



2018 Annual INCOSE  
**Great Lakes Regional Conference**  
**SYSTEMS AT THE CROSSROADS**  
17 - 20 October 2018 | Indianapolis, Indiana

Platinum GLRC Sponsor Tutorial

# Trusted Models, Collaborative Learning, Accelerated Capability

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# TUTORIAL ABSTRACT

- Are you ready? The idea of a connected, transparent community focused on learning and accelerating the realization of new products and processes is not just for the future. It's needed now in support of the “digital” transformation—not just for each enterprise, but for whole supply chains, regulators, and the life cycle management processes. With this transformation come unexpected complexities...in coordination, the digitization of systems involved in realization, security, and more importantly...how work is performed.
- Now, emerging systems challenges and opportunities are leading to a new wave of “virtual” (model-based) methods, high performance computing resources, technical disciplines, and standards. Computational and similar models, whether human-made or machine-learned, are increasingly being applied to the most critical issues of health and medicine, critical infrastructure systems, advanced manufacturing materials and processes, safety-critical systems, and socio-technical webs of interdependent systems and processes.
- For it to work, the new system and its models must demonstrate they are trustworthy, through “trust” standards developed in partnership with regulators to fully realize the value to industry and the community.
- The V4 Institute is an Indiana-based, private-led, public-private collaboration of member enterprises and institutions for the purpose of promoting collaboration, facilitating integration and establishing trust in the models and processes needed in the digital transformation. The V4 Institute is now launching five public projects in this space, and invites participation of additional collaborators interested in joining the V4 Institute.
- Attendees at this half-day Institute will gain an awareness of the significance of these opportunities and challenges, V4i's process and capabilities as a potential accelerator, and how related projects advance our common cause

# 1. Introductions, V4 Institute, Workshop Attendees

1.0 Safety Moment

1.1 Introducing the V4 Institute

1.2 Workshop Objectives and Materials

1.3 Workshop Attendee Introductions and Interests

*1. Koeneman, Veranese*

# Tutorial Summary Outline

- |                    |   |
|--------------------|---|
| <u>12:00–12:20</u> | 1. Introductions: V4 Institute, Tutorial Attendees                              |
| <u>12:20–12:40</u> | 2. Context: Challenges and Opportunities  |
| <u>12:40–2:30</u>  | 3. Two Decades of Related Progress on Related Methods and Standards             |
| <u>2:30–3:00</u>   | <u>BREAK</u>  |
| <u>3:00–4:15</u>   | 4. V4 Institute: Targeted Outcomes, Roadmap, Properties, Collaboration Projects |
| <u>4:15–5:00</u>   | 5. Invitation to Collaborate  |
| <u>5:00</u>        | 6. Adjourn  |

## Vision:

An advanced product & services supply chain, digitally integrated through virtual validation, verification and visualization.

## Mission:

Enable the use of digital data, modeling and simulation across supply chains to accelerate the introduction of new materials, manufacturing processes and product systems & services to market while meeting demanding regulatory requirements.

# Context & Rationale: Data Driven Decisions

- **Virtual:** Existing outside of (for example: digitally, in graphic or computational form) and representing a physical reality.
- **Verification** – “The evaluation of whether or not a product, service, system or model thereof complies with a regulation, requirement, specification, or imposed condition.”<sup>1</sup>
- **Validation** – “The assurance that a product, service, system or model thereof meets the needs of the customer and other identified stakeholders.”<sup>2</sup>
- **Visualization** – “The formation of mentally accessible images; the act or process of interpreting in visual terms or of putting into visible form.”
- **Decision Making** – “Irrevocable allocation of resources”<sup>3</sup>
- **V4I Value Proposition:** Increasing the scientific use, reliability, and effectiveness of virtual testing reduces cost and time to market

# Industry Value – Return on Investment

- Defense Aerospace <sup>4</sup>
  - 50% Research and Development cost savings
  - 25% Research and Development time reduction
- Life Sciences: Medical Devices <sup>5,6</sup>
  - 50% Research and Development cost savings
  - 50% Research and Development time reduction
- Improved Product Quality, Safety, Reliability
  - Higher customer Satisfaction
  - Sustainable Product Lines and Lifecycles through Innovation
- Improved Manufacturing Process Safety, Reliability, Efficiency
  - Higher return on investment



# Learning Objectives:

- Awareness of the landscape-Challenges & Opportunities
- Understand the history & core tenants of “trust”
- Understand V4i Role, Processes & Capabilities
- Stimulate ideas by sharing examples of current projects
- Advocate for action to advance our common cause

EIM: Providing insights and answers into what it takes to be ready.



## 1.3 Workshop Attendee Introductions and Interests

# Challenge: How can you take full advantage of the digital transformation to accelerate the realization of new products and process? Are you ready?

- This is complex, but others have been working this agenda for the better part of 2 decades...with great results.
- The language and precision in use is important to navigate and align to establish trust across the breadth of stakeholders.
- V4i is positioned to create a connected, transparent community focused on learning and provide a system with unique capabilities to help you ...start.

Our focus: Establishing Trust, Promoting Collaborative Learning and  
Facilitating Integration to Accelerated Capability

## 2. Context: Challenges and Opportunities

2.1 Digital Engineering Has Arrived

2.2 Challenges to Innovation: Complexity, Regulatory and Other Risks, Development Costs and Time, Expectations

2.3 Opportunities: Virtual Models, Model VVUQ as a Proxy for Learning and Mutual Trust, Economic Leverage of Model-Based Patterns

## 2.1 Digital Engineering Has Arrived

John Matlik's related panel slides at this conference may be viewed at:

[http://www.omgwiki.org/MBSE/lib/exe/fetch.php?media=mbse:patterns:incose\\_coa\\_patterns\\_panel\\_rr\\_matlik\\_v4.pdf](http://www.omgwiki.org/MBSE/lib/exe/fetch.php?media=mbse:patterns:incose_coa_patterns_panel_rr_matlik_v4.pdf)

## 2.2 Challenges to Innovation: Complexity, Regulatory and Other Risks, Development Costs and Time, Expectations

## ASME V&V 40 Standard

**Credibility:** the trust, obtained through the collection of evidence, in the predictive capability of a computational model for a context of use

- Focus is on **HOW MUCH** V&V is necessary to support using a computational model for a context of use.
  - should be commensurate with model risk; the concept of “model risk” has been also been used by NASA<sup>1</sup>.



1, NASA-STD-7009, <https://standards.nasa.gov/documents/detail/3315599>



### ASME V&V 40-2018

**Assessing Credibility of  
Computational Models  
through Verification and  
Validation: Application to  
Medical Devices**

## Summer 2018!

<http://go.asme.org/VnV40Committee>

AN AMERICAN NATIONAL STANDARD



# Life Sciences: Medical Devices

## Challenges

- Establishing model credibility
- Mindset: Innovation starts in the scientific model (what's possible), not in the engineering model (how do I know)
- Where to access know-how, capability and capacities
- How and where to start
- How to protect background Intellectual property in this model.

## Opportunities

- 50% reduction in research & development cost
- 50% reduction in research & development time
- Enhanced reliability throughout the life cycle
- Developed and Aligned supply chain



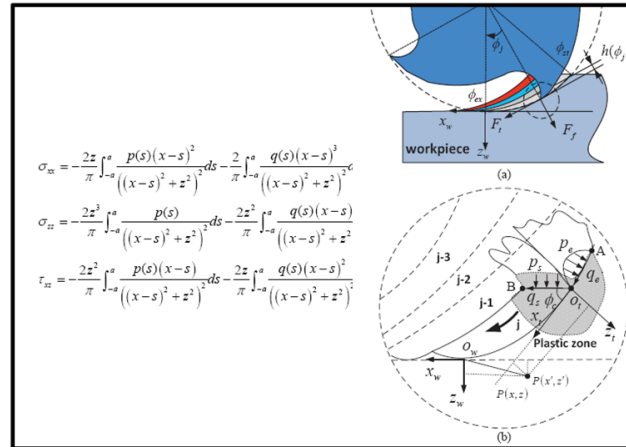
## 2.3 Opportunities

- Virtual Models of All Types
- Model Verification, Validation and Uncertainty Quantification (VVUQ)
- Model VVUQ as a Proxy for Learning and Mutual Trust
- Economic Leverage of Model-Based Patterns

# Virtual Models of All Types

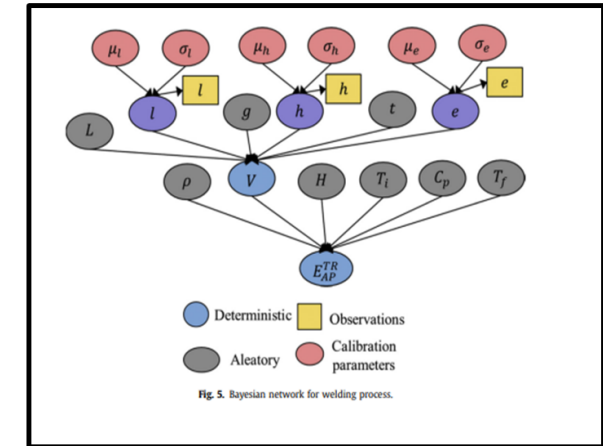
## Physics-Based PDE Model

**Example Manufacturing Model:** Milling of Titanium, Resulting Residual Stress, from From: Huang, Zhanga, Dinga, "An analytical model of residual stress for flank milling of Ti-6Al-4V", 15th CIRP Conference on Modelling of Machining Operations



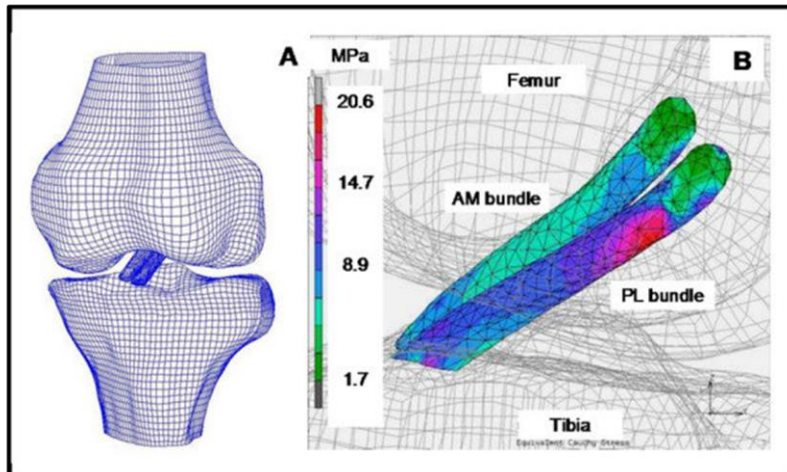
## Data-Driven Bayesian Network Model

**Example Bayesian Network Manufacturing Model:** Nannapaneni, Saideep, Sankaran Mahadevan, and Sudarsan Rachuri. "Performance evaluation of a manufacturing process under uncertainty using Bayesian networks." *Journal of Cleaner Production* 113 (2016): 947-956.



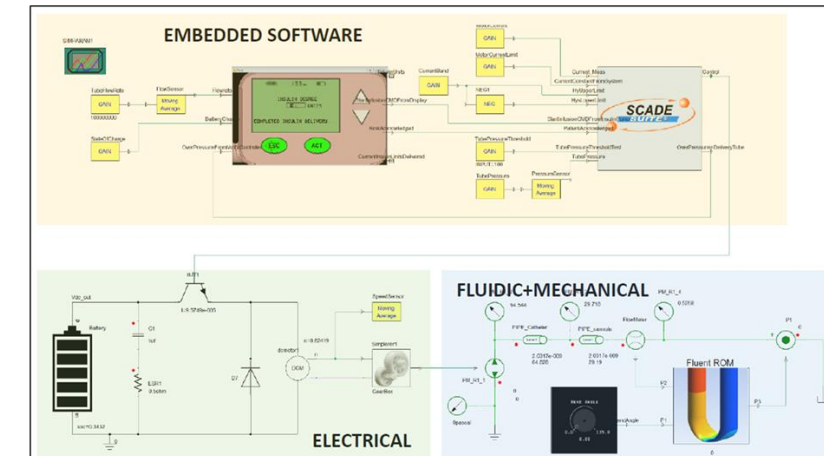
## FEA Model

**Example FEA Model:** Ho-Joong Jung, Matthew B Fisher, Matthew B Fisher, Savio L-Y. Woo, Savio L-Y. Woo, "Role of biomechanics in the understanding of normal, injured, and healing ligaments and tendons", June 2009, *Sports Medicine Arthroscopy Rehabilitation Technology* 1(1):9 DOI: 10.1186/1758-2555-1-9, Source PubMed License CC BY 2.0



## Multi-Domain System Model

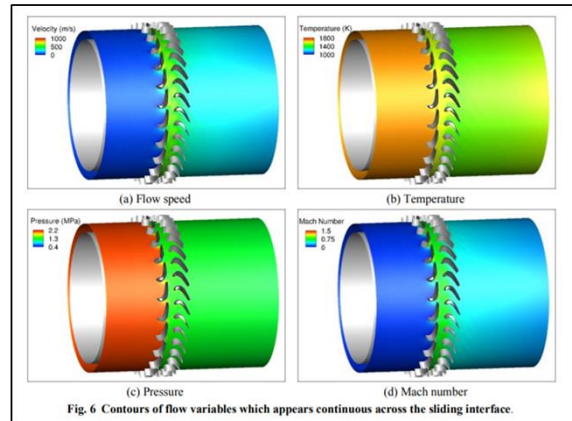
**Example Medical Device Multiple Domain Model:** From M. Horner, "Closing the Loop in Medical Device Systems Simulation", INCOSE Agile Health Care Systems Conference, May, 2018.



# Virtual Models of All Types

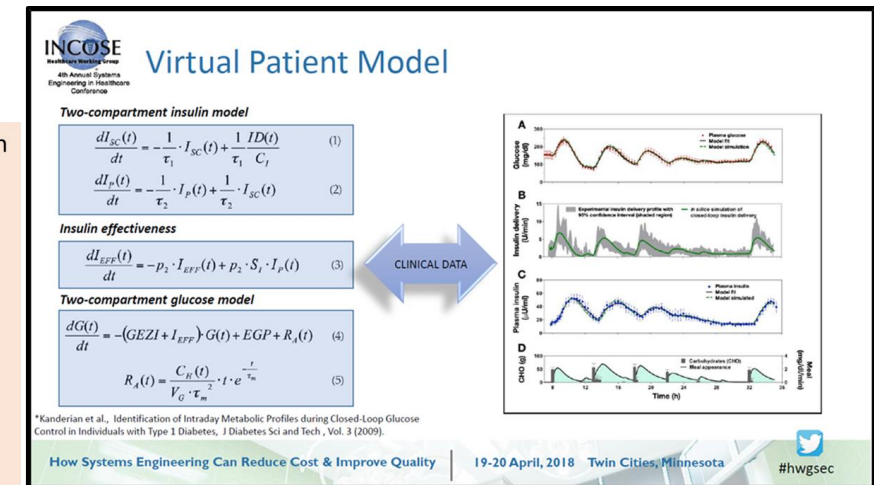
## CFD Model

Manoj R. Rajanna, et al,  
“Optimizing Gas-Turbine  
Operation Using Finite  
Element CFD Modeling”,  
Proc. of AIAA Propulsion  
and Energy Forum, July 9-  
11, 2018, Cincinnati, OH.



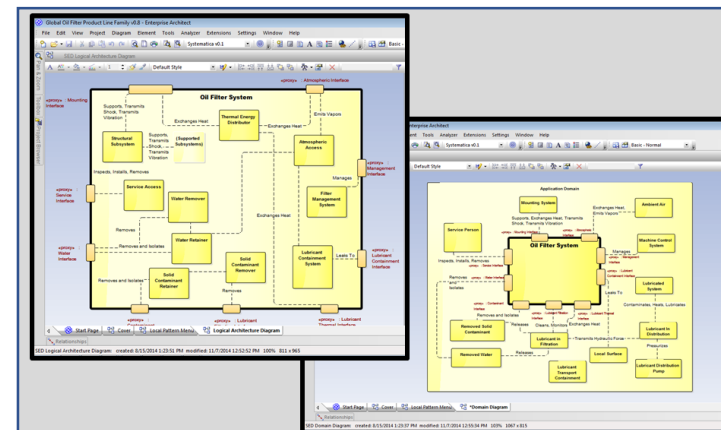
## ODE Model

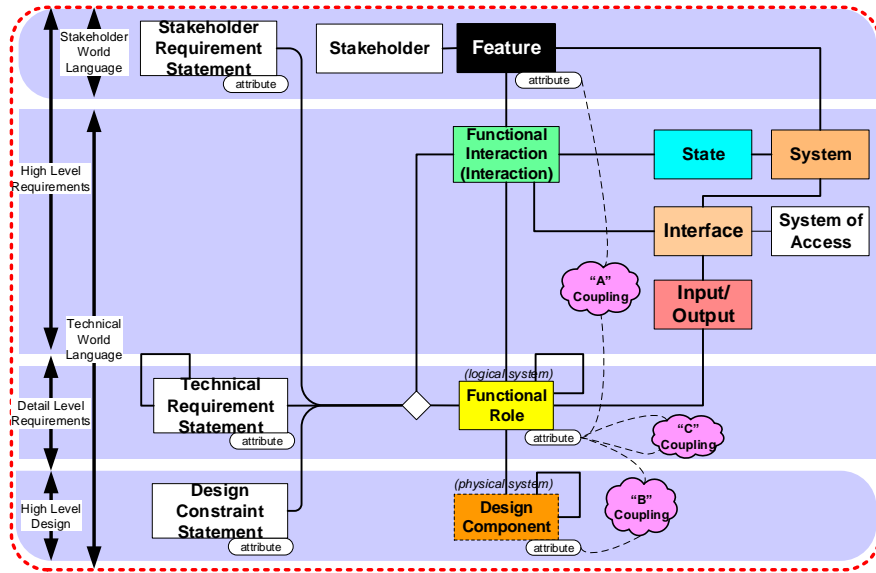
Kanderian, et al, “Identification  
of Intraday Metabolic Profiles  
during Closed-Loop  
Glucose Control in Individuals  
with Type 1 Diabetes”,  
illustrated in M. Horner,  
“Closing the Loop in Medical  
Device Systems Simulation”,  
INCOSE Agile Health Care  
Systems Conference, May,  
2018.



## MBSE Model

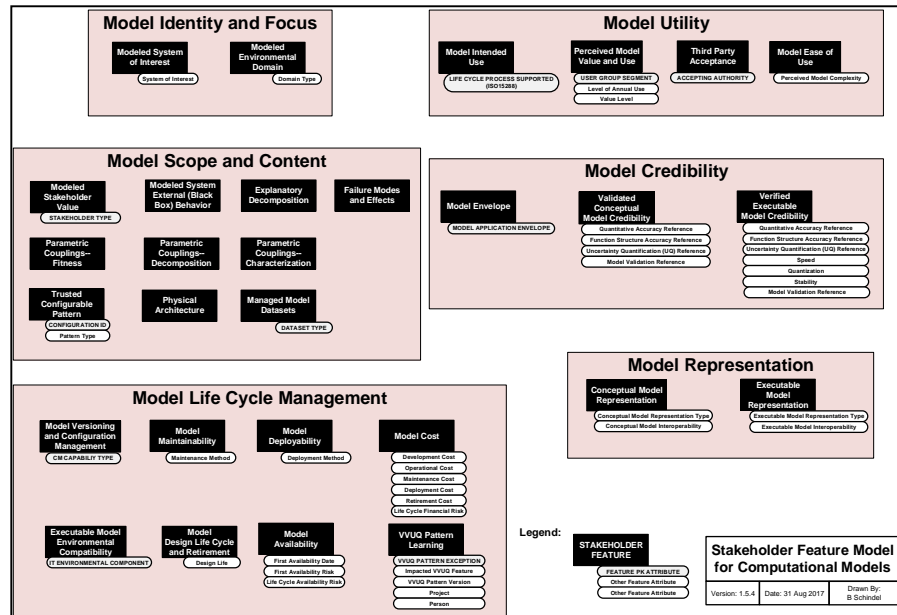
Example System Model: SysML  
Model of Lubricant Filtration  
System: Schindel, Lewis, Sherey,  
Sanyal, “Accelerating MBSE  
Impacts Across the Enterprise:  
Model-Based S\*Patterns”, *Proc. of  
INCOSE International Symposium*,  
2015.





## S\* Metamodel:

- Used by Patterns Working Group as a “model of models” (metamodel).
- Chosen as the smallest set of model ideas found to be necessary for the purposes of engineering and science.
- S\* Model: any model conforming the S\* Metamodel.
- S\* Pattern: reusable, configurable S\* Pattern.
- Used across numerous domains for several decades.



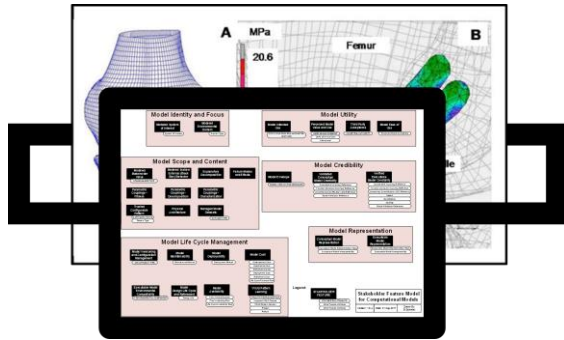
## Model VVUQ S\* Pattern:

- Specialized for UQ purposes, from INCOSE Model Planning and Assessment Pattern.
- Supporting ASME Model VVUQ Standards work.
- Describes 29 Model Stakeholder Features, across 6 Feature Groups, and 75 Model Technical Requirements.
- Configurable to plan or describe any computational or other model, as a metadata model “wrapper”.

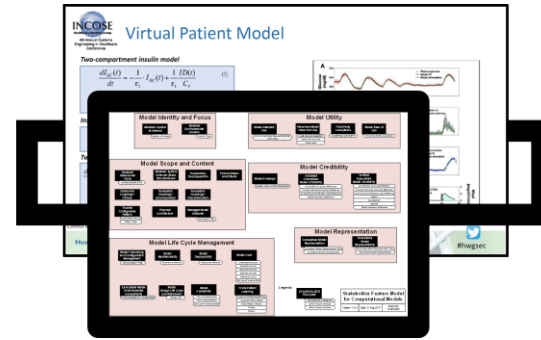


# VVUQ Pattern, after being configured to specific model: Uniform handles/wrappers/metadata for inherently diverse models

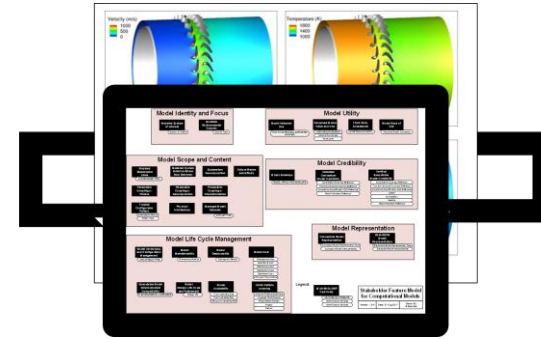
FEA Model



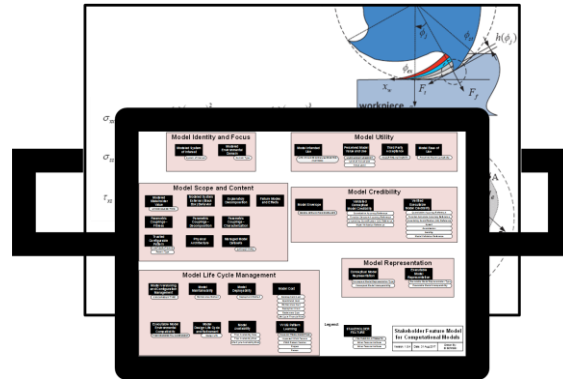
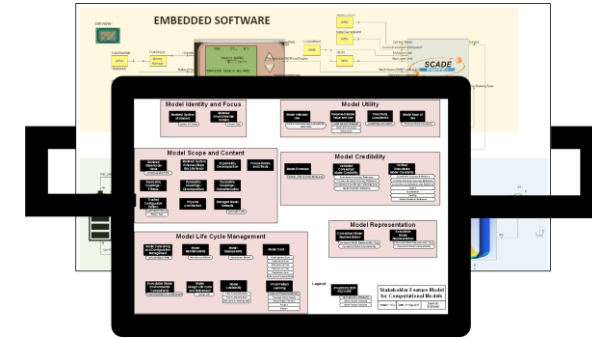
ODE Model



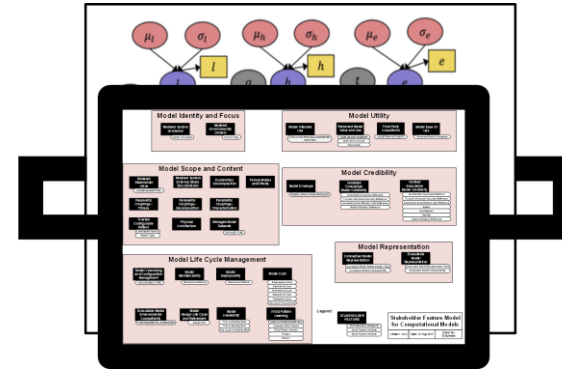
CFD Model



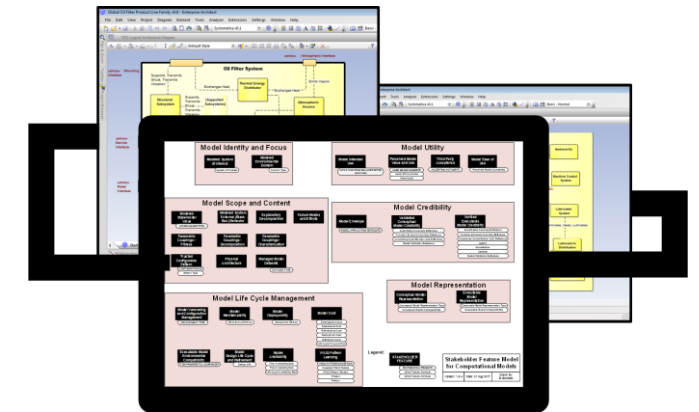
Multi-Domain  
System Model



Physics-Based  
PDE Model



Data-Driven Bayesian  
Network Model

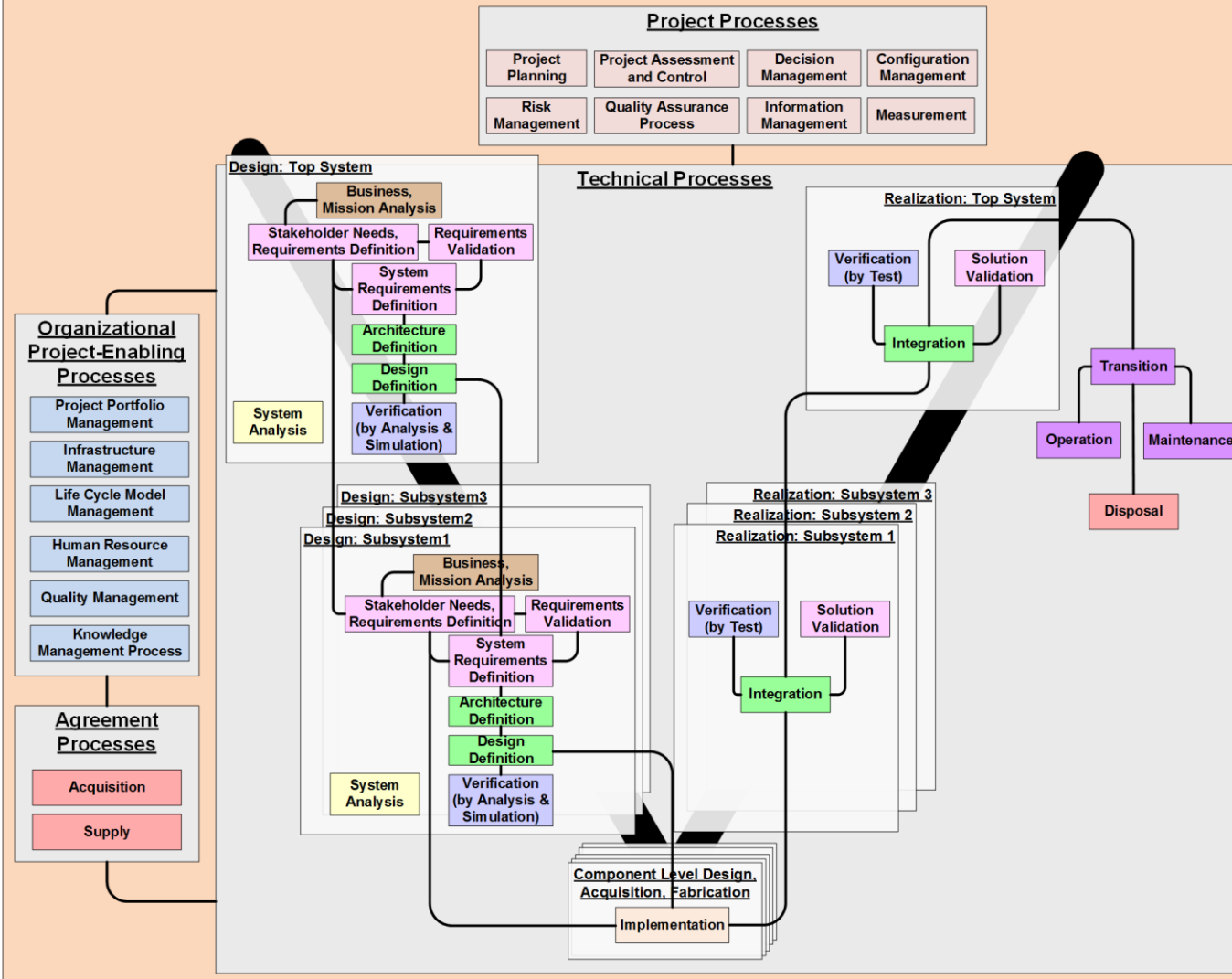


MBSE Model

# Models for what purposes?

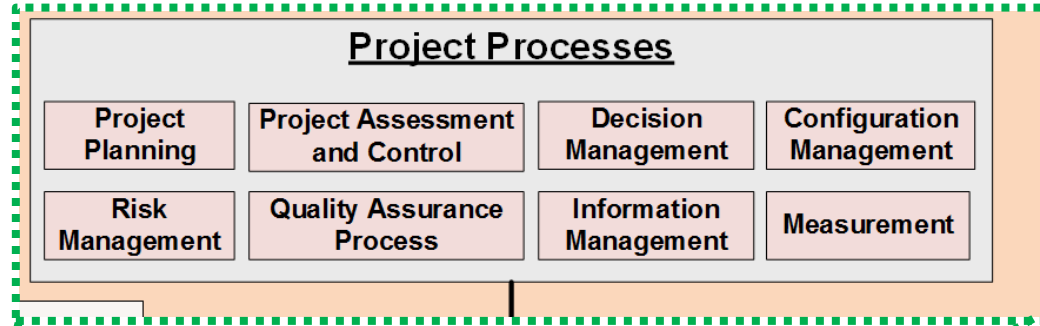
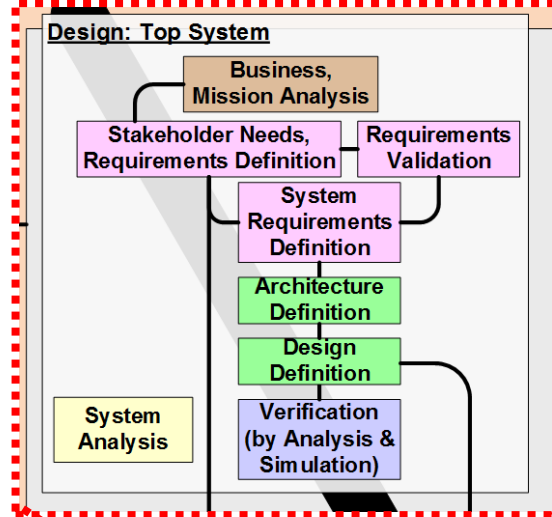
## System of Innovation (SOI) Pattern Logical Architecture

(Adapted from ISO/IEC 15288:2015)

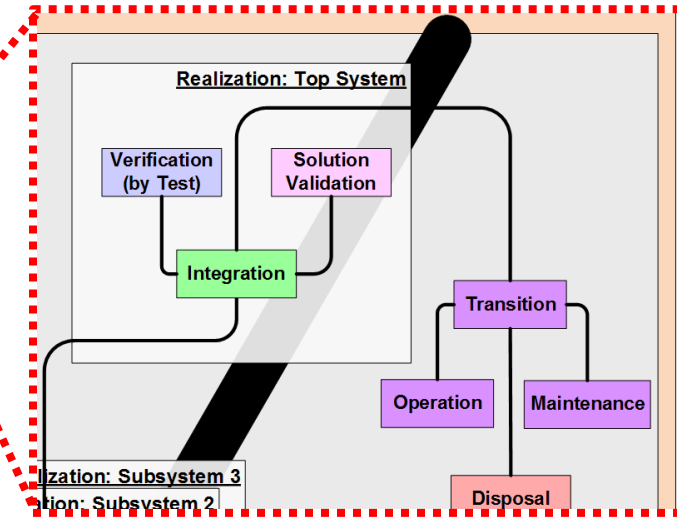
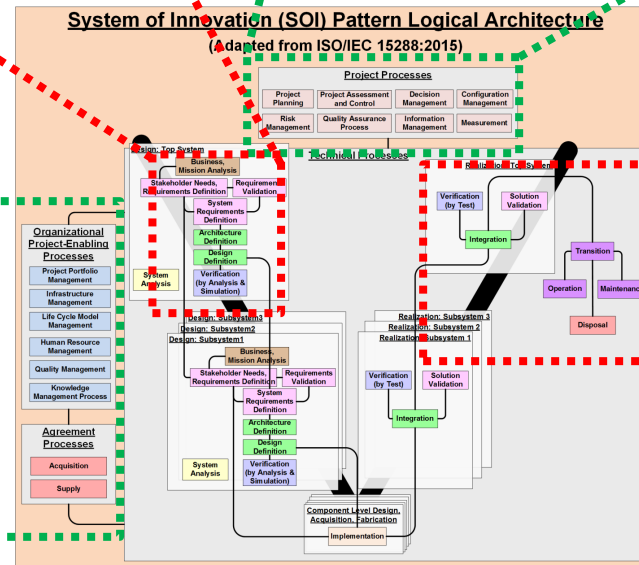
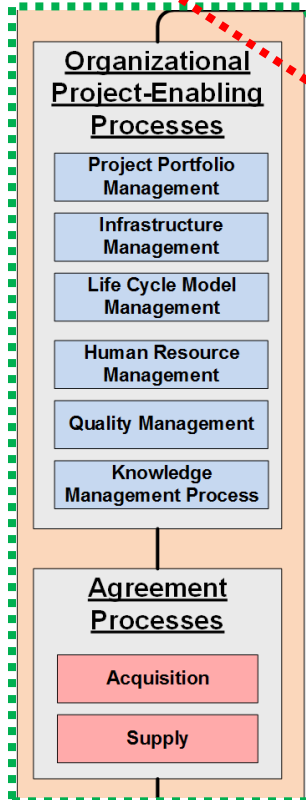


*Potentially* for any ISO 15288 processes:

- If there is a net benefit . . .
- Some more obvious than others.
- Covers the whole life cycle of systems.
- Basis of the INCOSE SE Handbook.
- Effectively a reference framework of “model purposes”



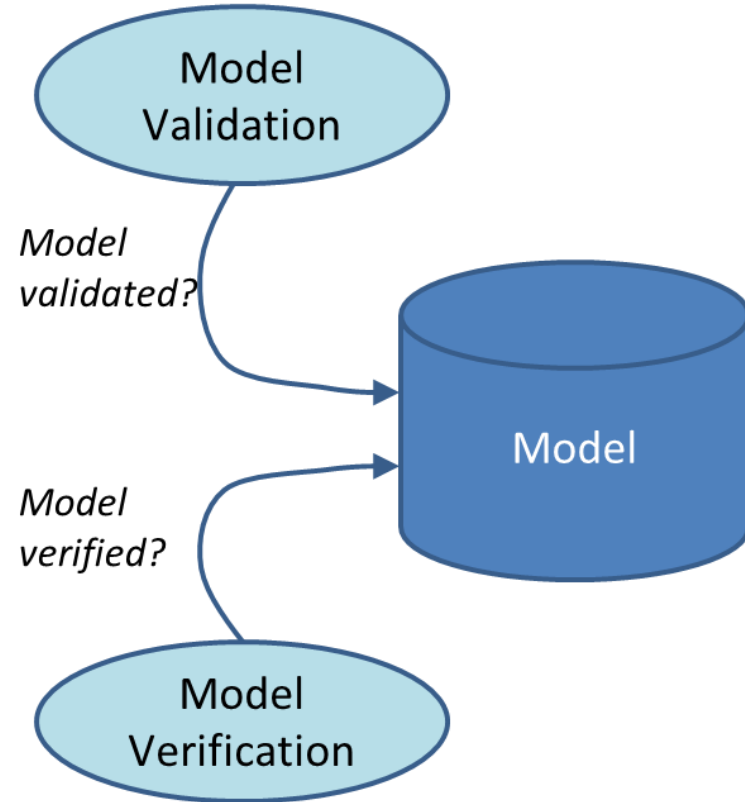
Many potential purposes for models





**V&V of Models,**  
**Per Emerging ASME Model V&V**  
**Standards**

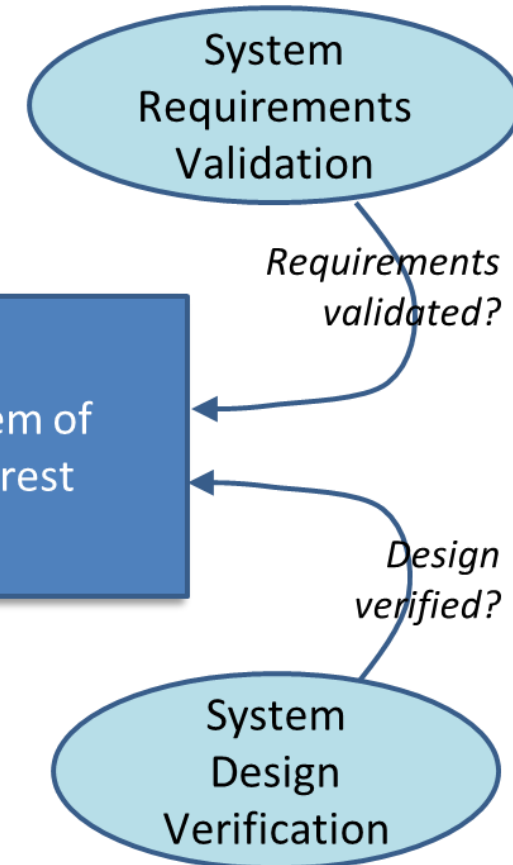
*Does the Model adequately describe  
what it is intended to describe?*



*Does the Model implementation  
adequately represent what the  
Model says?*

**V&V of Systems,**  
**Per ISO 15288 & INCOSE Handbook**

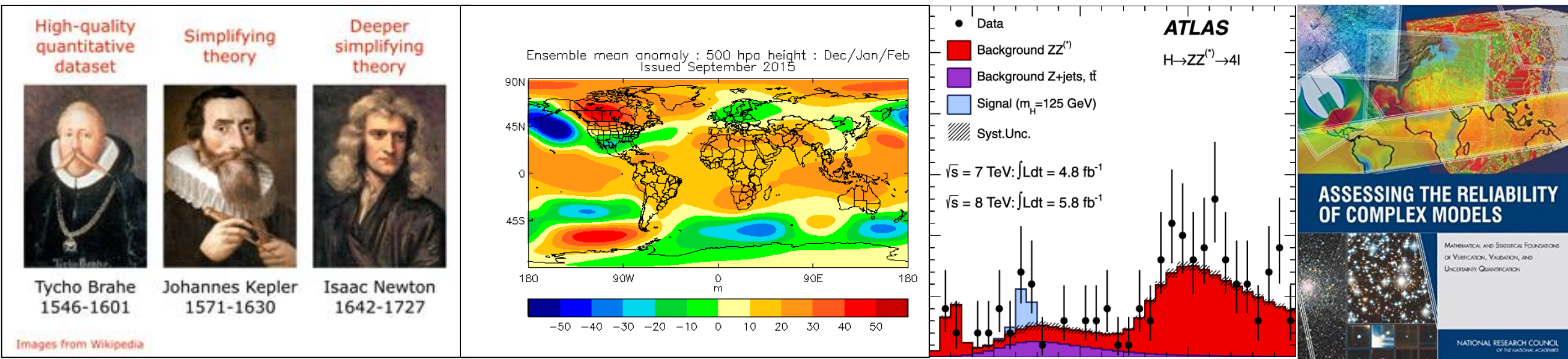
*Do the System Requirements describe  
what stakeholders need?*



*Does the System Design define a solution  
meeting the System Requirements?*

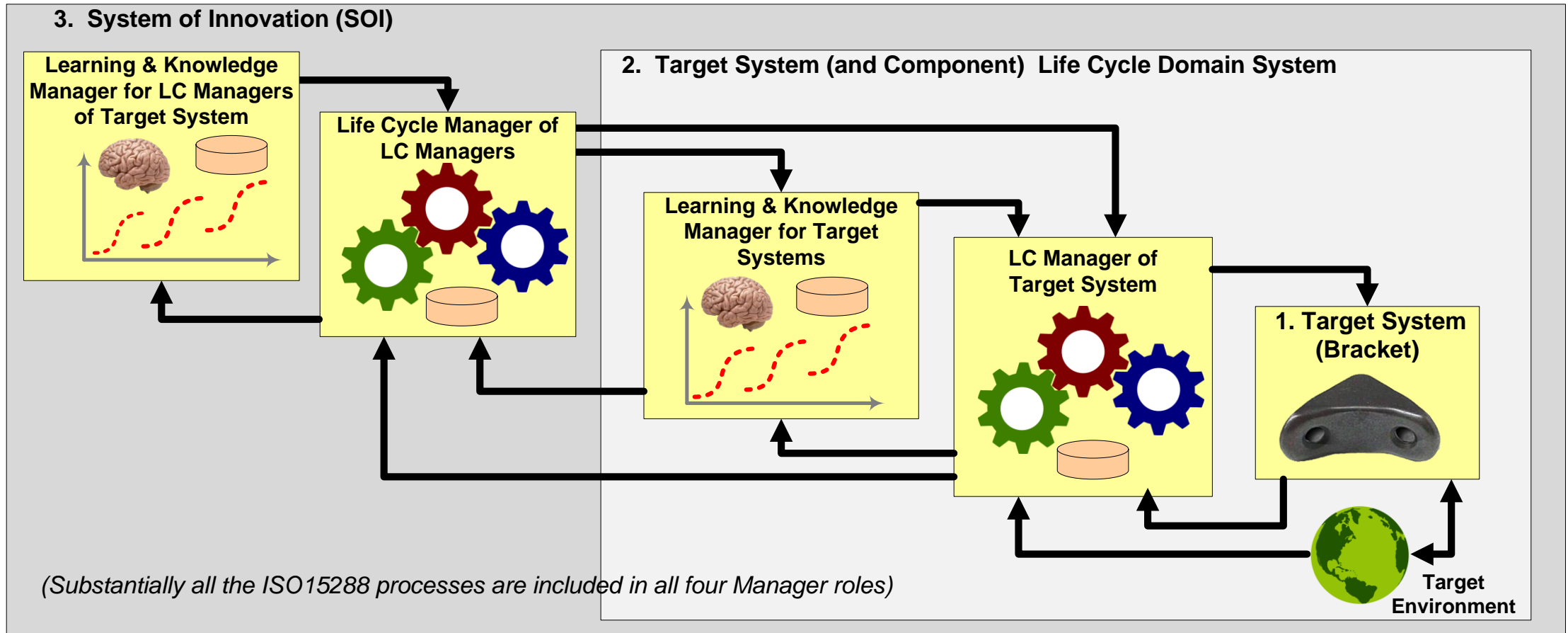
**Don't forget: A model (on the left) may be used for  
system verification or validation (on the right!)**

# At the Heart of Physical Science: Model Verification, Validation, and Uncertainty Quantification (VVUQ)



Three centuries of scientific experience, with tremendous positive impact on the human condition.

# The System of Innovation Pattern: Model VVUQ as a Proxy for Learning and Mutual Trust

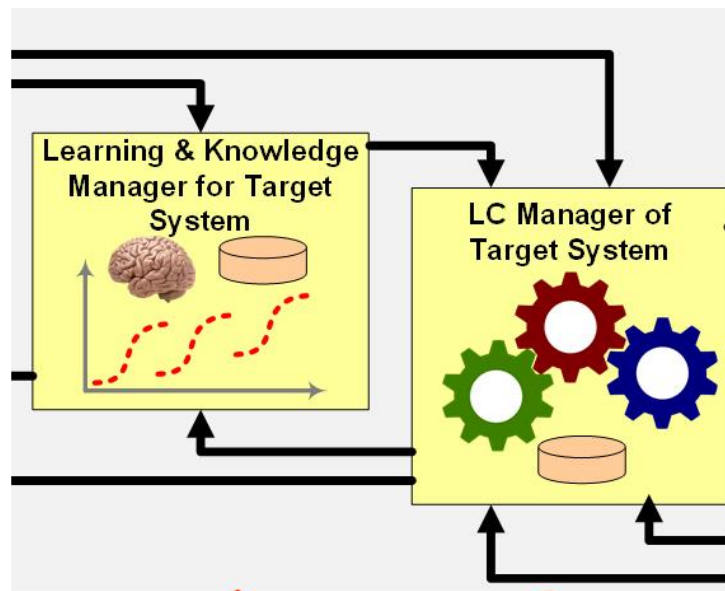


**System 1:** Target System, to be understood, designed, produced, supported, or otherwise life cycle managed.

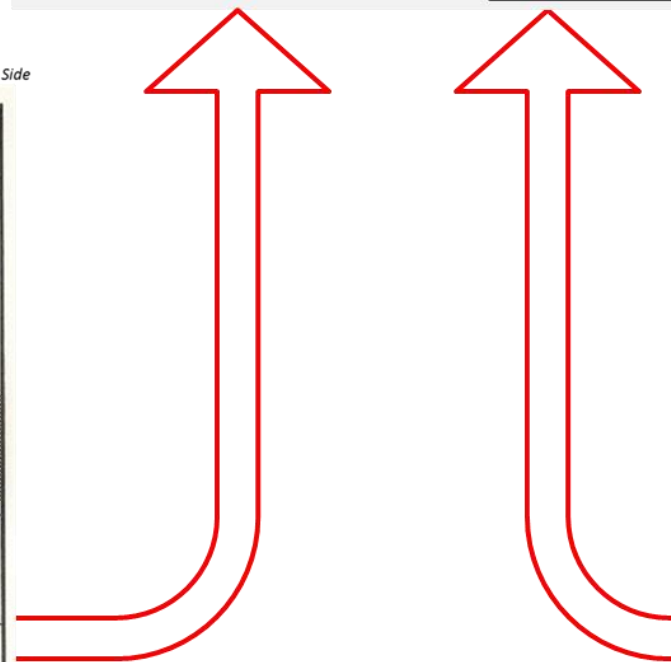
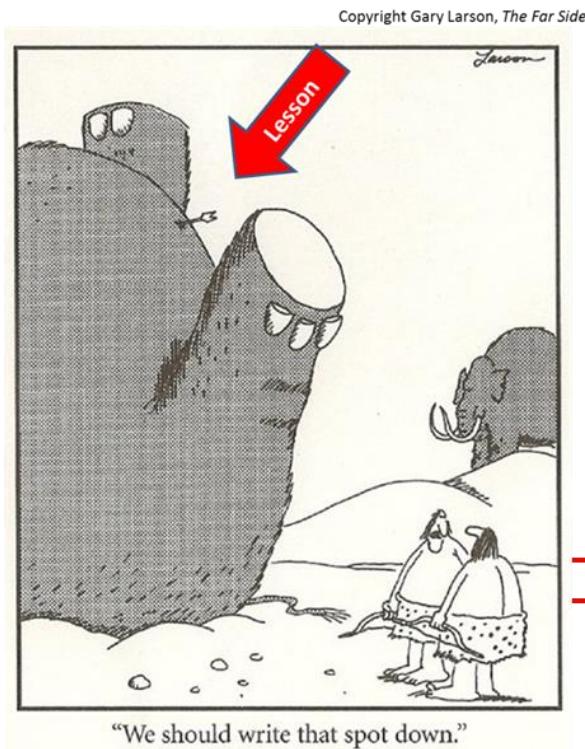
**System 2:** Discovers, plans, designs, produces, operates, deploys, supports, otherwise manages life cycle of **System 1**.

**System 3:** Discovers, plans, designs, produces, operates, deploys, supports, otherwise manages life cycle of **System 2**.

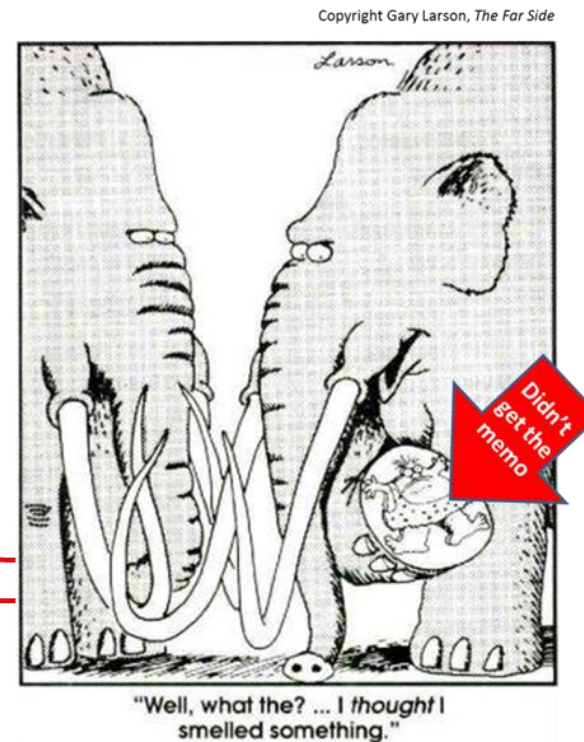
# Learning



# Executing




## "Lessons Learned?"





# Economic Leverage of Model-Based Patterns: “What about what we already know?”


**MBSE Wiki**

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Trace: • [patterns](#)<https://www.omgwiki.org/MBSE/doku.php?id=mbse:patterns:patterns>

## INCISE/OMG MBSE Patterns Working Group

The MBSE Patterns Working Group (formerly the Pattern-Based Systems Engineering (PBSE) Challenge Team) is a component of the INCISE/OMG Model-Based Systems Engineering (MBSE) Initiative (<http://www.omgwiki.org/MBSE/doku.php>). The approved  [INCISE Working Group Charter](#) is a 2016 update of the original 2013 team INCISE/OMG charter. The base INCISE working group page for the MBSE Patterns Working Group is found here: <http://www.incise.org/ChaptersGroups/WorkingGroups/transformational/mbse-patterns>.

- Purpose:
  - 1.1. Conceptual Summary:

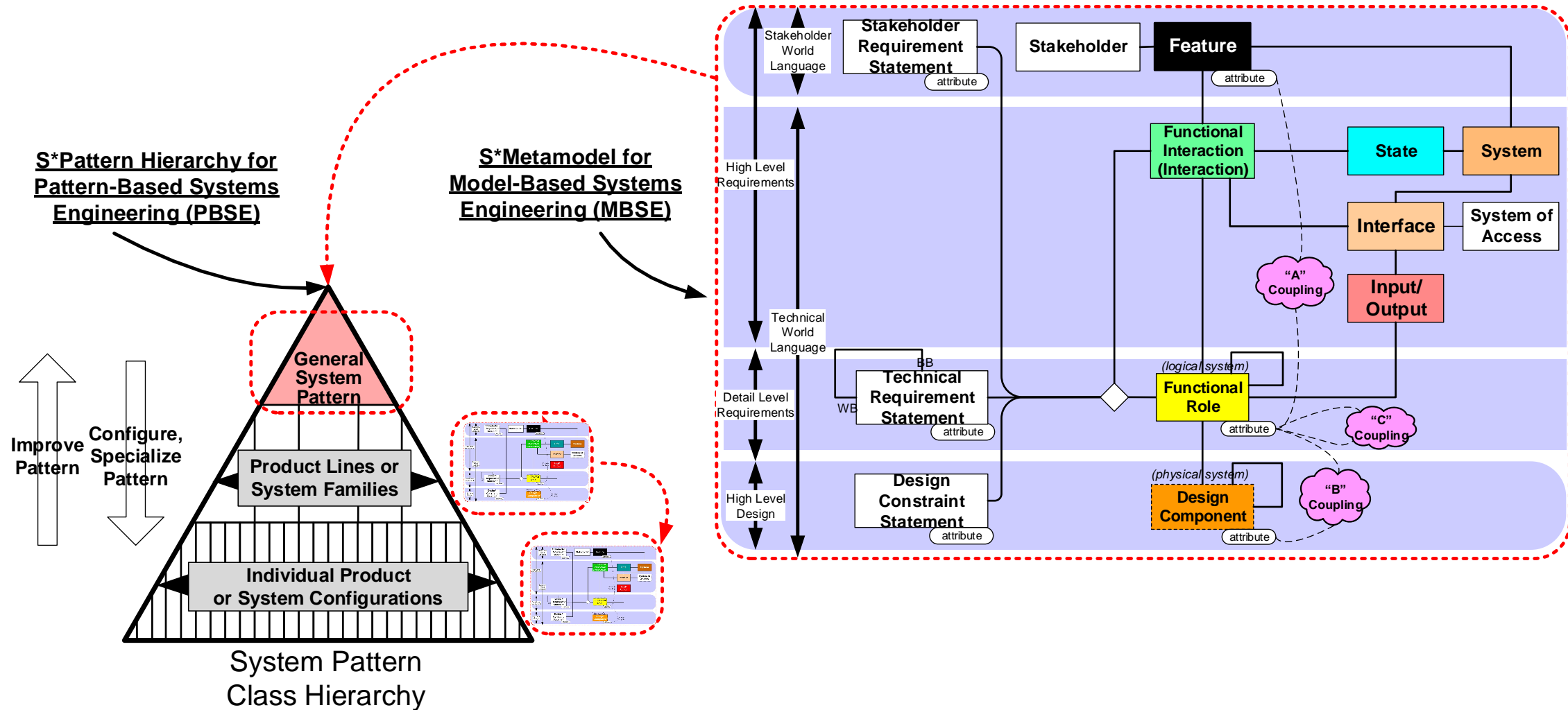
As used here, System Patterns are configurable, re-usable System Models that would otherwise be like those expected and found in the practice of MBSE (not limited to, but including, SysML models). Through the availability and use of System Patterns, the outcomes targeted by MBSE models are made more accessible, in terms of ease (and skill) of generation and use, associated modeling cost, schedule, risk, completeness, and consistency, etc. Over time, System Patterns become points of accumulation of organizational learning and expertise. Because they are configurable and re-usable models of families or classes of systems, model-based System Patterns involve some additional methods and disciplines that extend the ideas of MBSE (e.g., Pattern Management, Configuration Rules, model minimality, etc.).

mbse:patterns:patterns

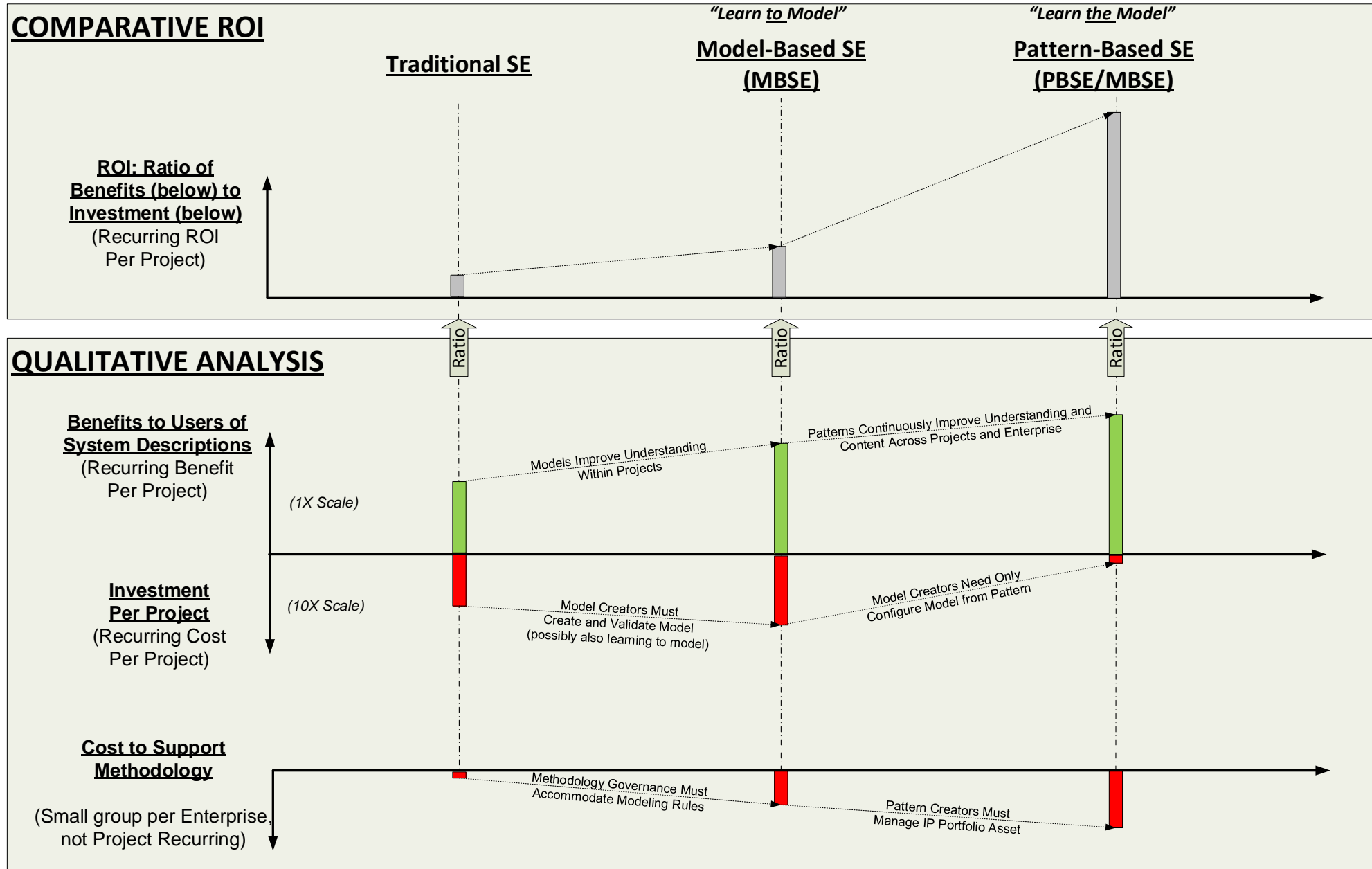
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# Economic Leverage of Model-Based Patterns



# Economic Leverage of Model-Based Patterns





### 3. Two Decades of Related Progress on Related Methods and Standards

- 3.1 System V&V versus Model V&V, Model VVUQ for Trustable Models, Physics-Based Models, Data-Driven Models, Hybrid Models, Tools, History
- 3.2 Decades of Advancement in the Discipline of Trustable Computational Modeling in Critical Domains: Supporting Mathematics, Sandia, NASA, ASME Committees,
- 3.3 Collaboration by Regulatory, Engineering Society, and Enterprise Players: Introduction to Underlying Model VVUQ Discipline, Guides, Standards, Examples

*3. Schindel, Mahadevan, Schindel*

# 3.1 System V&V versus Model V&V, Model VVUQ for Trustable Models, Physics-Based Models, Data-Driven Models, Hybrid Models, Tools, History



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[nafems.org/congress](http://nafems.org/congress)

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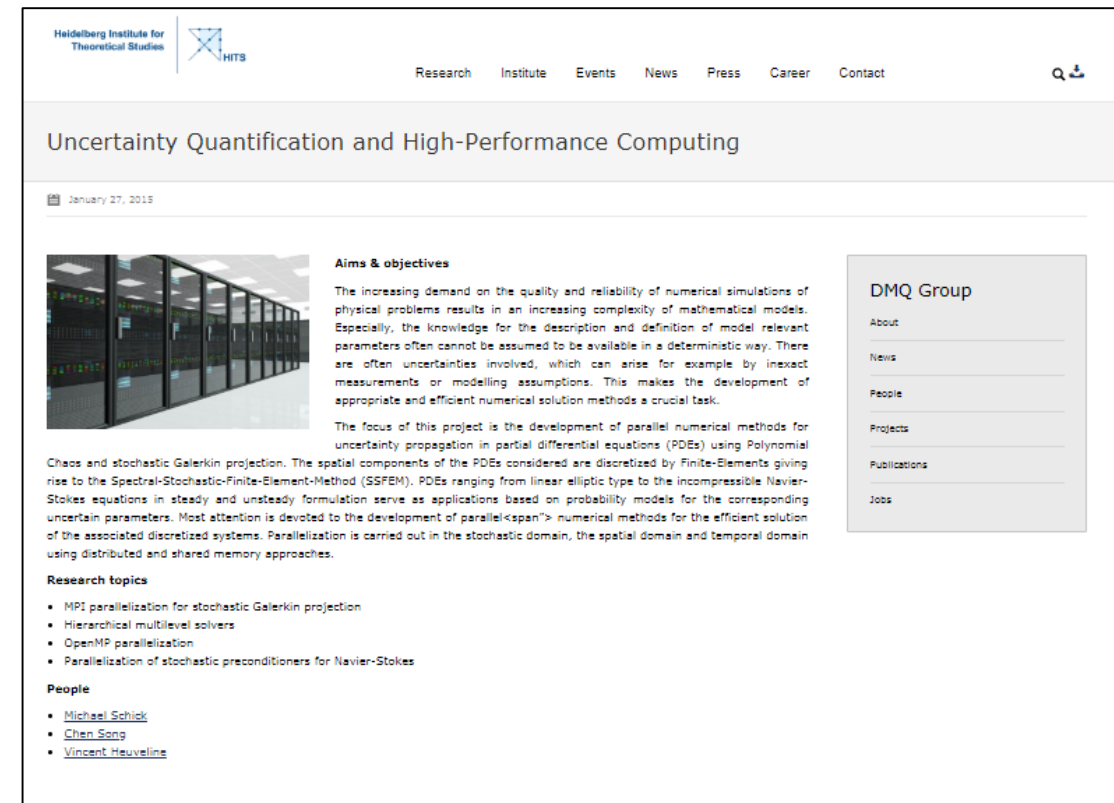
NAFEMS is the International Association for the Engineering Modelling, Analysis and Simulation Community. We focus on the practical application of numerical engineering simulation techniques such as the Finite Element Method for Structural Analysis, Computational Fluid Dynamics, and Multibody Simulation. [more](#)


**NAFEMS 18 France Conference**  
 Simulation numérique : moteur de performance  
 état de l'art - pratiques - tendances - impact industriel  
 November 14-15, Paris

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**Uncertainty Quantification and High-Performance Computing**

January 27, 2015

**Aims & objectives**

The increasing demand on the quality and reliability of numerical simulations of physical problems results in an increasing complexity of mathematical models. Especially, the knowledge for the description and definition of model relevant parameters often cannot be assumed to be available in a deterministic way. There are often uncertainties involved, which can arise for example by inexact measurements or modelling assumptions. This makes the development of appropriate and efficient numerical solution methods a crucial task.

The focus of this project is the development of parallel numerical methods for uncertainty propagation in partial differential equations (PDEs) using Polynomial Chaos and stochastic Galerkin projection. The spatial components of the PDEs considered are discretized by Finite-Elements giving rise to the Spectral-Stochastic-Finite-Element-Method (SSFEM). PDEs ranging from linear elliptic type to the incompressible Navier-Stokes equations in steady and unsteady formulation serve as applications based on probability models for the corresponding uncertain parameters. Most attention is devoted to the development of parallel numerical methods for the efficient solution of the associated discretized systems. Parallelization is carried out in the stochastic domain, the spatial domain and temporal domain using distributed and shared memory approaches.

**Research topics**

- MPI parallelization for stochastic Galerkin projection
- Hierarchical multilevel solvers
- OpenMP parallelization
- Parallelization of stochastic preconditioners for Navier-Stokes

**People**

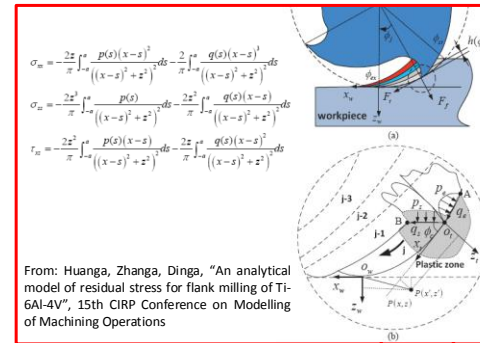
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- [Vincent Heuveline](#)

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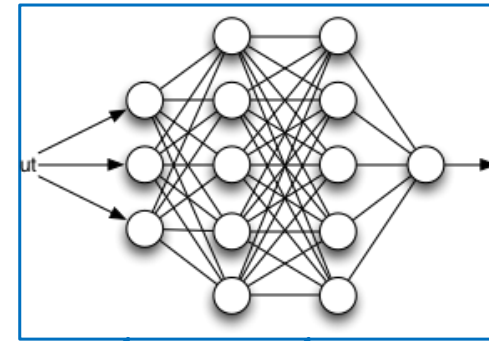
## Physics-Based Model

- Predicts the external behavior of the System of Interest, visible externally to the external actors with which it interacts.
- Models internal physical interactions of the System of Interest, and how they combine to cause/explain externally visible behavior.
- Model has both external predictive value and phenomena-based internal-to-external explanatory value.
- Overall model may have high dimensionality.



## Data Driven Model

- Predicts the external behavior of the System of Interest, visible to the external actors with which it interacts.
- Model intermediate quantities may not correspond to internal or external physical parameters, but combine to adequately predict external behavior, fitting it to compressed relationships.
- Model has external predictive value, but not internal explanatory value.
- Overall model may have reduced dimensionality.



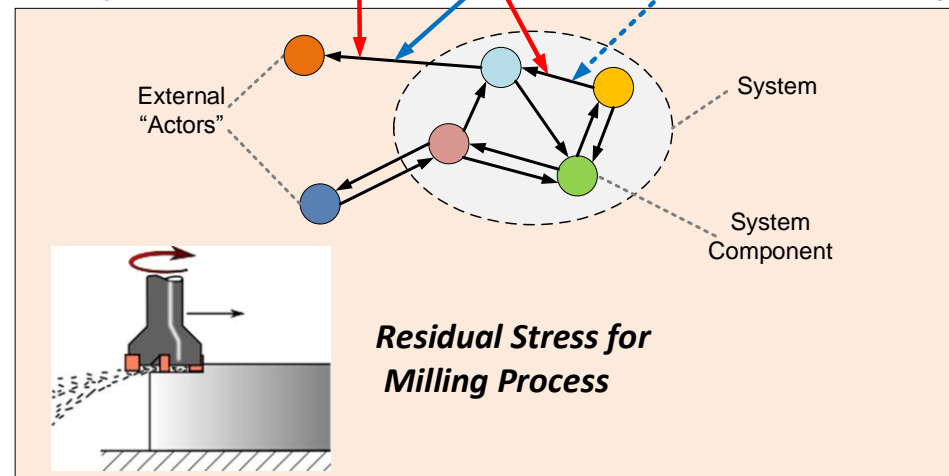
- Physical scientists and phenomena models from their disciplines can apply here.
- The hard sciences physical laws, and how they can be used to explain the externally visible behavior of the system of interest.

predicts,  
explains

predicts

optional

- Data scientists and their math/IT tools can apply here (data mining, pattern extraction, cognitive AI tooling).
- Tools and methods for discovery / extraction of recurring patterns of external behavior.



Real System Being Modeled

# 3.2 Decades of Advancement in the Discipline of

## 3.2 Trustable Computational Modeling in Critical Domains: Supporting Mathematics, Sandia, NASA, ASME Committees, Research


*3.2 Professor Mahadevan*



# 3.3 Collaboration by Regulatory, Engineering Society, and Enterprise Players: Pattern Support for Model VVUQ Discipline, Guides, Standards, Example

## Collaboration challenges of sharing trusted patterns across domains

V1.6.1









**28<sup>th</sup> Annual INCOSE**  
International Symposium  
Washington, DC, USA  
July 7 - 12, 2018

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**Accelerating Innovation Effectiveness:  
Model-Facilitated Collaboration by Regulators,  
Technical Societies, Customers, and Suppliers**

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28th Annual INCOSE  
International Symposium

Delivering Systems in the  
Age of Globalization

July 7 - 12, 2018  
Washington, DC

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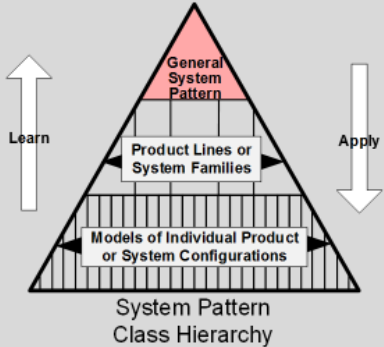
Panel at INCOSE IS 2018, Washington,  
July, 2018



**GLRC 2018**

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2018 Annual INCOSE  
Great Lakes Regional Conference  
**SYSTEMS AT THE CROSSROADS**  
17 - 20 October 2018 | Indianapolis, Indiana



System Pattern  
Class Hierarchy

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**Patterns In the Public Square:  
Sharing Model Patterns to Optimize Innovation**

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Panel Moderator: Bill Schindel

ICTT System Sciences

[www.incose.org/glrc2018](http://www.incose.org/glrc2018)

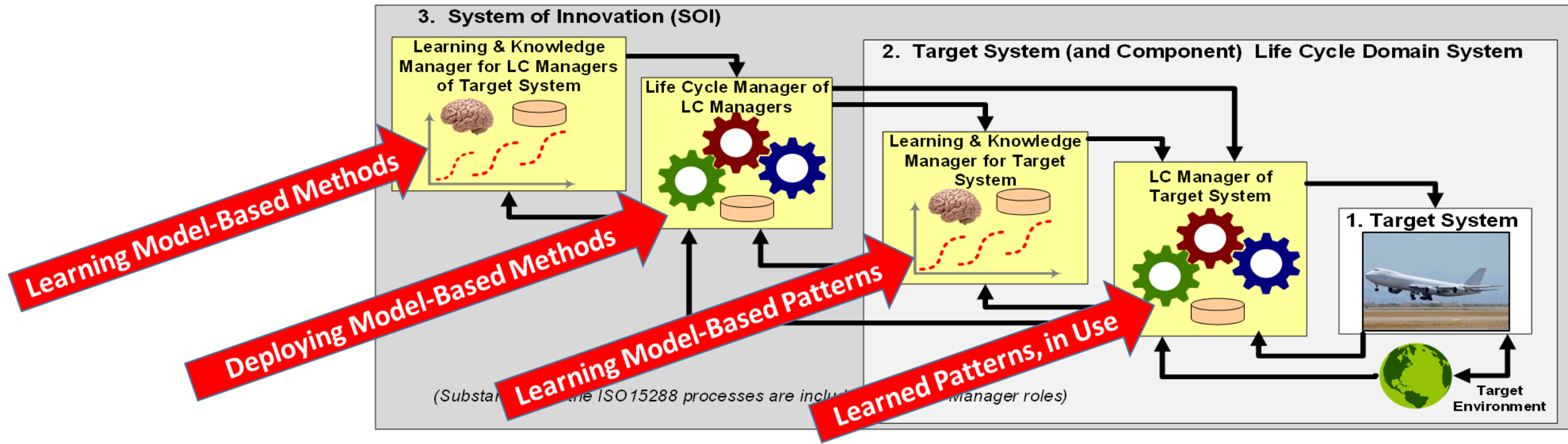
[schindel@ictt.com](mailto:schindel@ictt.com)

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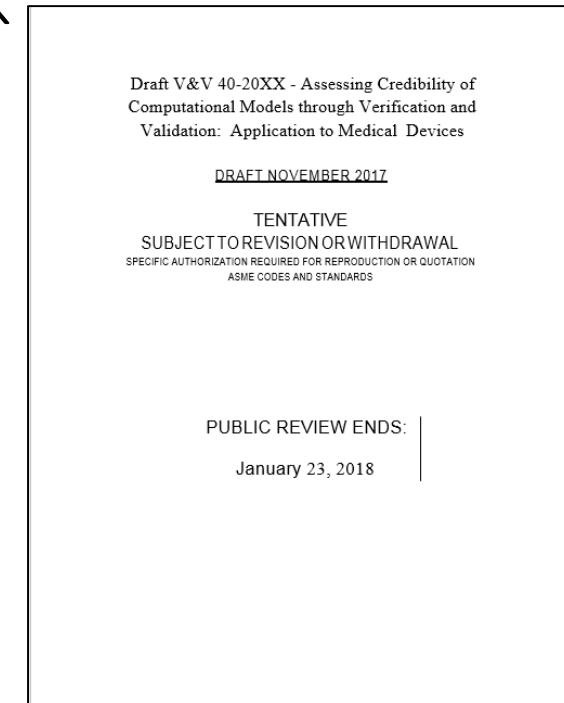
Panel at this Indianapolis conference,  
Fri., Oct 19

# 3.3 Collaboration by Regulatory, Engineering Society, and Enterprise Players: Pattern Support for Model VVUQ Discipline, Guides, Standards, Example



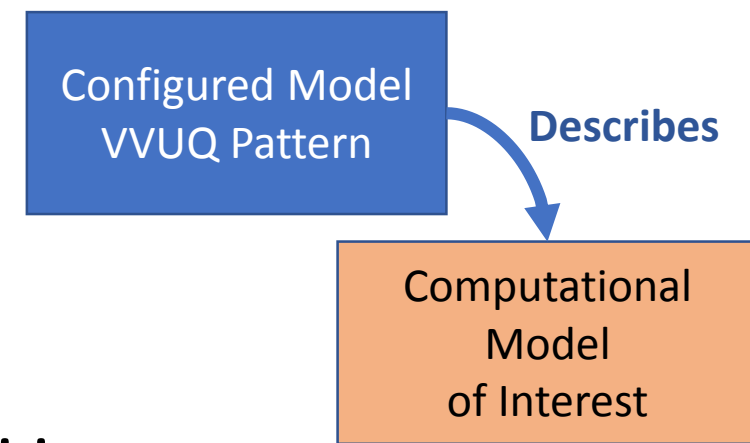
## 3.3 Collaboration by Regulatory, Engineering Society, and Enterprise Players: Pattern Support for Model VVUQ Discipline, Guides, Standards, Example

- ASME, INCOSE, FDA, FAA, Tooling, and Suppliers are engaged:
  - ASME VV 10, 20, 30, 40, 50 subcommittees, years of work
  - VV 50 Committee met here, Monday-Tuesday, Oct 15-16
  - SAE and INCOSE met on this in DC earlier this month





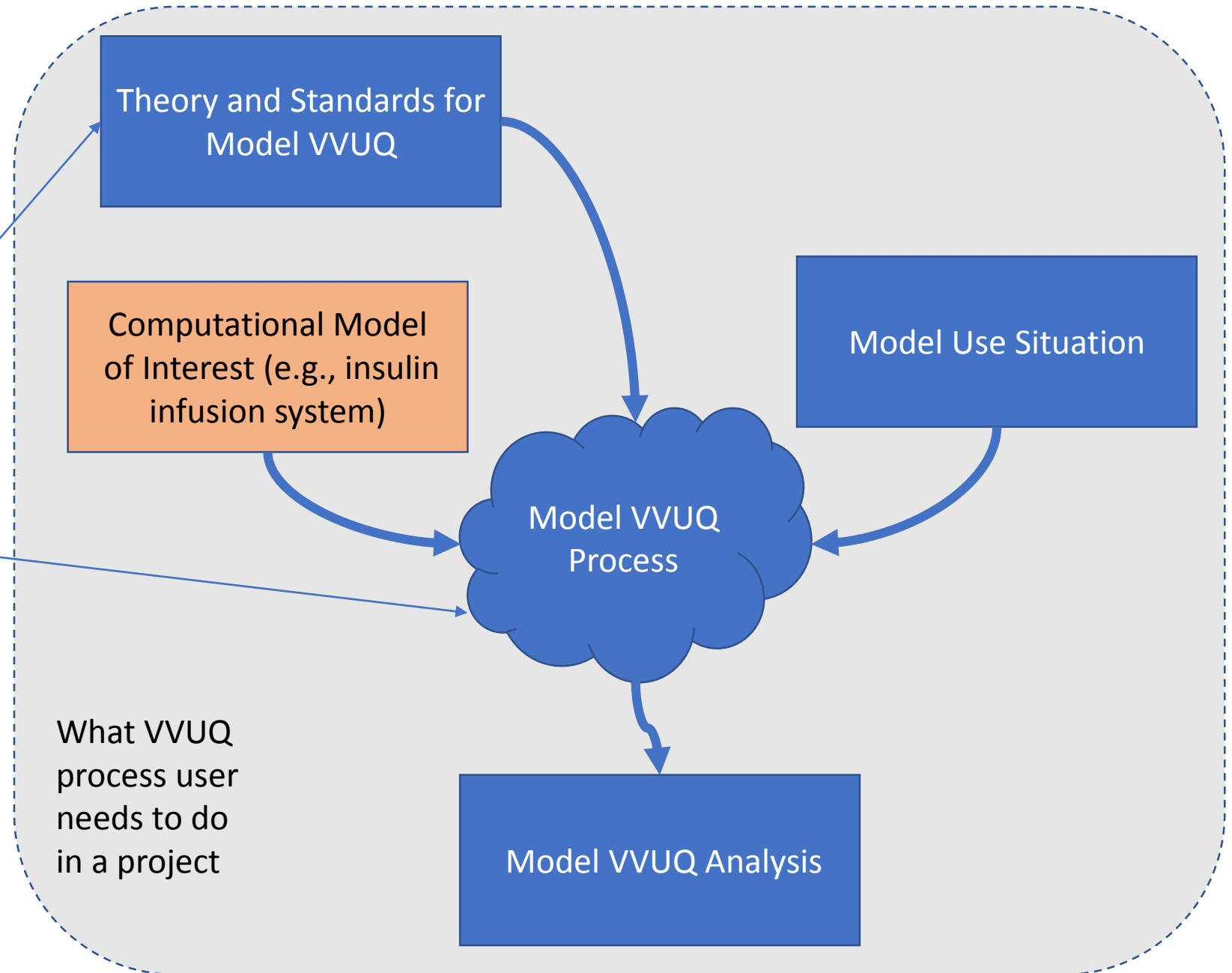
# Goals of Applying S\* Patterns to Model VVUQ and other Model Life Cycle Issues: Medical Device Example



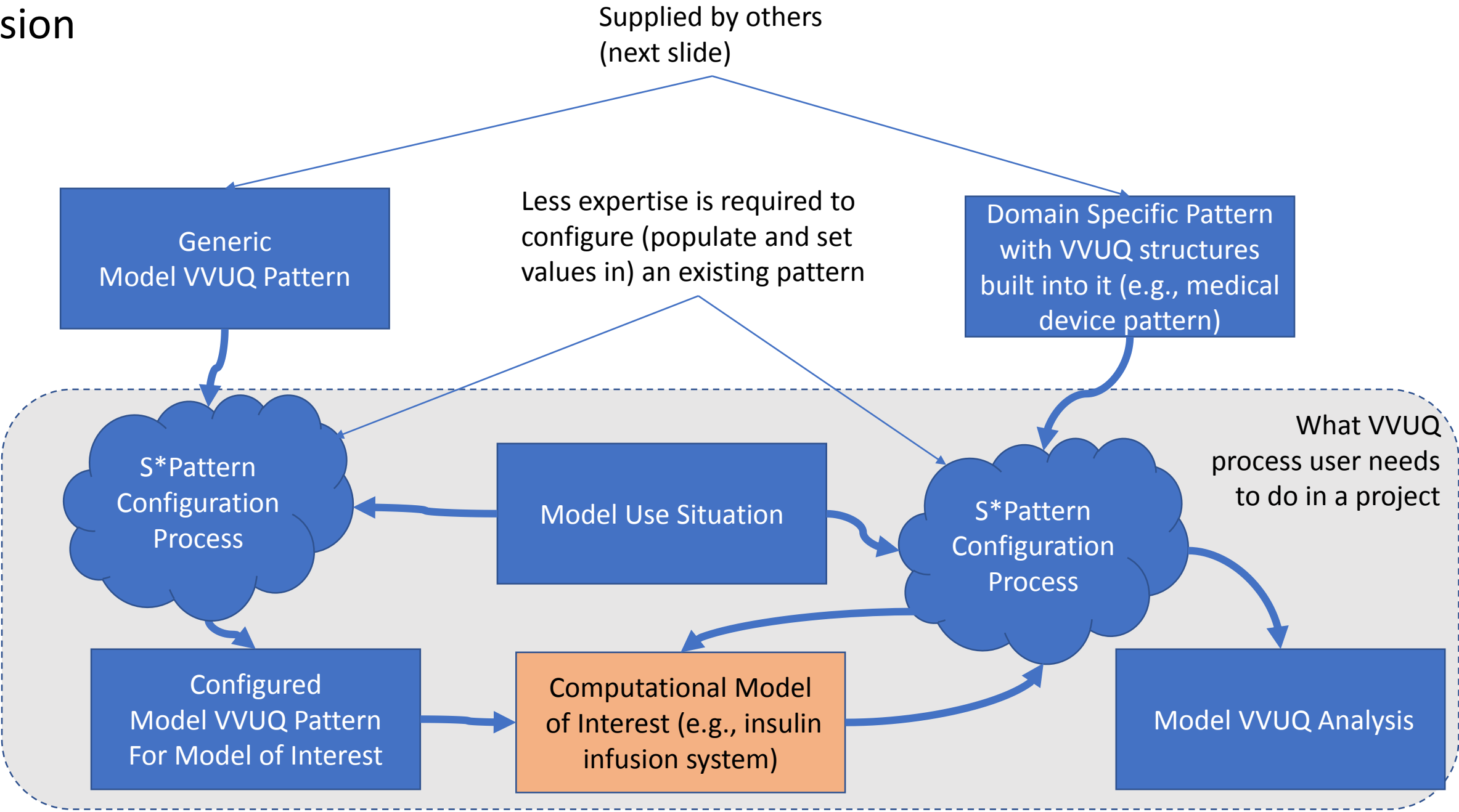
- “Models of computational models” may sound odd, so . . .
- *Why are we creating S\*Models of computational models of interest?*
  1. To package decades of rich and valuable historical progress in theory of, and standards for, scientific model verification, validation, and uncertainty quantification . . . .
    - Into forms accessible by larger communities of less expert users;
    - Without diminishing, but instead gaining, VVUQ rigor, clarity, and standards alignment;
  2. Leveraging not only that theory but also hard-obtained learning about domain-specific models, into a form suitable for shared group learning as domain learning advances;
  3. Across otherwise diverse and rapidly changing virtual models, improve sharing ability of communities of enterprises, regulators, standards groups, supply chains, trade groups, lowering innovation friction while protecting critical IP;
  4. Improve ability to integrate families of diverse models across a single system or SoS;
  5. Enhance shared understanding of model planning, justification, documentation, migration, enhancement, and other model life cycle issues.

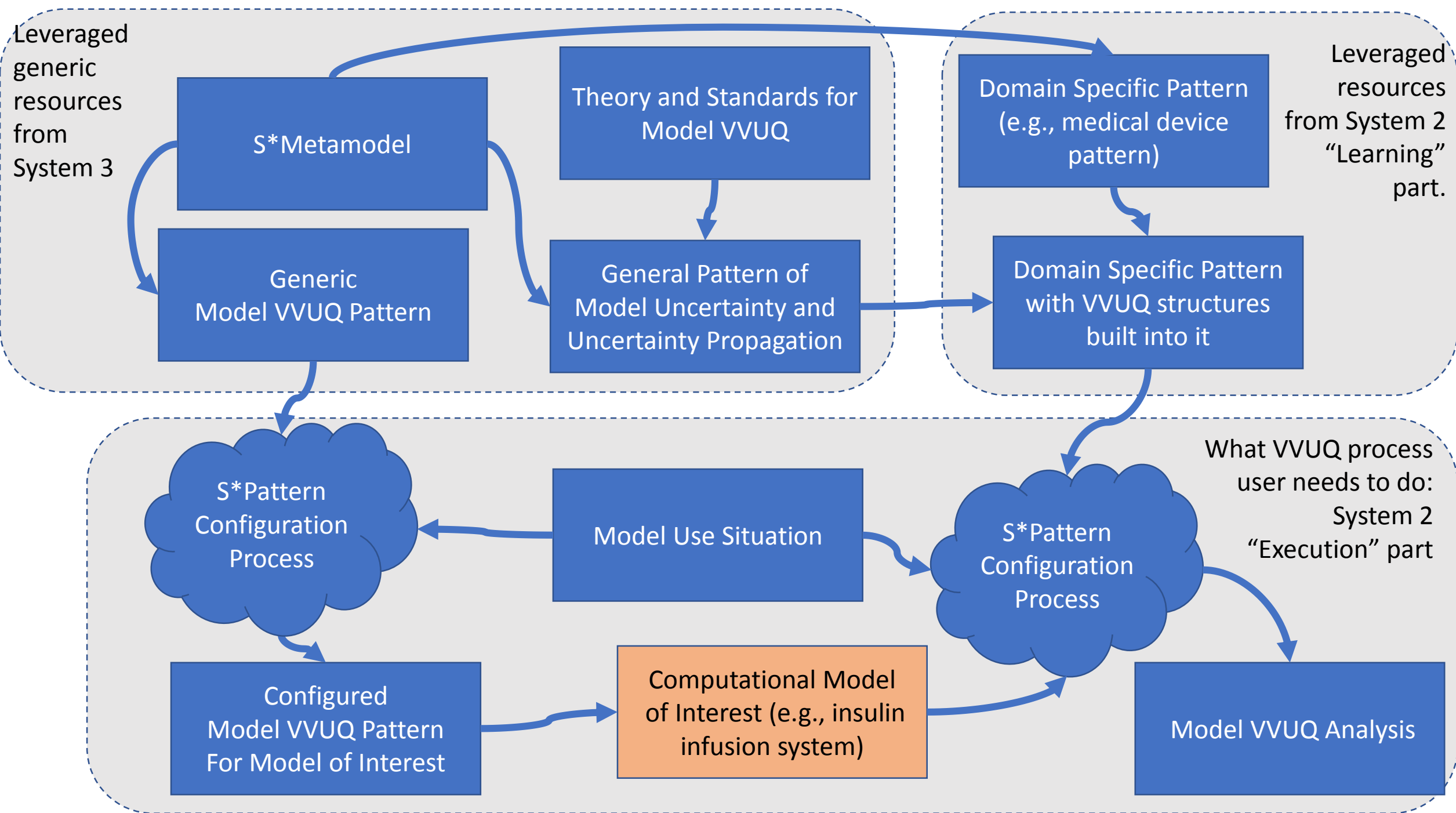
# Current Practice

Expertise in these two areas may typically be limited. Practitioner knows more about Model Use Situation and Computational Model of Interest.



# Vision





# Break

## 4. V4 Institute: Targeted Outcomes, Roadmap, Properties, Collaboration Projects

- 4.1 V4I: Origin, Mission, Context, Stakeholder Features, Roadmap, Membership, Models of Products as well as Production, Protecting Proprietary Assets while Creating Shared Value
- 4.2 Breakout Sessions: Rotating Speed-Dating Poster Sections on Launch Projects--
  - 4.2.1 Product Design Type Certification by Virtual Modeling & Simulation
  - 4.2.2 Manufacturing Type Certification by Virtual Modeling & Simulation
  - 4.2.3 System Level V&V by Virtual Modeling & Simulation
  - 4.2.4 Verification and Validation of Models
  - 4.2.5 Secure Model Repository Reference Pattern
  - 4.2.6 V4I Framework: S\*Metamodel, S\*Patterns, Model VVUQ Pattern

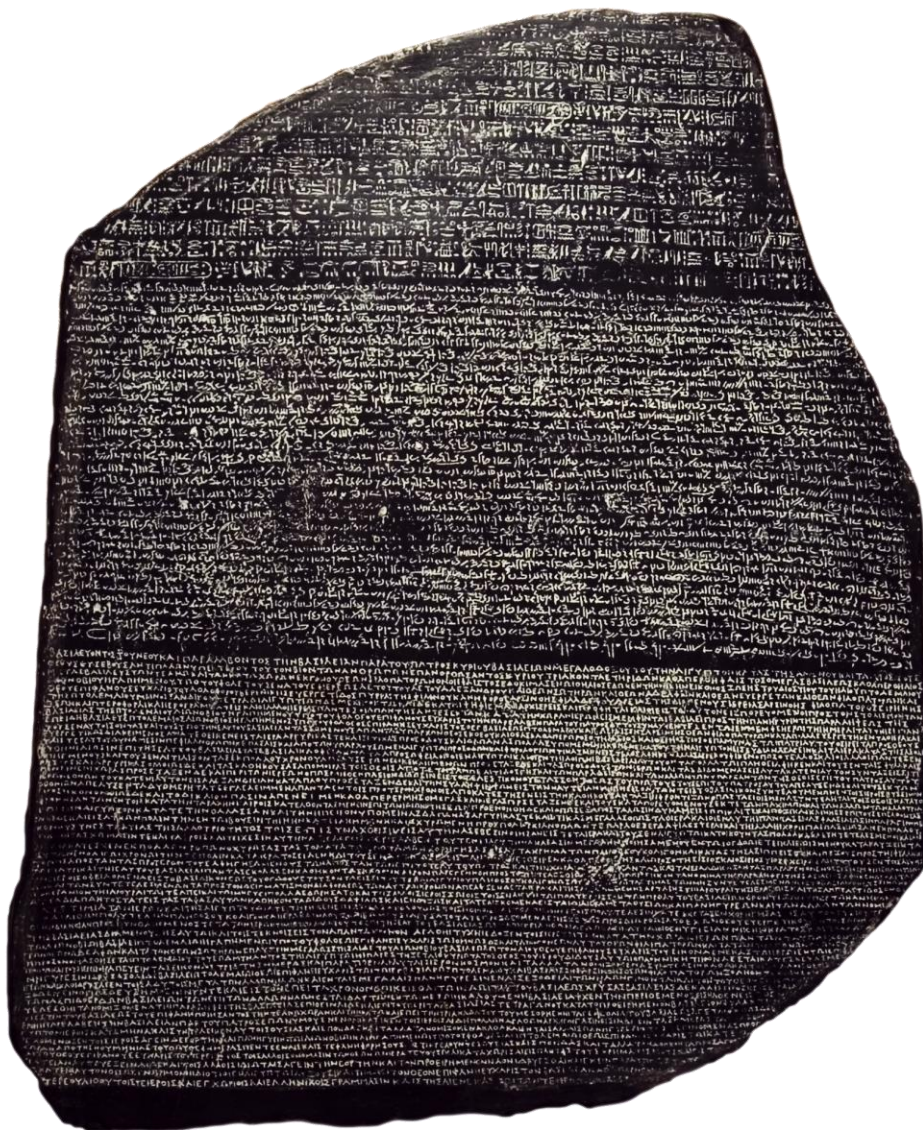


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# V4I Roadmap Process



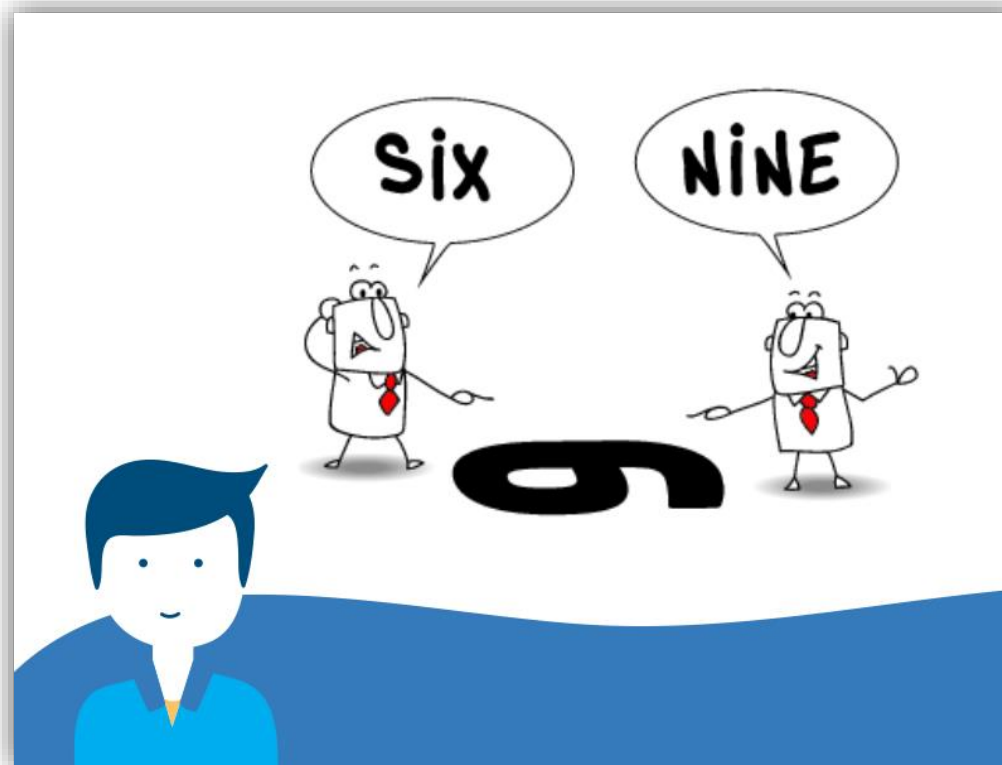


# Development of a Common Language

## Innovation on Purpose – It's all in the perspective...

**Everything is Based on Language and Communication**

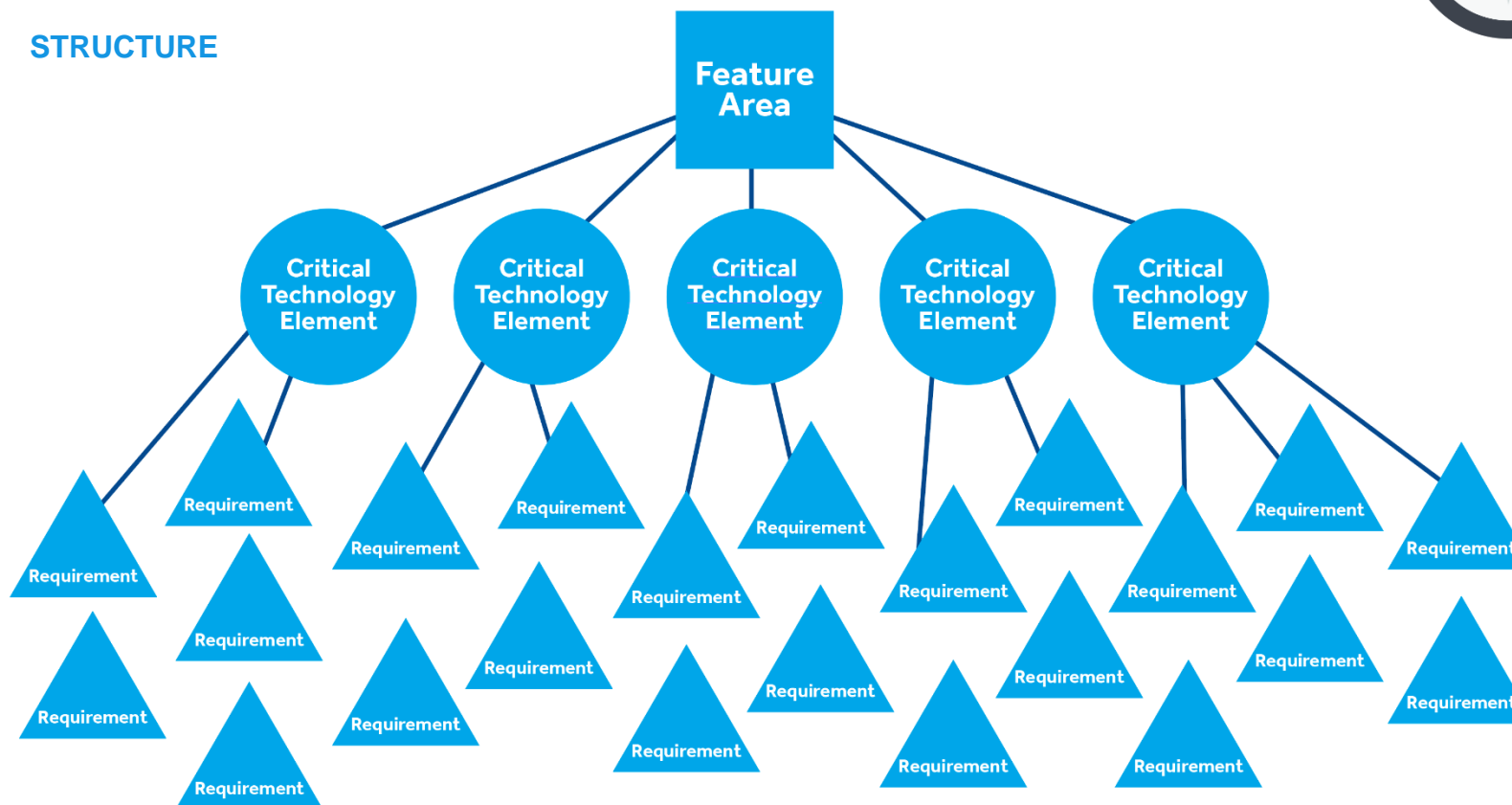
Successful innovation needs a common language, context and communicating



# V4 Institute Roadmap



## STRUCTURE

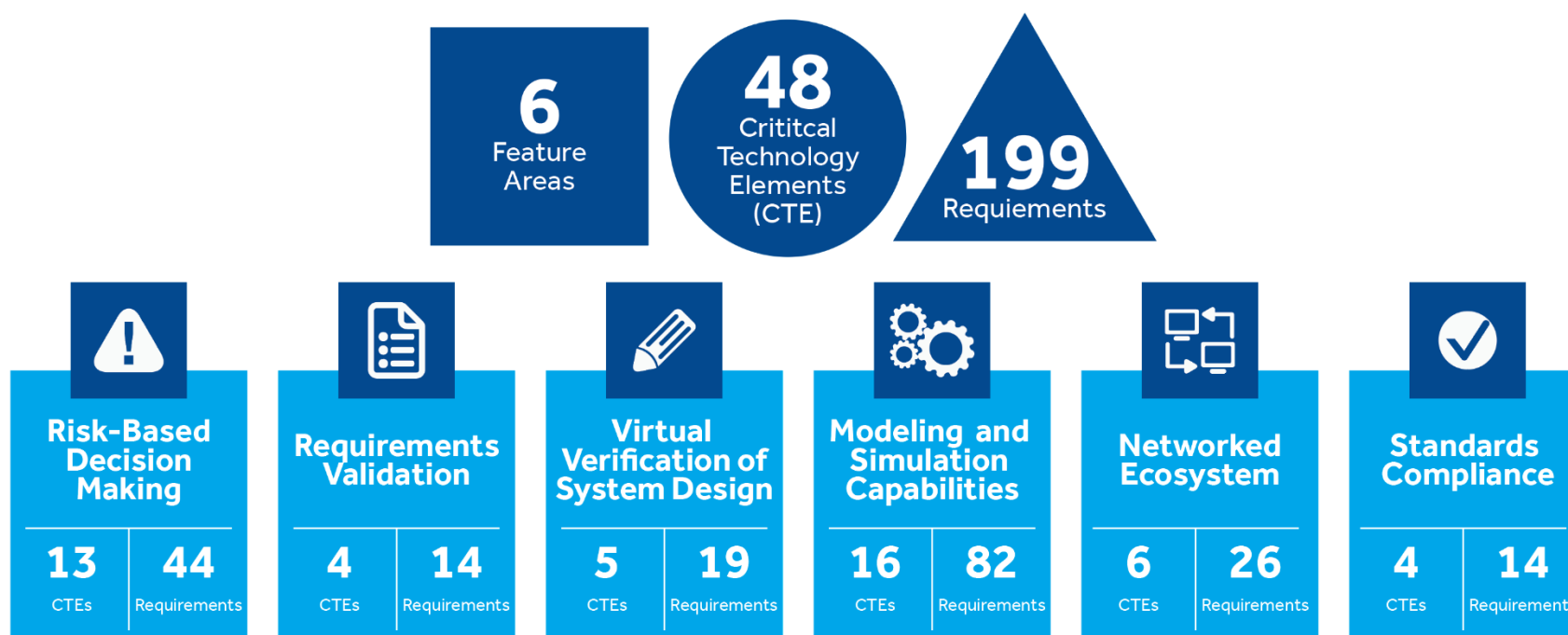


**Focus Areas** are defined along with **Critical Technology Elements (CTE)** and **Requirements**

# V4 Institute Roadmap



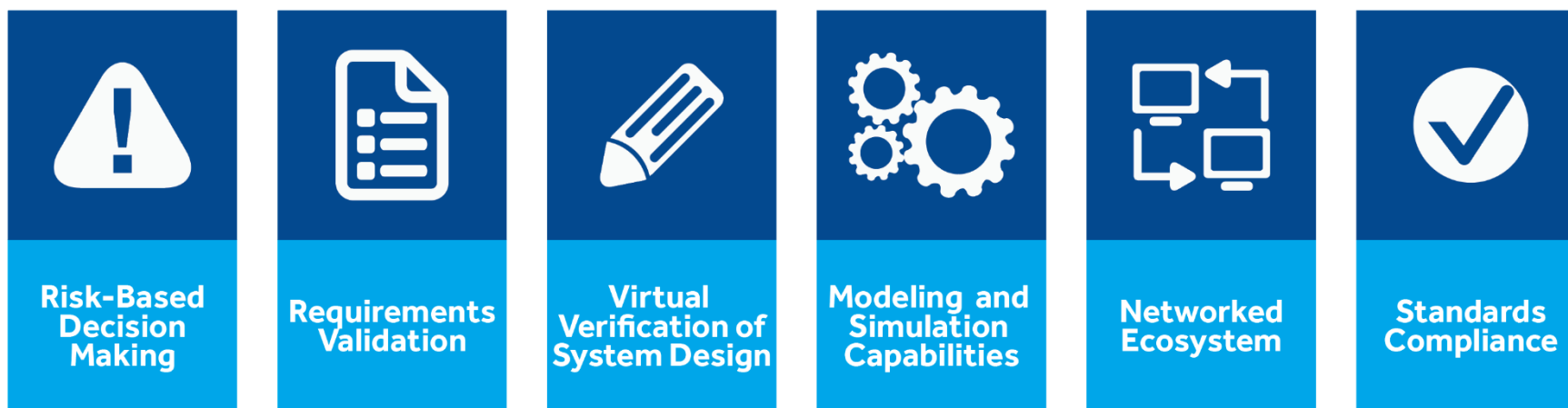
## BY THE NUMBERS





# V4 Institute Roadmap

## FOCUS AREAS



Six focus areas are identified and defined





FOCUS AREA 1

## Risk Based Decision Making



### KEY MESSAGE

The use of CM&S in the right risk framework increases transparency to inform decision making.

### DESCRIPTION

V4I modelling and simulation tools and methodologies will be made available for use by industry and regulators to quantitatively assess system risk and virtual verification, validation & visualization risk.

### BENEFIT

Risk management for both the system and system verification, validation, and visualization will be quantified in support of robust decision-making. This will result in better and quicker risk management design and lifecycle decision-making and in regulatory compliance of virtual verification, validation & visualization. This will lead to no unintended or unexpected risk management or regulatory compliance issues with the product or virtual verification, validation & visualization.

CRITICAL TECHNOLOGY ELEMENTS (CTE): **13** REQUIREMENTS: **44**



## FOCUS AREA 2

## Requirements Validation



### KEY MESSAGE

Model-based requirements will be more readily validated because they are transparent and explicit.

### DESCRIPTION

The capability to confirm that a specified set of requirements is fully descriptive of the needs of the stakeholders. This provides valid requirements in support of subsequent virtual verification to ensure the system meets all of the stakeholder expectations eliminating the need for redesign and additional testing.

### BENEFIT

This will enable virtual verification of systems, resulting in quicker time to market and satisfaction of stakeholder expectations.

CRITICAL TECHNOLOGY ELEMENTS (CTE): **4** REQUIREMENTS: **14**



## FOCUS AREA 3

## Virtual Verification of System Design



### KEY MESSAGE

Verification using a trustworthy model can be done earlier to accelerate product development and facilitate system learning to reduce system risk.

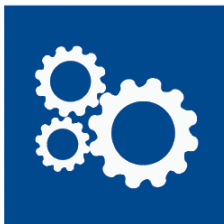
### DESCRIPTION

This Focus Area 3 leverages valid requirements to ensure a system design meets the specified requirements for that system through virtual (modeling and simulation) means. This will address verification readiness and planning as well as modelling the product and process.

### BENEFIT

Virtual verification will mean faster, less expensive, and lower risk verification of system design. This will deliver lower life cycle cost and faster speed-to-market.

CRITICAL TECHNOLOGY ELEMENTS (CTE): **5** REQUIREMENTS: **19**



FOCUS AREA 4

## Modelling and Simulation Framework



### KEY MESSAGE

Compliant, trustworthy framework and processes for achieving virtual validation, verification, and visualization.

### DESCRIPTION

This Focus Area will develop explicit and credible models for optimizing management of the system across its lifecycle. This capability will be utilized across enterprises, individuals, regions, supply chains, and trading segments.

### BENEFIT

This will deliver model confidence and provide access to reusable, configurable libraries, while assuring model compatibility and interoperability. Trusted collaboration and communication across supply chain teams will be improved.

CRITICAL TECHNOLOGY ELEMENTS (CTE): **6**    REQUIREMENTS: **26**



FOCUS AREA 5

## Networked Ecosystem



### KEY MESSAGE

This ecosystem creates and aligns people and enterprises to realize the model based economy.

### DEFINITION

This Focus Area establishes forums or networking entities needed to enable and coordinate all stakeholders using modeling and simulation for virtual verification. An ecosystem will be developed across enterprises and institutions that is V4 capable, including developing workforce and technical resources.

### BENEFIT

Industry, academia & certifying/regulatory authorities will be able to efficiently and consistently communicate to accelerate use of modeling & simulation for virtual verification - reducing redundancy in capability development, increasing quality of virtual verification analysis, and reducing product development lifecycles.

CRITICAL TECHNOLOGY ELEMENTS (CTE): **6**    REQUIREMENTS : **26**





## FOCUS AREA 6

## Standards Compliance



### KEY MESSAGE

This will guide and influence current and emerging standards while advocating adoption across the supply chain.

### DEFINITION

This Focus Area will service enterprises, individuals, regions, supply chains, and trading segments that require compliance with formal standards and regulations for alignment, efficiency, and regulatory objectives. This is specifically concerned with ISO15288 lifecycle compatibility and the identification and management of standards for use on a system or with application of virtual verification, validation & visualization.

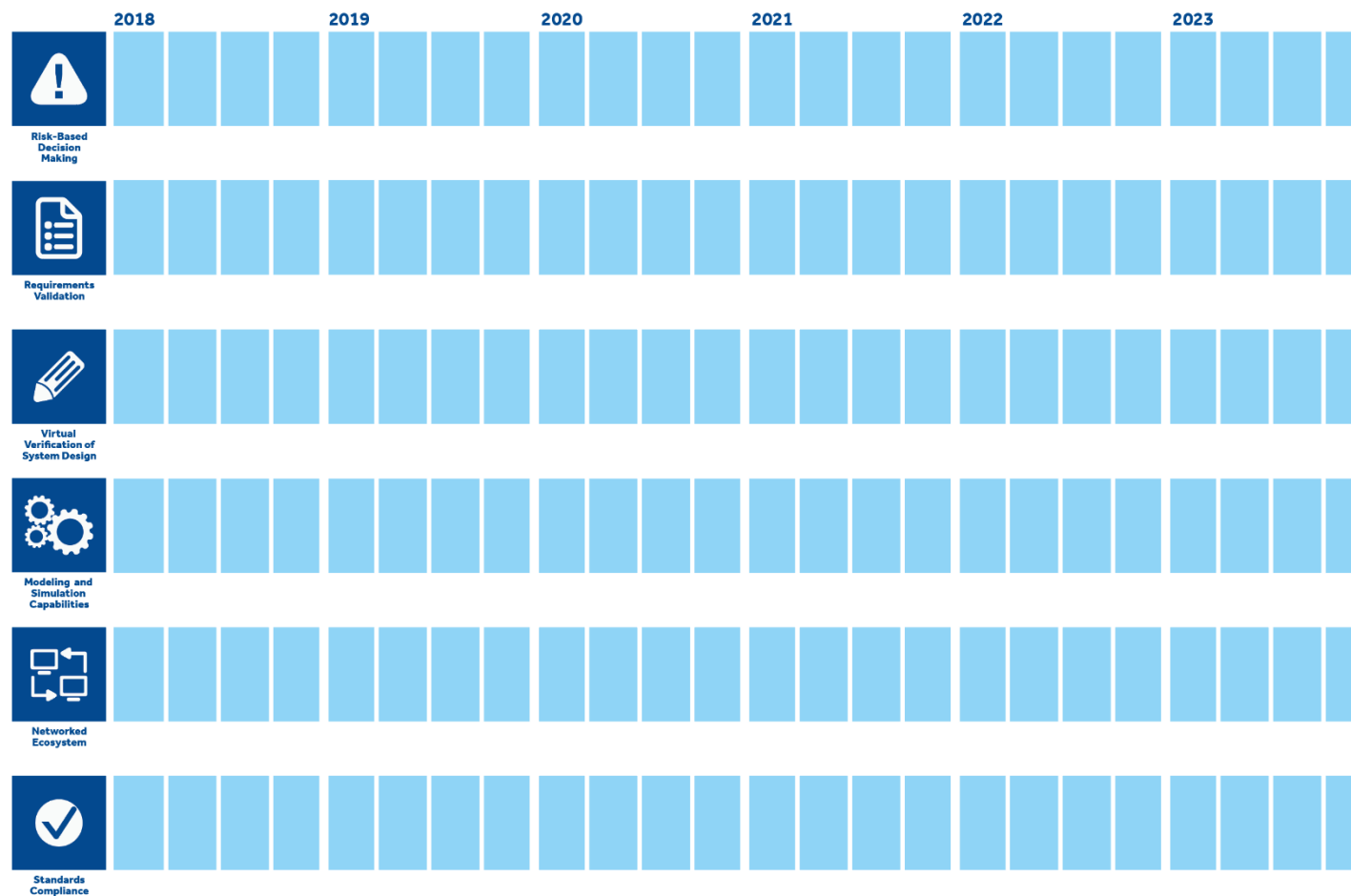
### BENEFIT

This will improve alignment and use of standards across communities for efficiency and reduction of risk in partnership with regulatory authorities.

CRITICAL TECHNOLOGY ELEMENTS (CTE): **4**    REQUIREMENTS: **14**

## ROADMAP NEXT STEPS

# Prioritize and Plot CTEs and Requirements



ROADMAP NEXT STEPS

# Get involved!



VIRTUAL



VERIFICATION



VALIDATION



VISUALIZATION

We are seeking experts to share their expertise and knowledge to contribute to the mission of the institute.

You and your organization can get involved by participating in one or more of our **workshops**, by sponsoring a specific **research project**, or by **becoming a member**.

*Learn more at [V4i.us](https://v4i.us)*

# What About Intellectual Property that is Developed?

# Process of Managing Intellectual Property

**Consortium Developed Intellectual  
Property  
(CDIP)**



# Process of Managing Intellectual Property

**Background Intellectual Property  
(BIP)**

**Consortium Developed Intellectual Property (CDIP)**

# Process of Managing Intellectual Property

**Consortium Developed Intellectual  
Property (CDIP)**

**Background Intellectual Property (BIP)**

## Questions Around IP

- How do I protect my BIP that I bring to a project?
- Are there safeguards in place so I do not see CDIP that I do not want to be exposed to?
- Do I have the opportunity to incorporate my BIP and commercialize?
- What is in place or going to be in place to protect CDIP?
- Do I get access to all CDIP developed?
- Is there flow down of the IP policy to subs on an effort? (both members and non-members of V4I)



# Membership Model

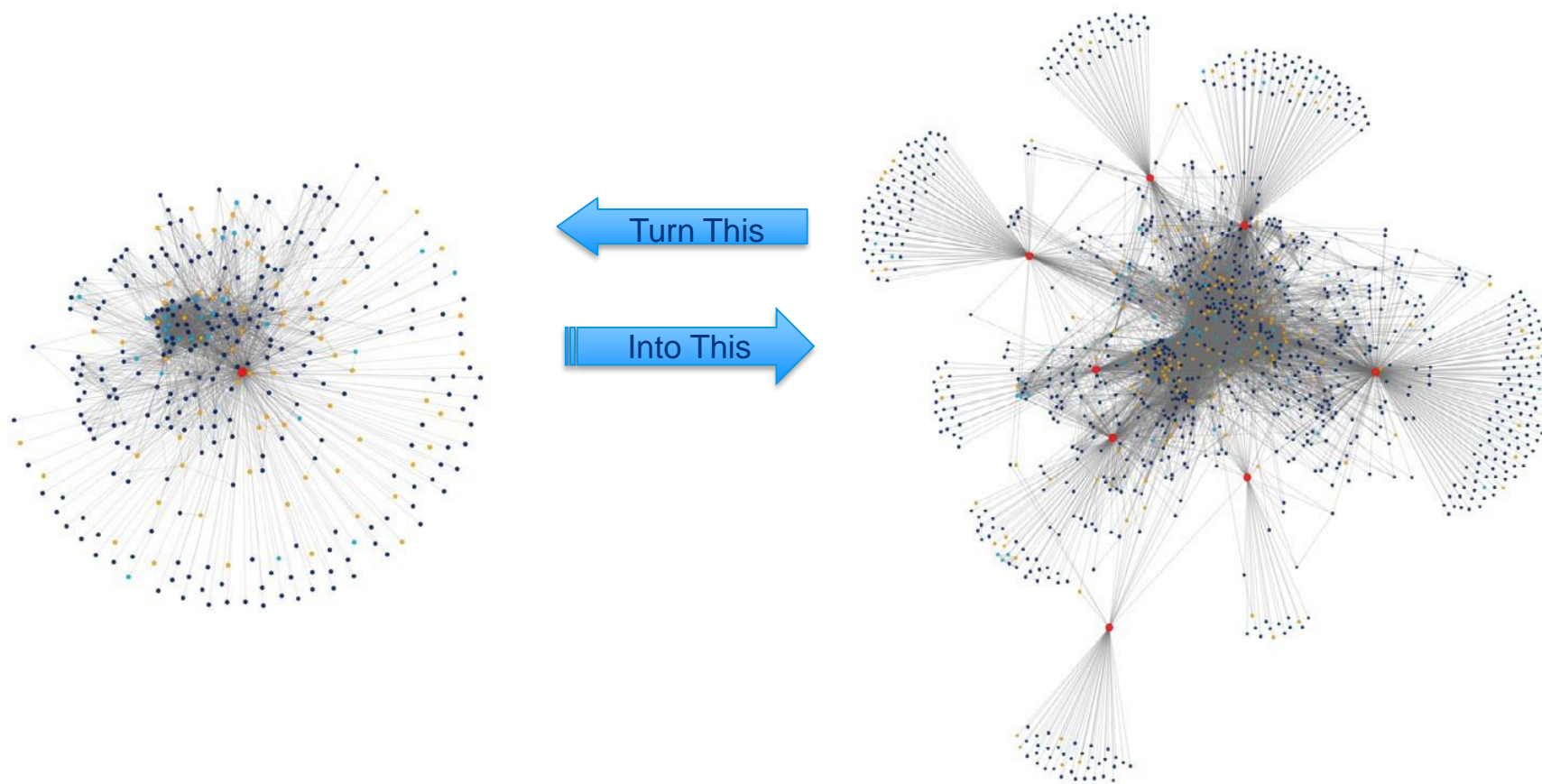
	Silver \$15K/year	Gold \$50K/year 25% Cash Minimum (\$12.5k)	Gold \$50K/year (Cash- exempt)	Platinum \$200K/year 25% Cash Minimum (\$50k)	Platinum \$200K/year (Cash- exempt)
<b>Organizational Eligibility:</b>					
Small/medium organizations (<500 employees)	✓	✓		✓	
Large organizations (>500 employees)		✓		✓	
Universities and not-for-profits (exempted from cash minimum)	✓	✓	✓	✓	✓

	Silver \$15K/year	Gold \$50K/year 25% Cash Minimum (\$12.5k)	Gold \$50K/year (Cash- exempt)	Platinum \$200K/year 25% Cash Minimum (\$50k)	Platinum \$200K/year (Cash- exempt)
<b>Role Eligibility:</b>					
May compete for, participate in, and serve as project lead	✓	✓	✓	✓	✓
Governance Board Seat				1	
Advisory Role			✓		✓
Voting Rights		✓		✓	

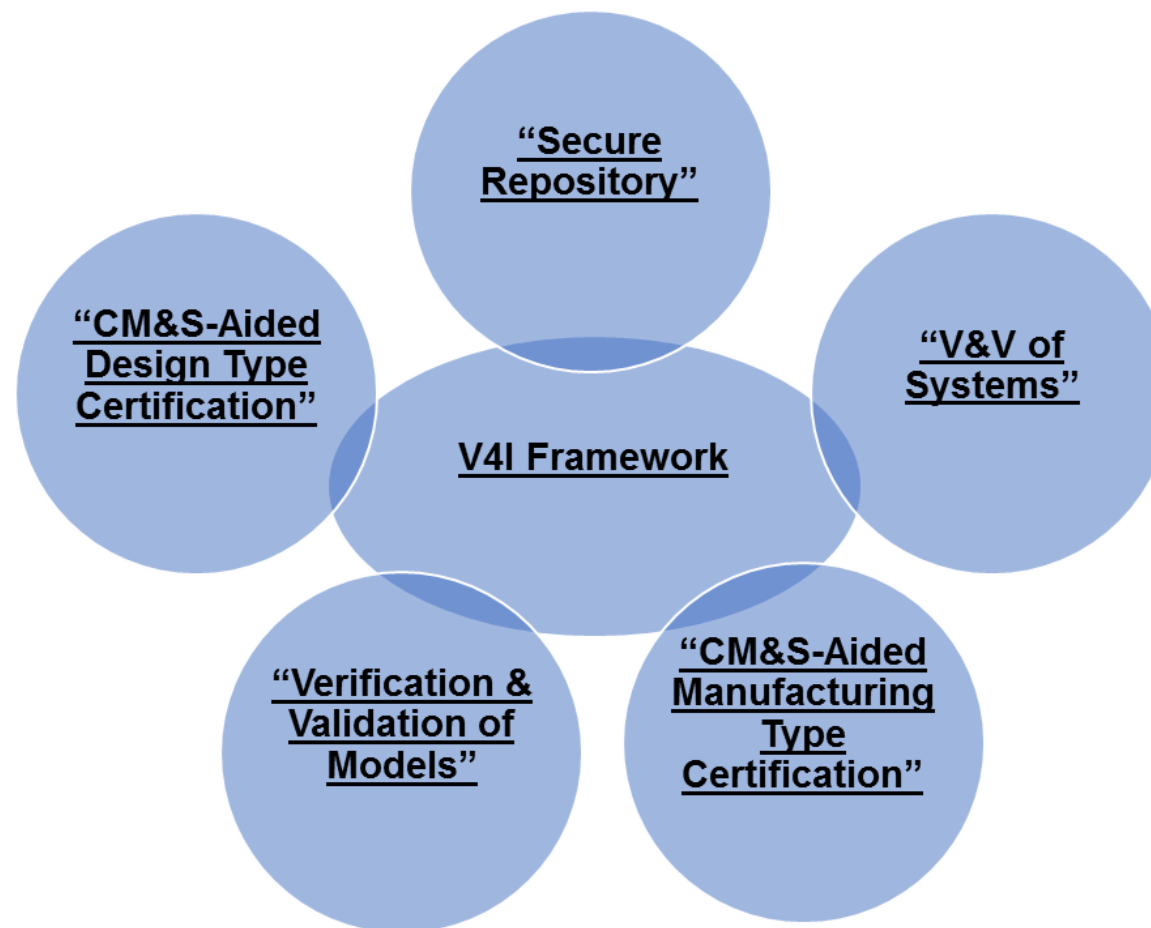


	Silver \$15K/year	Gold \$50K/year 25% Cash Minimum (\$12.5k)	Gold \$50K/year (Cash- exempt)	Platinum \$200K/year 25% Cash Minimum (\$50k)	Platinum \$200K/year (Cash- exempt)
<b>Consortium Developed Intellectual Property (CDIP) Eligibility:</b>					
Non-Exclusive Royalty Free (NERF) license for internal research use*	✓	✓	✓	✓	✓
Non-Exclusive Royalty Bearing (NERB) license for commercialization*		Negotiable			
Non-Exclusive Royalty-Free (NERF) for commercialization*				Negotiable	

# THE POWER OF COLLABORATION



# Break out poster sessions by Launch Project Teams



## 5. Invitation to Collaborate

5.1 Collaborate to Accelerate Your Learning;  
Collaborate for Early Access to Assets

5.2 Membership and Members

5.3 Discussion

# Workshop Closing: Landscape

- Regulations & regulatory imprint is increasing ... so how does best practice form?
- Expectations are evolving quickly and will affect the ability to compete.
- Value of innovation & understanding what it takes to accelerate/reduce the costs in realization.
- Language of SOI/MBSE...and establishing credibility in the use of virtual tools to verify, validate and visualize uncertainty in decision making.
- The need for agent to enable public-private collaboration and help integration the ecosystem.
- Role of the V4 Institute in the ecosystem to collect knowledge & tools, educate and develop/establish the processes that provide credibility and trust.

# Workshop Closing

## Learning Objectives:

- Awareness of the landscape: Challenges & Opportunities
- Understand the history & core tenants of “trust”
- Understand V4i Role, Processes & Capabilities
- Stimulate ideas by sharing examples of current projects
- Advocate for action to advance our common cause



# Calling out the Business Challenges

Old axiom...  
fail early & often

New axiom...  
learn early & share openly

- Transforming the people and organizations to create understanding & trust across the ecosystem
- Establishing the Risk- Benefit relationship
- Developing Common Language
- Ability to share openly without compromising the prize (Intellectual Property)
- Building or Accessing ...the resources needed to complete the mosaic
- Acceptable Process & Measurement (expectations)
- Finding an agent to integration the ecosystem

# Understand the history & core tenants of “trust”

# Understand V4i Role, Processes & Capabilities

# Stimulate ideas by sharing examples of current projects

- Product Design Type Certification by Virtual Modeling & Simulation
- Manufacturing Type Certification by Virtual Modeling & Simulation
- System Level V&V by Virtual Modeling & Simulation
- Verification and Validation of Models
- Secure Model Repository Reference Pattern
- V4I Framework: S\*Metamodel, S\*Patterns, Model VVUQ Pattern

# Industry Value – Return on Investment

- Defense Aerospace <sup>4</sup>
  - 50% Research and Development cost savings
  - 25% Research and Development time reduction
- Life Sciences: Medical Devices <sup>5,6</sup>
  - 50% Research and Development cost savings
  - 50% Research and Development time reduction
- Improved Product Quality, Safety, Reliability
  - Higher customer Satisfaction
  - Sustainable Product Lines and Lifecycles through Innovation
- Improved Manufacturing Process Safety, Reliability, Efficiency
  - Higher return on investment

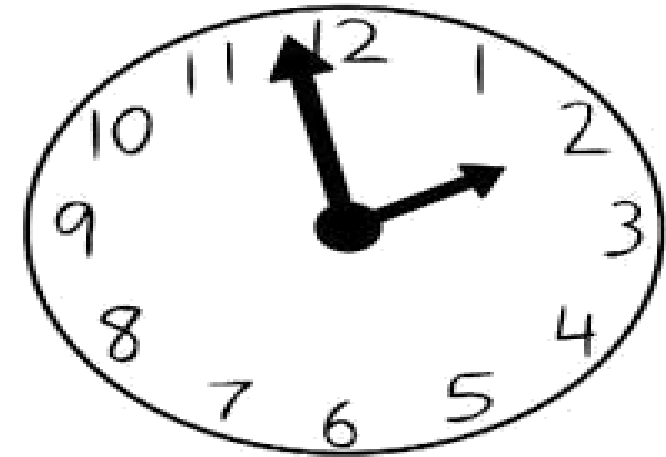
# Residual Value – Sustainable Economic Impact

- **Manufacturing Excellence** – Return on Investment, Realized Innovation
- **Safety, Quality, Reliability, Cost** – Better products, processes, safer jobs
- **Education Realization** – Research opportunities, STEM durability
- **Regulatory Efficiency** – Clear decision: impact to public safety & confidence
- **Entrepreneurial Networks** – Opportunities, Agility, Markets, Job creation
- **Community** – Stability, Continuity



# Differentiators – Why this strategy?

- Option: Isolated Private Corporations Only 💰
  - Each company arrives at the same scientific solution independently
- Option: University or Government Research Only
  - Application of science to business practical solutions
- Option: Entrepreneurial Network
  - Investment costs prohibitive; Expertise limited
- Option: Specialized Solution Providers  
(software, consulting, engineering)
  - Challenges: competitive IP conflicts, limited horizon

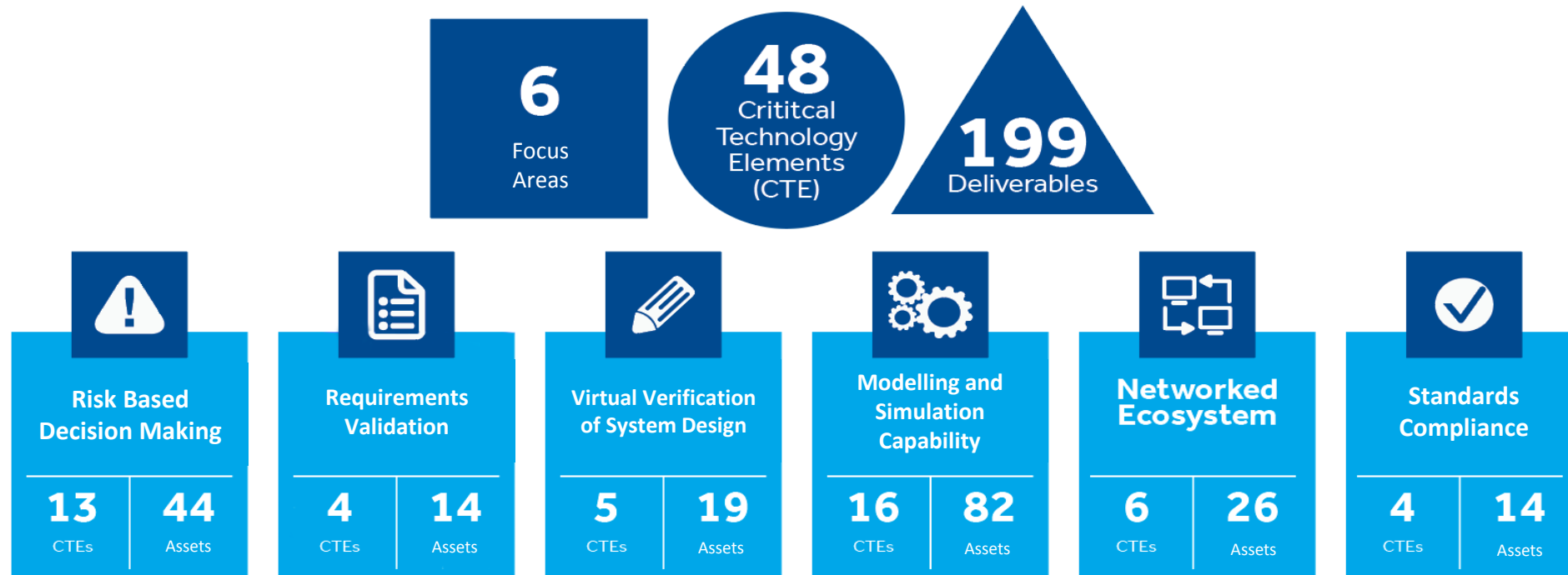


# Differentiators – Why this strategy?

- **Collaboration is the Key to Sustainable Innovation**
- **Industry**
  - Value Driven Innovation Realization
  - Sustainable, scalable solutions
- **Entrepreneurs**
  - Breakthrough Innovation from proof of concept
  - Economic growth engine through STEM jobs
- **University**
  - Deep Science Expertise
  - Future sourcing talents, preparing high skilled workforce
- **Government & Regulatory**
  - Strategic Public Funding and Public Accountability
- **Specialized Solution Providers**
  - Technology Expertise, experience, and innovation

# V4i Institute Roadmap

BY THE NUMBERS



**V4****VIRTUAL**

Existing outside of and representing a physical reality.

**VERIFICATION**

Evaluation of whether a product, service, system, or model, complies with a regulation, requirement, specification, or imposed condition. Quantification of related uncertainty and risk

**VALIDATION**

Assurance that a product, service, system, or model, meets the needs of the customer and other stakeholders. Quantification of related uncertainty and risk

**VISUALIZATION**

Representations that enable effective human communication, understanding, analysis, and decision-making.

# Workshop Closing

- Role of the institute in the ecosystem collect knowledge & tools, educate and develop/establish the processes that provide credibility and trust.
- Why V4I?
  - Manufacturing Excellence
  - Safety, Quality, Reliability, Cost
  - Education Realization
  - Regulatory Efficiency
  - Entrepreneurial Networks
  - Community
- Value in membership
  - Membership structure overview
  - Early Access to Assets
  - Participate in developing Assets important to your business needs
  - Access to the emerging V4I ecosystem for capability & capacities
- Call to membership - we need you!

Thank you!



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For additional information:

V4 Institute: [www.V4i.us](http://www.V4i.us)

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Doug Koeneman, ASG: [dkoeneman@adjutantsolutions.com](mailto:dkoeneman@adjutantsolutions.com)

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# Supporting Slides



# References

<sup>1,2</sup> [IEEE. "IEEE Guide--Adoption of the Project Management Institute \(PMI®\) Standard A Guide to the Project Management Body of Knowledge \(PMBOK® Guide\)--Fourth Edition". p. 452.](#)

[doi:10.1109/IEEESTD.2011.6086685](#). 7 December 2012.

<sup>3</sup> Bernard McGarvey, Ph.D, Eli Lilly and Company

<sup>4</sup> John Matlik, Ph.D, Rolls-Royce Corporation

<sup>5</sup> [Reporting of Computational Modeling Studies in Medical Device Submissions: \*Guidance for Industry and Food and Drug Administration Staff\*](#), Document issued on: September 21, 2016.

<sup>6</sup> [Medical Device Innovation Consortium \(MDIC\)](#)

# Tutorial Detail Outline

- |               |  |
|---------------|--|
| 12:00 – 12:20 | <ol style="list-style-type: none"> <li>1. <u>Introductions: V4 Institute, Tutorial Attendees</u> <ol style="list-style-type: none"> <li>1.1 Workshop Objectives and Materials</li> <li>1.2 Introducing the V4 Institute</li> <li>1.3 Workshop Attendee Introductions and Interests</li> </ol> </li> </ol>  |
| 12:20 – 12:40 | <ol style="list-style-type: none"> <li>2. <u>Context: Challenges and Opportunities</u> <ol style="list-style-type: none"> <li>2.1 Digital Engineering Has Arrived</li> <li>2.2 Challenges to Innovation: Complexity, Regulatory and Other Risks, Development Costs and Time, Expectations</li> <li>2.3 Opportunities: Virtual Models, Model VVUQ as a Proxy for Learning and Mutual Trust, Economic Leverage of Model-Based Patterns</li> </ol> </li> </ol>  |
| 12:40 – 2:30  | <ol style="list-style-type: none"> <li>3. <u>Two Decades of Related Progress on Related Methods and Standards</u> <ol style="list-style-type: none"> <li>3.1 System V&amp;V versus Model V&amp;V: Model VVUQ for Trustable Models, Physics-Based Models, Data-Driven Models, Hybrid Models, Tools, History</li> <li>3.2 Decades of Advancement in the Discipline of Trustable Computational Modeling in Critical Domains: Supporting Mathematics, Sandia, NASA, ASME Committees,</li> <li>3.3 Collaboration by Regulatory, Engineering Society, and Enterprise Players: Introduction to Underlying Model VVUQ Discipline, Guides, Standards, Examples</li> </ol> </li> </ol>   |
| 2:30 -- 3:00  | <u>BREAK</u>   |
| 3:00 – 4:15   | <ol style="list-style-type: none"> <li>4. <u>V4 Institute: Targeted Outcomes, Roadmap, Properties, Collaboration Projects</u> <ol style="list-style-type: none"> <li>4.1 V4I: Origin, Mission, Context, Stakeholder Features, Roadmap, Membership, Models of Products as well as Production, Protecting Proprietary Assets while Creating Shared Value</li> <li>4.2 Breakout Sessions: Rotating Speed-Dating Poster Sections on Launch Projects-- <ol style="list-style-type: none"> <li>4.2.1 Product Design Type Certification by Virtual Modeling &amp; Simulation</li> <li>4.2.2 Manufacturing Type Certification by Virtual Modeling &amp; Simulation</li> <li>4.2.3 System Level V&amp;V by Virtual Modeling &amp; Simulation</li> <li>4.2.4 Verification and Validation of Models</li> <li>4.2.5 Secure Model Repository Reference Pattern</li> <li>4.2.6 V4I Framework: S*Metamodel, S*Patterns, Model VVUQ Pattern</li> </ol> </li> </ol> </li> </ol> |
| 4:15 – 5:00   | <ol style="list-style-type: none"> <li>5. <u>Invitation to Collaborate</u> <ol style="list-style-type: none"> <li>5.1 Collaborate to Accelerate Your Learning; Collaborate for Early Access to Assets</li> <li>5.2 Membership and Members</li> <li>5.3 Discussion</li> </ol> </li> </ol>   |
| 5:00          | <ol style="list-style-type: none"> <li>6. <u>Adjourn</u></li> </ol>  |