



2019

Annual **INCOSE**
international workshop

Torrance, CA, USA

January 26 - 29, 2019

Enterprise Systems

www.incose.org/iw2019

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MEMBERS

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Charter Summary



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WG PURPOSE/MISSION

The purpose of the INCOSE Enterprise Systems Working Group (ESWG) is to advance and to promote the application of Systems Thinking, Systems Science and Systems Engineering to understanding and managing the enterprise as a system.

Enterprises are highly complex, sociotechnical systems of systems that depend on the intelligent interaction, creation, management and use of various forms of knowledge throughout their organizational policies, processes and structures. Failure to design, to operate and to remediate enterprises as systems, is the primary underlying cause of the gross inefficiencies, unintended consequences and systemic failures that routinely inflict substantial economic loss and societal harm.

Systems engineering (SE) is an interdisciplinary methodology for understanding, designing and enabling system solutions for complex problems, and as such it is uniquely suited to offer understanding and solutions in the domain of enterprises. However, as applied to sociotechnical systems such as enterprises, SE must include an understanding of basic social sciences, human factors and other “soft” disciplines that may be unfamiliar to systems engineers who are more accustomed to focusing on physical, electronic and technical systems.

WG GOAL(S)

The ESWG will work to build a generic understanding of the elements and sub-systems and their various roles comprising enterprises, and a set of systems engineering methodologies for applying this generic understanding to analyzing specific organizations and their problems. This will involve establishing cross disciplinary teams and consultations involving systems engineers, enterprise architects, people from the life and social sciences, and practitioners in areas such as management consulting, organizational knowledge management, business process reengineering, and change management, amongst others.

Over the short term, the ESWG will seek to assemble existing knowledge and theories relating to the enterprise as a system for inclusion in the SEBOK that is accessible to systems engineers. Over the intermediate term, the WG will collect and assess

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methodologies and templates to guide systems engineering approaches for intangible and tacit aspects of the enterprise as a system.

Over the long term, the ESWG will compile a comprehensive Enterprise System Management addition to the INCOSE Handbook and training and certification packages for Enterprise Systems Management.

WG SCOPE

It is the intent of the ESWG to focus narrowly on the enterprise embodiment of SE and to work closely with other WGs that can and will inform this area – System Sciences WG, Complex Systems WG, System of Systems WG, Human Systems WG, Enterprise Architecture WG, and others.

The initial scope of the ESWG will be to survey relevant scientific foundations, to assess and prioritize concepts, and to match them with systems engineering concepts and principles for incorporation in an Enterprise Systems Management Body of Knowledge. Among others, the following scientific domains appear to be directly relevant.

Major disciplines:

- Business Management
- Organizational Behavior
- Psychology, **Sociology, Gaming Theory**
- Other Social Sciences, more generally
- Systems Engineering

Specialized fields

- Systems Thinking and Systems Analysis
- General systems theory
- Soft Systems Methodology
- Second order cybernetics

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- Social Systems Theory
- Complexity Science

This WG's scope is significant as it attempts to engage with issues from an emergent field of complex (adaptive) systems (social, technical and economic) focusing on the implementation of processes involved in this multi-disciplinary field. The skill set required is considerable due to an approach that includes social science, engineering, processes and management, practical and theoretical comprehension for an applied outcome. These are not commonly combined skills sets and no real formal training exists, yet the need for such combinations is known.

Planned Work for IW



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Enterprise Systems Working Group

Tue 29 : 13:00-15:00

Proposed agenda: • Review ESWG vision/mission charter statement • Identify related WGs inside INCOSE and possible external collaborative partners • Commission mini-CFP for “paperless presentations” within an Enterprise-Systems domain/emphasis at IS2019 (due Feb. 15th!) • Identify & delegate next-stage tasks to build momentum for ESWG