				VII	RTUAL PROGRAM at IS2025				
Start End time time		MONDAY	TUESDAY			WEDNESDAY		THURSDA	AY
Ottawa, Canada			Systems Thinking, Critical Thinking, & Complexity	Product Development Innovations	Novel MBSE Approaches	SE in Infrastructure and Healthcare Systems	Ottawa, Canada		
			Cecilia Haskins Paper#53: V1.1.1 / Applying Systems Thinking and Soft Systems	Edem Tsei Paper#379: V1.2.1 / Outcome-Driven Product Development: An	Yatin Jayawant Presentation#280: V2.1.1 / Accelerating agile MBSE deployment for next gen	Michael Wozniak Paper#344: v2.2.1 / Engineering Hope via a Rapid Systems Engineering			
			Methodology to Explore the Complexity of Innovation in the Defense Industry	enabling system for complex system development projects	automotive architecture with gen Al based SysML V2	Approach to International Disaster Relief			
05:30 05:55			Linn Merete Sandvold (Kongsberg Defence & Aerospace/ University of South-Eastern Norway); Mo Mansouri (Stevens Institute of Technology); Kristin Falk (University of South-Eastern Norway)	Derek Wade (Kumido Adaptive Strategies); John Metcalf (Colorado State University)	Yutika Patwardhan, Varun Sontakke, Paras Banjara (Tata Consultancy Services)	Calen Sims, Kathleen Ticer, David Gross (Florida State University)			
	Session V1		Paper#92: V1.1.2 / Complexity in the Context of Systems Engineering	Paper#352: V1.2.2 / Case Study: Application of STPA in the development of a Fuel-Cell Propulsion System	Presentation#359: V2.1.2 / Exploration of MBSE Methodologies for Modeling Pre- Existing Systems	- Paper#160: v2.2.2 / Systems-of-Systems Engineering Challenges: Experiences from the Road Construction Domain			
06:00 06:25			Rudolph Oosthuizen (Department of Engineering and Technology Management, University of Pretoria); Andrew Pickard (APICKARD LLC); Dean Beale (Independent Researcher); Dorothy McKinney (Lockheed Martin (Retired)); Kenneth Cureton (University of Southern California); Eileen Arnold (UTC / BAE Systems / Rockwell Collins (retired))	Jean Fernando Bertao Machado, Edem Tsei, Shaarujan Prabakaran, Daniel Wilding (Cranfield Aerospace Solutions)	Kathryn Wesson (Dassault Systemes); Kian Blackey (Embry-Riddle Aeronautical University Prescott, AZ)	David Rylander (RISE Research Institutes of Sweden AB (RISE)); Jakob Axelsson (Mälardalens University (MDU))			
			Paper#159: V1.1.3 / ChatGPT Dilemma: Effects of Generative Alon Higher Education in Systems Engineering	Presentation#234: V1.2.3 / Value Methodology as an Enabler for Architectural Definition: A Case Study in Product Development	Paper#264: V2.1.3 / Universal Systems Engineering Lifecycle Framework (USELIFE): An Integrated MBSE Approach For Managing System Lifecycle	Paper#242: v2.2.3 / The Need for Systems Thinking in Digital Health Transformation			
06:30 06:55			Emin Simsek, Gerrit Muller, Kristin Falk (University of Southeastern Norway)	Fabien Cochet, Paola Mainardi, Gregorio Vettori (Baker Hughes)	Complexity Yatin Jayawant, Prashant Chouhan, Nikunj Ganatra, Himanshu Upadhyay (Accenture Solutions Pvt Ltd.)	Inas Khayal (Geisel School of Medicine at Dartmouth)			
06:55 08:00	Break								
08:00 09:00	Keynote	Plenary featuring Keynote#2: P1 / Futurist	Plenary featuring Keynote#3: P2 / SE in practice		Plenary featuring Keynote#4: P3 / Space				
09:00 09:25	Prople	Langdon Morris	Jon Reijnevald (The Exploration Company (TEC))		Dr. Robert Thirsk (Canadian Space Agency)				
09:30 10:00	Break	SysML v2 Case Studies and Applications Digital Engineering Strategies for Information Exhange and Visualization	MBSE Lightning Round	Systems Engineering Roles and Competencies	Sociotechnical, Environmental, and Cultural Systems Analysis	Tech Ops Track		SysML v2 Methodologies and Extensions	Systems Engineering Education and Competency Development
		Patrick Meharg, Gregory Pierce Lori Zipes, William Scheible Presentation#65: 1.1.1 / Case Studies for Paper#319: 1.2.1 / TurboArch: Towards Automating System	Mark Sampson, Troy Peterson Paper#238: 4.1.1 / OMG's Approach to Developing its SysMLv2	Suzette Johnsoon, Richard Beasley Paper#21: 4.2.1 / Why Systems Engineering Skills Are Critical for	Guillaume Belloncle, Adam Williams Paper#324: 7.3.1 / Analyzing Systems Engineering Vision 2035 Through a Cultural	Tami Katz, Jimmie McEver I NCOSE Content#1047: 7.6.1 / How INCOSE is Advancing the Practice of		Jeremy Doerr, Jeffery Williams Presentation#36: 10.2.1 / Using SysML v2 to Define a Digital Engineering	Paul Schreinemakers, Chris Hoffman Paper#110: 10.6.1 / Developing Competence in Competency
10:00 10:40		Querying the Model - SysML V2 SysML V2;Model Queries;Model Analysis;Query;MBSE;CATIA Magic;Simulation Toolkit Architecture Decisions with a CoPilot System architecture;CoPilot;cognitive assistant;Large Language Models;ilities	Certification Program Rick Steiner (University of Arizona); Terrance Milligan (Object Management Group); Matthew Johnson (Arcfield) Paper#168: 4.1.2 / Explaining Model-Based Systems Engineering - Towards a Semiotic Perspective	Successful Leadership of Large Complex Projects megaproject;leadership;skills;competencies;project complexity;enterprise leadership;skills development	Lens SE Vision;FUSE;Culture;China;Japan	Systems Engineering	09:00 09:40	Methodology Digital Engineering;Methodology;Model-Based System Engineering;Digital Threads	Assessment and Development – Experiences from applying the INCOSE Systems Engineering Competency Framework from two Large Organizations Systems Engineering Competency Framework; Competency Management; Career Development
	Session 1	Presentation#79: 1.1.2 / Transforming an Acquisition Process with SysML v2 Presentation#153: 1.2.2 / A Knowledge Graph Framework for Failure Analysis and Prevention	Eduard Kamburjan (IT University of Copenhagen); Johan Cederbladh (Mälardalen university) Paper#165: 4.1.3 / An Initial Exploration of MULTI Level Modeling	Paper#40: 4.2.2 / Systems Engineering Roles for a New Era	Paper#233: 7.3.2 / CONFIGURATION MANAGEMENT AS A DRIVER FOR SUSTAINABILITY	INCOSE Content#1038: 7.6.2 / How are We Doing? FuSE Report Card on Realizing the Systems Engineering Vision 2035		Presentation#56: 10.2.2 / SysML v1 to SysML v2 Model Conversion Approach	Paper#118: 10.6.2 / Applying Systems Engineering to Systems Engineering Graduate Course Development
10:45 11:25		Model-Based Acquisition; Digital Engineering; Model-Based Systems Engineering; SysML v2 Systems Engineering; Aerospace Engineering; MBSE; Digital Engineering; Mission Assurance; Vulnerabilities; Data Visualization; Analysis; Human Computer Interaction	for Model-Based Systems Engineering Arne Lange (Karlsruhe Institute of Technology); Johan Cederbladh (Mälardalen University); Kevin Feichtinger, Thomas Weber (Karlsruhe Institute of Technology)	Systems engineering roles;digital engineering;artificial intelligence;value of roles;systems engineering challenges.	Configuration Management pillars;Sustainability Development Goals;traceability;sustainable standards compliance;certificates;product end-of- life;circularity and recycling		09:45 10:25	SysML v2;SysML Model Conversion;SysML Model Transformation;SysML v2 Transition;MBSE	Systems Engineering Process Application;Education and Training;Product Line Architecture;Agile Development
		Paper#185: 1.1.3 / Exploring the Use of SysMLv2 for Solution Architecture Development with the MagicGrid Framework Paper#320: 1.2.3 / Towards a Digital Engineering Ontology to Support Information Exchange	Danar #214, 41 4 / Mathadalam, for Madal Dacad Cartification	Presentation#392: 4.2.3 / Qualifications, certifications, what's the point? How and why to formalize competency in your organization	Presentation#374: 7.3.3 / SE, S and T: A Sociotechnical Systems Analysis of United States Scientific and Technical Policymaking	INCOSE Content#1041: 7.6.3 / Al for SE and SE for Al	10:30 11:10	Presentation#174: 10.2.3 / Taming the beast: Best Practices of Extending SysML V2	Paper#166: 10.6.3 / Teaching Systems Engineering for Students – Experiences from the Swedish Education System
44:20 42:40		Digital engineering; Model-based engineering; Ontology; Semantic Model-Based Systems Engineering web technologies	Paper#177: 4.1.5 / Integrating system dynamics with systems	formalizing competency;qualifications;certification;implementing competency	engineering policy and diplomacy;governmental systems analysis;decision making in government;science and technology policymaking;systems engineering	g	10.30	SysML V2;MBSE;Language Extensions;Best Practices	Education;Systems Engineering;Experiences;Lessons Learned
11.50 12.10		(MBSE);MagicGrid;SysMLv1;SysMLv2	modelling language for resilient system design Ivan Taylor (Policy Dynamics Inc.); Ken Cureton (University of Southern California); Al Thibeault (Amistra)		integration		44.45 44.55	Presentation#191: 10.2.4 / MBSE Collaboration with SysML 2.0: A Pre Release Investigation from A&D PLM Action Group	Paper#54: 10.6.4 / Emotional Intelligence as a Tool for Sustainable Development: Insights from Student Projects
							11.13	PLM;MBSE;SysML;SysML v2;KerML;Interoperability	Emotional Intelligence;Sustainability;Systems Thinking;Global Challenges;Engineering Education
12:10 13:30	Lunch						12:00 13:00		
		Al Practices and Enterprise Reliability Jay Silverman, Erik Herzog Panel#201: 2.1 / Navigating Organizational Change: Transforming for a Digital Engineering in Highly Regulated Environments	Panel#385: 5.1 / Think Like an Ecosystem: Re-envisioning the Future of Systems on Earth	Risk, Security, and Resiliency Modeling and Analysis Patrick Meharg, Joe Gregory Paper#331: 5.2.1 / Digital Engineering Testbed for T&E: Operation Safe Passage Status and Lessons Learned	Al Ethics and Human-Al Interfaces Hannes Hick, Matthew Hause Presentation#90: 8.3.1 / Ensuring Safety in Al/LLM Systems for Open-Source Intelligence: An STPA-Guided Approach	Tech Ops Track Tami Katz, Jimmie McEver INCOSE Content#1039: 8.6.1 / Shaping the Future with Complex and Adaptive Systems		Digital Transformation in Engineering Processes Phyllis Marbach, Gregory Parnell Presentation#77: 11.2.1 / From Standards to Systems: Insights on Digital Transformation and MBSE Integration	Verification and Validation in Model-Based Environments Hannes Hick, Mark Winstead Paper#210: 11.6.1 / Successfully Integrating Early Validation and Verification in Industrial MBSE
13:30 13:55		Future Artificial Intelligence;DevSecOps;Agile;Machine Learning Culture Change;Organizational Change;Digital Engineering;Change Management	Ecological design;Sustainability;Nature-inspired Innovation;Interdisciplinary Collaboration	Test & Evaluation;Systems Engineering;Digital Engineering;Digital Transformation	Large Language Models (LLMs);System Safety;Artificial Intelligence		13:00 13:25	Standards;Digital standards;SySML;Model-based systems engineering;Digital transformation;MBSE;Digital integration;Ontology	MBSE;Simulation;Verification;Validation;Success factors
		Paper#98: 2.2.2 / Enterprise Architecting to Advance Reliability and Maintainability Decision-Making		Presentation#299: 5.2.2 / Model Based Test and Evaluation Master Plan: Applying Digital Transformation to T&E Strategy for Major Acquisition Programs	Paper#307: 8.3.2 / Ethical Human-Al Agent Interface Considerations Human-Al Teaming;Decision-Making;Human Systems Integration;HSI;Combat	INCOSE Content#1043: 8.6.2 / Conserving Energy as a Strategy for Dealing with Uncertainty and Dynamics in SE		Presentation#292: 11.2.2 / Taking CI-CD DevOps to Digital Engineering Unit Testing, Model Assessments and Build Automation	Paper#178: 11.6.2 / Integrating configurator and model-based verification and validation to streamline the design process of large-scale ETO systems
14:00 14:25	Session 2	Enterprise Architectures;maintenance strategy;decision support;reliability;maintainability		Major Acquisition Programs Model Based Systems Engineering; MBSE; Model Based Test Engineering; MBTE; Test and Evaluation; T&E Test and Evaluation Master Plan; TEMP; Digital Transformation; IDSK	Identification		13:30 13:55	Digital Engineering;DevOps;MBSE;Model Assessment;Unit Test;CI/CD;Build Automation;Integration Testing;QA	
14:30 14:55				Paper#396: 5.2.3 / Hidden Beliefs in Verification Decisions: An Experimental Study with Practitioners Verification; belief; expert performance; cognitive science; Bayesian network	Paper#314: 8.3.3 / Al outperforms 60 se graduates in creating causal loop diagram of janis groupthink phenomenon Artificial Intelligence;System Dynamics;Causal Loop Diagram;LLM;Groupthink		14:00 14:25	Paper#351: 11.2.3 / NASA's Hopes and Fears of Digital Engineering Digital engineering; MBSE; group model building; GMB; community-based system dynamics; CBSD	Paper#129: 11.6.3 / Performing verification and validation activities in a model-based environment Model-based Systems Engineering;Verification;Validation;INCOSE;Needs and
				HELWOIK					Requirements
15:00 15:30	Break	Systems Engineering Expertise Development	Digital Twin Applications and Verification	Al Systems for Safety-Critical Applications	Architecture, Verification, and Asset Management	Tech Ops Track			
		Fabio Silva, Kirsten Helle Panel#204: 3.1 / No Organization Builds Just One: Paper#23: 3.2.1 / On The Importance of Being Able to Hold a	Rick Steiner, Chris Hoffman Paper#94: 6.1.1 / Bridging Realities: Bringing MBSE Models to	Enanga Fale, Duncan Kemp Presentation#111: 6.2.1 / Engineering Trusted AI Systems for	Alejandro Salado, Kirsten Helle Presentation#384: 9.3.1 / Solving the Selfish Octopus Problem with the Reusable	Tami Katz, Jimmie McEver INCOSE Content#1042: 9.6.1 / Addressing Sustainability through a new INCOSE			
15:30 15:55		The Feature-Based Path to Product Line Success Product Line Engineering;System Family Engineering;Commonality and Variability;Systematic Reuse;Feature- based;Model-based Stake Stake Stake Stake Stakeholders;needs;decomposition;roles;stakeholder integrator role;Belbin;Graves;Myers-Briggs	Life with Digital Twins Model-Based Systems Engineering;Digital Twins;System Visualization;System Interactivity	Mission-Critical Operations Trusted Al Systems; Human-Al Collaboration; Mission Engineering; Modular Open Systems Approach (MOSA); Digital Engineering; Cyber-Physical Systems Security; Mission-Critical Operations; Human Trust in Al	Asset Specification (RAS) 3.0 Reuse;MBSE;Models;Acquisition	Working Group			
		Presentation#29: 3.2.2 / Shu Ha Ri for SE (For the Journey to Expertise in SE, Enhance the Path with Shu Ha Ri)	Presentation#329: 6.1.2 / Agile Systems Engineering of an Astronaut Digital Twin to Optimize Human Space Exploration	Paper#87: 6.2.2 / A Digital Engineering Methodology for Design, Exploration and Validation of Safety-Critical Software for	Paper#353: 9.3.2 / Modular Design Method Considering System Architecture in Maritime Radar System for Autonomous Ship	INCOSE Content#1045: 9.6.2 / Rally the Troops! The Secret Energy Driving All Innovation Ecosystems			
16:00 16:25	Session 3	mastery;generalists;specialists;wicked problems;shu ha ri	spaceflight;systems engineering;agile;digital twin;systems biology;space medicine;precision medicine;Bayesian inference;computational systems physiology	Integrating Al-based Algorithms Safety;MBSE;Al/ML;Quantitative safety assessment;Al/ML validation;OD;ODD	Modular Design;Maritime Radar System;System Architecture;Performance Optimization;Au-tonomous Ships		14:30 15:30	Plenary featuring Keynote#5: P4 / Sociotechnical O Dr. William Donaldson (Christopher Newport University)	
			Paper#336: 6.1.3 / A Double-Helix Model for the V&V of Physical and Digital Twins	Paper#41: 6.2.3 / Al Starter Kit and Caveats for the Systems Engineer	Presentation#218: 9.3.3 / Driving the Future of MBSE: SysMLv2 and Simulation- Driven Verification for the example of an Electric Vehicle ePowertrain Battery System	INCOSE Content#1044: 9.6.3 / Smarter Delivery of Infrastructure			
16:30 16:55			Digital twin;verification and validation (V&V);systems theory	SE & Al;Getting Started;Al caveats;Al Cautions;Al Examples;Artificial Intelligence	SysMLv2;MBSE;Architecture;Analysis;Modeling;Simulation;Verification				