



2018 Annual INCOSE  
**Great Lakes Regional Conference**  
**SYSTEMS AT THE CROSSROADS**

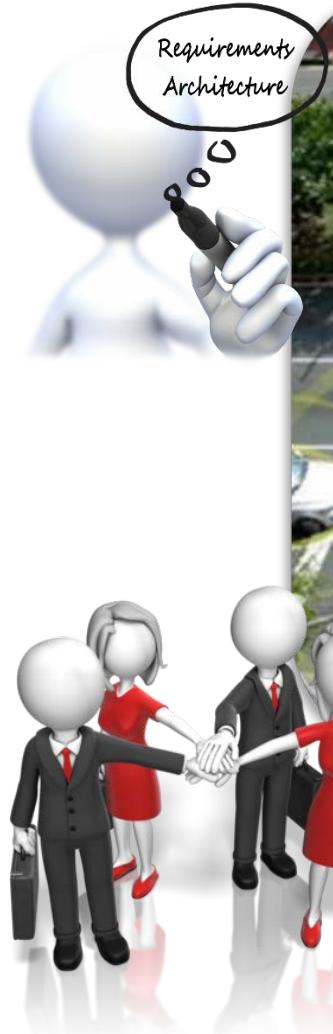
17 - 20 October 2018 | Indianapolis, Indiana

# Evolving MBSE to Enable the Digital Future

[www.incose.org/glrc2018](http://www.incose.org/glrc2018)

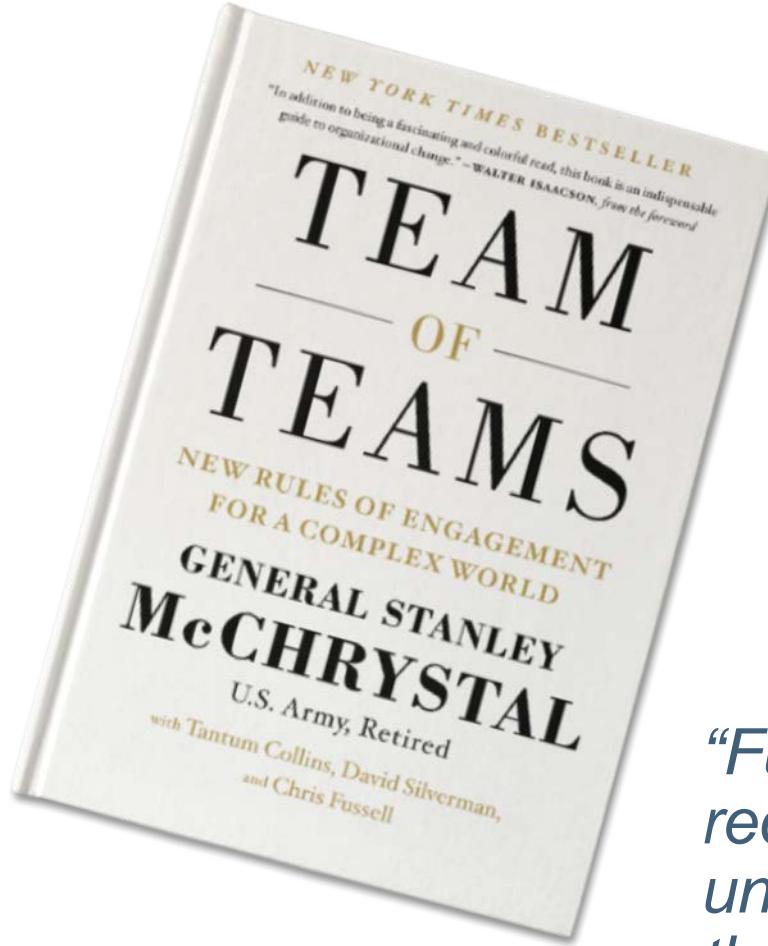
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# Connecting People, Disciplines, Insights, and Ideas



*Systems engineering focuses on ensuring the pieces work together to achieve the objectives of the whole.*

# Beyond Seeing the Big Picture: Setting the Big Picture



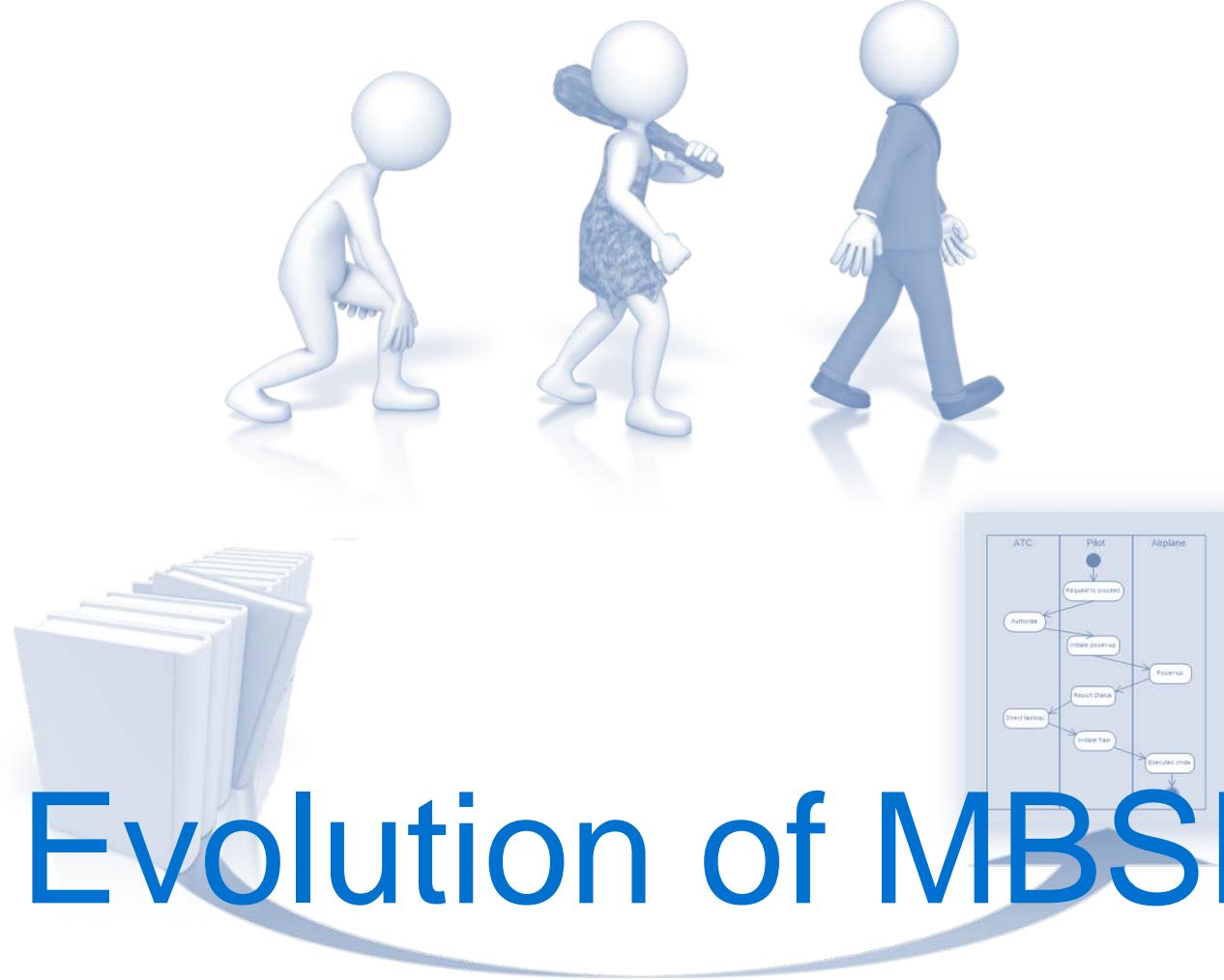
*“One cannot understand a part of a system without at least a rudimentary understanding of the whole.”*

*“People can only be empowered if they have enough context to make good decisions.”*

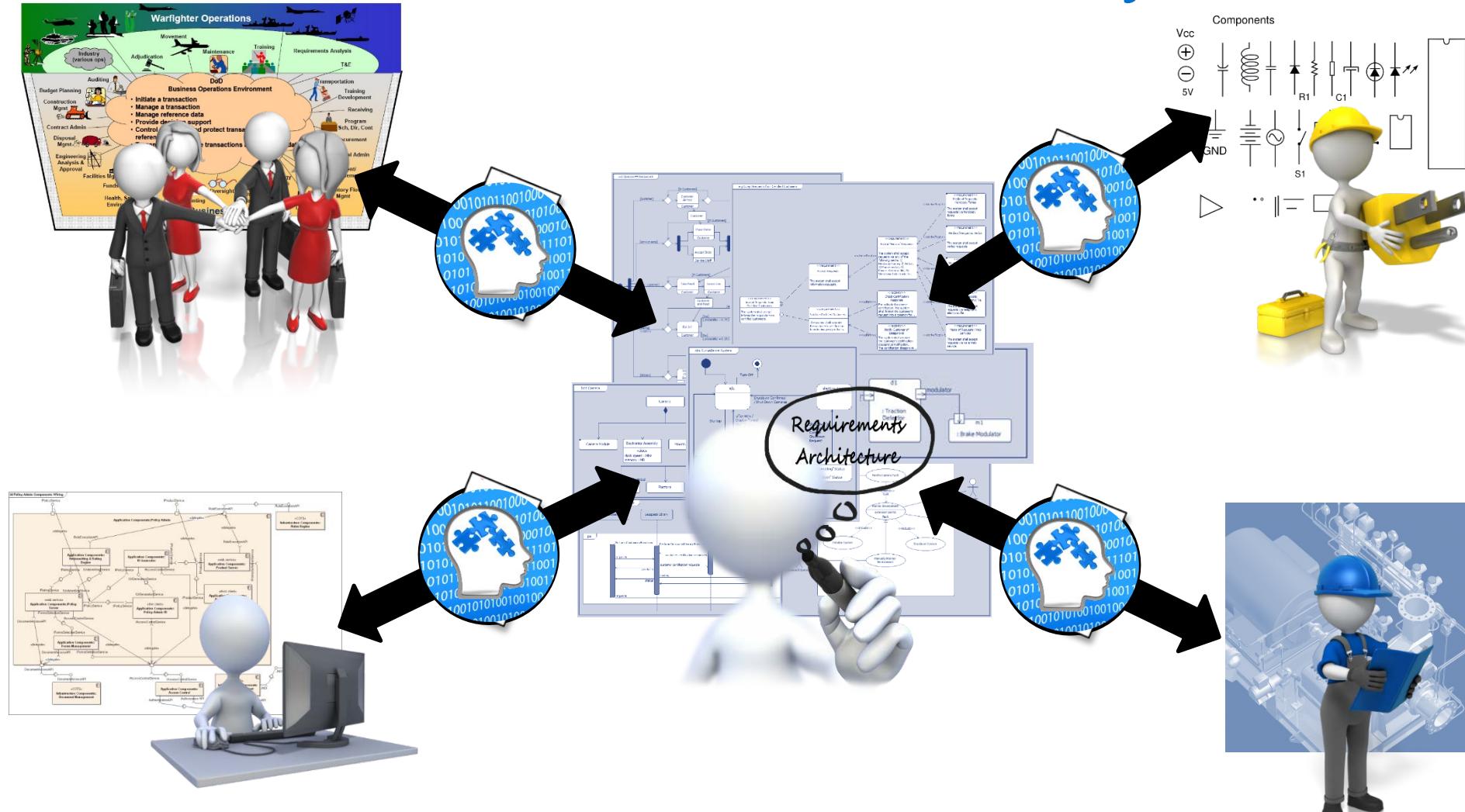
*“Functioning in an interdependent environment requires that every team possess a holistic understanding of the interaction between all the moving parts.”*



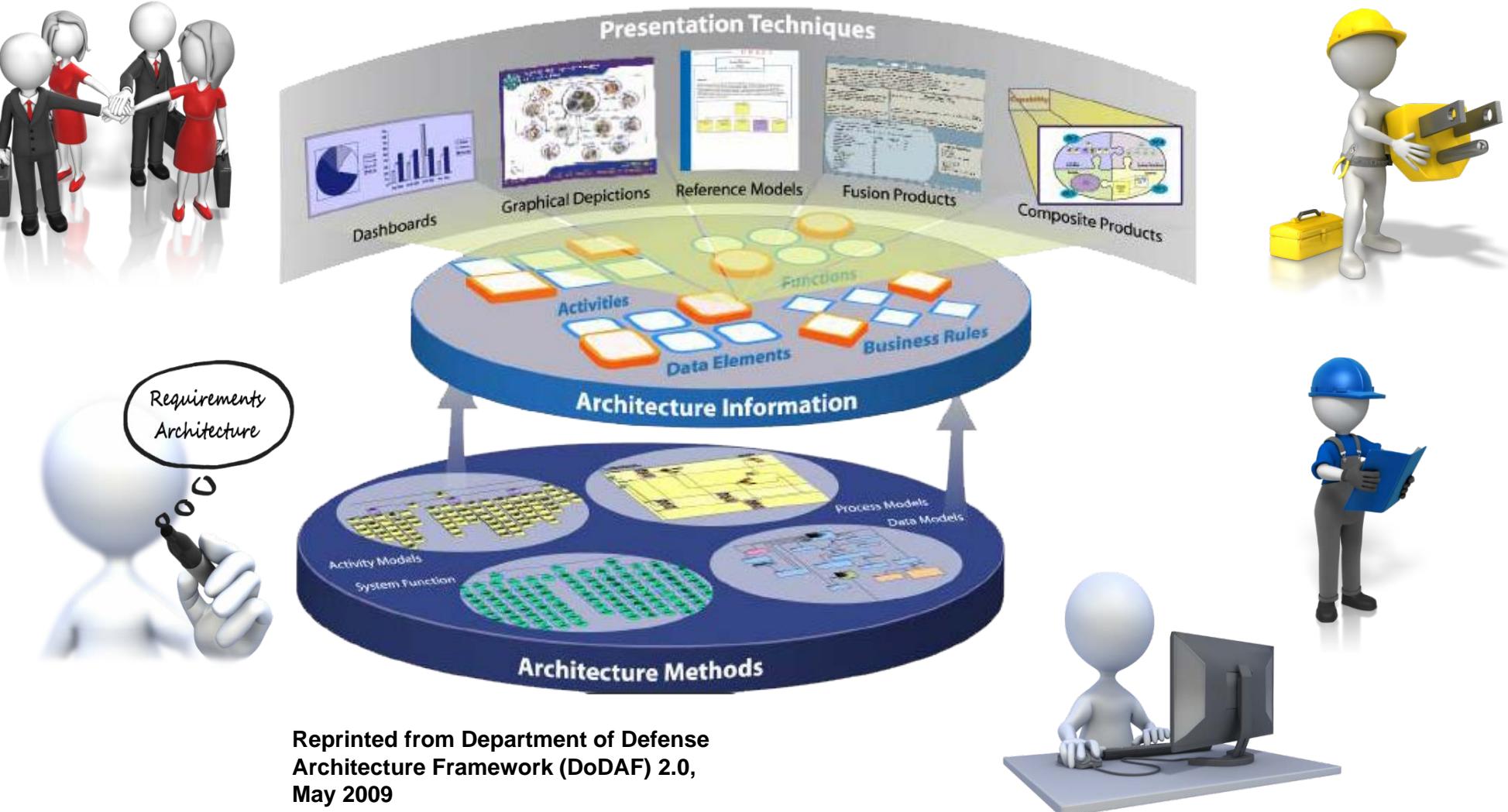
# Seeing the Evolution of MBSE



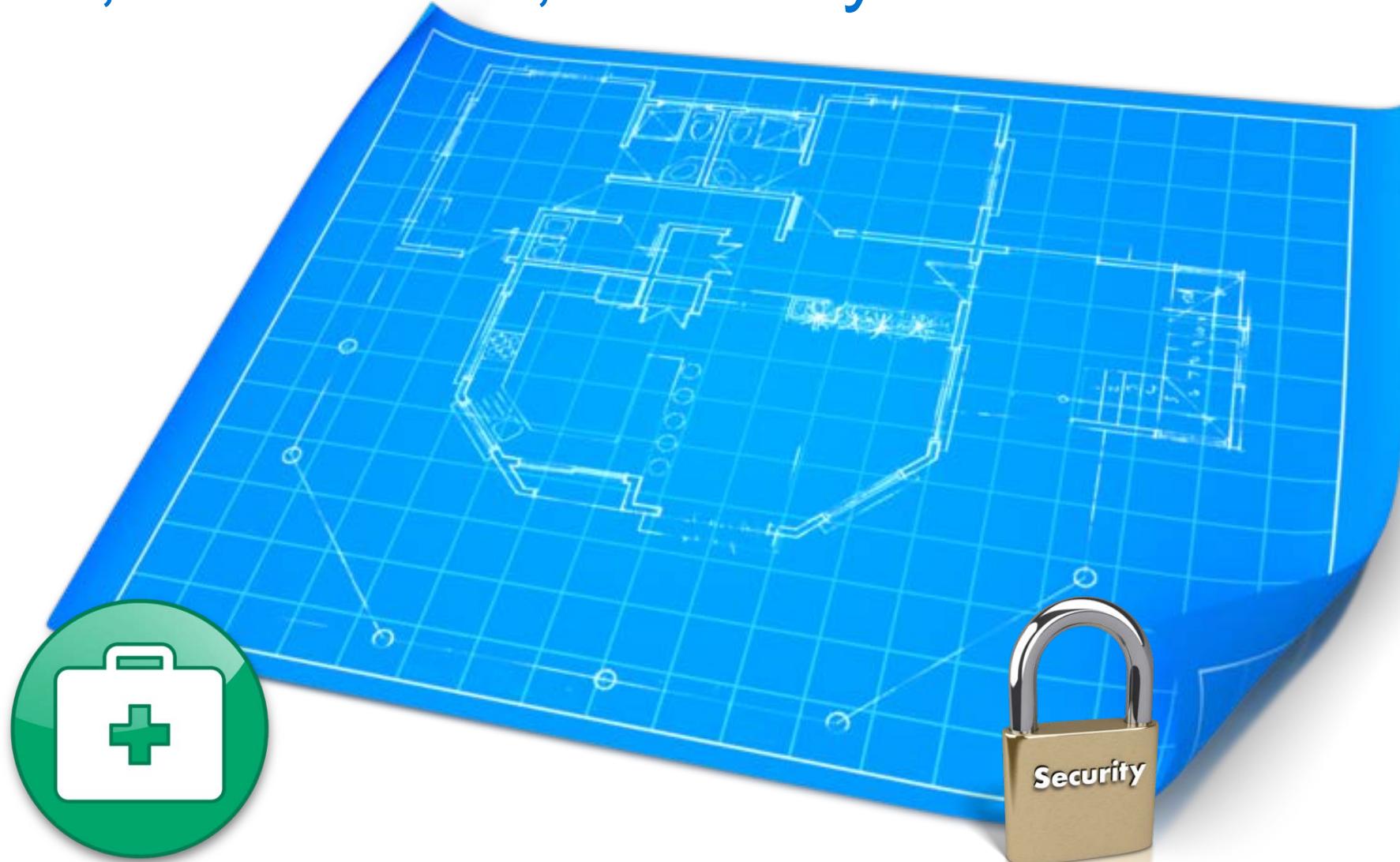
# Moving from Ambiguity to Digital Clarity: Communications, Semantics, Analysis



# Aligning and Understanding through “Authoritative Source of Truth” and “Fit for Purpose”



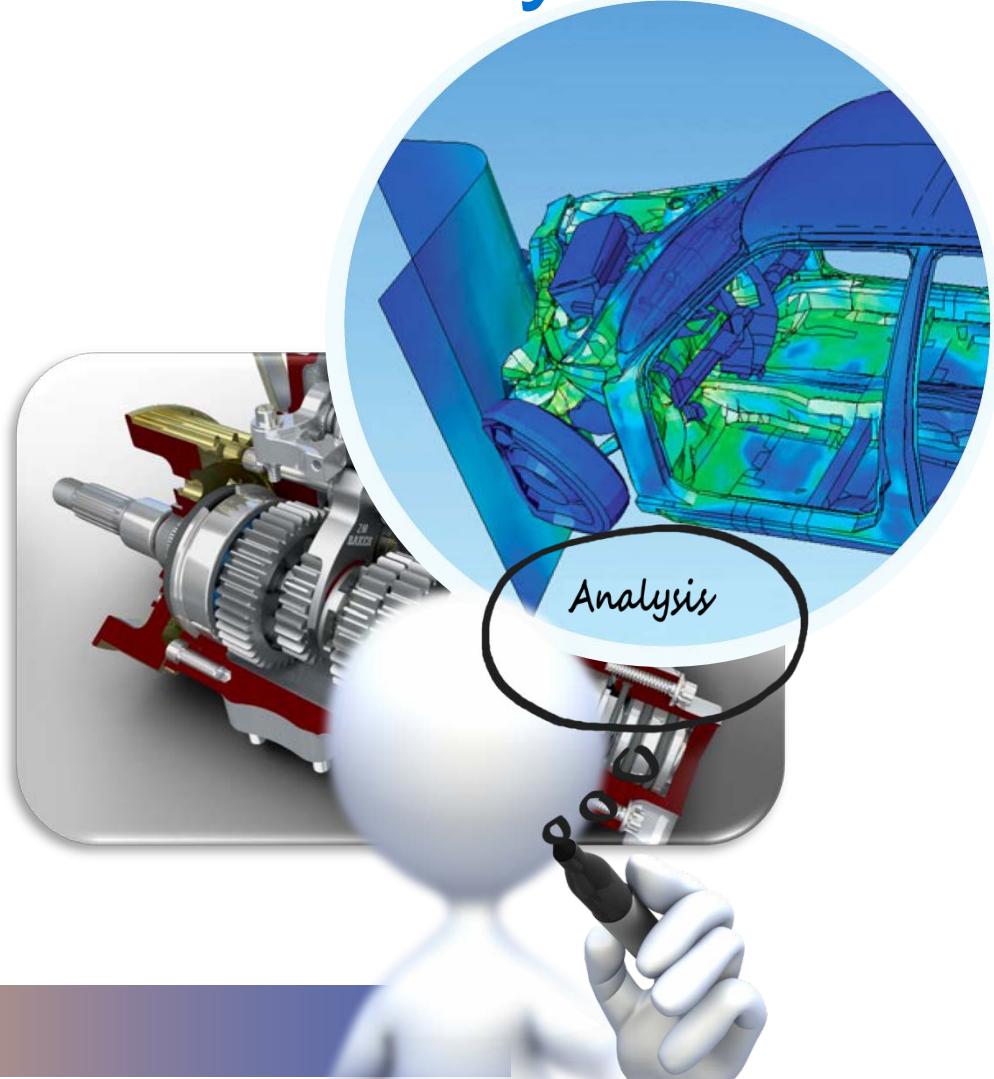
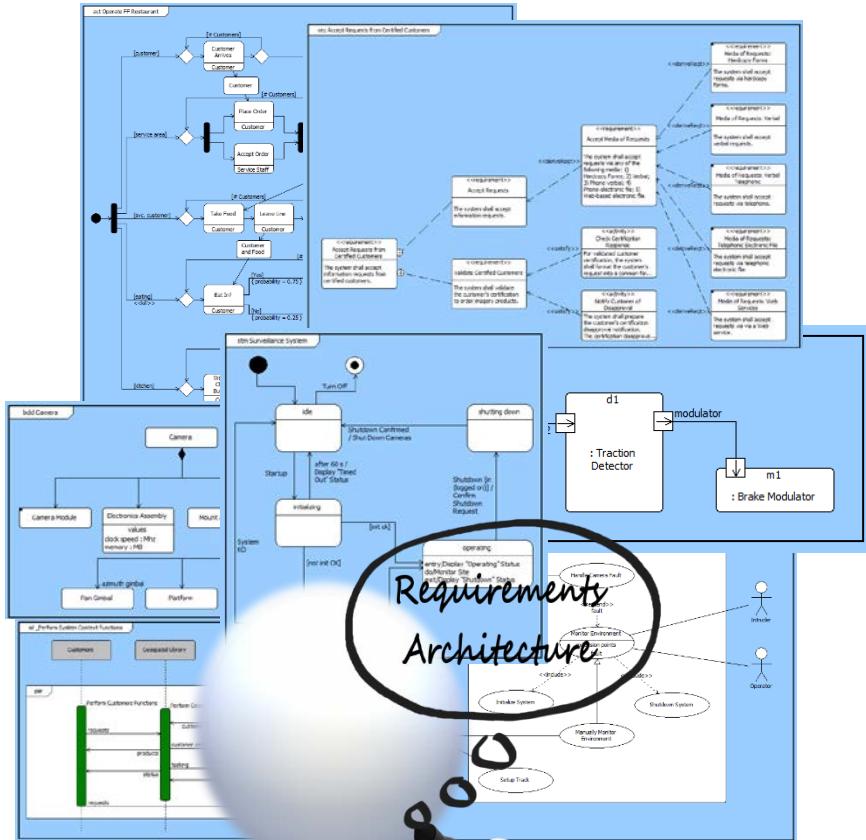
# Leveraging Patterns and Architecture for Health, Resilience, Security



# Moving from Custom-Built to Composability: SoSE, IoT, Interactions, and Capabilities



# Connecting Architecture and Analysis



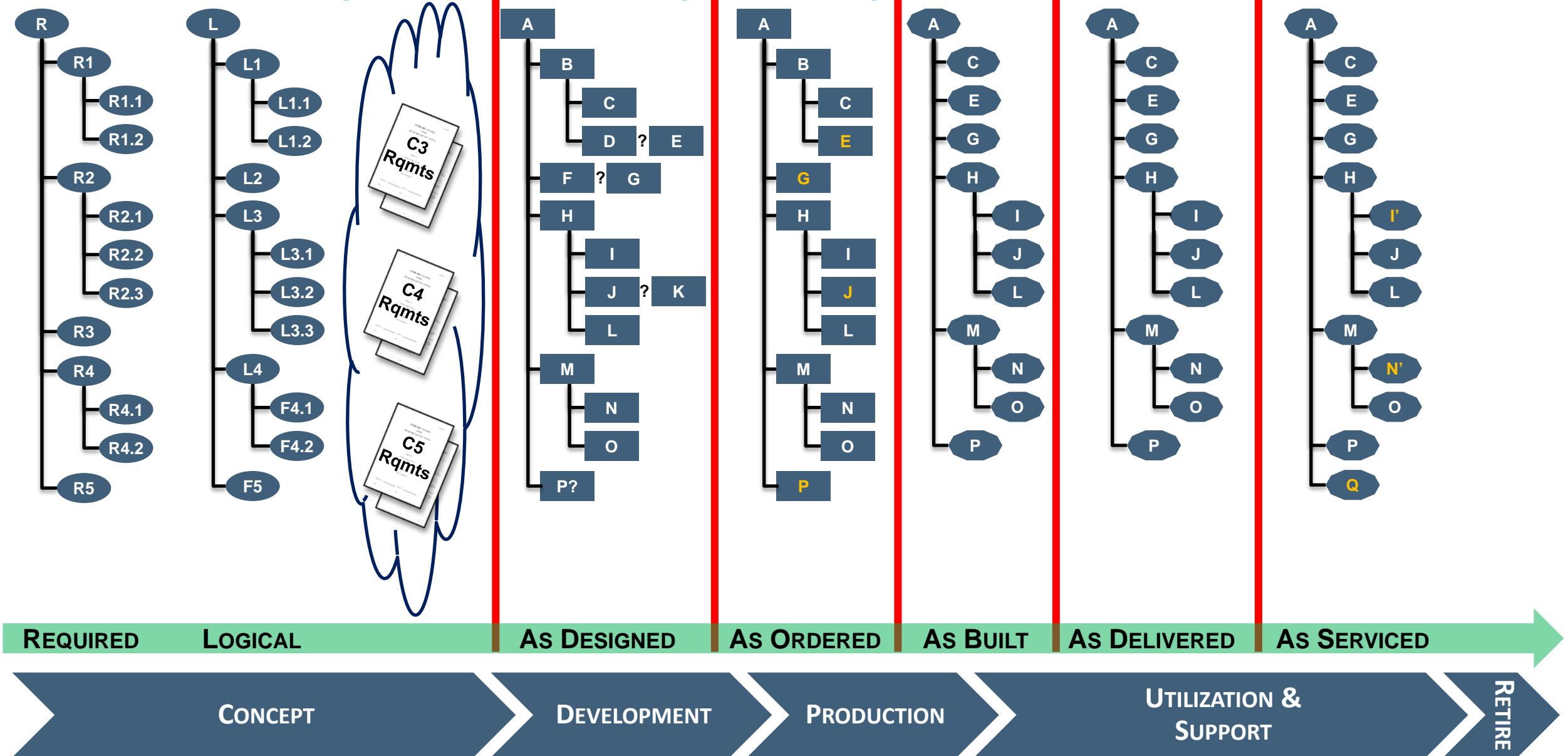
“One model to coordinate them all”

A Reality Check for Systems Engineers

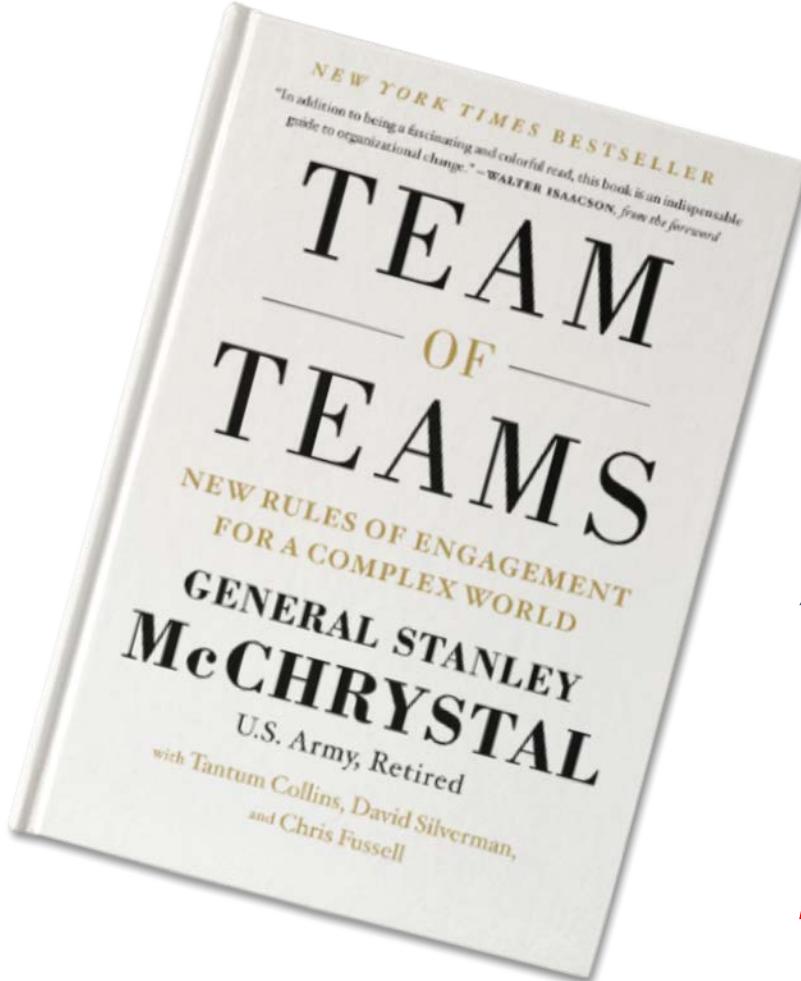
# Seeing the Bigger Picture



# Transforming Classical Engineering in a Complicated World

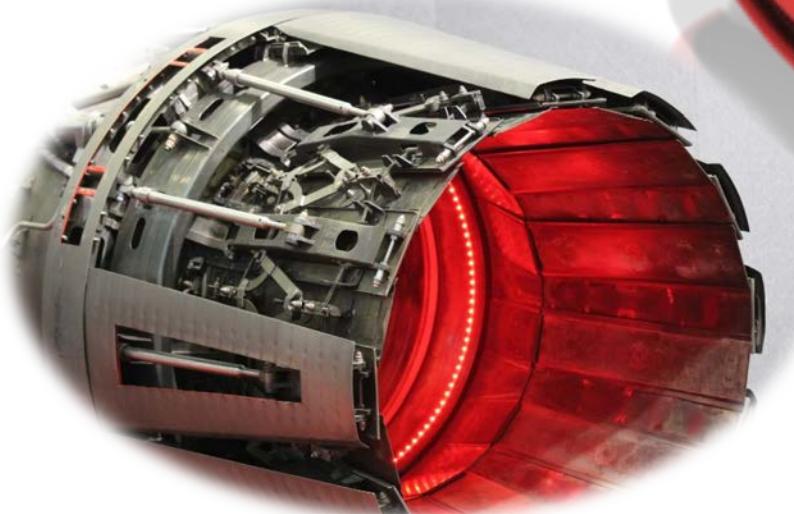


# Seeing the Mismatch between Modern Conditions and Classic Approaches



*We tend to assume that technological advances will enable us to do what we have always done, only better. However these same technologies imbue our operating environment with **escalating non-linearity, complexity, and unpredictability**.*

*Attempts to control complex systems by using the kind of mechanical reductionist thinking ... breaking everything down into component parts, or optimizing individual elements ... **tend to be pointless at best or destructive at worst**.*



# Model Chains: Perception and Reality



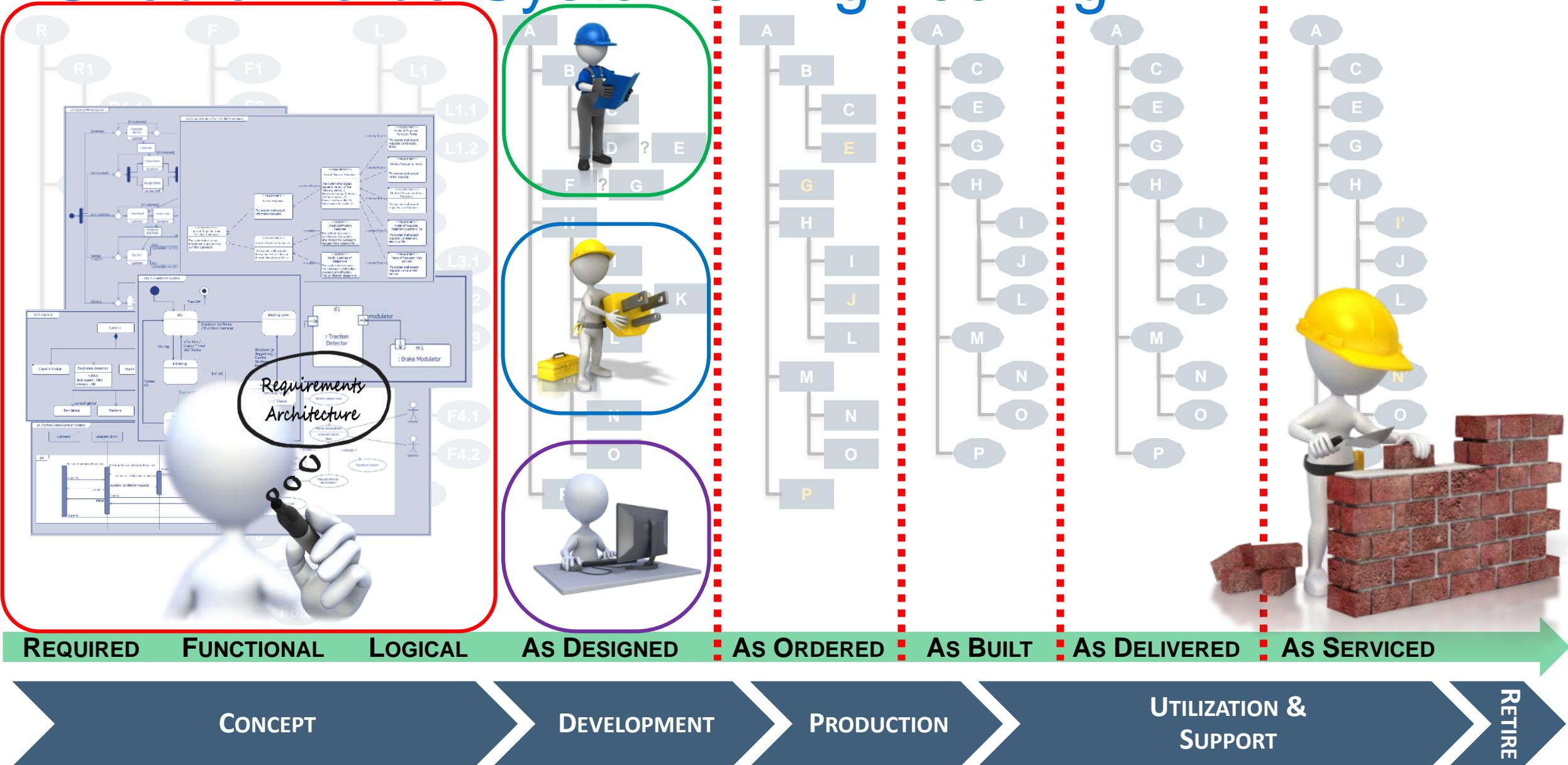
# Remember the Law of Conservation of SE

“The amount of systems engineering required for a given project is fixed. You don't get to choose how much SE you do. You simply get to choose when you do it (up front or during integration & test), how much positive impact it has, and how much it costs.”

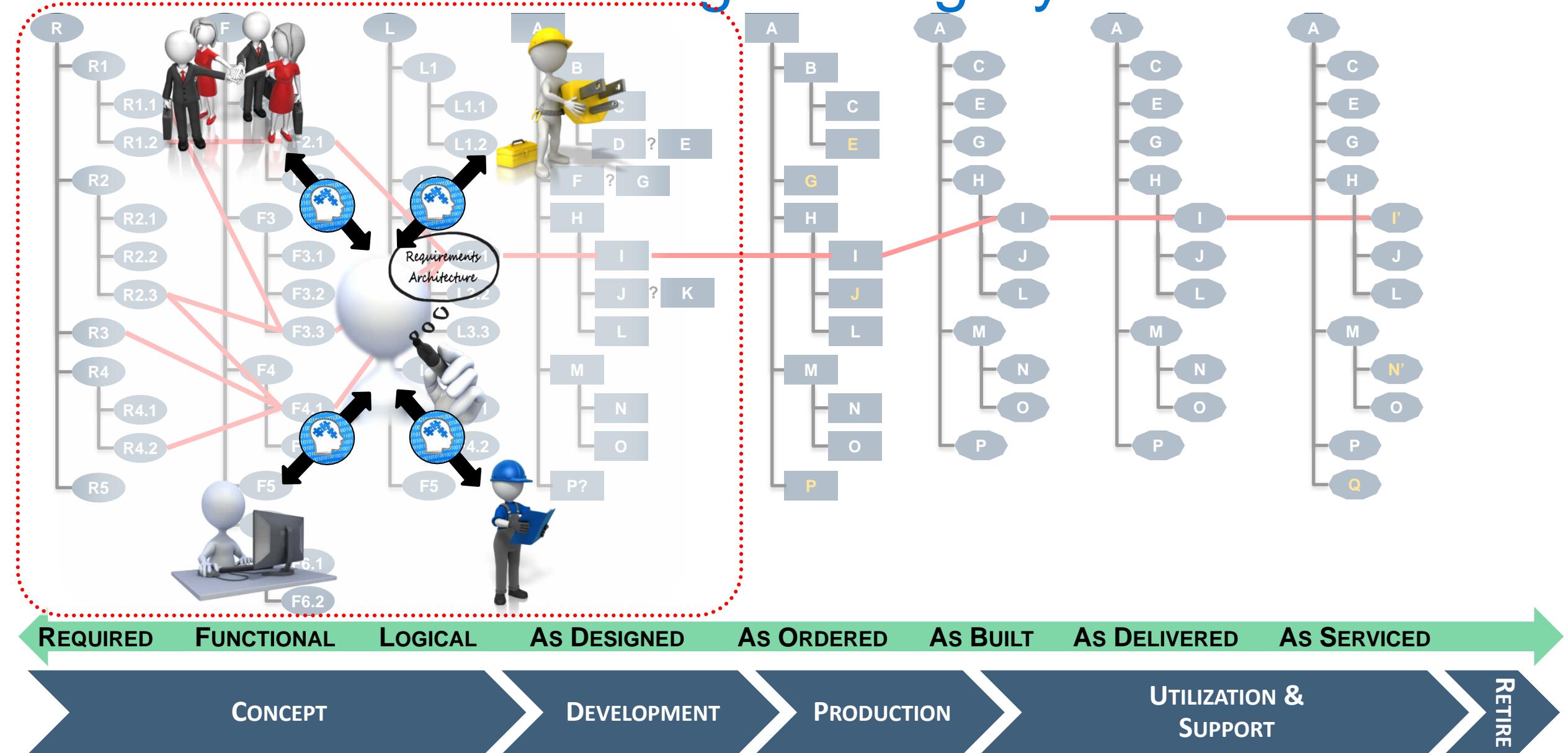
# The Systems Perspective: A System is a System is a System



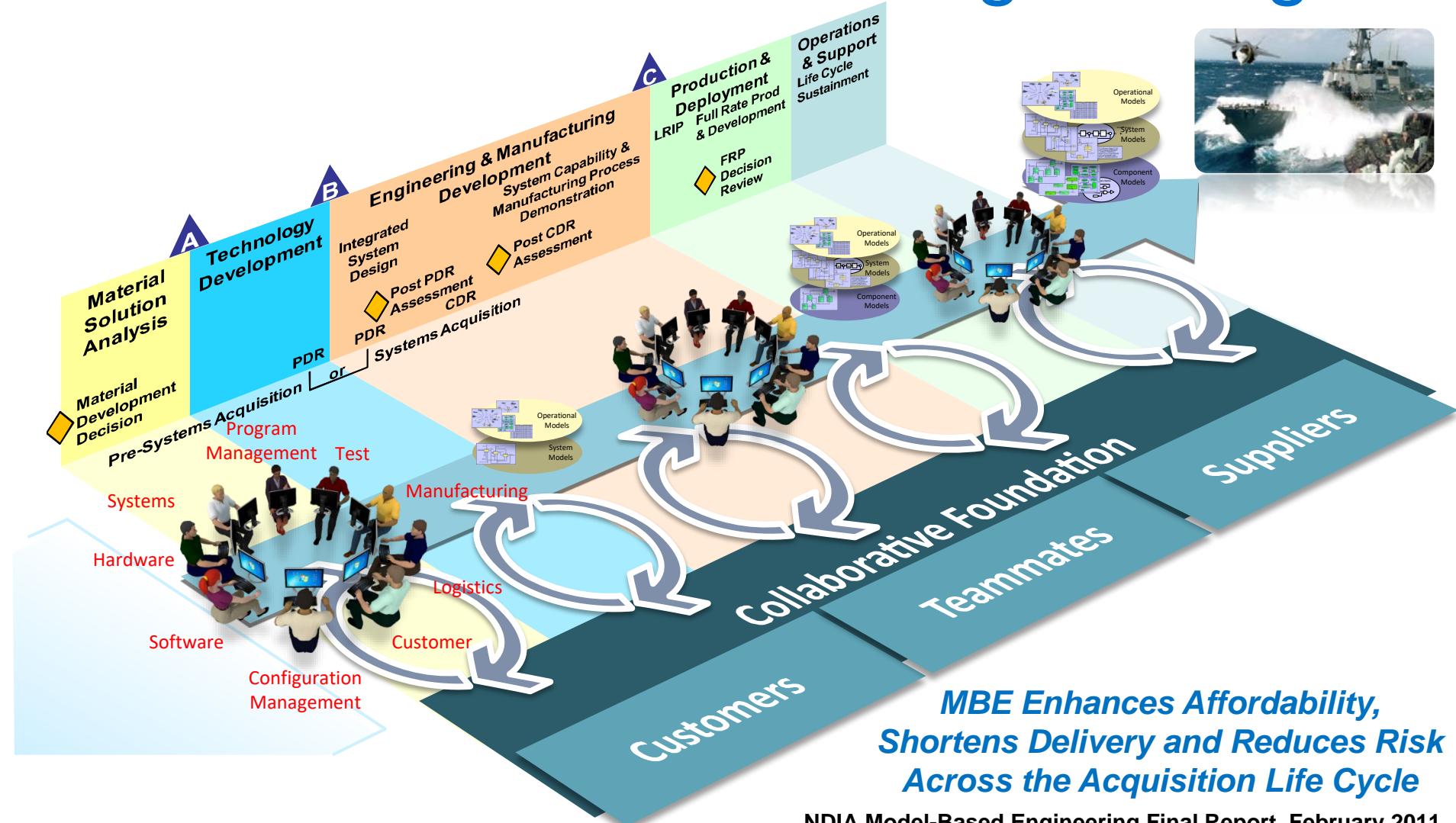
# Should we be Systems Engineering?



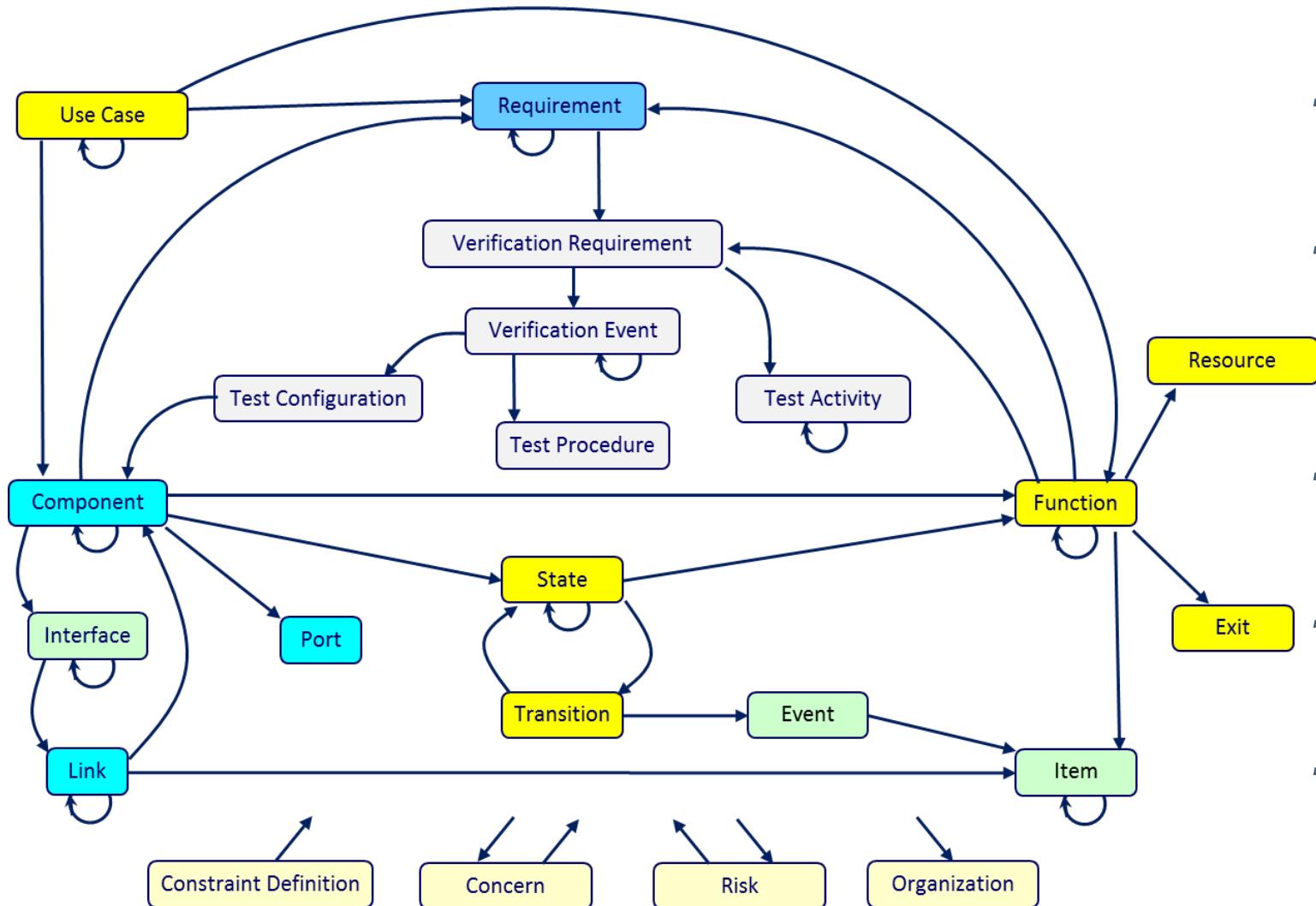
# ...or should we be Engineering Systems?



# Engineering the Digital Thread: Digital Transformation of the Engineering Lifecycle



# Recognizing the Information Needed to Engineer a System (A Simplified View)



*...more than diagrams*

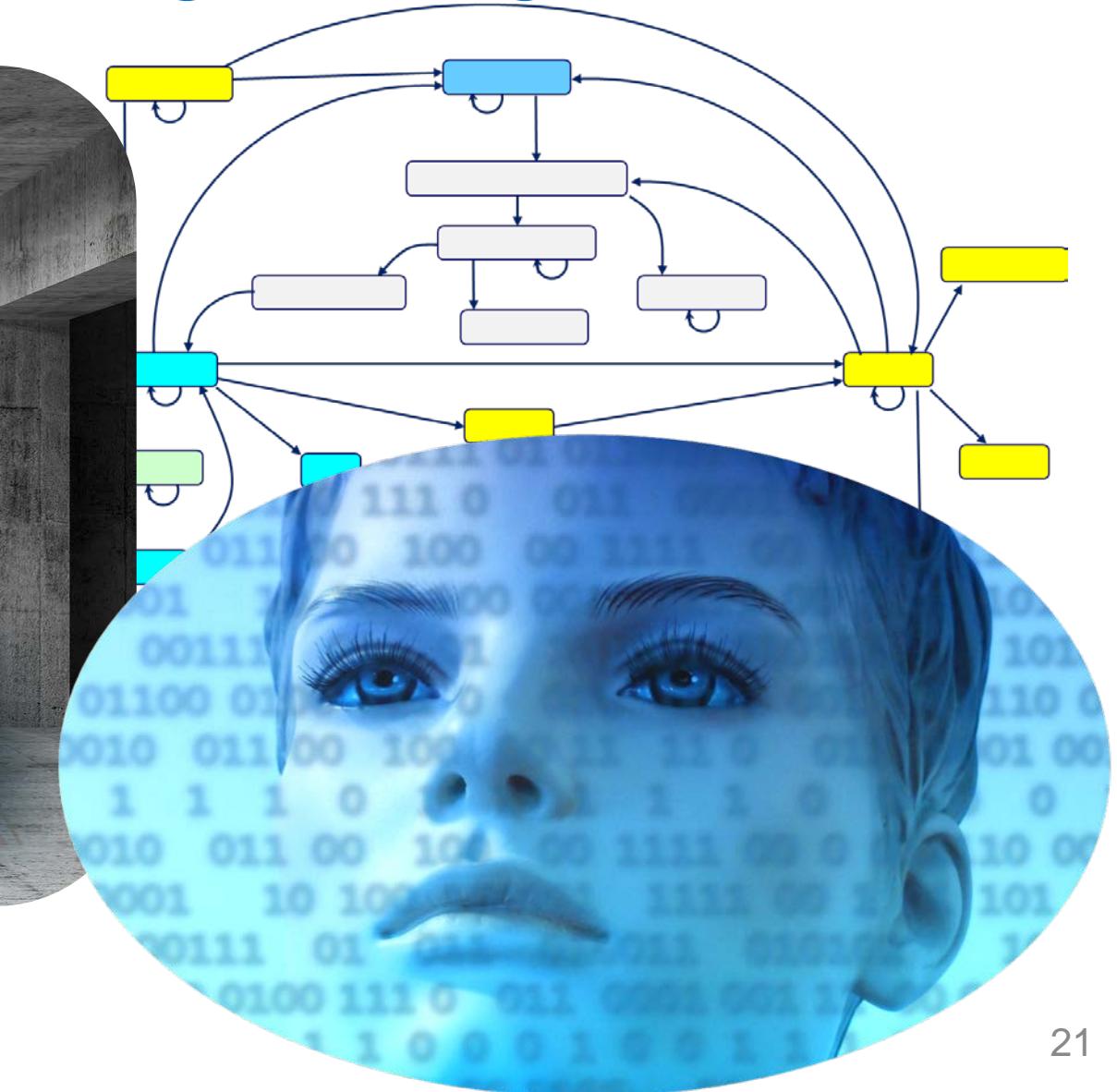
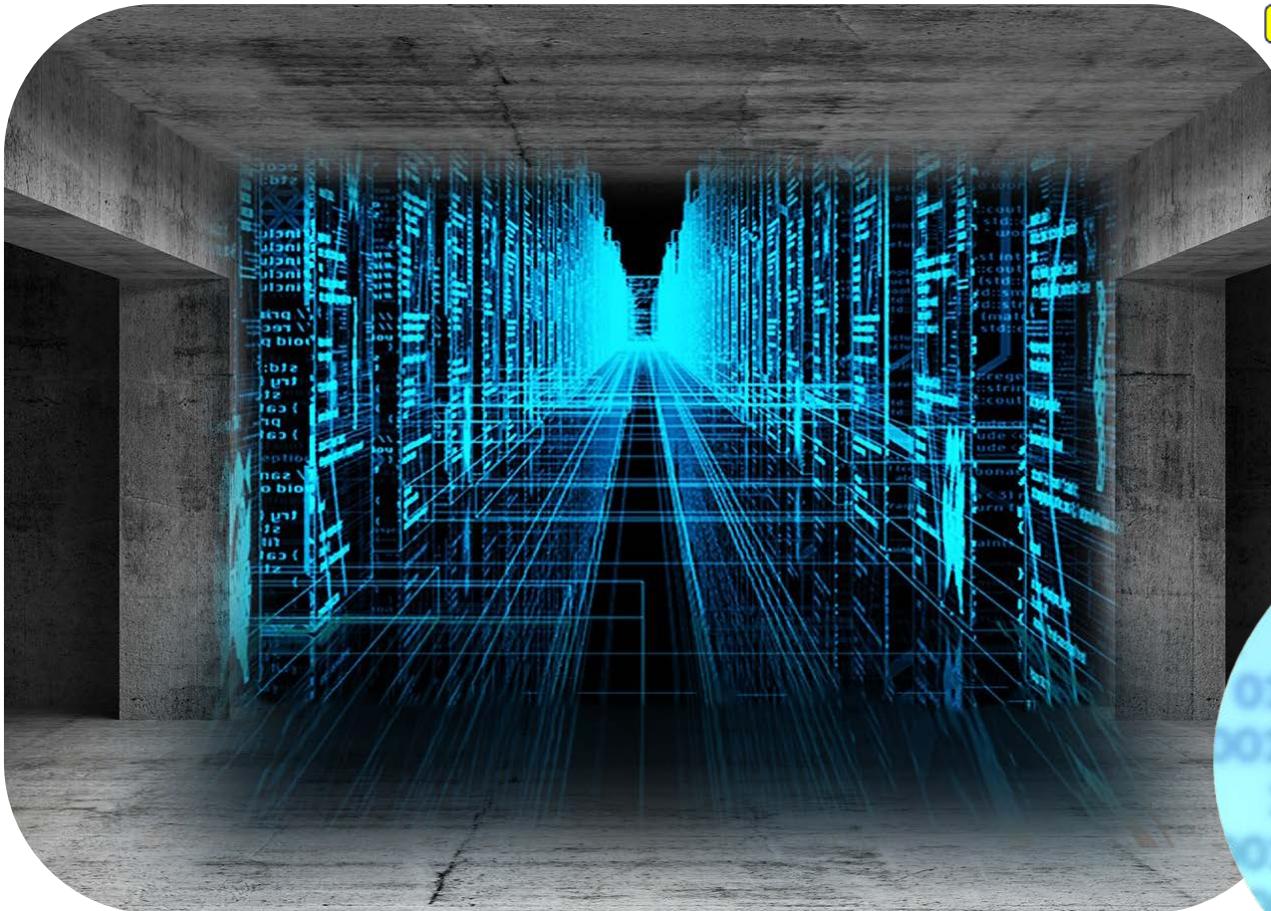
*...more than a data dictionary*

*...more than capture*

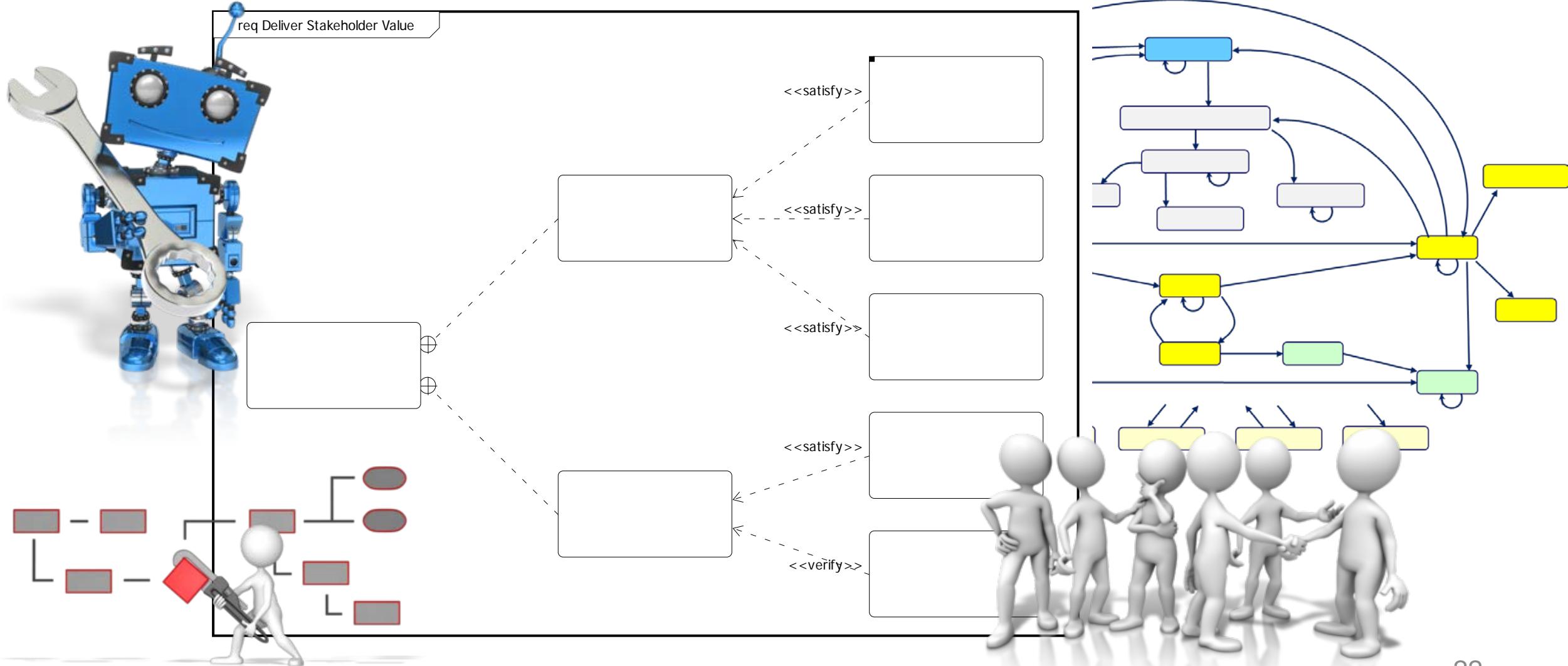
*...more than specification*

*...more than the system of interest*

# Engaging and Immersing through Life



# Identifying the Full Scope: Tools, Information, Concept, Workflow, People, Culture, and Trust



# Keeping the Thinking and Systems in the Engineering of Systems



# Drawing Inspiration from beyond Engineering

*Semantic Science*

*Visualization*

*Organizational  
Change Experts*

*Life Sciences*

*Design Thinking  
and UX*

*Systems Science*

*Sociology*

*Computational  
Augmentation*

*IT Experts*

*Systems Literacy  
for All*



# The Journey Forward



# Exceeding the Capabilities of Traditional (S)E: Capturing Knowledge, Responding to Change

System scale

Mission complexity

Technical complexity

Project team complexity

Dynamic complexity

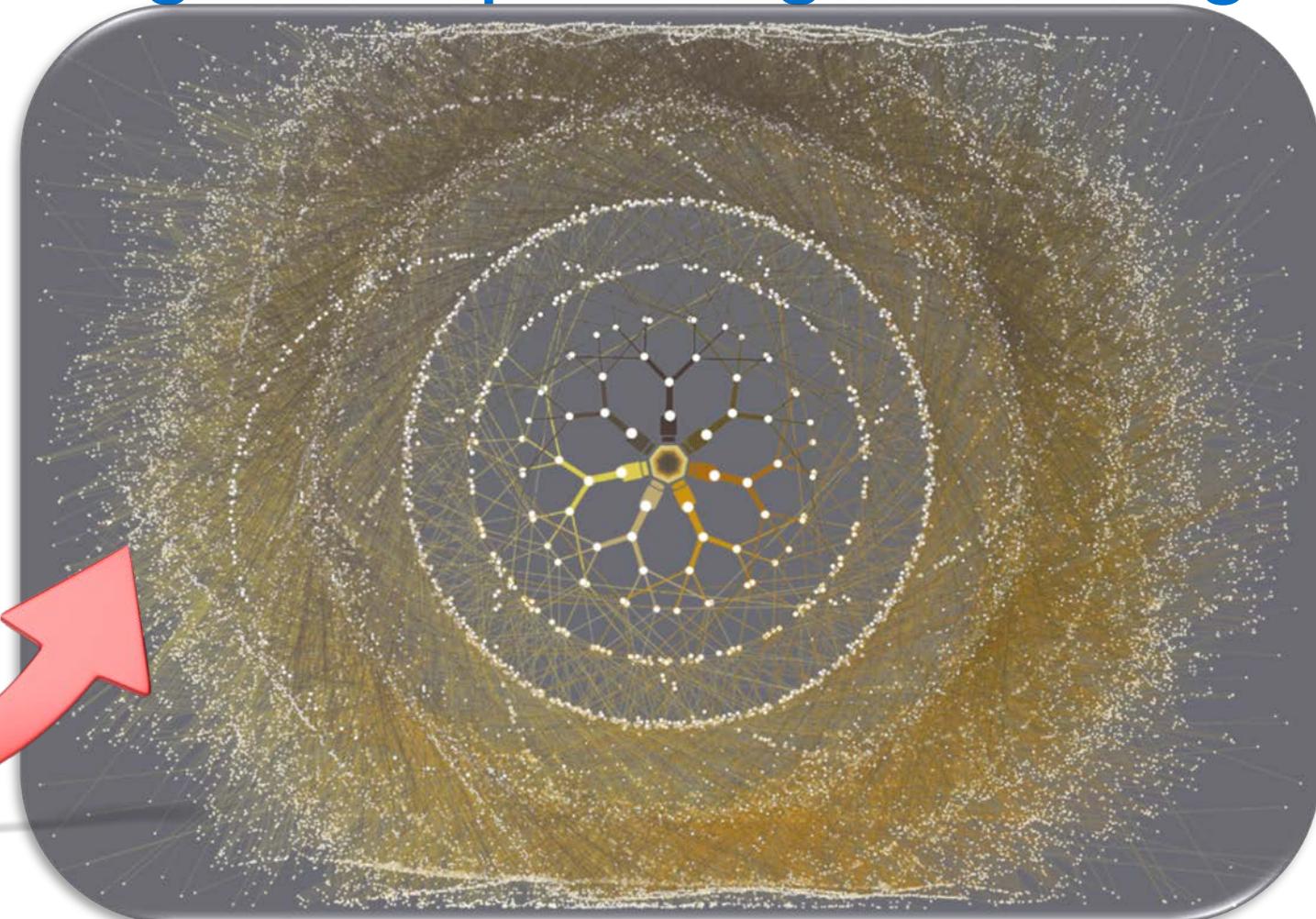
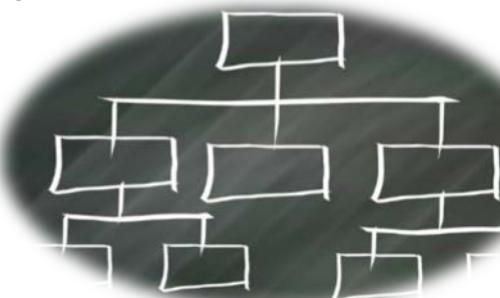
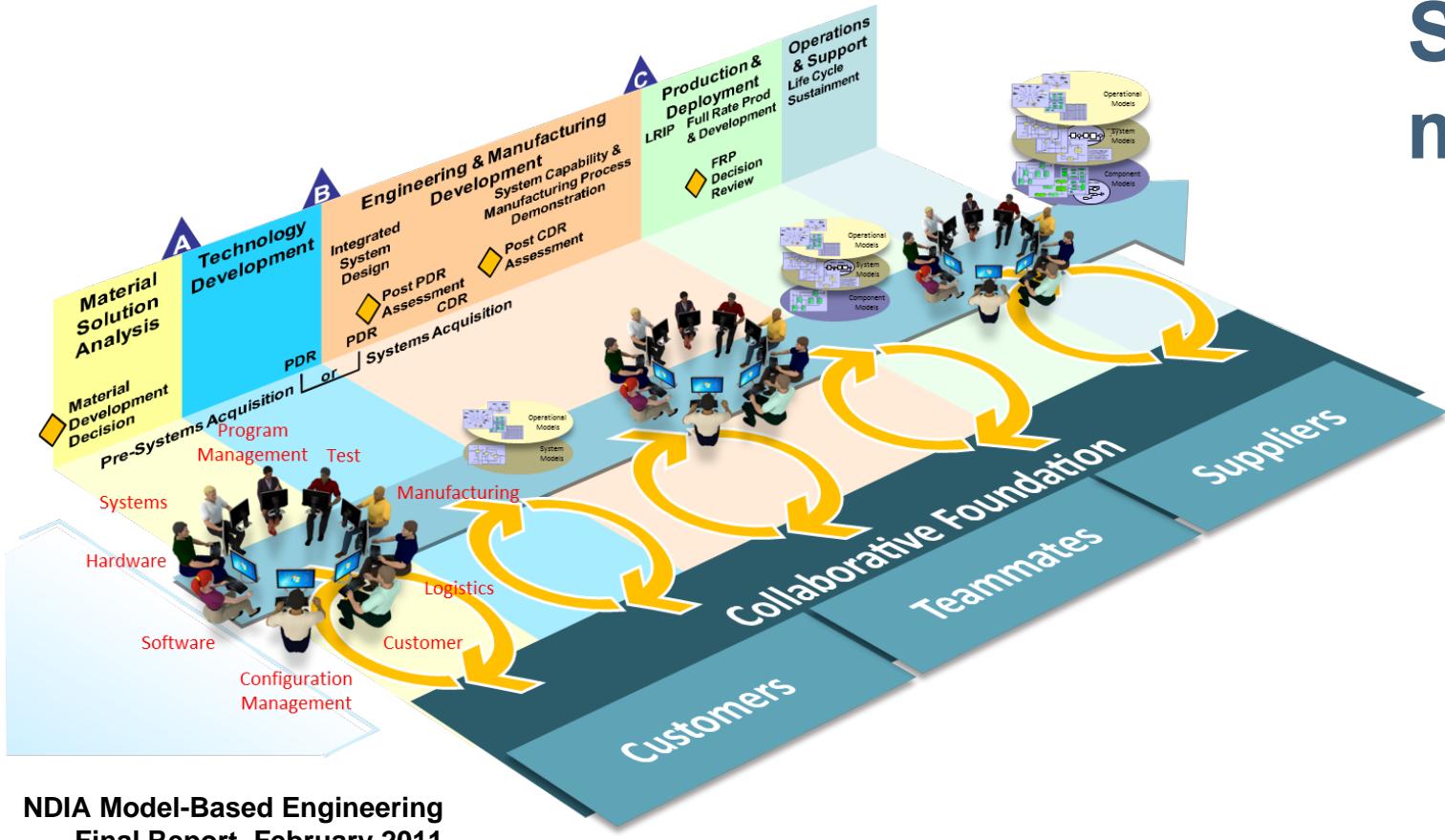


Image credit: Alisa Farr for Letter27. [farrimages.com](http://farrimages.com)

# Applying Our Practices to Ourselves and the Journey – Accidental, Integrated, or Engineered?



**Systems engineering must live above the silos**

*seeing the overlaps*

*addressing the gaps*

*defining the seams*

*guarding the why*

# Questions



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## Zane Scott

Zane is the Vice President for Professional Services at Vitech Corporation in Blacksburg VA. He is active in INCOSE as a member of the Chesapeake Chapter and currently serves INCOSE as the Chair of the Corporate Advisory Board and as a member of the Board of Directors.

Zane has taught systems engineering in a variety of settings and formats. He is the co-author (with former INCOSE President David Long) of *A Primer For Model-Based Systems Engineering* (2 Ed.). For three years running (2013, '14 and '15) Zane was selected as the instructor of the tutorial “Essential Model-Based Systems Engineering – Applied and Practical” presented at the INCOSE International Symposium to sold-out rooms. At the 2016 Symposium Zane and his co-author Dave Walden won a Best Paper Award.

Zane teaches the course Model-Based Systems Engineering for Vitech Corporation where he is the Vice President for Professional Services. He has taught the course on site for a number of private companies and government agencies including NASA Langley, the North Star INCOSE Chapter, the Washington Metro INCOSE Chapter, the Chesapeake INCOSE Chapter and Northrup Grumman Huntsville. He is responsible for the creation and development of the Vitech course and has designed a variety of formats addressed to the aims of the levels of Bloom’s Taxonomy in meeting customer needs. These range from dinner lectures to half-day, full-day and multi-day formats.

Zane is frequently an invited speaker at INCOSE and other professional society meetings including the Robert S. Hartman Institute Conference on Formal Axiology, the Great Lakes Regional INCOSE Conference, the Los Angeles Regional INCOSE Mini-conference, the NDIA Systems Engineering Conference, the SEDC Conference and the Women in Systems Engineering. He is a regular blogger on systems engineering topics and has produced numerous webinars. His webinar, *The 9 Laws of Systems Engineering*, has received over 40,000 views on YouTube.

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