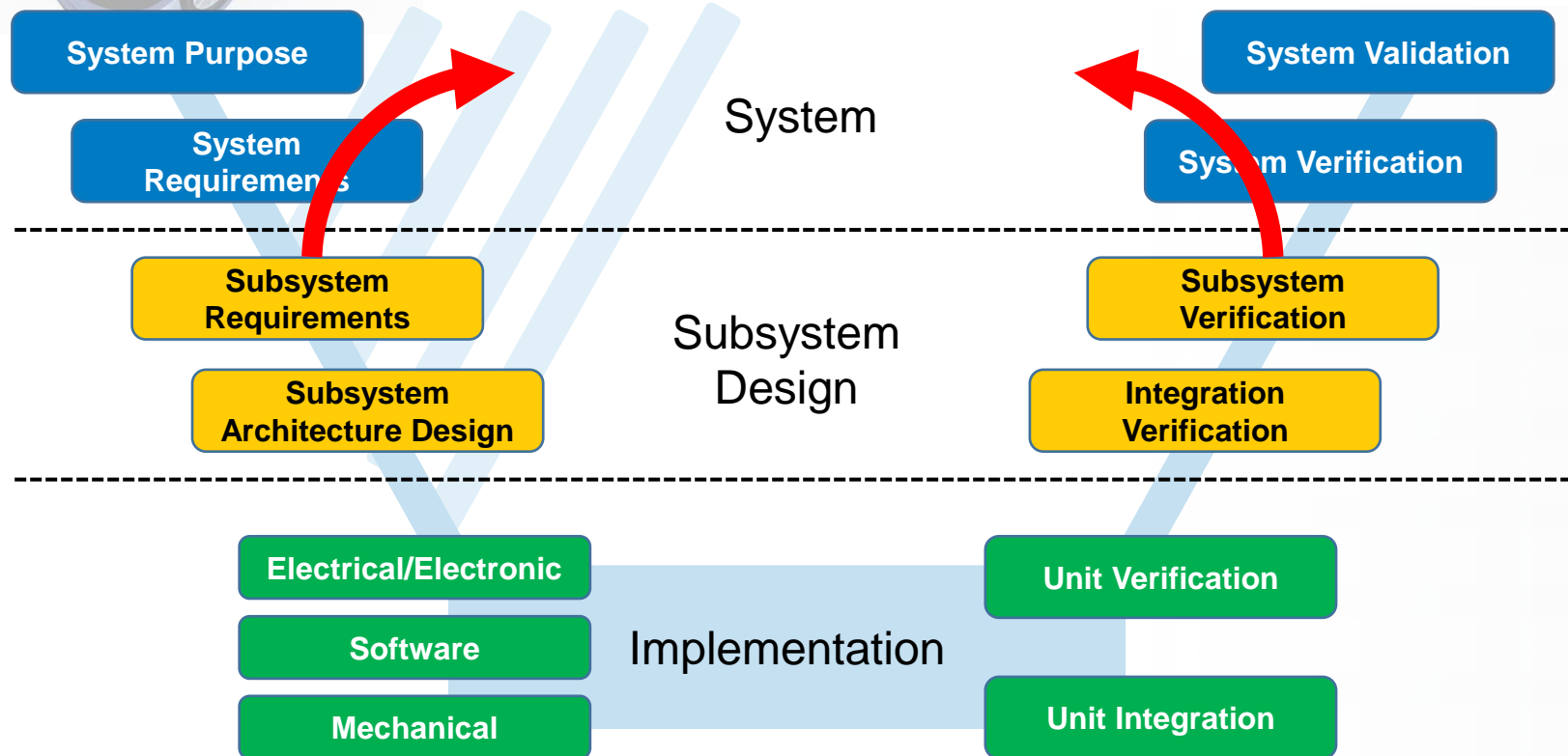
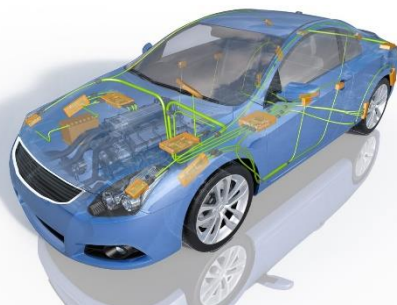
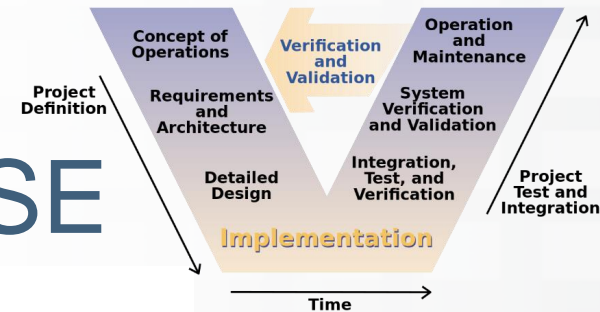
**System Requirements**

**Subsystem Requirements**

**Subsystem Architecture Design**



# The Fifth V: Transforming Engineering thru Good MBSE





# Expanding our alphabet

*(Hokies know that the best letter to go with V is always T)*



# The First T: Looking to Ourselves, Appreciating All



<b>Core SE principles</b>	Systems Thinking
	Lifecycles
	Capability Engineering
	General Engineering
	Critical Thinking
	Systems Modelling and Analysis
<b>Professional Competencies</b>	Communications
	Ethics and Professionalism
	Technical Leadership
	Negotiation
	Team Dynamics
	Facilitation
	Emotional Intelligence
	Coaching and Mentoring
<b>Technical Competencies</b>	Requirements Definition
	System Architecting
	Design for...
	Integration
	Interfaces
	Verification
	Validation
	Transition
	Operation and Support
<b>SE Management Competencies</b>	Planning
	Monitoring and Control
	Decision Management
	Concurrent Engineering
	Business & Enterprise Integration
	Acquisition and Supply
	Information Management
	Configuration Management
	Risk and Opportunity Management
<b>Integrating Competencies</b>	Project Management
	Finance
	Logistics
	Quality



# The Second T: Leveraging Information, Enabling Action



**PERFORM PAYLOAD ACCOMMODATION SYSTEM TURNAROUND**  
 Be duration and cost of normal Payload Accommodation System Turnaround prior to the

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**PROVIDE PAYLOAD FUNCTIONS**

**Risk Rating Matrix**

Consequence	1	2	3	4	5
5	Green	Yellow	Red	Red	Red
4	Green	Green	Yellow	Red	Red
3	Green	Green	Green	Yellow	Red
2	Green	Green	Green	Green	Yellow
1	Green	Green	Green	Green	Green

**SIS Band Title**

SIS Band Title	Verification				Comments
	Inspection	Analysis	Demo	Test	
DATA DISTRIBUTION AND CUSTOM ELEMENT					N/A
ISD/E Data			X	X	
ISD Subscription to GPS			X	X	
ISD Requests to GPS			X	X	
ISD Request from GPS				X	
Delivery Report Input				X	
ISD Data Product and Request Status				X	
ISD Ordering Request from GPS			X	X	
Product Subscription to the ADS			X	X	



# The Third (and most important) T: Exposing Our Thinking

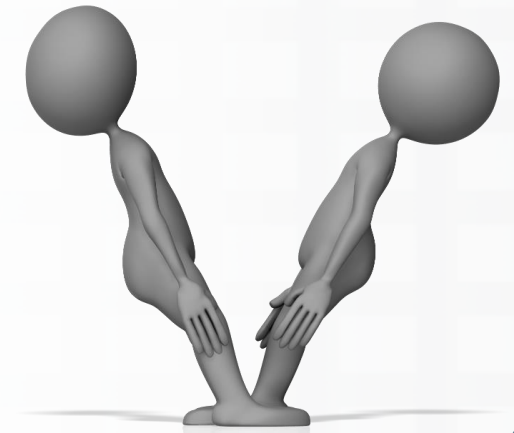


Image credit: Tom Cherry

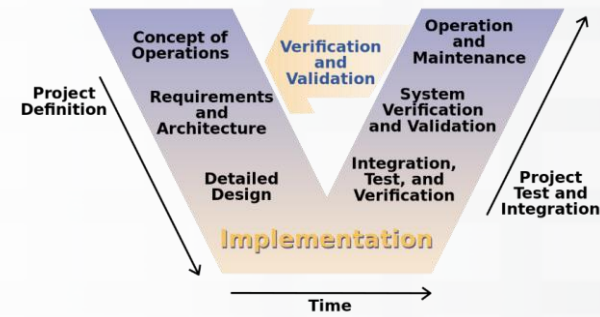


# Returning to our favorite

The beloved V, one last time



# The Sixth (and most important) V: Unlocking Collective Intelligence



# VULNERABILITY





# The Sixth (and most important) V: Unlocking Collective Intelligence

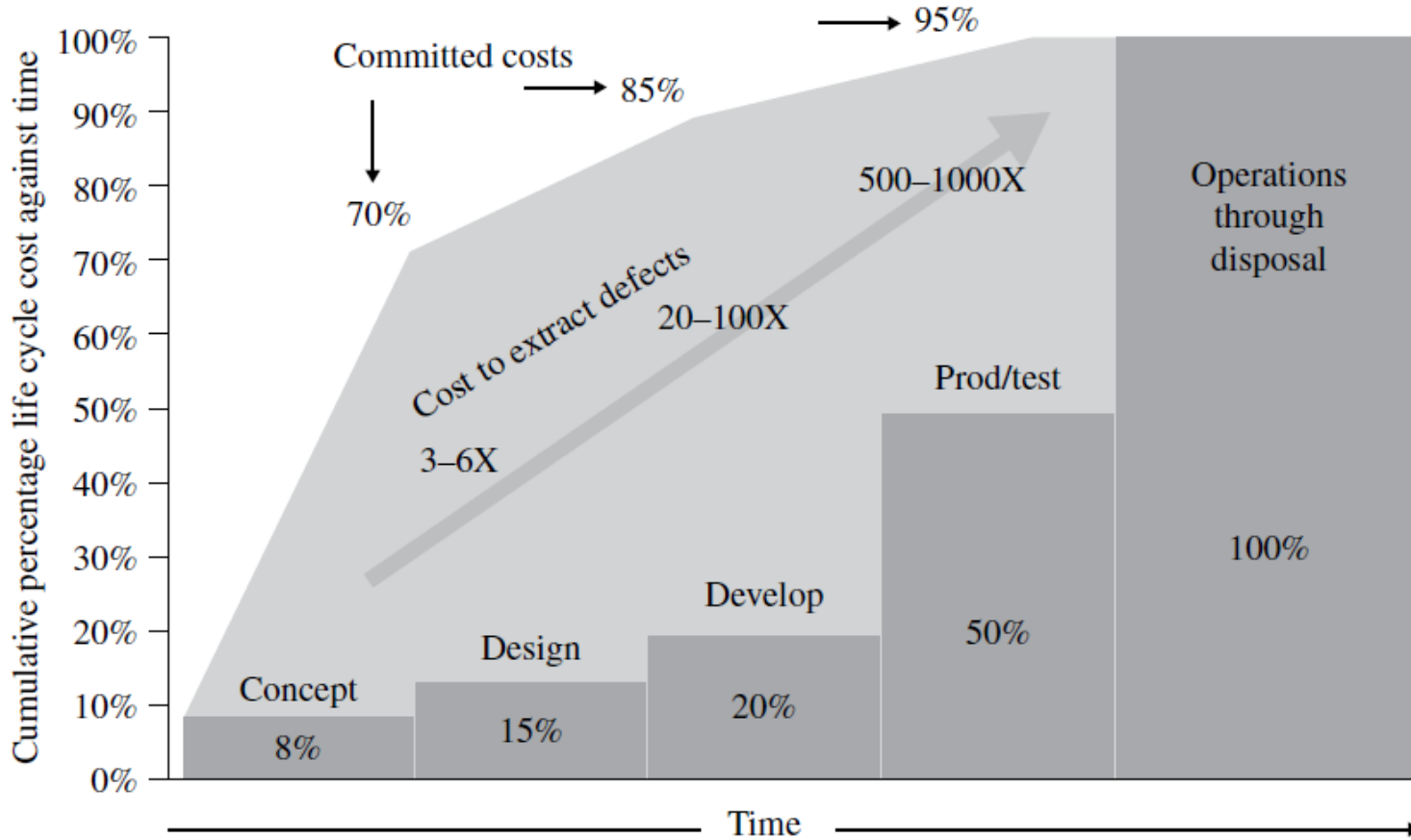
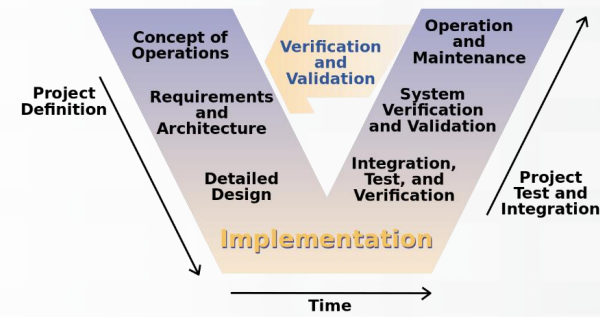
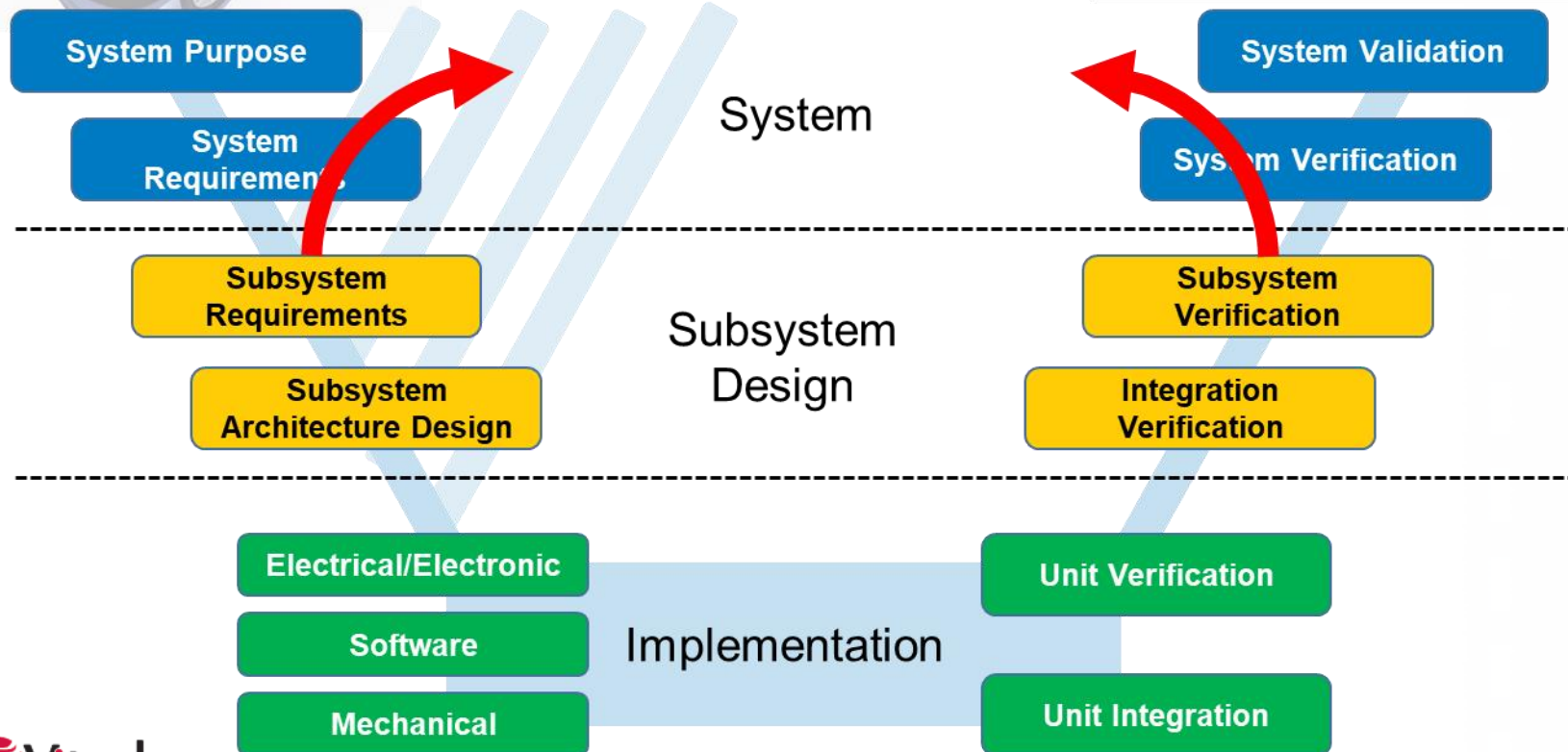


Image Credit: Defense Acquisition University



# Tightening the V: SE, MBSE, and Digital Engineering

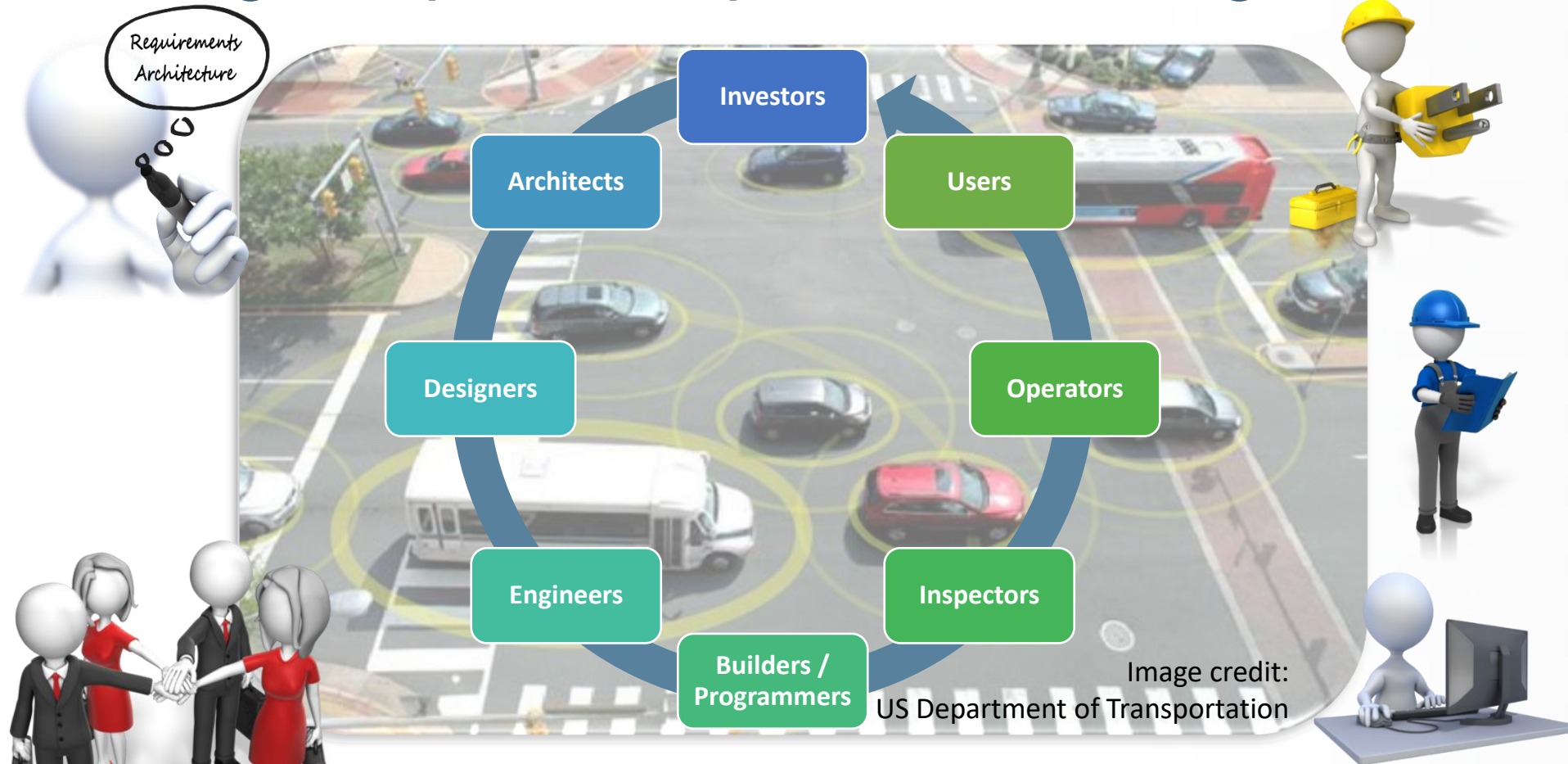


**Digital Engineering**  
*critical enabler  
for the modern  
engineering enterprise*

**MBSE**  
*connective tissue of the  
Digital Engineering  
environment*

**Systems Engineering**  
*technical connective  
tissue of the project team*

# ...but the Foundation is Neither Process nor Technology: Connecting People, Disciplines, and Insights



*Systems engineering focuses on ensuring the pieces work together to achieve the objectives of the whole.*

# Questions and Discussion



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