

# Masterplan Workshop Part 2

FuSE Workshop

12 & 13 DEC 2022 incose.org | 7





# **Masterplan Workshop Series**

Overview



# **IW 2023 & Beyond** (5.12.2022)

- Objective: Detail IW FuSE session per stream including the identification of required pre-/ postprocessing activities
- Content: i.a., topic overview, detailed session concept, synchronization approach, pre-/ post processing plan, stakeholder analysis



# **Marketing & Outreach** (12.12.2022)

- © Objective: Specify the communication & outreach approach of FuSE and derive communication (& listening) measures
- **Content**: i.a., communication & outreach plan, INCOSE conferences, (IT) infrastructure

- **Objective:** Create a roadmap and mid-term program plan for FuSE
- Content: i.a., Program plan, work breakdown, deliverability map, risk analysis, KPIs and reporting
- Roadmap & Program Plan (6.12.2022)



**© Objective:** Summarize the workshop series results and ensure sustainable documentation

- Content: i.a., program handbook structure, documentation plan, meeting landscape, role description, decision making
- Consolidation & Program Handbook (13.12.2022)

Content including PMO topics as identified in the baselining workshop.



# Key deliverables / Workshop objectives

Roadmap for FuSE Marketing, Communication & Outreach activities



Initial FuSE **Program** Handbook



First collaboration and infrastructure guidelines

Breakdown of **SE Vision** 2035 roadmap goals (2025)

**FuSE** roadmap 2023



Meeting landscape

# Agenda DAY 3.

# Marketing

- FuSE marketing roadmap (Honor)
- Action list for FuSE

# **FuSE Roadmap 2023**

- Update on INCOSE events (IW, EMEA, IS)
- SE Vision 2035 roadmap breakdown
- FuSE program roadmap 2023

# Communication

- Stakeholder analysis
- Communication (& listening) plan

# Agenda DAY 4.

# Communication

Stakeholder Analysis

# **Program Handbook**

# Collaboration

- Meeting Cadence & Synchronization
- Infrastructure & Guidelines

# Wild Card

Any open topics



# Check-in. miro



# Squirrel-o-meter (DAY 3)

How are you feeling today?















# Soccer / Football-o-meter (DAY 4)

How are you feeling today?















# Marketing & Outreach.

- FuSE marketing roadmap (Honor)
- Action list for FuSE



# Marketing Plan.



# FuSE: First Draft PreLaunch Marketing Plan IW 2023

		FuSE: First Draft PreLaunch Marketing Plan IW2023				
Content Description	Content Deadline	Publish Date	Content Needed	Progress	POC	Notes
Create website page	In progress to be approved	asap	in progress		Bill Miller/Martina/Honor	Recommend incose.org/fuse. After press release, artwork, copy, content is approved we copublish. We need to complete new form from Molly (link needed).
uSE/Vision Campaign Concept	03. Dez	09. Dez	Grpahics, colors concept and design In progress		Honor	Presenting to the FuSE/Vision Team on Design concepts
4 Newsletter Update	15. Nov	15. Dez	Feature Article and interviews	Completed	Honor /Beth/Emma Jane	Jorge design
article and interviews						
Note - launch reminder till image	15. Dez	25. Dez	Short tagline and image with web link	Not created	Jorge	Jorge will create this
ocial Media -IW2023 Pre launch awareness launch announcement till image or video	coordinate	10. Jan	A 30 second to 1 minute video to introduce FuSE/Vison Streams and a short caption to accompany the video (120 characters) 1min video	Not created		MarCom Team/Jorge to create Zoom backgrounds
Social Media Launch Day	coordinate		A short caption to describe theFuSE/Vision Streams	Not created		Team
till image or video content			Global reacha and engagement			
end Press Release (to media)	01. Dez	15. Dez	Created and need feedback form FuSE Team		TEAM -Emma Jane create	Need approval from FuSE Team before we release
end Share and Release (to members)	01. Dez	15. Dez			TEAM	Need approval from FuSE Team before we release
Social Media - FuSE/Vison Streams launch reminder	TBD	TBD	A 30 second to 1 minute video to introduce	Not created	Marcom and Jorge	Is this MarCom or Events to create?
30 second video			FuSE/Vision Streams and a short caption to accompany the video (120 characters)			
eNote - launch reminder Still image	TBD	TBD	Short tagline and image with web link	Not created	Jorge	Jorge will create this or is it Events
iocial Media - FuSE/Vision Streams IW2023 participation reminder 80 second video	TBD	TBD	A 30 second to 1 minute video to introduce FuSE/Vision and a short caption to accompany the video (120 characters)	Not created	Marcom and Jorge	Marcom will coordiante video content and Jorge will coordiante all posting content
ocial Media - FuSE/Vison Streams general announcement	TBD	TBD	A 30 second to 1 minute video to introduce	Not created	Marcom and Jorge	Marcom will coordiante video content and Jorge will coordiante all posting content
0 second video			FuSE/Vision and a short caption to accompany the video (120 characters)			
Social Media - FuSE/Vison Streams general announcement 80 second video	TBD	TBD	A 30 second to 1 minute video to introduce FuSE/Visoin and a short caption to accompany the video (120 characters)	Not created	Marcom and Jorge	Marcom will coordiante video content and Jorge will coordiante all posting content
ocial Media - FuSE/Vison Streams general announcement O second video	TBD	TBD	A 30 second to 1 minute video to introduce FuSE/Vison and a short caption to accompany the video (120 characters)	Not created	Marcom and Jorge	Marcom will coordiante video content and Jorge will coordiante all posting content
Q4 Newsletter Update Article - highlights and upcoming AD	15. Mrz	15. Apr	1 to 2 page article decribing the FuSE/Vison, its value and the available features. Included images	Features and interviews	Jorge and Honor	Done: Articles and interview features
Note - FuSE/Vison Streams IW2023 general reminder till image	15. Dez	25. Jan	Short tagline and image with web link	Not created	Jorge	Jorge will create this
ocial Media - Presentation at IW Announcement	LIVE FEEDS	LIVE Feeds		Not created	Martina/Honor/Jorge	
ocial Media - Presentation at IW Announcement	LIVE FEEDS	LIVE FEEDS		Not created	Martina/Honor/Jorge	Honor and Jorge
	LIVE FEEDS	LIVE FEEDS			Martina/Honor/Jorge Martina/Honor/Jorge	
resentation at IW 2023	LIVE FEEDS	LIVE FEEDS		Not created	iviai tina/Honor/Jorge	Honor and Jorge
	45.5				DUI (8.4 // //	
Vebsite Landing Page for FuSE	15. Dez	20. Dez		Not created	Bill/Martina/Honor	
Presentation Slide Deck Why FuSE	15. Nov	20. Nov	Revised to reflect new streams	Not created	Honor and Martina	
New Development Future:	22.11	1 24		Not on 1 1		
SUSE MAGAZINE Yearly	30. Nov	Jan 24		Not created	1	
n Real Time Podcast				Not created		
alling All Systems	101 101 - 1	-	+	Not created	1	
uSE Promotional Ads and Fyers	Vision Mission Goals Streams related to Vision 2035			Not created Not created		
	Identify Streams ongoing					
Coordiante with other Conferences	Thought Leaders					
Vebinars	THOUGHT LEADERS			Not created		
xchange Cafes				Not created		
Velcome Center Cafes				Not created		
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# Marketing Concept.



# Feedback of FuSE Concept B

#### Miro Documentation





IW2023 Pre-Event Launch

What is FuSE and where will it be featured? The following identifies the op-thems of the mini-event for IW2028.

The IW2023 is featuring strategy sessions about the FuSE; from the event announcement:

The Co-theme of IW 2023 is the Future of Systems Engineering Initiative to realize the SE Vision 2036. The four streams will be introduced: Vision & Roadmaps, Foundations, Methodologies, and Application Extensions Dr. Oil de Weck (MIT) will keynote on the foundations of systems engineering both from the scientific literature and

FuSE General Flyer: Focus on FuSE: Hybrid keynote by Dr. Olivier De Weck.

- In-person and open working sessions on Vision & Roadmap, Foundations, Methodology, and Application Extension.
- Virtual sessions will be held after IW2023 to continue this important effort.

THE SHIT POTE IS WORK

At the International Workshop 2022 we will be plenning how to bring the Systems Engineering Vision 2005 to the Visit seed income org/w2020 to find

#NCDSE #SystemsEngineering

#INDOSE dSvokurus Erminoorius

**Example Social Media Posts** 



How do you frink see should incolerant



The FuSE initiative brings the Systems Engineering Vision 2005 to reality, John W2023 to be part of the conversation. Visit income orginality.

MINOCISE ASSASION Engineering

Vision Statement

Inspire the global community to realize the

#### Mission Statement

Engage and inspire the systems community for sustaining the future of systems engineering in realizing the SE Vision 2035

- . FuSE refines and evolves the SE Vision 2035 across competencies, research, tools & environment, practices, and applications.
- + FuSE identifies critical gaps towards the vision realizations and initiates & supports relevant actions
- FuSE fosters involvement and collaboration within and outside of INCOSE.





#### IW2023 Pre-Event Launch

Four Streams to Promote / Breakout Sessions

1. Systems Engineering Vision and Roadmaps Stream The SE Vision and Readings stream continuously refines, evolves, and complements the SE Vision 2036. Furthermore,

we create on integrated set of randmaps.

The IW2023 goal is to frame the structural relationships and value models to support the randmaps creation.

2. Systems Engineering Foundations Stream
The SII Foundations stream has its basis in both theory and industrial practice.

The JW2023 goal is to assess the adequacy of the foundations and identify gaps to determine fixture girections.

The SE Methodology stream guides the advancement of practices, methods, and tools for the effective engineering of systems The IW2923 goal is to across the adequacy of IWCOSE technical products and expering EuSE projects in this stream and identify gaps.

4. Systems Engineering Application Extensions Stream
The SE Application Extensions electricities social sciences and soil systems into systems engineering practice to address grand.

challenges. The 192023 goal is to Sucre the valve model to justify systems engineering howing a rate of the publicy tride for these challenges.

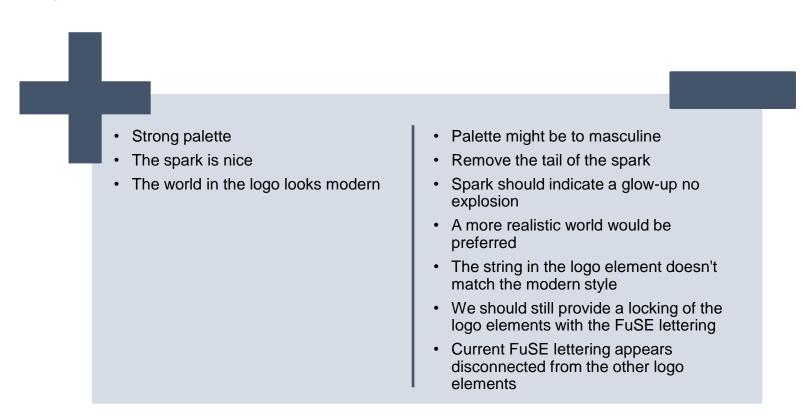




# Feedback on FuSE Concept B

# Summary

The new FuSE Branding should be introduced at the end of IW.





# Feedback on FuSE Campaign Images:

### Miro Documentation

## **FuSE**

Public collection | 16 generations



ngereal good when the world is "entigmental", there is and a network illustration and diversity











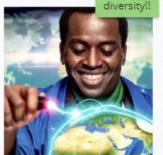














world geography















# Press Release.



# **FuSE Press release**

#### Miro documentation



As similar to IW send out - only provide press release to outreach list

 The-International-Council-on-Systems-Engineering-Launches-the-Future-of-Systems-Engineering-(FuSE)-Initiative-to-Deliver-the-SE-Vision-2035¶

SAN-DIEGO-(December-2022)—The International Council on Systems Engineering (INCOSE) is pleased to announce the launch-of-latest-Future-for-Systems-Engineering-(FuSE)-Initiative-to-deliver-the-Systems-Engine-ering-Vision-2035. The aim of this initiative is to develop the roadmap-that achieves the goals outlined in the SE Vision-2035.

The goal of this initiative is to inspire the global community to realize the Vision of Systems Engineering. The INCOSE Leadership team is focused on driving this forward, starting with the annual INCOSE international Workshop (IW) in 2023 which will focus on "USE along with the usual working group activities of planning products, revising charters, and updating webpages."

Ralf-Hartmann, INCOSE-President-Elect says: "With-the-SE-Vision-2035-we-have-given-to-the-world and toourselves an extraordinary-piece of inspiration and ambition for the future. We have raised the bar-significantlyfor the-global SE-community and for INCOSE-as-an-organization. Therefore, we-are nowstrongly-increasing-ourefforts-through-the-"Future of-Systems-Engineering" initiative helping-us-to-live-up-to-this expectation. Of-course, this is-a-challenge-which-needs-to-be-addressed-together with-strong-global-partners-from-all-domains. To-getthese-collaborations-in-place-will-be-the-initial-challenge-to-be-mastered-i-am-reality-happy-that-we-were-able-toget an outstanding-leadership team-together to-act as-key-thought-leaders-for-the-FusE-initiative." ¶

The FuSE emphasis at the International Workshop consists of four streams:

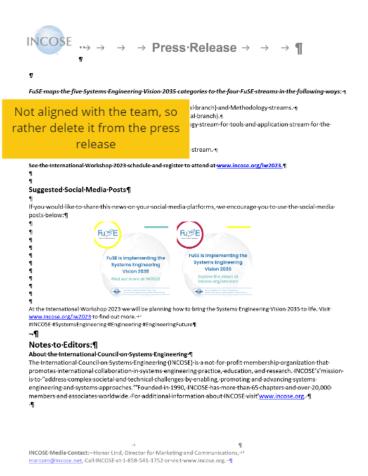
Systems-Engineering-Vision-8-Roadmaps-Stream. The systems-engineering vision-and-roadmaps stream-continuously-refines, evolves, and complements the SEVIsion-2035. Furthermore, we create an integrated set of roadmaps-across the four-FuSE-streams. The goal-at-IW2023-is-to-frame-the-structural-relationships and value-models-to-support the-roadmaps-creation. 4

Systems:Engineering-Foundations-stream. The foundations-stream identifies gaps-to-determine-future-directions - Special-consideration will be given to the theoretical foundation of SE as a discipline-on-the-one-hand and the practical application-foundations using principles and heuristics on the other.

Systems-Engineering-Methodologies-stream. The SE-methodology-stream-guides the advancement of practices, methods, and tools for the effective-engineering of systems to be-fit for purpose-in-the-presence-of varying scale, interrelatedness, complexity, non-determinism, and-emerging technology-innovations such as AI-and-aggility-¶

Systems Engineering Application Extensions Stream. The SE application extensions stream integrates social sciences, soft-systems, and initiative such as Smart Cities to address grand-challenges to meet human and societal-needs as stated in the United Nations Sustainable Development Cools. ¶

RCOSE-Media-Contact:--Honor Lind, Director for Marketing and Communications, ++
marcom@incose.net, Call-INCOSE at 1-858-541-1752-or visit-www.incose.org.--9



## Feedback on FuSE press release:

- The press release should only be sent out to outreach list
- The mapping of FuSE Streams to SE Vision Categories should not appear in the press release

Stream Leads: check if you are approving the other content of the press release



# FuSE Roadmap 2023.

- Update on INCOSE events (IW, EMEA, IS)
- SE Vision 2035 roadmap breakdown
- FuSE program roadmap 2023



# Next Steps of Upcoming INCOSE Events.



# Fuse @ EMEA WSEC

# **Proposed Participation**

# **Proposed Agenda**

- 1. Keynote Ralf on FuSE
- 2. Panel 85min fixed (deadline JAN 10)
- 3. Workshop (4x2 hours WS) (deadline FEB 28)
- 4. Stream leads to get engaged, be approachable

# **Next Steps:**

Meeting with Anabel to share FuSE idea and ask for feasibility How hybrid is EMEA WSEC?



# FuSE @ IS 2023

# Proposed Participation: Ancillary Event

### **Proposed Agenda**

- Total: 4h FuSE Workshop
  - 1h intro (1 big room)
  - 2h stream breakup (big room + 3 smaller rooms)
  - 1h recap (1 big room)

#### **Additional Info**

- Ancillary Event (deadline Dec 31)
- What to achieve:
  - 6 months momentum check point,
  - IS is external audience
  - see if we are on track to meet 2025 goals,
  - share what we have done so far, get input on what we still must do
- Proposal to submit for Saturday / Sunday

# **Next Steps:**

Bill to submit for the event:

Hint in the submission that working sessions are based off prior engagements.



# What online session can FuSE offer until EMEA WSEC

#### **IDEAS**

- IW was in-person, what is an IW-like, but virtual optimized experience?
- Webinar: What happened at IW?
- Webinar: What to expect at EMEA / IS / OASEC?
- Cross stream session to synchronize / align new team members
- FuSE webinar series (scheduled with INCOSE events team)

#### **KEY CHARACTERISTICS**

- Online
- Webinars to be promoted 3 weeks in advance
- Possible Objectives:
  - 1: Inform & get feedback on IW
  - 2: Similar experience than IW

Option 1: Participate to hear and give feedback Option 2: Actively work → Pre-read required

- Active setup / Foster engagement
- Prerequisite to participate e.g., information meeting (rather not suitable)

#### **NEXT STEPS**

- Socialize with INCOSE Events Team to share planned WS series → Get scheduling right with events team ( time e.g., 17:00)
- Submit events (and ask for promotional support from marketing)
- LINK: https://app.smartsheet.com/b/form/8755a 0e866854485b7ffb8b9ec9aa02c
- Provide content for information session (CW 8)
- Identify content for stream sessions (CW 9-12) in IW
- Other formats to place FuSE online sessions:
  - INCOSE cafés

### **Possible Schedule:**

WS Cascade Weekly Sessions

Information FuSE Overall (2h)

CW8

Content: wrap up session

Stream 1 (2h) Working Session

CW 9

Topic:
To be identified at IW

Stream 2 (2h) Working Session

CW 10

Topic:
To be identified at IW

CW 11 Stream 3 (2h)

Working Session

Topic:
To be identified at IW

CW 12

Stream 4 (2h)
Working Session

Topic:
To be identified at IW



# SE Vision 2035 roadmap breakdown.

# SE Vision 2035 roadmap

Identify key deliverables to realize the SE Vision 2035

2025



Goal: Impactful application across domains underpinned by SE foundations and best practices supported by education and research.





2030

Goal: Formalize and standardize approaches underpinned by SE foundations across domains. Collaborate with academia and industry to embed knowledge further enhancing knowledge management.





Goal: Democratized systems language widely used and supporting multi domain application. standardized libraries.





Goal: SE theoretical multiple institutions across domains driving the research agenda and opening up wider funding



Goal: Expand Research rooted in theoretical Propagate strong









Goal: SE is the 'go to' discipline across domains to solve engineering and societal grand challenges. Synthesizing cross disciplinary practices, models and tools.









Goal: Integration of practice across domains with majority adoption and institutionalization of tools and practices.



Goal: Evidence of wide reuse with system generative design underpinned by standardized libraries.



Goal: Broad implementation of SE theoretical foundations across domains guiding future research and applications.



Goal: SE embedded at all educational levels and across disciplines supported by innovative education and training approaches.





Goal: Support STEM uptake through systems building blocks across educational levels and programs. Create continuous learning opportunities and embed practice.





Goal: Practitioner-based competencies with supporting bodies of knowledge and curricula. Provide support through certification and create greater standardization of practice and pull through to education.







Goal: Expand domain policy across



Goal: Normalize community of practice with common SE foundations, definitions, and ontologies. Underpin knowledge management strategies to provide real time reuse of SE assets.







Goal: Moving toward

standardization with

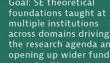
agreed language and

enabling cross domain





















Miro documentation





# Application

#### Identification of different domains

 "Grouping" / Identification of application areas / domain.

# Description of different domains (characteristics, maturity, challenges...)

- PESTLE
- Validated Contextual and Ecosystem Model of a non-traditional domain
- Create a baseline of status quo in different domains and maturity level
- Characteristics (DNA) of domains based on SE applicability "What benefit is SE brining to those domains"
- Identification of key challenges / differences per domain / application areas

#### Review research of different domains

- Identification of prior research of applying SE to non-traditional applications, (what do we already know)
- Evidence of SE competency in non-traditional domain
- Dependence on needed SE Research such as in cognitive science

#### Selection of focus domains

- Identification of focus domain
- What about: Finance (banking), Politics, Gaming industry
- Make the number of desired new application domains explicit --> clarify already known targets

#### Create examples & application guides

- SE application guides for new domains, incl Smart Cities, Local gov, Financial systems, TBD
- Provide examples of SE as applied to targeted grand challenge areas
- · Policy advice reports
- SE application guides for domains (determine our current publications)

#### **Identify collaboration partners from domains**

Overview of collaboration partners of the different industries



### **Practices**

### Create baseline of existing standards

 Fitness for purpose of existing SE standards and handbooks vice exponential scale, interactions, and non-determinism of systems

#### Create common ontology / glossary

- A common SE ontology/glossary, with terms mapped to CoP/domain/industry !!
- Reflect in INCOSE SE Model
- Define generic and domain specific terminology and definitions
- Reflect in SE Handbook and SEBOK
- Define generic foundations of SE (done by means of Research activity)

#### **Document SE practices & value**

- A shared set of "lesson learned" showing the value of SE (incl "small" daily contributions)
- · Reuse practices are documented at a usable level
- Knowledge Management (a learning SE system)
   'deployment' pattern is published

#### Create fist derivations of SE documentation

- The Manager's guide to SE ... how to get maximal (business) value out of SE
- Practices are updated to be contextually aware (with people + tools + competencies + data)

#### Validation aspects:

- Sizing resources (people and tools including computing and power) to engineer systems at scale
- Amount of computing power / electrical power --> are the practices actually practicable (e.g., blockchain)
- # of Actions to Research Agendas (far enough ahead to benefit Methodology Stream)



### Tools & Environment

#### Identification of What needs to be standardized

- · Horizon scanning
- Identify which of the tool's characteristics need to be standardized
- SysML version 2 is trying to achieve aspects of this
- Al tools for SE

#### Identification of what is already there

- Gathered and validated needs from CAB/industry 'users' (to drive vendors) (the 'why')
- Landscape report of DEIX standards (as of today)
- Map of the standards landscape (the quagmire) and guide to how to approach them
- Validation of models in engineering and integration of models

#### **Derive first guides and tools**

- The guide to integration of SE tools in your enterprise
- Example data flow pipelines documented (with transformations) through lifecycles
- "DevOps toolchain" for Systems Lifecycle Management of CPS

# Identify how to integrate SE engineering tools with SW engineering tools (together with partners)

- Engagement with traditional "Enterprise Architecture" IT partners
- Clarification on how SE tools/data/etc. is same as / different from 'rest of business' info ecosystem
- A Systems Approach = Systems Thinking + SE.
   What are the tools for Systems Thinking?



### Research

#### Create baseline of existing foundations

- Identify needed foundations and initiate related research area's
- Map existing / missing SE/ST foundations.

#### Create / align research agenda

- Research addressing the Grand Challenges with a systems approach, i.e. managing the problem and solution space in a systemic way
- Align (if possible) research agendas and funding for SE Vision 2035 goals

#### Make the value of SE quantifiable / mensurable

- Applied research showing effectiveness of SE in dynamic, uncertain, chaotic/complex systems (including what needs improved in SE)
- SE coming of age an agreed set of theories with acknowledgement of the heuristic/practice part. " SE is an Art and Science"

#### **Ensure applicability of foundations**

Fitness for purpose/practicability of research into practice

#### Elaborate first awareness campaigns

 Awareness campaign at Universities, policy writers, etc. to share that SE is a part of the solution for complex/chaotic problems

#### Validation aspects:

growing recognition of SE in e.g. universities, reports



# Competencies

#### Creation of a competency map

SE Competency model 3.0 (?)

#### **Baseline of current set of competencies**

• Strengthen quantitative and modeling competencies of systems engineers

#### Tailor and apply competencies to different contexts

- Additional competency models explicitly linked (that would be beneficial for the larger problem set)
- Optimize reflection of appropriate competencies onto the INCOSE SEP program and Competency framework
- Reflect agreed set of competencies onto the research and education agendas (US and Non-US)
- The Competencies you need tailored to different applications/domains/industries

#### **Setup community**

 Set up a community to share the use and effects of the PDP

#### **Generate fist publications**

- The Manager's guide to build an effective team, incluse of PDP, SE/PM integration, etc
- Multiple 'paths' of an individual change-journey shared (If this, then that)
- Stories published on leveraging Competency Guide & PDP & more that are aligned with individual & SE needs.

#### Collaborate with GRCSE 2.0

GRCSE 2.0 (professional Masters degree curriculum)



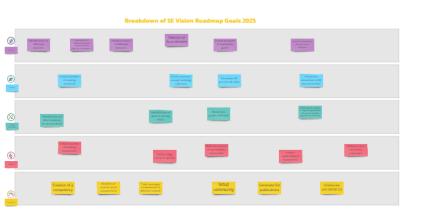
# Generic sequence towards SE Vision 2035 roadmap goals 2025.

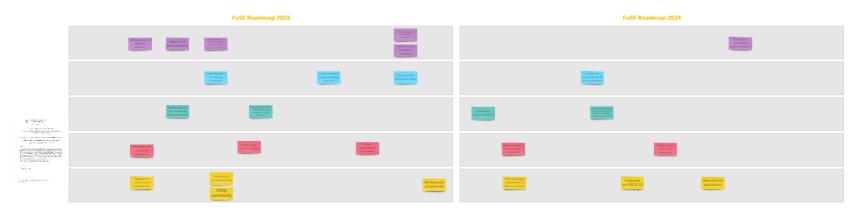
As internal baseline only, to be elaborated at IW



# Sequence of SE Vision 2035 elements for 2025 goals

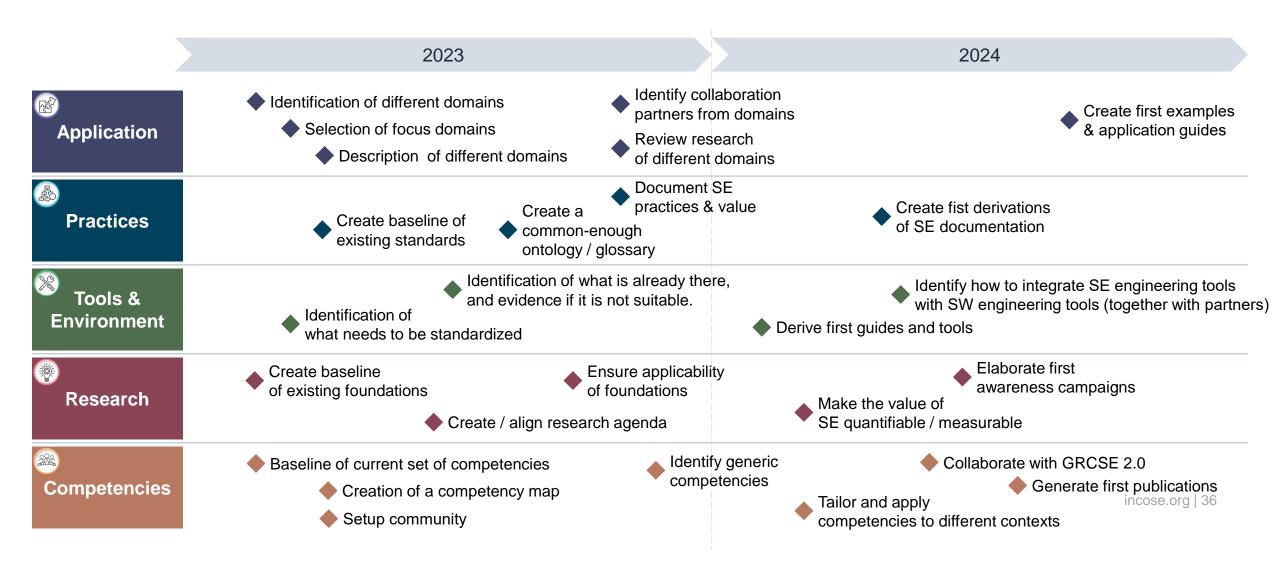
Miro documentation







# Sequence of SE Vision 2035 elements for 2025 goals



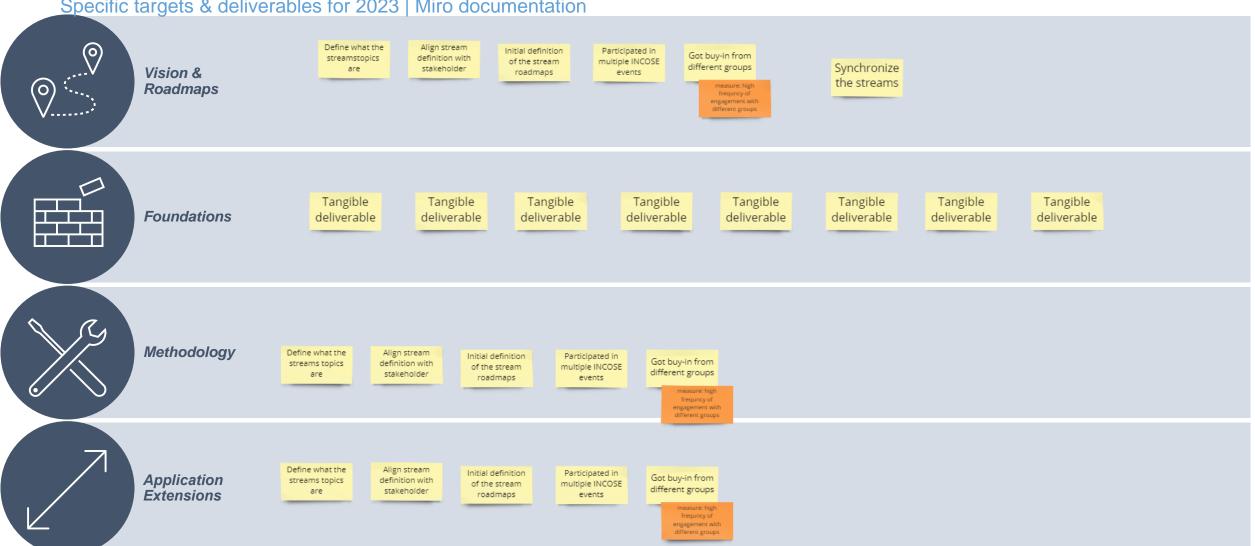


# 2023 target for FuSE streams.



# What do you want to achieve in your stream in 2023?

Specific targets & deliverables for 2023 | Miro documentation





# What do you want to achieve in your stream in 2023?

Specific targets & deliverables for 2023



Vision & Roadmaps



**Foundations** 



Methodology



- > Define what the streams topics are
- ➤ Align stream definition with stakeholder
- Initial definition of the stream roadmaps
- > Participated in multiple INCOSE events
- Got buy-in from different groups
   (measure: high frequency of engagement with different groups)
- Synchronize the streams (specific to Vision & Roadmaps stream)



## Communication.

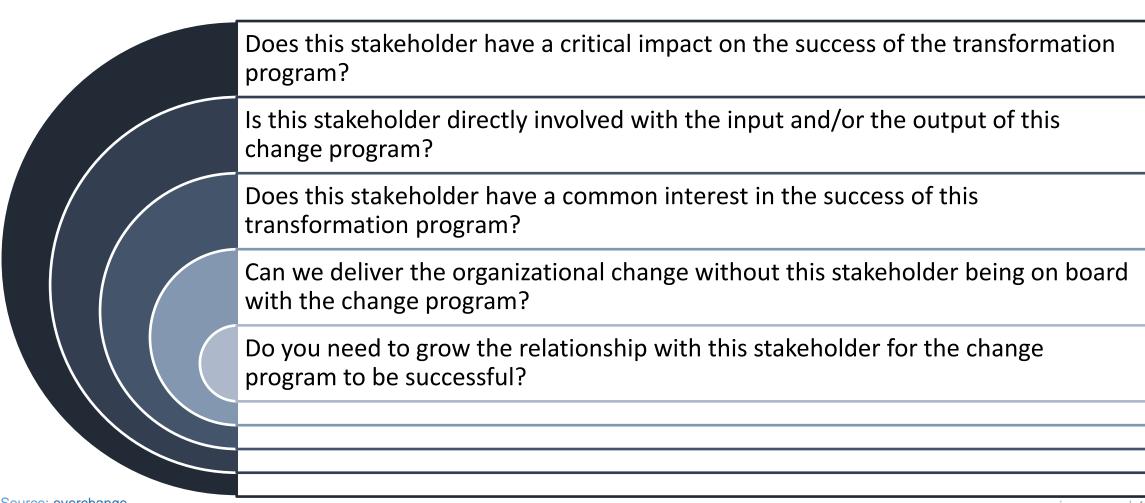
Stakeholder Analysis



## Stakeholder analysis.



### Guiding questions for stakeholder identification:

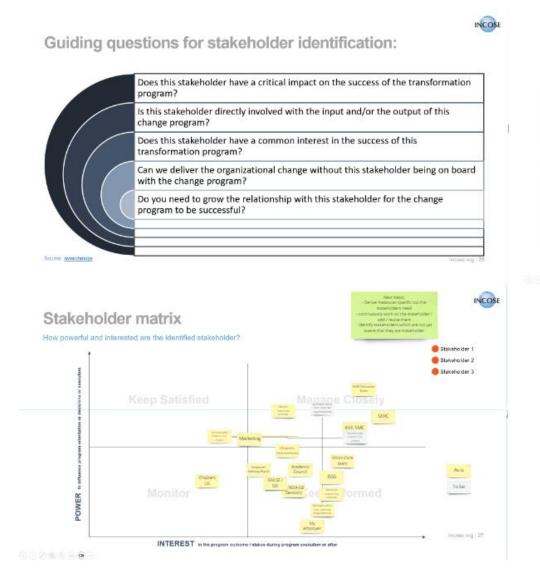


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### Stakeholder analysis

#### Miro documentation







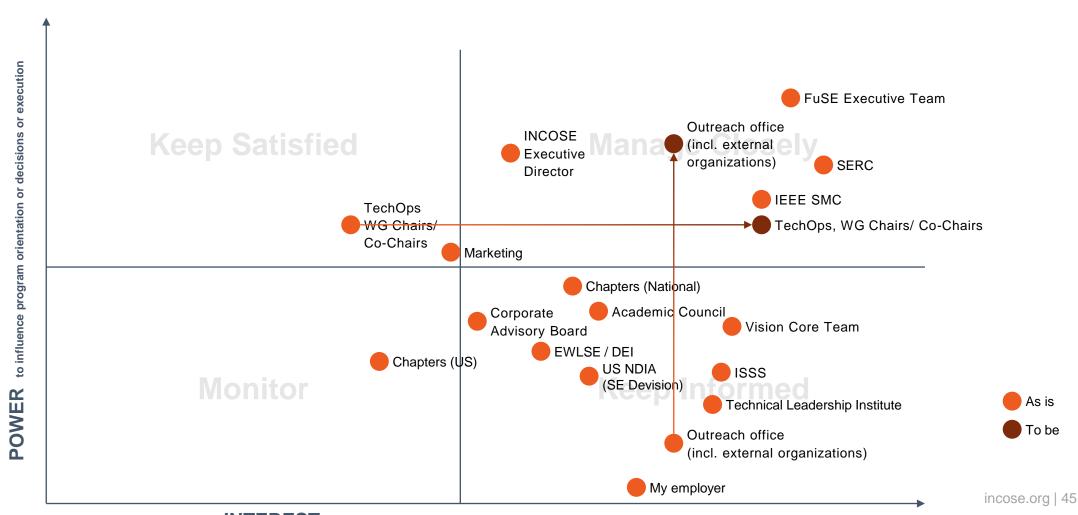
#### Identification of FuSE stakeholder

Representative / Contact		## Size	→ Stream	*Perspective	<b>Attitude</b>
Vision Core team	Sandy F./ Heinz	7	Visions & Roadmaps	Reviewers of changes and additions to the vision	Positive; supportive
TechOps WG Chairs/ Co- Chairs	Olivier D./ Erika	150	Overall	Bridge the gaps; doers; work force contribution; enablers	Neutral; supportive; "waiting"; some don't want to have to do anything with FuSE
FuSE Executive Team	Ralf / David	5	Overall	Oversight; championing; feel responsible; enablers	Proactive; positive
Corporate Advisory Board	Ron G.	130	Overall	Interested	Neutral; rather positive; not negative
Academic Council	Alejandro Salado	20	Foundations	Provide input; encourage them to get involved	Feel left out
Outreach office (incl. external organizations)	Julia	5	Application Extensions	Supporters	Positive
IEEE SMC	Chris Nemeth	15	Foundations / Methodology / Application Extensions	Collaborators	Positive
INCOSE executive director	tbr	1	overall	Oversight; advocate as ambassador	Positive
ISSS	David Roussou		Foundations	Collaborators	Cooperative
US NDIA (SE Devision)	Garry Roedler		Methodology	Supporter; collaborator	Positive; collaborative
Chapters (US)	Sector directors	20-30 per sector	Methodology / Application Extensions	Receiver; contribute (less) Note: needs more attention to make them collaborate	Interested
Chapters (National)	Sector directors	20-30 per sector	Methodology / Application Extensions	Receiver; narrow; strong contributor Note: needs more attention to make them collaborate	Interested
Marketing	Honor	5	overall	Supporters	Validated; affirmative
My employer	self	1	individual	Wants results	Supportive; positive
EWLSE / DEI	Alice Squires	12	Application Extensions / Methodology	Revise: diversity, inclusiveness; oversight	Different perspective in their different roles within INCOSE
Technical Leadership Institute	David Long	81	Overall	Case study focused; forward looking	Positive
SERC	Tom	-	Foundations / Methodology	Collaborators	Positive



#### Stakeholder matrix

How powerful and interested are the identified stakeholder?







#### **Next steps on stakeholder management:**

- Derive communication measures targeted at the identified groups and their needs
- Continuously revise the stakeholder analysis
- Add new stakeholder if needed(especially the stakeholder that are not yet aware that they are stakeholder)





# Program Handbook.



## FuSE Program Handbook

What is the program handbook?

The program handbook answers HOW FuSE works together.

It should e.g., support new members to understand the ways of working within the FuSE program

The handbook is a living document, that is going to be updated as needed.

#### Content

- About this Document
- Program Frame
- Program Plan
- Reporting
- Collaboration
- Communication & Outreach
- Key Events
- Contact
- Document History

INCOSE

incose.org |



## Collaboration.

- Meeting Cadence & Synchronization
- Infrastructure & Guidelines



# Meeting Cadence & Synchronization.



## Major pain points

#### Based on PMO reference model (Baselining Workshop) | Investment decreasing

Communication & outreach



- Identify internal stakeholders
- · identify external stakeholders
- Stakeholder matrix
- Who / What / When / with What communicate to the stakeholder - • Message / Listening plan
- Initial load on communication measures
- · Strategy on events and stakeholders to target
  - Get people involved, engaged, give them a north star...

Integration into the organization --> identify existing working groups and initiatives --> how to include them

- Program Charter (mature enough •
- to share most of it at IW)
- · Clarification of objective of the

FuSE program and the Streams

- Clear guidance on how 'others' may document their engagement with FuSE.
- Make it desirable to be part of the FuSE Roadmap



frame &



- Make it desirable to be part of the FuSE Roadmap
- How to engage with other organizations
- Establish meetings and channels
- align on common goals and vision

coverage throughout the globe

Program planning



- 3DSE
- Still to define the deliverables and activities for the program and each stream
- WBS
- Program Management Artifacts

(risk mgmt, dashboards, KPIs...) Reporting / KPIs



- Deploy internal website & Yammer community
- Deploy external website & collaboration site
- Configure (Teams) Infrastructure to our needs

How to use it? instruction set

Determine how to use all the infra together (SmartSheet + M365 + iNet + INCOSE.org + LinkedIn + ...)

Decision making



- Define routines for decision making
- Recommendations in terms of priorities to steering committees. BoD
- Define the governance strategy
- What decision is this group

accountable for? - Top five priorities - Delivering the results of the top five with the partner

Synchronization



- Align with respect to the ultimate roadmap
- Alignment & exchange between the streams
- cross-team clarification what each stream needs from the others, and

what they deliver to the others.

- Setting mechanisms to have the exchange
- 4chart reporting (Hot topic reporting)

Living



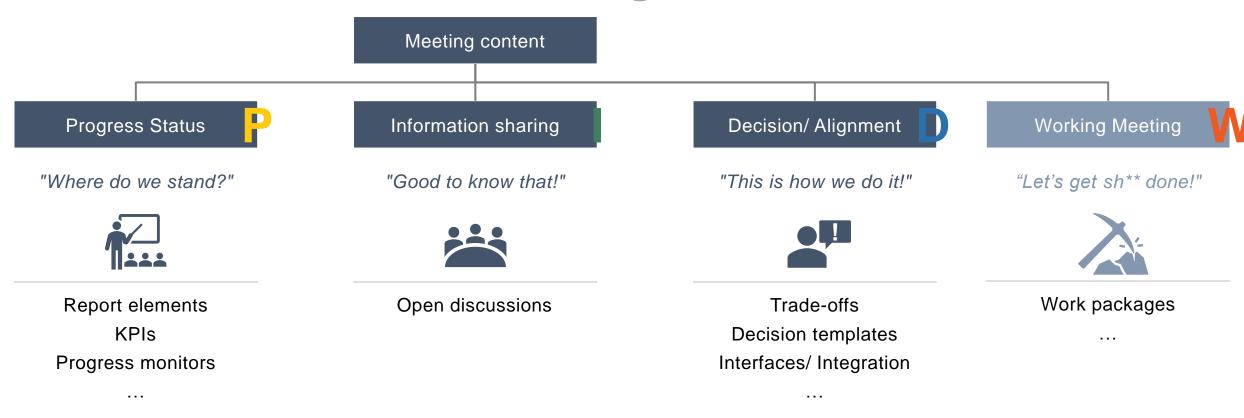
- Set up, where can we document the findings (internal & external)
- Start using our TEAMS team with explicit relationships to our WBS, etc. items
- Is there a naming convention for

files, artifacts, etc. that we should follow?

Add materials like white papers to the online Vision materials (after review)

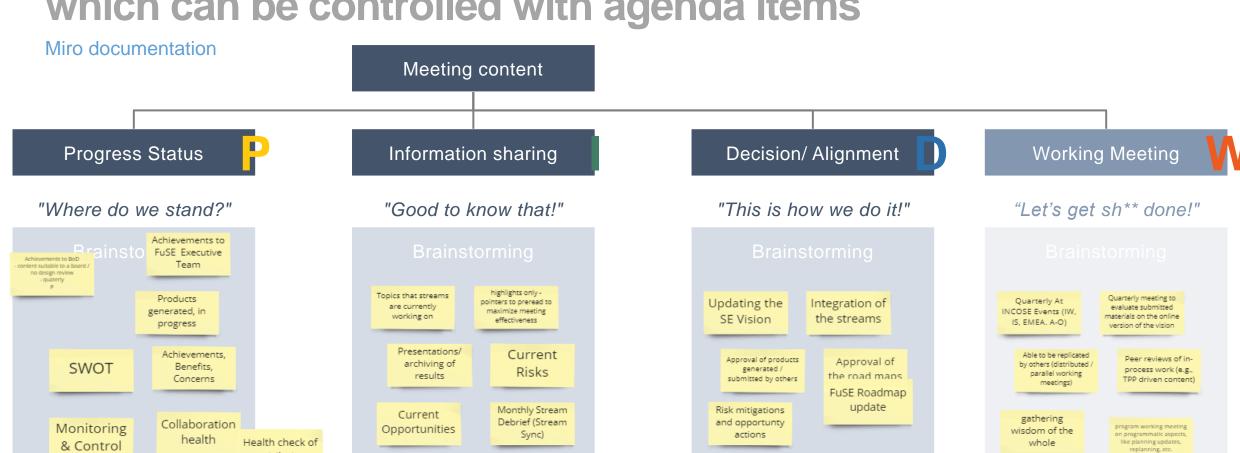


# Meeting content can be divided in three different topics which can be controlled with agenda items





## Meeting content can be divided in three different topics which can be controlled with agenda items



Validating

outcomes/

products

Change Request Disposition Portfolio/progra

m management

Changes in

the context

Events of

interest to cover

Meetings won't be selective to the content

Burn-rate

of funds /

resources

contributors



## Overview of required FuSE meetings

Miro brainstorming





## Overview of FuSE meetings (1/4)

**Meeting:** Alignment meeting with Ralf

**Frequency:** tbd – e.g., monthly

#### **Content:**

- PREPARE: Achievements to BoD content suitable to a board / no design review - quarterly (P)
- Achievements, Benefits, Concerns (P)
- PREPARE: Achievements to FuSE Executive Team (P)
- Monitoring & Control (P)
- Burn-rate of funds / resources (P)
- Current Risks (I)
- Current Opportunities (I)

**Meeting:** Check-in with Bill / PMO working sessions

**Frequency:** tbd – e.g., weekly, bi-weekly, monthly

#### Content:

- Monitoring (P)
- Current Risks (I)
- Current Opportunities (I)
- Portfolio/program management (D)



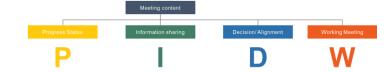
**Meeting:** BOD Meetings

**Frequency:** quarterly

- PRESENT: Achievements to BoD content suitable to a board / no design review - quarterly (P)
- Achievements, Benefits, Concerns (P)
- Products generated, in progress (P)
- What products are available for whom
   (D)
- Current Risks (I)
- Current Opportunities (I)
- Risk mitigations and opportunity actions (D)
- Sharing of SE Vision Roadmap & FuSE Roadmap (we are currently 'here') (W)



## Overview of FuSE meetings (2/4)



**Meeting:** Executive Team Meeting

**Frequency:** tbd – e.g., bi-weekly

#### Content:

- Achievements to FuSE Executive Team, Achievements, Benefits, Concerns, Presentations/ archiving of results (P)
- Collaboration health (P)
- Burn-rate of funds / resources (P)
- Monitoring & Control (P)
- Events of interest to cover, briefings/panels at events (I)
- SWOT, current Opportunities, current risks (P) (I)
- Risk mitigations and opportunity actions (D)
- Approval of news/info to be communicated (D)
- Where do we stand regarding the SE Vision, changes in the context (P) (I)
- Approval of products generated / submitted by others (D)
- Approval of roadmaps (D)
- Synchronization of the road maps (D)

**Meeting:** Cross - Stream Alignment Meeting / FuSE Overall

Frequency: start with bi-weekly

- Monitoring & Control (P)
- Achievements to FuSE Executive Team, Achievements, Benefits, Concerns, Presentations/ archiving of results (P)
- Briefings/panels at events, events of interest to cover (I)
- Topics that streams are currently working on, monthly stream debrief (Stream Sync), integration of the streams, stream dependencies (I)
- Collaboration health (P)
- Program working meeting on programmatic aspects, like planning updates, replanning, etc. (W)
- Creation and alignment of news/info to be communicated e.g., Every other meeting have marketing involve in the stream meetings (D)
- FuSE Roadmap update, change Request Disposition (D)
- Where do we stand regarding the SE Vision, changes in the context (P) (I)



## Overview of FuSE meetings (3/4)



**Meeting:** V&R Stream: meeting to evaluate submitted materials for the online version of the vision

**Frequency:** quaterly

#### **Content:**

- Updating the SE Vision (D)
- Evaluation of products generated / submitted by others (D)
- Change Request Disposition (D)
- Synchronization of the road maps (D)
- Peer reviews of in-process work (e.g., TPP driven content) (W)

**Meeting:** Stream Meetings (within the streams)

**Frequency:** tbd – e.g., monthly

- Monitoring & Control (P)
- Health check of contributors (P)
- Topics that streams are currently working on (I)
- Peer reviews of in-process work (e.g., TPP driven content) (W)
- program working meeting on programmatic aspects, like planning updates, replanning, etc. (W)



## Overview of FuSE meetings (4/4)

**Meeting:** Validation

Frequency: on demand

#### **Content:**

- Validating outcomes/ products (D)
- Peer reviews of in-process work (e.g., TPP driven content) (W)

**Meeting:** Public events

Frequency: on demand

#### **Content:**

- Briefings/panels at Events (P)
- Quarterly At INCOSE Events (IW, IS, EMEA. A-O) (W)
- Gathering wisdom of the whole (W)



**Meeting:** working Sessions (stream related - FuSE hosting the event)

Frequency: on demand

- Gathering wisdom of the whole (W)
- Able to be replicated by others (distributed / parallel working meetings)
   (W)
- Where do we stand regarding the SE Vision, changes in the context (P) (I)



## **Meeting Name**

Meeting One-Pager

First proposal of FuSE meeting descriptions to be prepared by 3DSE

Purpose:	purpose

Generic agenda								
Topics	Progress / Info / Decision	Owner	Duration [h]					
1								
2								
3								
4								
5								
6								
7								
8								

Participants		
Meeting Owner		
Mandatory		
Optional		

#### **Content / Results**

Frequency	y/ duration	
Frequency: Duration:		



## **Quarterly schedule**

First proposal for quarterly
FuSE meeting schedule to
be prepared by 3DSE

		MON	TUE	WED	THU	FRI	be prepared by 3DSE
	CW						
;;	CW						
Month:	CW						
2	CW						
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Month:	CW						
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# Infrastructure & Guidelines.



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frame &



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3DSE

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Living documentation



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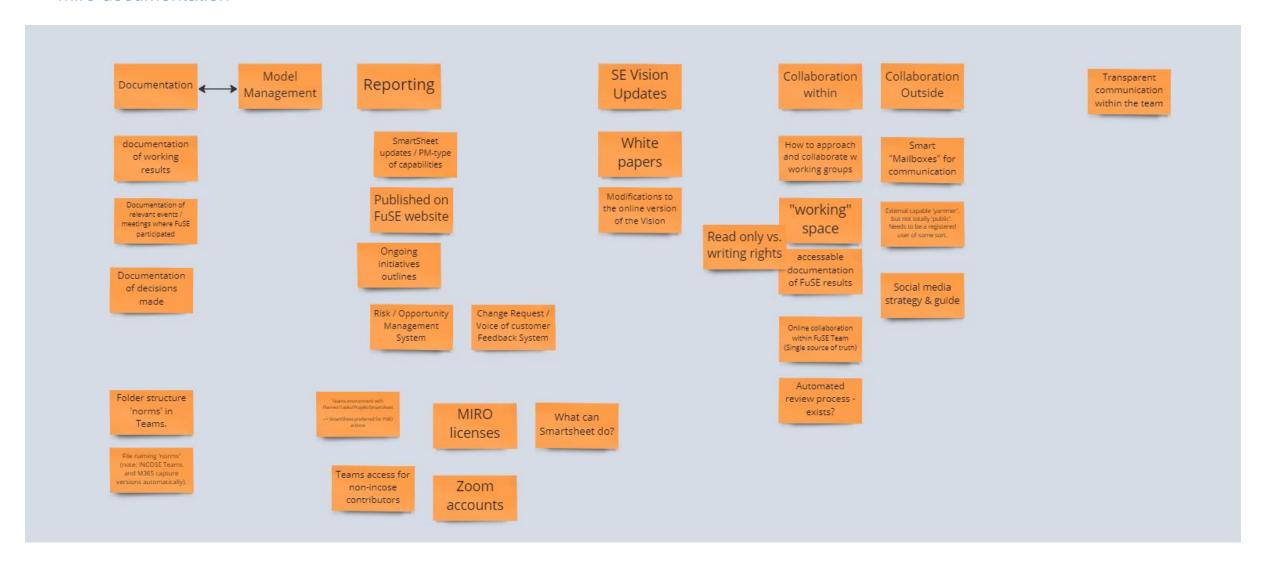
files, artifacts, etc. that we should follow?

Add materials like white papers to the online Vision materials (after review)



## What to specify (Brainstorming)

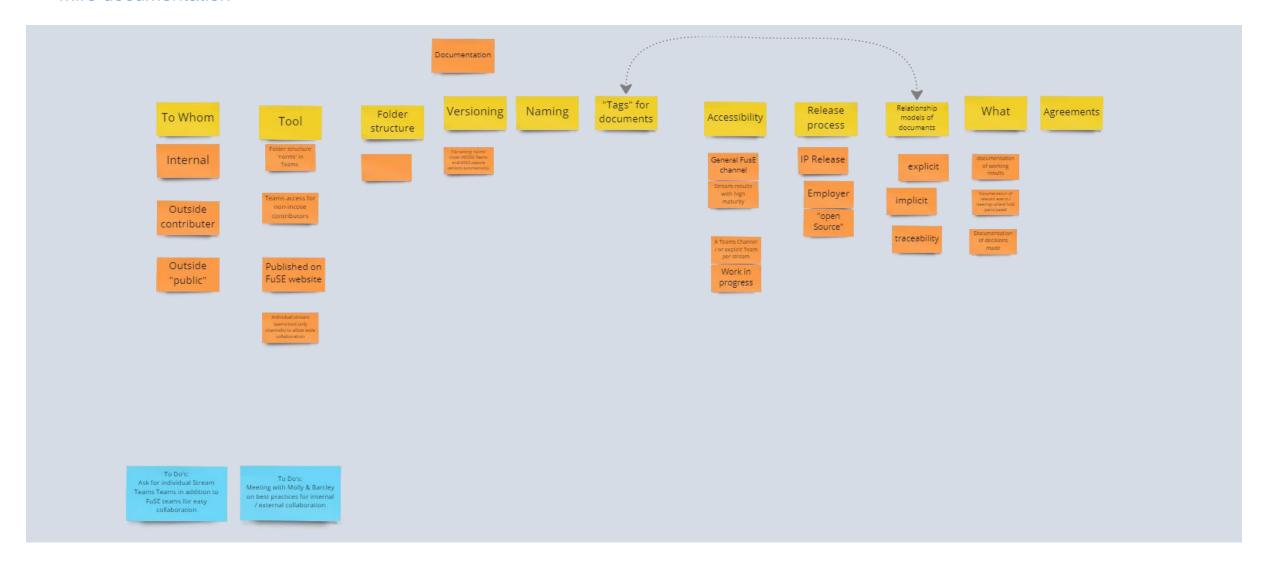
#### Miro documentation





### First thoughts towards standardized documentation

#### Miro documentation





## First thoughts towards standardized documentation

Morphologic Box

Tho Whom	Tool	Folder structure	Versioning	Naming	Tags for documents	Relationship models of documents	Accessibilit y	Release process	"What"	Agreements
Internal	Folder structure 'norms' in Teams.		File naming 'norms' (note: INCOSE Teams and M365 capture versions automatically).			explicit	General FusE channel Stream results with high maturity	IP Release	Documentation of working results	
Outside contributer	Teams access for non-incose contributors					implicit	A Teams Channel / or explicit Team per stream Work in progress	Employer	Documentation of relevant events / meetings where FuSE participated	
Outside "public"	Published on FuSE website					traceability		"open Source"	Documentation of decisions made	
	Individual stream teams (not only channels) to allow wide collaboration									





#### **Next steps on Infrastructure & Guidelines:**

- Ask for individual Stream Teams in addition to FuSE Teams for easy collaboration
- Meeting with Molly & Barclay on best practices for internal / external collaboration





## Closing.



## **Next FuSE Team Meetings**

19 DEC 22 Pre-holiday Sync (Only if required)

No meeting on DEC 19 but notification with summary on focus topics

9 JAN 23 **Short Stream Synchronization** 

16 JAN 23 FuSE Synchronization for IW

Meeting on JAN 16 fixed despite National US Holiday (MLK)



# Let's connect



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