



**26<sup>th</sup>** annual **INCOS**  
international symposium

Edinburgh, UK  
July 18 - 21, 2016

# Reinventing the ConOps for Innovative Systems Development

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# Current State



- **ConOps and OpsCon**

OpsCon - user-oriented document that describes system characteristics of the to-be-delivered system from the user's viewpoint.

ConOps - describes the organization's assumptions or intent in regard to an overall operation or series of operations of the business with using the system to be developed, existing systems, and possible future systems.

(INCOSE Handbook v4 / ISO/IEC/IEEE 29148:2011)

# Current State



- **Needfinding**

the **critical** part of the **human-centric** innovation approach "Design Thinking", **empathy** of users/stakeholders/teammemebers, enabling activities across the early phases from problem re(defination) til the system validation (Leifer and Steinert, 2011)

# NIX



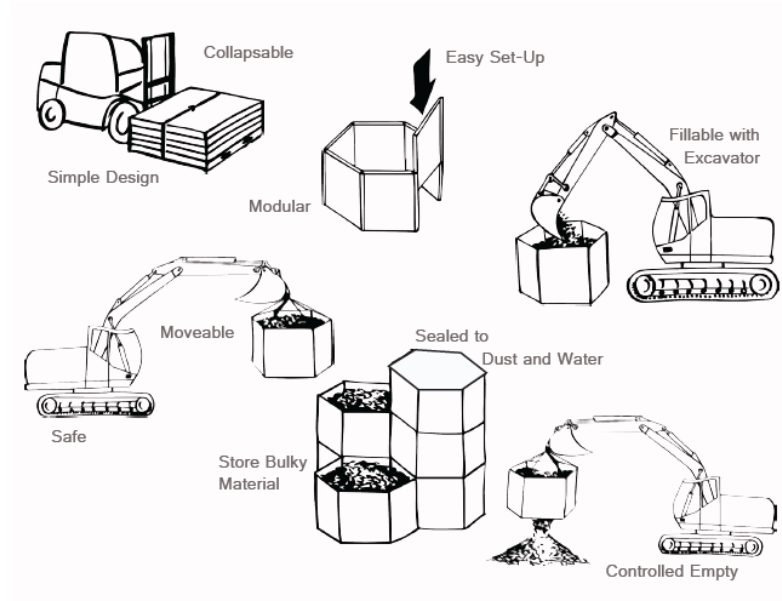
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## URBAN MINING



**ME310**  
DESIGN INNOVATION

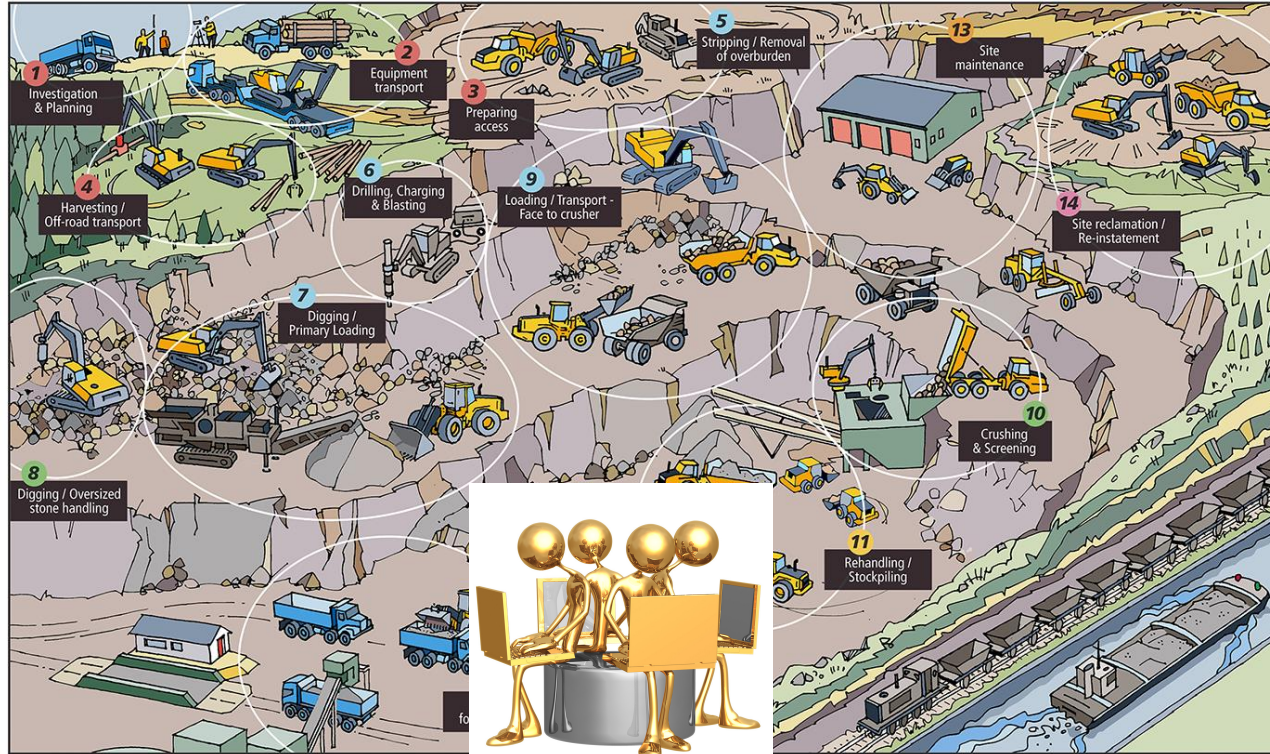


# SARPA

## Safe and Robust Platform for Automated Vehicles



# SARPA





# SARPA



There can be only  
one...  
Well defined



# User focused ConOps



- User-oriented document that describes system characteristics of the to-be-delivered system and the system of systems from the **user's** viewpoint.



# Usage



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Generic life cycle (ISO/IEC/IEEE 15288:2015)

Concept stage	Development stage	Production stage	Utilization stage	Retirement stage
			Support stage	

Typical high-tech commercial systems integrator

Study period				Implementation period			Operations period	
User requirements definition phase	Concept definition phase	System specification phase	Acq prep phase	Source select phase	Development phase	Verification phase	Deployment phase	Operations and maintenance phase
								Deactivation phase

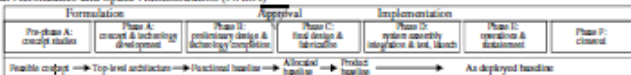
Typical high-tech commercial manufacturer

Study period			Implementation period			Operations period		
Product requirements phase	Product definition phase	Product development phase	Eng. model phase	Internal test phase	External test phase	Full scale production phase	Manufacturing, sales, and support phase	Deactivation phase

US Department of Defense (DoD)

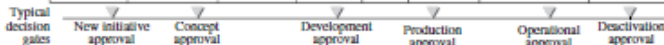


National Aeronautics and Space Administration (NASA)



US Department of Energy (DoE)

Project planning period			Project execution			Mission	
Pre-project	Preconceptual planning	Conceptual design	Preliminary design	Final design	Construction	Acceptance	Operations



**FIGURE 3.3** Comparisons of life cycle models. Derived from Forsberg et al. (2005), Figure 7.2. Reprinted with permission from Kevin Forsberg. All other rights reserved.

ALWAYS

# Documenting

- Word or Models or whatever...

VOLVO CONSTRUCTION EQUIPMENT

2013-03-10: The original Report has been modified by Peter Sjöberg. Emerging Technologies. Aerial phases has also been added at the end of the document.

Volvo Construction Equipment

Project name	Q1	Page	1 (10)
Project number	77400 Johan Sjöberg, Ulrich Pass, Joakim Unnebeck	Date	2014-02-04
Version	Rev	Internal	Internal
Revision	XXXXXXX	Drawn	

Author: Peter Sjöberg 2014

## 1. Introduction

The Skanska site Vikens Kross is a potential site for the project, here is the process described with focus on the first part of the process. The capacity of the quarry is 1.3 M ton/year and is one of the larger sites in Sweden. On the site there is one asphalt plant and two concrete plants which are mainly fed by the quarry. The quarry is located at Hisslingen in Örebro and feed main parts of the area with material.

## 2. Site visit

The site was visited January 20 2014, light snow and pretty cold. Visitors from Volvo CE were Ulrich Pass, Johan Sjöberg and Joakim Unnebeck together with Niklas Thulin from DIT. Contact person from Skanska were Anders Sunesson and Site manager Joakim Käpynen.

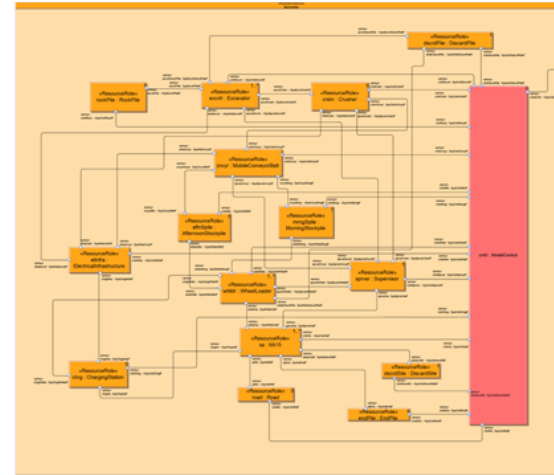
## 3. The process step by step

In November 2013 was the previous stationary crusher replaced by a mobile crusher, which is still being tuned to achieve as good performance as possible. The site is large and can be divided in separate process steps.

The material is rather homogenous over the location. The material is taken at one place today and there will be material available for the coming three years. However, in 2017 the material will be taken from a new location. Travel distance is about the same from both places but the elevation difference is different.



Figure 1: EC100 feeding crusher and CAT 335 for stacking/transporting (driving on the top)



# Main take away



- Use and update the ConOps/OpsCon, at the last, through the complete development life cycle
- Needfinding is an excellent way of gathering the information



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