

# Quantifying Systems Engineering Reuse

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**A Jolly Old (INCOSE) Fellow  
Congratulations, Garry!**



# Discussion Points

- Problem and motivations
- Generalized Reuse Framework
  - Design **With** Reuse
  - Design **For** Reuse
- Quantifying the Reuse Framework in COSYSMO
- Calibrating the model
- Conclusion and future work

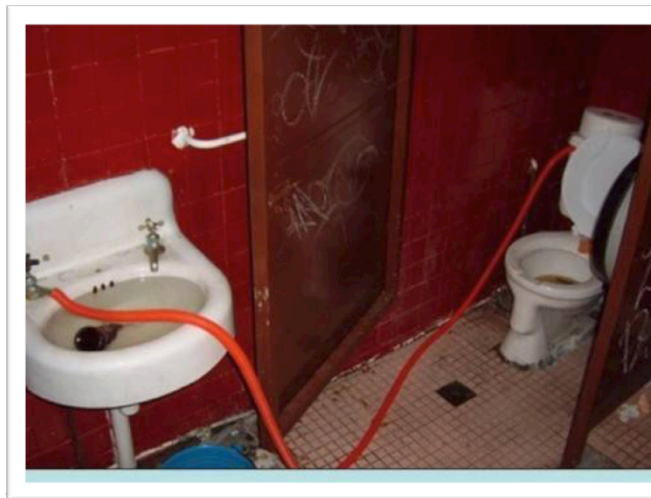
*It's amazing how quickly your garage, closets and basement can fill up with items you no longer use.*

*We've got a solution...  
Let other people use them!*



# Contrastable Manners of Reuse

- Ad Hoc / Opportunistic Reuse
  - Search & discover reusable resources
  - Adapt to current application
  - Deal with problems
  - E.g., “Code scavenging”
- Planned / Systematic Reuse
  - Strategy, portfolio and roadmap
  - Explicit processes and standards
  - Investment in reusable resources



# Problem & Motivations

- Reuse has been focusing on leveraging previous artifacts in order to save labor, with an inherent *assumption* that there's something there to reuse in the first place
- However, product line decision makers today need to consider:
  - Cost to develop artifacts
  - How to materialize the artifacts in future products
  - Modifications or additional costs required
  - Cost vs. benefit
- We want to be able to assess not only the effort to *leverage* but also the effort to *invest*
- The goal is an effective tool for design sensitivity analysis and product line investment decisions



# Two Fundamental Reuse Processes

## Development For Reuse (DFR)

- Producer's View
- Production of reusable resources

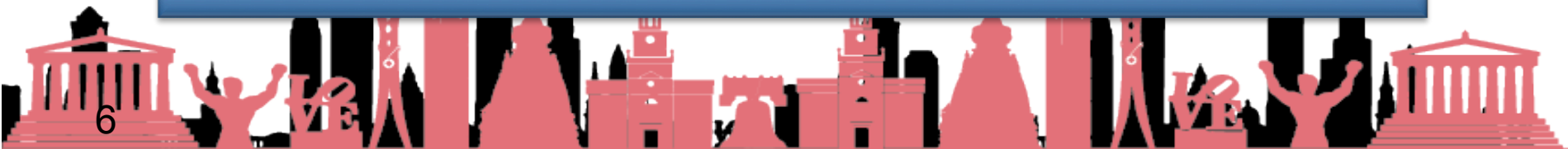


## Development With Reuse (DWR)

- Consumer's View
- Consumption of reusable resources



Key is How to Plan and Balance Both in a Development Project



# Contrasting DWR and DFR

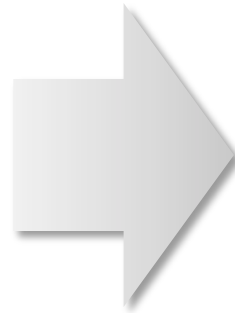
	Development with Reuse (DWR)	Development for Reuse (DFR)
<b>Role</b>	Consumer	Producer
<b>Purpose</b>	Consumption of reusable resources	Production of reusable resources
<b>Goal</b>	<ul style="list-style-type: none"><li>• Improving product quality</li><li>• Cost savings</li><li>• Time to market</li></ul>	<ul style="list-style-type: none"><li>• Investment for future benefits</li><li>• Product line, lifecycle strategies</li></ul>
<b>Challenges</b>	<ul style="list-style-type: none"><li>• Discovery of what to reuse</li><li>• Decisions on how to tailor and integrate</li></ul>	<ul style="list-style-type: none"><li>• Plans for how to reuse</li><li>• Design for reusability</li><li>• Means to verify</li></ul>
<b>Reusability</b>	<ul style="list-style-type: none"><li>• If ad hoc, then generally low</li><li>• If planned, then generally high</li></ul>	<ul style="list-style-type: none"><li>• Generally high, if done right</li></ul>





# Developing for Product Line In a Project

- Project activities in two-fold:
  - Develop & deploy target system
  - Invest in product line (for future target systems)

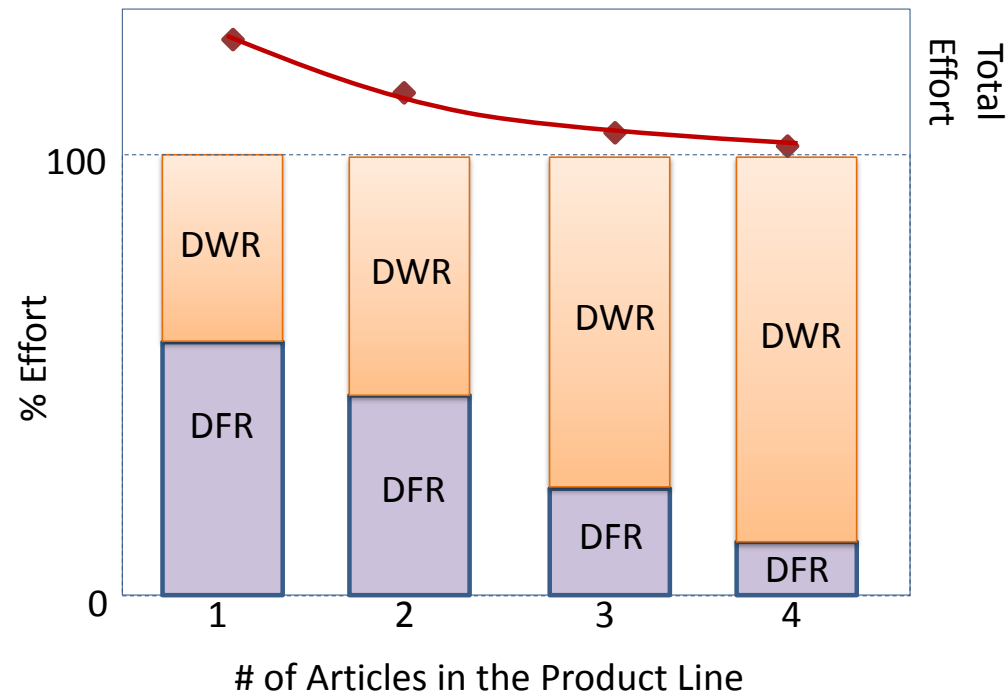


$$\begin{aligned} \textit{Total Project Effort} \\ &= \\ &\textit{DWR Effort} \\ &+ \\ &\textit{DFR Effort} \end{aligned}$$





# Product Line Benefits of Reuse



**Investments in Development for Reuse (DFR) are leveraged to reduce Product Line Cost**



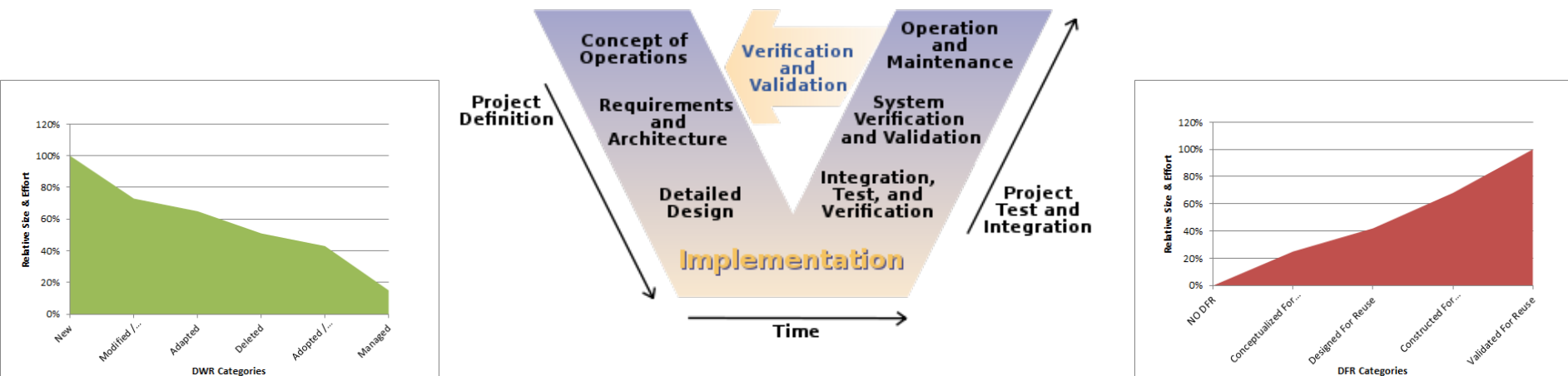
# Reuse Framework - Definitions

- **DWR Categories:**

- New
- Modified / Implemented
- Adapted
- Deleted
- Adopted / Integrated
- Managed

- **DFR Categories:**

- No DFR
- Conceptualized For Reuse
- Designed For Reuse
- Constructed For Reuse
- Validated For Reuse

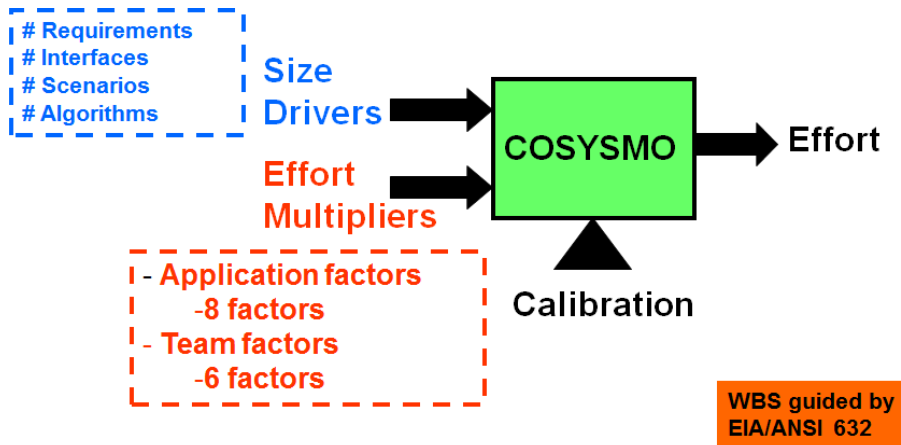


# Interfacing DWR and DFR

Reusability from DFR Produces	Reusable Resources	Reused by DWR with Effort
<i>Conceptualized for Reuse</i>	System Concept Definition	<ul style="list-style-type: none"> <li>• <i>New</i></li> </ul>
<i>Conceptualized for Reuse</i>	Logical Architecture	<ul style="list-style-type: none"> <li>• <i>New</i></li> </ul>
<i>Designed for Reuse</i>	Physical Architecture (intended for built to print)	<ul style="list-style-type: none"> <li>• <i>New</i>, if architectural modification required</li> <li>• <i>Implemented</i>, if no modification required</li> </ul>
<i>Constructed for Reuse</i>	Constructed Product/Component	<ul style="list-style-type: none"> <li>• <i>Modified</i>, if architectural modification required</li> <li>• <i>Adapted</i>, if tailoring needed for integration</li> <li>• <i>Adopted</i>, if only integration and testing required</li> </ul>
<i>Validated for Reuse</i>	Validated Product/Component	<ul style="list-style-type: none"> <li>• <i>Modified</i>, if architectural modification required</li> <li>• <i>Adapted</i>, if tailoring needed for integration</li> <li>• <i>Adopted</i>, if only integration and testing required</li> <li>• <i>Managed</i>, if limited testing required</li> </ul>



# COSYSMO



- **COSYSMO**

- CONstructive SYStems Engineering Cost MODEL
- Parametric Estimate of the Systems Engineering Effort
- Covers full systems engineering lifecycle
- Originally developed by Dr. Ricardo Valerdi and Dr. Barry Boehm at USC

- **Inception of COSYSMO 1.0**

- Valerdi, R., The Constructive Systems Engineering Cost Model (COSYSMO), PhD Dissertation, University of Southern California, May 2005.

- **Introduced the Reuse Model Extension to COSYSMO 2.0**

- Wang, G., Valerdi, R., Ankrum, A., Millar, C., and Roedler, G., "COSYSMO Reuse Extension," Proceedings of the 18th INCOSE International Symposium, June 2008.
- Fortune, J. Estimating Systems Engineering Reuse with the Constructive Systems Engineering Cost Model (COSYSMO 2.0). Ph.D. Dissertation. University of Southern California. December 2009
- Wang, G., Valerdi, R., Fortune, J., "Reuse in Systems Engineering," IEEE System Journal, v4, No.3, 2010.

- **Marching to COSYSMO 3.0 (work in progress...)**

- Fortune, J. and Valerdi, R., "Considerations for Successful Reuse in Systems Engineering," AIAA Space 2008, San Diego, CA, September 2008.
- Wang, G. and Rice, J., "Considerations for a Generalized Reuse Framework for System Development," Proceedings of the 21st INCOSE International Symposium, June 2011.
- Peña, M. Quantifying the Impact of Requirements Volatility on Systems Engineering Effort. Ph.D. Dissertation. University of Southern California. August 2012.
- Fortune, J. and Valerdi, R., "A Framework for Systems Engineering Reuse," Systems Engineering, 16(2), 2013.

# Quantifying Reuse Framework in Extended COSYSMO (3.0)

$$Project\ Effort = DWR\ Effort + DFR\ Effort$$

$$PM_{DWR+DFR} = A_1 \cdot \left[ \sum_k \left( \sum_r w_r (w_{e,k} \Phi_{e,k} + w_{n,k} \Phi_{n,k} + w_{d,k} \Phi_{d,k}) \right) \right]^{E_1} \cdot CEM_1$$

$$+ A_2 \cdot \left[ \sum_k \left( \sum_q w_q (w_{e,k} \Psi_{e,k} + w_{n,k} \Psi_{n,k} + w_{d,k} \Psi_{d,k}) \right) \right]^{E_2} \cdot CEM_2$$

Where:

**PM<sub>DWR</sub>** = effort in Person Hours/Months (Nominal Schedule)

**A<sub>1</sub>** = DWR constant derived from historical project data

**k** = {REQ, IF, ALG, SCN}

**r** = {New, Implemented, Modified, Deleted, Adopted, Managed}

**w<sub>r</sub>** = weight for defined levels of size driver reuse

**w<sub>x</sub>** = weight for “easy”, “nominal”, or “difficult” size driver

**Φ<sub>x</sub>** = quantity of “k” size driver

**E<sub>1</sub>** = represents diseconomy of scale in DWR

**CEM<sub>1</sub>** = composite effort multiplier for DWR

Where:

**PM<sub>DFR</sub>** = effort in Person Hours/Months (Nominal Schedule)

**A<sub>2</sub>** = DFR constant derived from historical project data

**k** = {REQ, IF, ALG, SCN}

**q** = {Conceptualized, Designed, Built, Validated}

**w<sub>r</sub>** = weight for defined levels of size driver reuse

**w<sub>x</sub>** = weight for “easy”, “nominal”, or “difficult” size driver

**Φ<sub>x</sub>** = quantity of “k” size driver

**E<sub>2</sub>** = represents diseconomy of scale in DFR

**CEM<sub>2</sub>** = composite effort multiplier for DFR

# Example Scenario #1 – Modification of Fielded System

## *Modification of Fielded System:*

- *There are 20 heritage requirements that were previously Designed for Reuse and are satisfied through the existing physical architecture*
- *The customer has decided to delete 10 requirements and levy 5 requirements that have not been previously analyzed*
- *The deletion of the requirements results in the modification of 3 of the 5 heritage interfaces*
- *There are no changes to the 3 heritage algorithms.*

## **DWR**

### ***COSYSMO System-level Cost Drivers:***

*New system requirements: 5*

*Modified system requirements: 20*

*Deleted system requirements: 10*

*New system interfaces: 3*

*Modified system interfaces: 2*

*Adopted algorithms: 3*



# Example Scenario #2 – Refactoring For Reuse

## *Standard API Development:*

- *Generalize existing functionalities and services into reusable libraries with standardized APIs during the development of the current system, encapsulating*
  - *25 system requirements*
  - *7 system interfaces*
  - *2 system critical algorithms*
  - *And can potentially impact one operational sequence*

**DFR**

## ***COSYSMO System-level Cost Drivers:***

*Validated for Reuse Requirements: 25*

*Validated for Reuse Interfaces: 7*

*Validated for Reuse Algorithms: 2*

*Adopted Op. Scenario: 1*

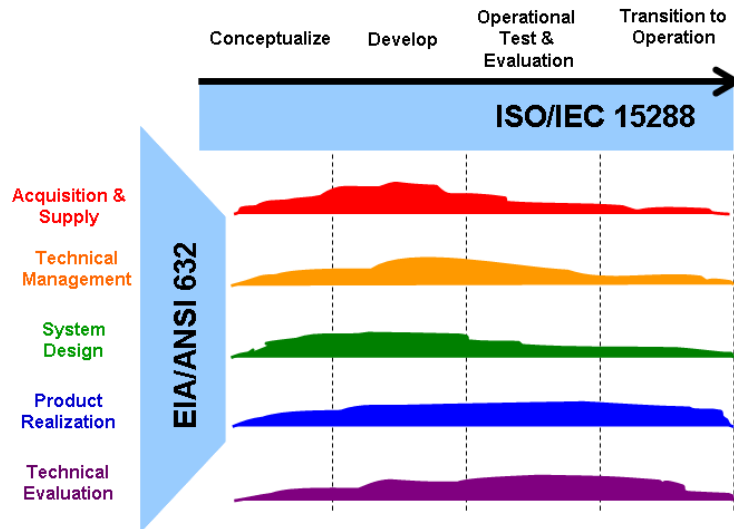




# Determining the Coefficients

$$PM_{DWR+DFR} = A_1 \cdot \left[ \sum_k \left( \sum_r w_r (w_{e,k} \Phi_{e,k} + w_{n,k} \Phi_{n,k} + w_{d,k} \Phi_{d,k}) \right) \right]^{E_1} \cdot CEM_1$$

$$+ A_2 \cdot \left[ \sum_k \left( \sum_q w_q (w_{e,k} \Psi_{e,k} + w_{n,k} \Psi_{n,k} + w_{d,k} \Psi_{d,k}) \right) \right]^{E_2} \cdot CEM_2$$



EIA 632 Fundamental Process	Phases			
	Conceptualize	Develop	Operational Test & Eval.	Transition To Operation
Acquisition & Supply	$\mu_{11}$	$\mu_{12}$	$\mu_{13}$	$\mu_{14}$
	1.96%	3.57%	0.91%	0.56%
Technical Management	$\mu_{21}$	$\mu_{22}$	$\mu_{23}$	$\mu_{24}$
	3.74%	6.46%	4.25%	2.55%
System Design	$\mu_{31}$	$\mu_{32}$	$\mu_{33}$	$\mu_{34}$
	10.20%	12.00%	5.10%	2.70%
Product Realization	$\mu_{41}$	$\mu_{42}$	$\mu_{43}$	$\mu_{44}$
	1.95%	4.50%	4.80%	3.75%
Technical Evaluation	$\mu_{51}$	$\mu_{52}$	$\mu_{53}$	$\mu_{54}$
	5.58%	8.37%	12.40%	4.65%

# Delphi in Progress

- To correlate the reuse categories to SE activities

Categories of Reusable Artifacts Feeding into the DFR Process		Concept / CONOPS	Logical Architecture	Physical Architecture	Developed Product Component	Deployed in End System	Physical Architecture	Developed Product Component	Deployed in End System	Developed Product Component	Deployed in End System	Product Component	Deployed in End System	Developed Product Component	Deployed in End System	Deployed in End System
EIA/ANSI 632 Process	EIA/ANSI 632 Task	New			Modified / Implemented			Adapted			Deleted			Adopted		
Acquisition and Supply	1. Product Supply	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
	2. Product Acquisition	x	x	x	x	x	x	x	x	x						
	3. Supplier Performance	x	x	x	x	x	x	x	x	x				x	x	x
	4. Process Implementation Strategy	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
	5. Technical Effort Definition	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Technical Management	6. Schedule and Organization	x	x	x	x	x	x	x	x	x	x	x	x			
	7. Technical Plans	x	x	x	x	x	x	x	x	x	x	x	x			
	8. Work Directives	x	x	x	x	x	x	x	x	x	x	x	x			
	9. Progress Against Plans and Schedules	x	x	x	x	x	x	x	x	x	x	x	x			
	10. Progress Against Requirements	x	x	x	x	x	x	x	x	x	x	x	x			
	11. Technical Reviews	x	x	x	x	x	x	x	x	x	x	x	x			
	12. Outcomes Management	x	x	x	x	x	x	x	x	x	x	x	x			
	13. Information Dissemination	x	x	x	x	x	x	x	x	x	x	x	x			
	14. Acquirer Requirements	x	x	x	x	x	x	x	x	x	x	x	x			
	15. Other Stakeholder Requirements	x	x	x	x	x	x	x	x	x	x	x	x			
System Design	16. System Technical Requirements	x	x	x	x	x	x	x	x	x	x	x	x			
	17. Logical Solution Representations	x	x	x	x	x										
	18. Physical Solution Representations	x	x	x	x	x	x	x	x	x	x	x	x			
	19. Specified Requirements	x	x	x	x	x	x	x	x	x	x	x	x			
Product Realization	20. Implementation	x	x	x	x	x	x	x	x							
	20 a. Integration	x	x	x	x	x	x	x	x	x	x	x	x			
Technical Evaluation	21. Transition to Use	x	x	x	x	x	x	x	x	x	x					
	22. Effectiveness Analysis	x	x	x	x	x	x	x	x							
	23. Tradeoff Analysis	x	x	x	x	x	x	x	x							
	24. Risk Analysis	x	x	x	x	x	x	x	x	x	x					
	25. Requirements Statements Validation	x	x	x	x	x	x	x	x	x	x	x	x	x	x	
	26. Acquirer Requirements Validation	x	x	x	x	x	x	x	x	x	x	x	x	x	x	
	27. Other Stakeholder Requirements Validation	x	x	x	x	x	x	x	x	x	x	x	x	x	x	
	28. System Technical Requirements Validation	x	x	x	x	x	x	x	x	x	x	x	x	x	x	
	29. Logical Solution Representations Validation	x	x	x	x	x										
	30. Design Solution Verification	x	x	x	x	x	x	x	x	x	x	x	x			
	31. End Product Verification	x	x	x	x	x	x	x	x	x	x	x	x	x	x	
	32. Enabling Product Readiness	x	x	x	x	x	x	x	x	x	x	x	x	x	x	
	33. End Products Validation	x	x	x	x	x	x	x	x	x	x	x	x	x	x	

Categories of Reusable Artifacts Coming Out of the DFR Process			Concept / CONOPS	Logical Architecture	Physical Architecture	Developed Product Component	Deployed in End System
EIA/ANSI 632 Process	EIA/ANSI 632 Task	No DFR	Conceptualized For Reuse	Designed For Reuse	Constructed For Reuse	Validated For Reuse	
Acquisition and Supply	1. Product Supply					x	x
	2. Product Acquisition					x	x
	3. Supplier Performance					x	x
	4. Process Implementation Strategy		x	x	x	x	x
Technical Evaluation	5. Technical Effort Definition		x	x	x	x	x
	6. Schedule and Organization		x	x	x	x	x
	7. Technical Plans		x	x	x	x	x
	8. Directives		x	x	x	x	x
	9. Progress Against Plans and Schedules		x	x	x	x	x
	10. Progress Against Requirements		x	x	x	x	x
	11. Technical Reviews		x	x	x	x	x
	12. Outcomes Management		x	x	x	x	x
	13. Information Dissemination		x	x	x	x	x
	14. Acquirer Requirements		x	x	x	x	x
	15. Other Stakeholder Requirements		x	x	x	x	x
	16. System Technical Requirements		x	x	x	x	x
	17. Logical Solution Representations		x	x	x	x	x
	18. Physical Solution Representations				x	x	x
	19. Specified Requirements				x	x	x
	20. Implementation					x	x
	21. Transition to Use						x
	22. Effectiveness Analysis		x	x	x	x	x
	23. Tradeoff Analysis		x	x	x	x	x
	24. Risk Analysis		x	x	x	x	x
25. Requirements Statements Validation		x	x	x	x	x	
26. Acquirer Requirements Validation		x	x	x	x	x	
27. Other Stakeholder Requirements Validation		x	x	x	x	x	
28. System Technical Requirements Validation		x	x	x	x	x	
29. Logical Solution Representations Validation		x	x	x	x	x	
30. Design Solution Verification				x	x	x	
31. End Product Verification						x	x
32. Enabling Product Readiness							x
33. End Products Validation							x

Participants Needed!



# Conclusion

- Described a generalized Reuse Framework with two complementary processes – DFR and DWR
- Defined a quantitative cost estimating relationship in extended COSYSMO
- Improved ability to conduct comprehensive cost trades for investment decisions and product line management
- Work in progress in calibrating the model
- Please join us by participating the Delphi
  - If interested, leave your business card with us at the end of this presentation!





# Questions and Comments

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