

Agile Hardware and Systems Process Proposal

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Roche Diabetes Care, Indianapolis Meter Development

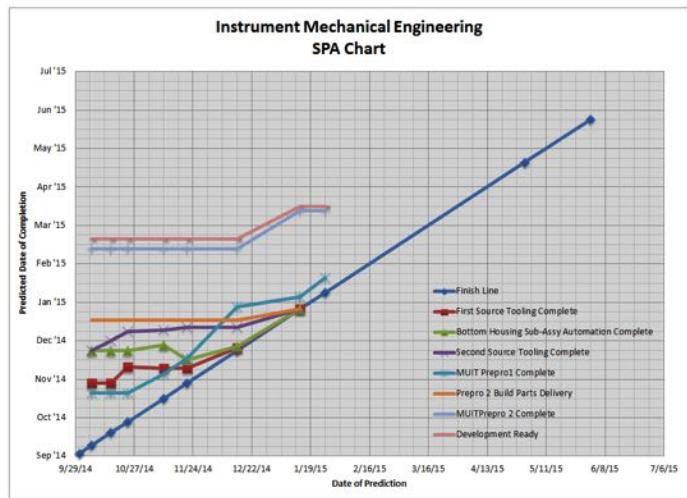
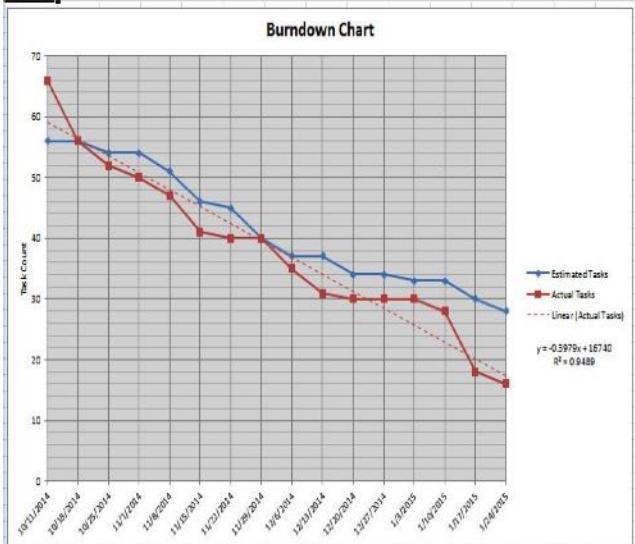
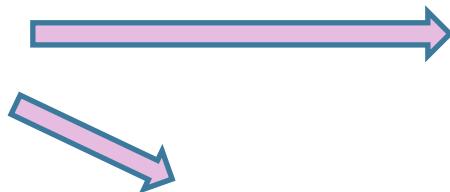


Agile Hardware and Systems Proposal

D	E	F	G	H	I	
1	Task	Milestone Impacted	Program Dec Date	Completion Date	Completion Date	Assign To
2	Create fixture for measuring hook on Bottom Housing (Y sections)	First Source Tools	-	-	10/06/2014	Akhil
3	Research quality parameters around laser marking	NA	12/12/2014	-	-	Akhil
4	Create TIR for Tolerance Analysis	First Source Tools	12/12/2014	-	-	Akhil
5	TIIMUT Report for DMA Mechanical Drop-Shock-Vibe Testing & TIA	First Source Tools	12/12/2014	-	-	Akhil
6	Generate go/no-go fixture for Cam Link	First Source Tools	-	-	10/06/2014	Akhil
7	Update solenoid Lanes and Buttons drawings (standard & Japan)	First Source Tools	-	-	10/06/2014	Caleb
8	Update artwork files for Lane, Battery Door, Bottom Housing Sub-Assy, & Buttons	First Source Tools	-	-	10/06/2014	Caleb
9	Blue Folder for artwork files	Gate 2 Ready	12/12/2014	10/24/2014	-	Akhil
10	Determine optimum extreme temp cycling timing	NA	-	-	-	Akhil
11	Copy drawings from M2 Group, labeling tables	NA	-	-	-	Akhil
12	Update Geneva MS MUUT Protocol - First Article Inspection & Capability Studies	First Source Tools	10/06/2014	10/10/2014	-	Caleb
13	Create Geneva MS MUUT Protocol - Material Certification	First Source Tools	10/06/2014	10/10/2014	-	Caleb
14	Create Geneva MS MUUT Protocol - Button Acquisition & Maximum Allowable Force	First Source Tools	10/06/2014	10/10/2014	-	Akhil
15	Create protocol for TIR - Geneva MS MUUT Battery Door Installation & Removal Force	First Source Tools	10/06/2014	10/10/2014	-	Jared
16	Create protocol for TIR - Geneva MS MUUT Torque-Screw & Bottom Housing	First Source Tools	10/06/2014	10/10/2014	-	Jared
17	Create protocol for TIR - Geneva MS MUUT Lens Retention	First Source Tools	10/06/2014	10/10/2014	-	Akhil
18	Create protocol for TIR - Geneva MS MUUT Lens & Laser Masking Aberration	First Source Tools	10/06/2014	10/10/2014	-	Akhil
19	Create protocol for TIR - Geneva MS MUUT Battery Inversion & Bottom Housing	First Source Tools	10/06/2014	10/10/2014	-	Jared
20	Create Geneva MS MUUT Protocol - Negative Battery Contact Force	First Source Tools	10/06/2014	10/10/2014	-	Akhil
21	Create Geneva MS MUUT Protocol - Negative Battery Pieces	First Source Tools	10/06/2014	10/10/2014	-	Akhil
22	Create Geneva MS MUUT Protocol - Robustness Thermal Cycle	First Source Tools	10/06/2014	10/10/2014	-	Caleb
23	Create Geneva MS MUUT Protocol - Robustness Battery Door Insertion Cycle Testing	First Source Tools	10/06/2014	10/10/2014	-	Caleb
24	Create Geneva MS MUUT Protocol - Robustness Button Cycle	First Source Tools	10/06/2014	10/10/2014	-	Akhil
25	Create Geneva MS MUUT Protocol - Observations	First Source Tools	10/06/2014	10/10/2014	-	Caleb
26	CN update for Geneva MS MUUT Test Plan	First Source Tools	12/12/2014	-	-	Akhil
27	CN update protocols for Strip Connector MUUT Plan	First Source Tools	12/12/2014	-	-	Caleb
28	CN update for MUUT Plan	First Source Tools	3/21/2014	-	-	Caleb
29	Draft memo to Project Records for MUUT validations	First Source Tools	10/12/2014	-	-	Caleb
30	PPAP approval of Negative Battery Contact	First Source Tools	10/12/2014	-	-	Supplier
31	SCR approval of Supplier parts	First Source Tools	10/12/2014	-	-	Supplier
32	Retirement Battery Door tool	First Source Tools	-	10/04/2014	10/04/2014	Supplier
33	Battery Door tool validation	First Source Tools	10/12/2014	10/12/2014	-	Supplier
34	Bill Completion Report	First Source Tools	10/17/2014	10/17/2014	-	Caleb
35	Bottom Housing tool validation	First Source Tools	10/19/2014	10/19/2014	-	Caleb
36	Bottom Housing Sub-Assembly Automation FAI	First Source Tools	-	10/23/2014	10/23/2014	Supplier
37	Bottom Housing Sub-Assembly Automation Site Install	First Source Tools	-	10/26/2014	10/26/2014	Supplier
38	Bottom Housing Sub-Assembly Automation SAT	First Source Tools	-	10/17/2014	-	Supplier

Task Tracking List

Example
Information flow:
Sprint Task Tracking to Burndown and to SPA



Top-Level SPA Chart

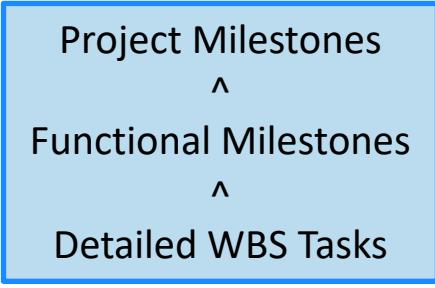
Prochain Input

Agile Hardware and Systems Proposal

Functions and Project Schedule

Hardware Agile aligns with other Agile efforts for a Systems Agile approach

- HW, FW, and other sprints align to support builds, events and milestones
- Data from E.V. task tracking and burndowns for schedule and budget for each function is summarized in project level information including SPA charts



```
graph TD; PM[Project Milestones] --- FM[Functional Milestones]; FM --- DWT[Detailed WBS Tasks]
```

Project Milestones
^
Functional Milestones
^
Detailed WBS Tasks

Agile Hardware and Systems Proposal

Functions and Project Schedule

Diagram of an Agile Project												
Tool	Main Audience	Content										
Track in SPA Charts	Team, Leadership, Senior Leaders	Project Milestones >	Proto 1	Proto 2	Concept Final	Human Factors	Dev Model 1	Dev Model 2	Design Complete	Prepro 1	Prepro 2	Development Complete
WBS, Burndown, and Retrospective Tracking	Team, Leadership	Firmware Sprint >	F1	F2	F3	F4	F5	F6	F7	F8	H7	H8
		Test stands Sprint >	T1	T2	T3	T4	T5	T6				
		Hardware Sprint >	H1	H2	H3	H4	H5	H6				
High Level Functionality Planning Table	Team, Leadership	Functions and Deliverables	Function 1 Function 2	Function 3	Function 4 Concept Deliverable	Function 5 HF functions	Function 6 Prototype tooling	Function 7	Function 8 Design deliverable	Function 9 Production process	Function Y Validated tooling	Function Z

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Agile Tools currently in development or use for hardware are:

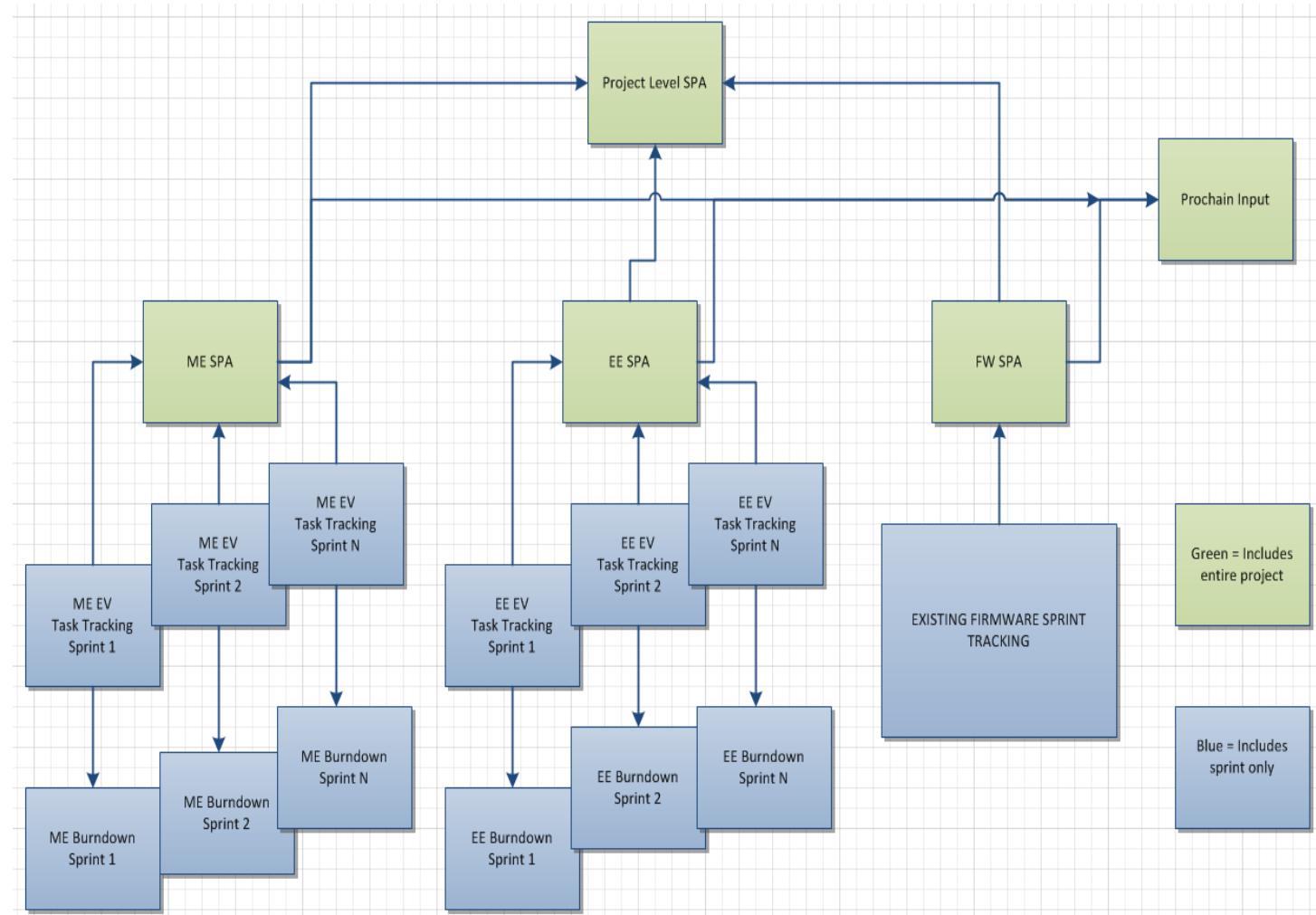
- Task lists/Work Breakdown Structures
- Sprints and Burndown charts
- Schedule Prediction Accuracy (SPA) Charts

How does hardware Agile relate to software/firmware Agile and Agile in general?

- In our process, hardware sprints do not have a fixed length; the recommendation is to have a firm functional or milestone goal for the hardware sprint, such preparation for an upcoming build. The end date of the sprint floats with the completion of that goal.
- Hardware sprints are normally longer than software sprints

Agile Hardware and Systems Proposal

The tracking efforts for all functions can be aligned in to an Agile project structure

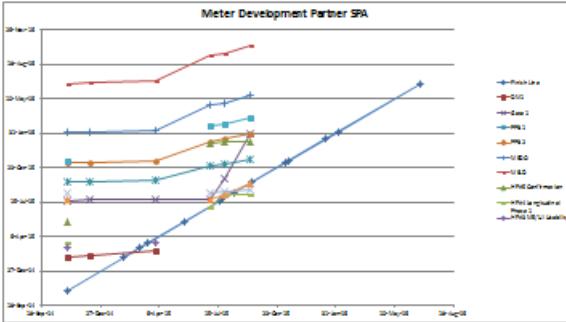
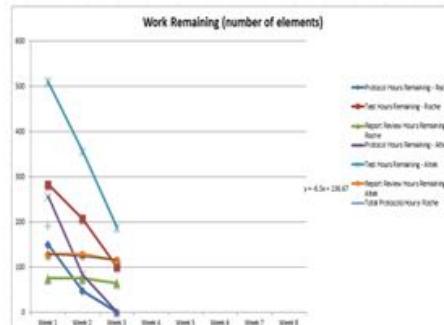


Agile Hardware and Systems Proposal

Example Elements of an Agile Project - Outsourced

Point #	EVTC Tag	Task Description	Test Condition	Step	Responsibility	Total Effort Estimate	Work Remaining, hours				
							Total Estimate hours	Planned Completion Month	Week 1	Week 2	Week 3
New	New Leakage T01	High temp & High humidity	External Vendor	Review		4	3	1	1	1	
New	New Leakage T01	High temp & High humidity	External Vendor	Review		10	4	2	1	1	
New	New Leakage T01	High temp & High humidity	External Vendor	Review		4	5	1	1	1	
U/TC/01:ADM002:01L	U/TC/01:ADM002:01L	Responsible Technical Review	External Vendor	Review		4	1	1	1	1	
U/TC/01:ADM002:01L	U/TC/01:ADM002:01L	Responsible Technical Review	External Vendor	Review		10	6	1	1	1	
U/TC/01:ADM002:01L	U/TC/01:ADM002:01L	Responsible Technical Review	External Vendor	Review		4	6	2	2	1	
N/A	Update PvB	N/A	N/A	Review		20	5	20	20	20	

EE Tracking with EV
—Internal and UIT



External Partner Functional SPA

EE SPA - Combined

ProChain

Project SPA

EV = Earned Value

For an outsourced project, how to track inside vs. outside work?

- For inside and outside UIT, keep detailed EV Task Tracking/Burndown
- Other tasks: Have partner report functional SPA details, which will feed into reporting structure. Plus other reports from their system

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Future enhancements:

- Show WBS structure containing multiple sprints, and backlog items moving with EV from sprint N to sprint N+1
- Show flow of EV from WBS to functional summary to project, in Excel format across project and time

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References:

- [www.tcgen.com : http://tcgen.com/agile-software-hardware-part-3/#.Vk3s0KQo57g](http://www.tcgen.com/agile-software-hardware-part-3/#.Vk3s0KQo57g)
- Scrum in Mechanical Product Development: Thesis
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Thank You