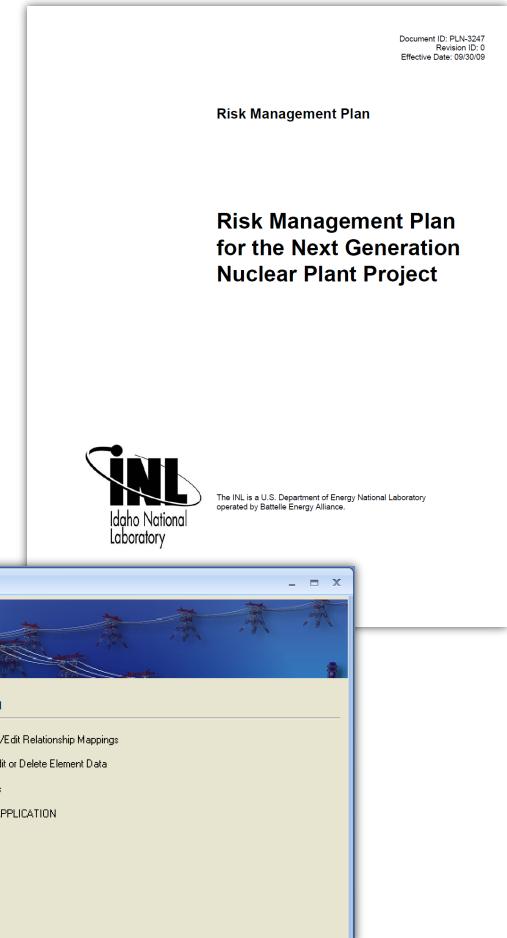


NGNP – A Brief History

- The earliest developments of NGNP are based on research, design, and deployments of High Temperature Gas Reactors
- Early 2000's formulation of NGNP started
 - Various studies and GEN IV start defining NGNP
 - DOE, reactor suppliers, and industrial end users started collaborative activities
- *Energy Policy Act of 2005* formally outlined the NGNP as a federal project with specific project requirements
 - Generate **electricity**, or produce **hydrogen**, or **both**
 - Efficient and safe source for the product streams; process heat
 - Formalized as a DOE project in FY2006
- INL leads and directs the NGNP Project and Systems Engineering is an integral part of the project

NGNP Risks Reduction

- Risk Management Plan
 - Method to manage NGNP risks
 - Integrated risk reduction via the use of:
 - Technology Readiness Assessment (TRA)
 - Technology Readiness Levels (TRLs)
 - Technology Development Roadmaps (TDRMs)
- Risk Management System
 - Risk Register
 - Risk reduction tasks
 - Risk waterfalls
 - Risk mitigation strategies
- Risk Decision Analysis
 - Multi-Attribute Utility Theory
 - Analytic Hierarchy Process

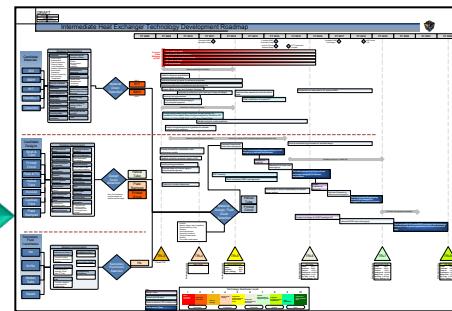


Risk Reduction – An Iterative Process

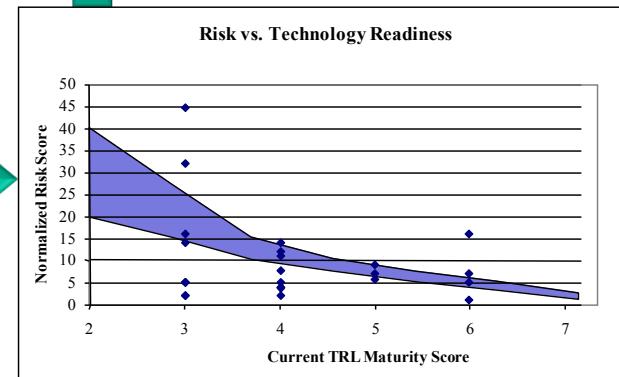
Assess
Technology
Maturity

Area	System	Min TRL
NGNP		3
	Nuclear Heat Supply System (NHSS)	4
	Reactor Pressure Vessel	4
	Reactor Vessel Internals	4
	Reactor Core and Core Structure	4
	Fuel Elements	4
	Reserve Shutdown System	5
	Reactivity Control System	4
	Core Conditioning System	4
	Reactor Cavity Cooling System	4
	Heat Transfer System (HTS)	3
	Circulators	5
	Intermediate Heat Exchanger	3
	Cross Vessel Piping	4
	High Temperature Valves - Flapper	6
	High Temperature Valves - Iso, Relief	4
	Power Conversion System (PCS)	4
	Steam Generator	4
	Balance of Plant (BOP)	3
	Fuel Handling System - Prismatic	4
	Fuel Handling System - Pebble Bed	5
	Instrumentation & Control	3

Build the Roadmap &
Define Path Forward



Advance TRLs
& Reduce Risk

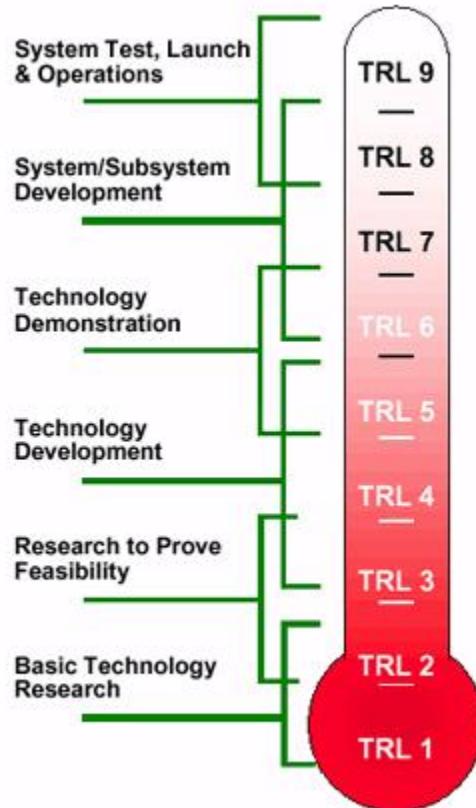


Evaluate the Roadmap &
Refine Path Forward

Technology Readiness Assessment

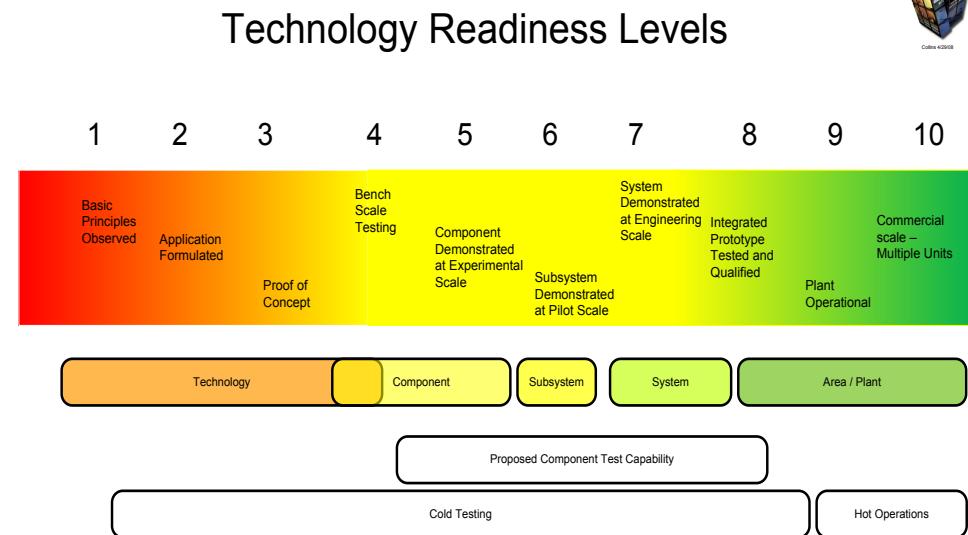
- NGNP TRA based upon a modified version of the DOD and NASA TRA/TRL processes
- Crucial to risk reduction activities to the project
 - Identifies technology development needs, technology development path forward, and risk reduction identification
- NGNP TRA initiated prior to development, acceptance, and implementation of DOE Guide 413.3-4 by the DOE
- DOE Guide 413.3-4
 - Outlines the technology assessment to be used in DOE projects
 - Input from the NGNP experiences with TRAs and TRLs
- Technology Development Roadmaps

Technology Readiness Levels

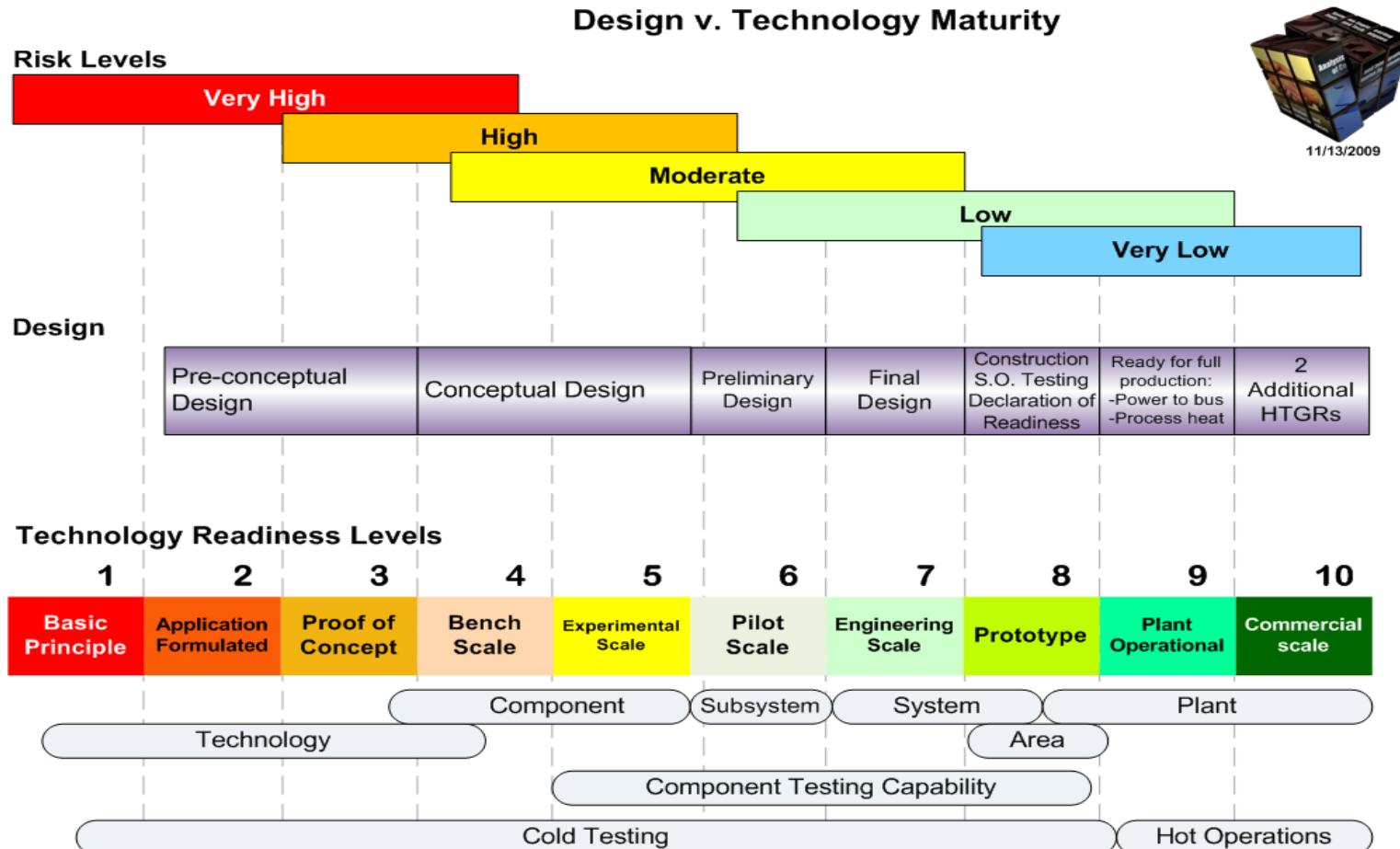


DOD and NASA use a 9-point scale

NGNP has adopted a **10-point scale**



Technology Readiness Levels

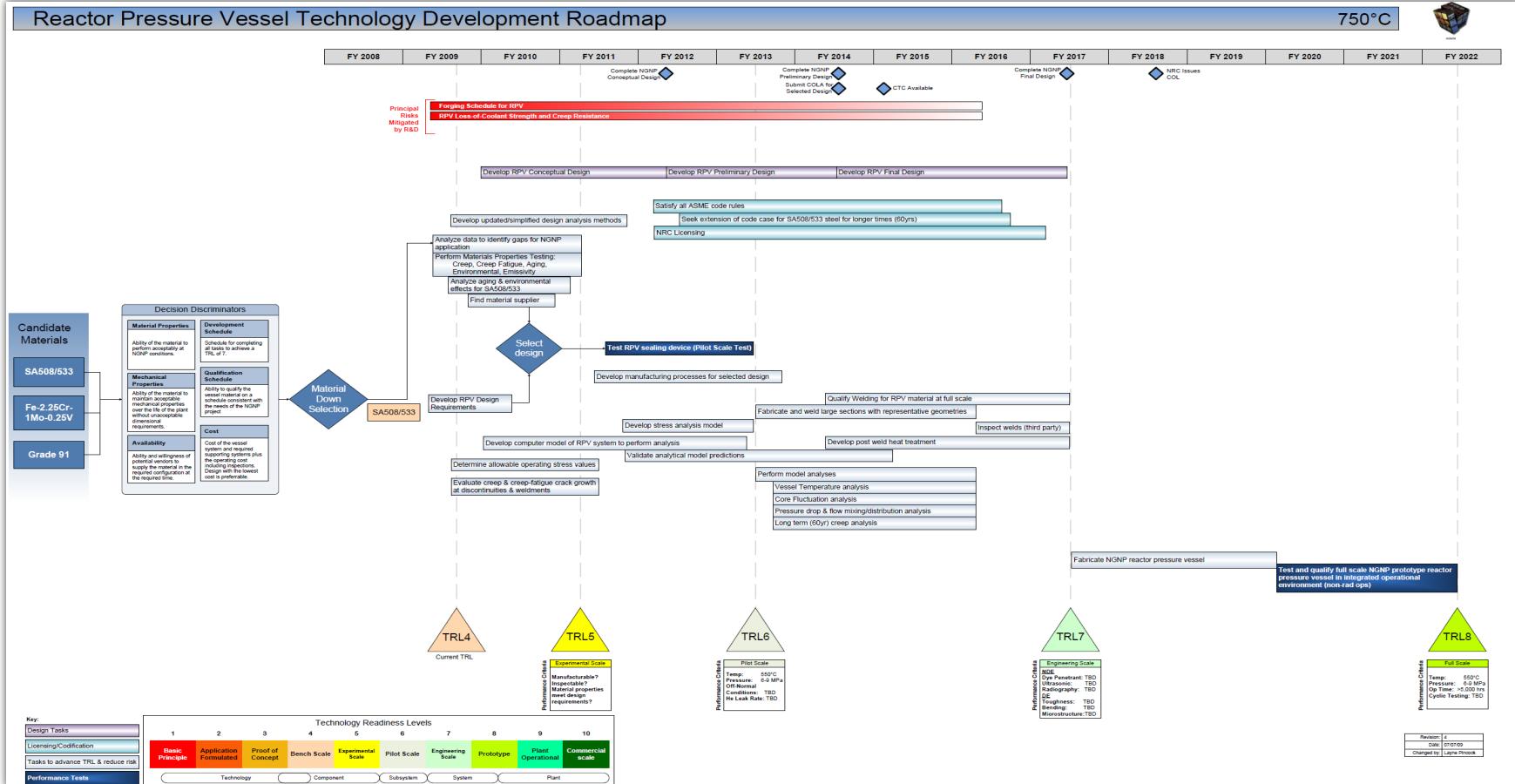


Technology Readiness Levels

- Critical PASSCs
 - Plant
 - Areas
 - Systems
 - Subsystems
 - Components
- Current Technology Readiness Levels for NGNP (at 750°C ROT)

NGNP Area System	Min TRL
NGNP	3
Nuclear Heat Supply System (NHSS)	4
Reactor Pressure Vessel	4
Reactor Vessel Internals	4
Reactor Core and Core Structure	4
Fuel Elements	4
Reserve Shutdown System	5
Reactivity Control System	4
Core Conditioning System	4
Reactor Cavity Cooling System	4
Heat Transfer System (HTS)	3
Circulators	5
Intermediate Heat Exchanger	3
Cross Vessel Piping	4
High Temperature Valves - Flapper	6
High Temperature Valves - Iso, Relief	4
Power Conversion System (PCS)	4
Steam Generator	4
Balance of Plant (BOP)	3
Fuel Handling System - Prismatic	4
Fuel Handling System - Pebble Bed	5
Instrumentation & Control	3

Technology Development Roadmaps



Probability Definition

Probabilities	Range	Technology Criteria	Scale Criteria	Use for calculation
Beyond Design Basis	$< 10^{-4}$		Not evaluated since it is beyond the basis of the design	N/A
Very Unlikely	10^{-4} to 0.1%	Technology are well understood and are routinely used in similar, integrated applications and conditions.	The scale of the system/component needed is similar to existing successful applications.	0.1
Unlikely	0.1% to 1%	Technology is understood and has been used in applications and conditions close to, but not identical to required conditions. A small amount of development needed before deployment.	Majority of the components are similar in scale to existing applications.	0.3
Somewhat Likely	1% to 10%	Technology needs a moderate amount of research, development, and design before deployment at required operating conditions.	About half of components are similar in scale to existing applications.	0.5
Likely	10% to 50%	Technology needs a major amount of research, development, and design before deployment at required operating conditions.	Some of the components are scaled similar to existing applications, with the remainder needing significant design changes to achieve deployment.	0.7
Very Likely	> 50%	Low maturity; complex, unclear development path; multiple unproven technologies must work together.	All components needed have never been attempted at the necessary scale.	0.9

Consequence Definition

Consequence	Technical	Schedule	Use for calculation (risk units)
Negligible	Minimal or no impact	Schedule delays that do not affect milestones or the critical path	1
Marginal	Small change needed to design or path forward. Minor damage to equipment or facilities. Minor, temporary loss of capabilities.	Schedule delays that may affect external milestones or are threatening a slip along the critical path	3
Significant	Moderate change needed to design or path forward. Moderate, but repairable damage to equipment or facilities. Moderate, temporary loss of capability.	Schedule delays that will slip the critical path end date by up to 6 months	5
Critical	Major change needed to design or path forward, workaround available. Significant, repairable damage to equipment or facilities.	Schedule delays that will slip the critical path end date by more than 6 months but less than 1 year	7
Crisis	Major change needed to design or path forward, no workaround available now. Loss of equipment or facilities.	Schedule delays that will slip the critical path end date 1 year (schedule slips in excess of 1 year are anticipated to cause a loss of the program)	9

How Much Risk is Acceptable?

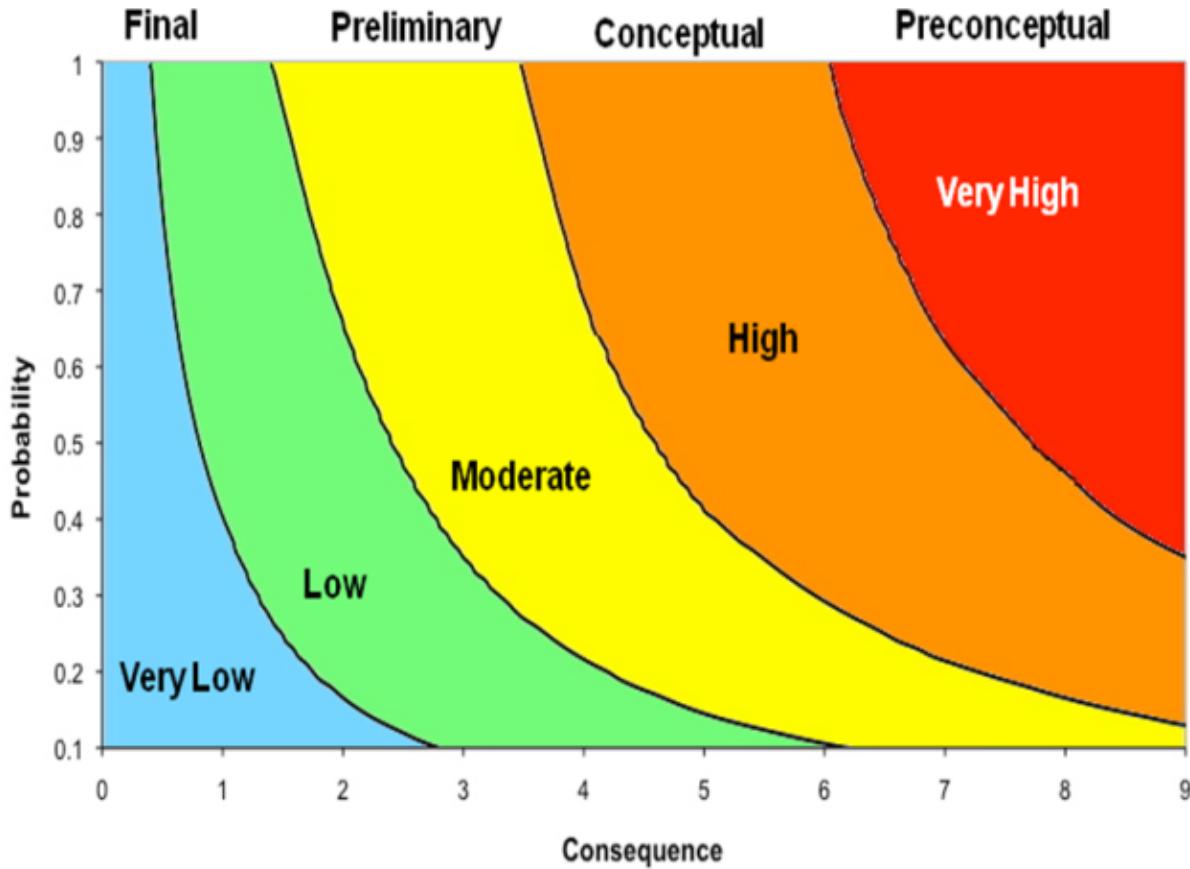
Probability

	Low 0.9	Moderate 2.7	High 4.5	Very High 6.3	Very High 8.1
Very Likely	Low 0.9	Moderate 2.7	High 4.5	Very High 6.3	Very High 8.1
Likely	Low 0.7	Moderate 2.4	High 4.4	Very High 6.1	Very High 7.9
Somewhat Likely	Low 0.5	Moderate 1.9	High 3.8	High 5.3	Very High 6.8
UnLikely	Very Low 0.3	Low 1.2	Moderate 2.6	High 4.2	High 5.4
Very Unlikely	Very Low 0.1	Low 0.5	Low 1.0	Moderate 1.8	Moderate 2.7
	Negligible	Marginal	Significant	Critical	Crisis

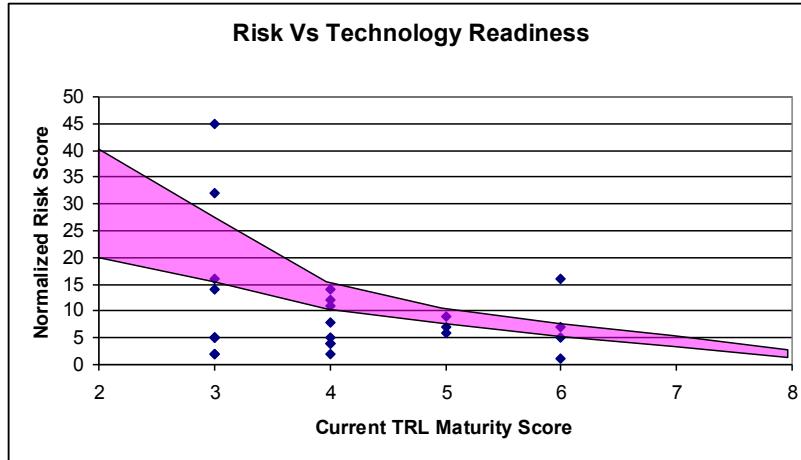
Consequence

Plan for Risk Reduction

- Acceptable project risk for each design phase

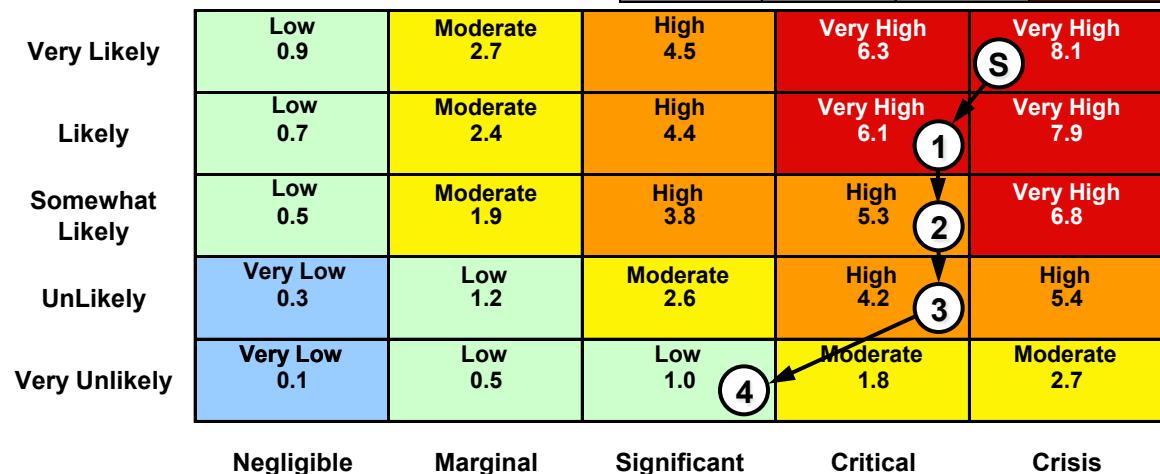


Risk Reduction



- **Risk levels are reduced** as activities are performed to mature technologies
- Activities are measured against established **performance criteria** and how well they **reduce overall risk**

	Risk Score	< 0.4	Very Low
0.4 <=	Risk Score	< 1.4	Low
1.4 <=	Risk Score	< 3.3	Moderate
3.3 <=	Risk Score	< 5.9	High
	Risk Score	> 5.9	Very High

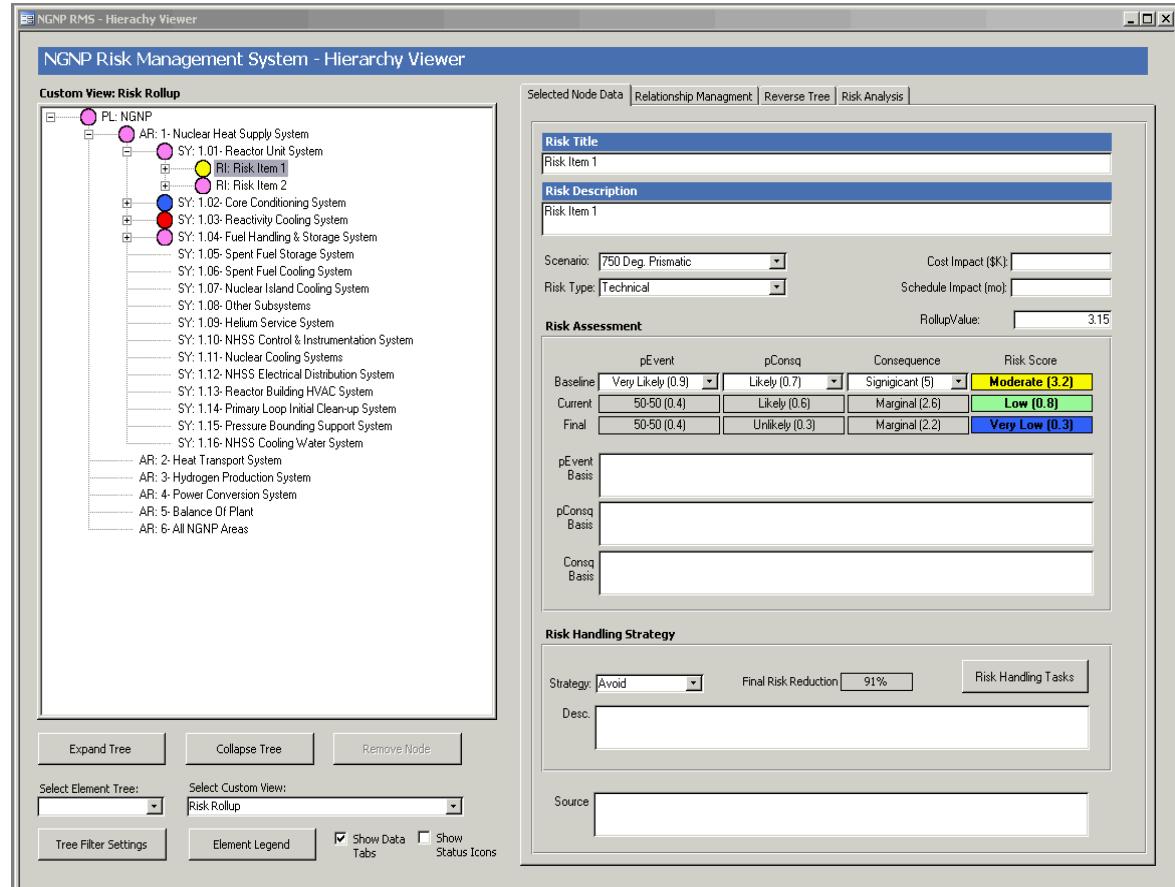


Risk Management System

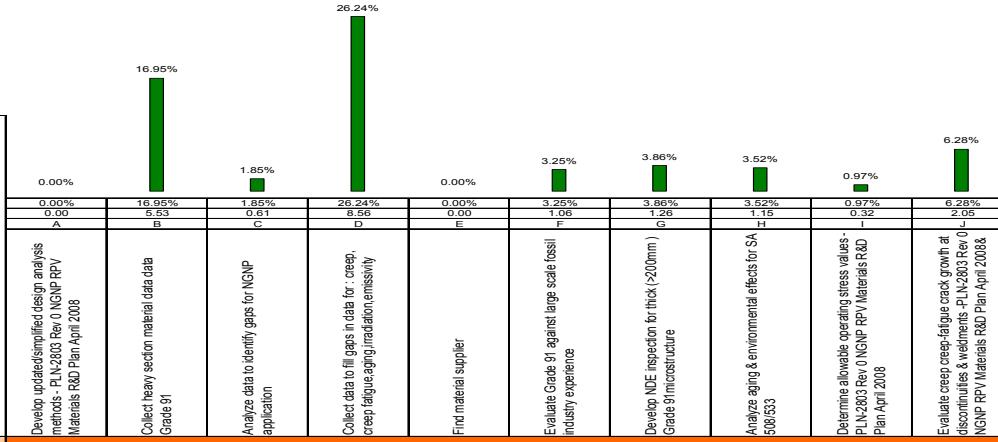
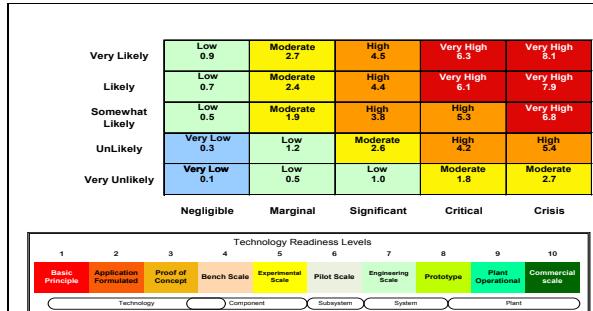
- Risk Register
 - Risk identification
 - Risk classification – technical versus programmatic
- Risk Assessment Capability
 - Risk reduction tasks development
 - Risk reduction tasks assignments
 - Risk strawman scoring
 - Risk validation
 - Risk final scoring with input from Project Risk Analysis Tool
 - RMS is the Risk Model
 - Incorporate and collaborate with TRA and TDRM activities
 - Provide baseline for Risk Decision Making Analyses — QuickCompare™

Risk Model

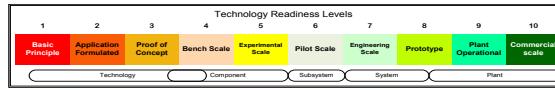
- Establishes risk baseline
- Documents risk reduction plan
- Tracks current risk reduction status
- Tracks risk by reference configuration
- Tracks risk by PASSC and area
- Informs decision making



PRAT – Project Risk Analysis Tool



Technology Readiness Levels



Risk Priority Matrix

Baseline Risk Score (Ave Risk Score)

Residual Risk Score (Ave Risk Score at 2010)

Risk Score (Ave Risk Score)

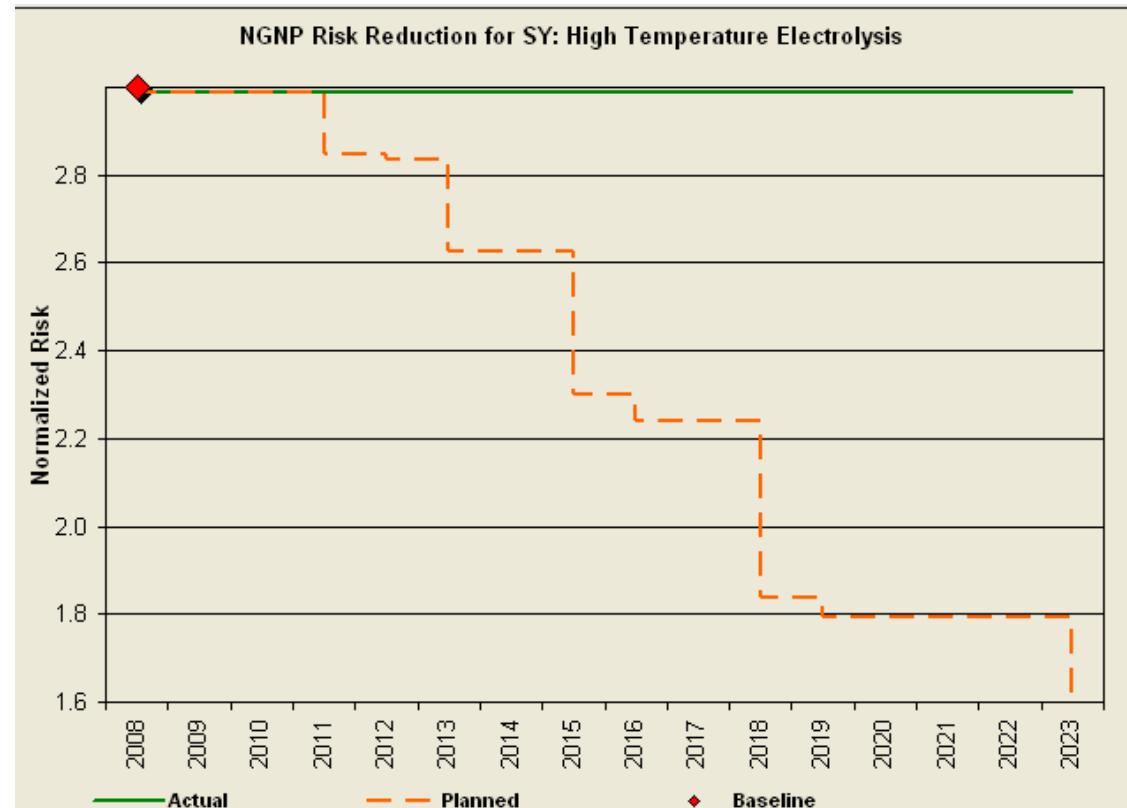
Risk Reduction

Bimetallic Weld Qualification	Demonstrate manufacturability	Computer Modeling						Structural Tests of Materials	Perform Trade Studies	Very Likely	Low 0.9	Moderate 2.7	High 4.5	Very High 6.3	Very High 8.1				
		Structural Evaluation of tubes and supports	Evaluate Steady state pressure drop	Thermal Sizing	Structural Tests of Materials	Perform Trade Studies	Negligible				Marginal	Significant	Critical	Crisis					
		TRL 4-5		STEAM GENERATOR TECHNICAL RISKS							BASELINE			Residual risk at Present	Risk % Reduction (from baseline)	Residual risk at 2016			
		Corrosion and Wear Issues in SG - TDRM doc_01_09						7.00 1.00 0.70			4.90			4.42	10%	2.49			
		High Pressure Seal Performance in SG - INL/EXT - 08 - 15148						7.00 1.00 0.70			4.90			4.90	0%	3.43			
		Fouling or Plugging in SG - INL/EXT - 08 - 15148						7.00 1.00 0.70			4.90			4.66	5%	1.30			

R & D, Engineering, & Licensing Tasks Reduce the Probability or Consequence of Risks

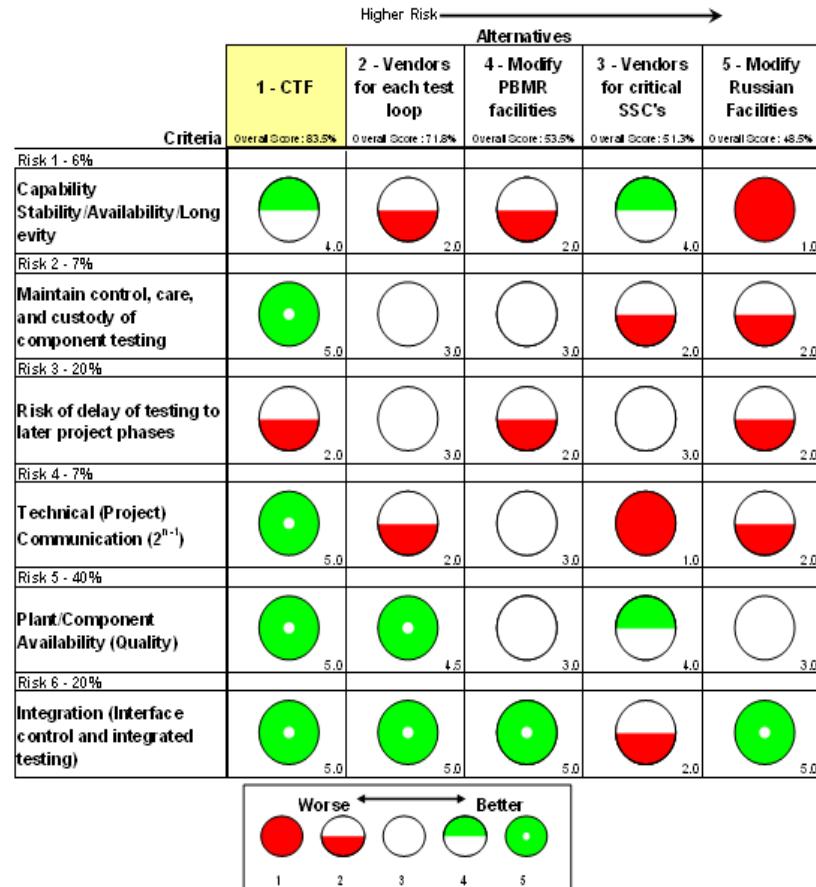
Verify Reductions, Replan

- Evaluates the Task for Actual Risk Reduction versus Planned Risk Reduction
- Replan as Needed



Decision Analysis

- QuickCompare™
 - Developed by INL for decision analysis
- Comparative analysis techniques
 - Provides prioritization of alternatives against risks
 - Assists in decision making for the decision makers
- Multi-Attribute Utility Theory
- Analytic Hierarchy Process



Questions?

Thank you!

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