



26th annual **INCOSE**
international symposium

Edinburgh, UK
July 18 - 21, 2016

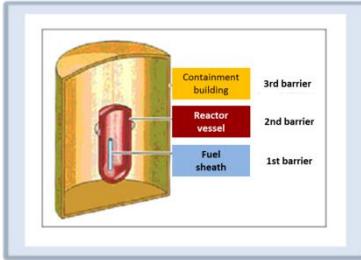
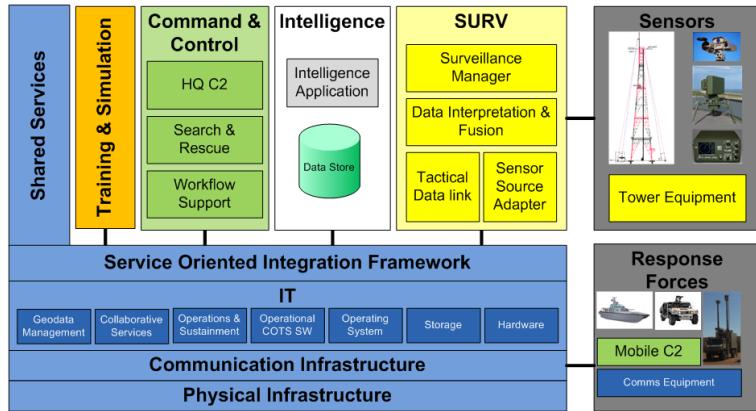
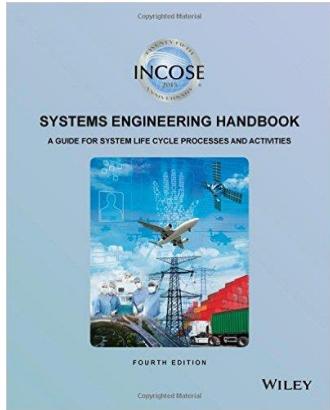
Immune system and cyber security

Architectural parallels between
biological and engineered
solutions in defence and security

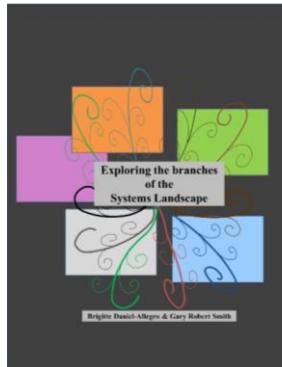
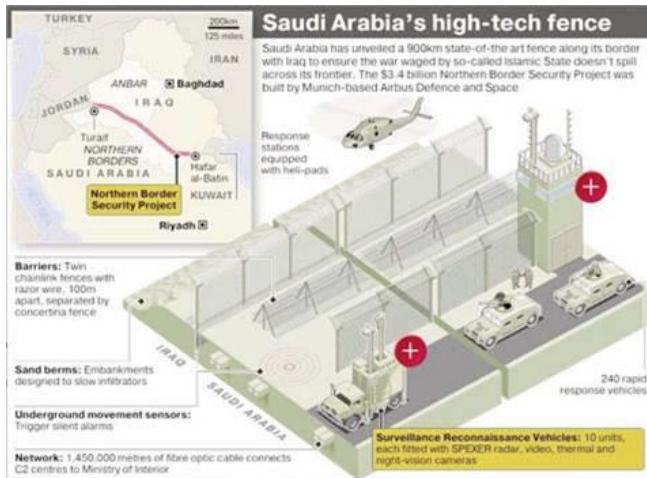
Brigitte DANIEL ALLEGRO & Gary Robert SMITH

brigitte.daniel.allegro@gmail.com & gary.r.smith@airbus.com

Our background

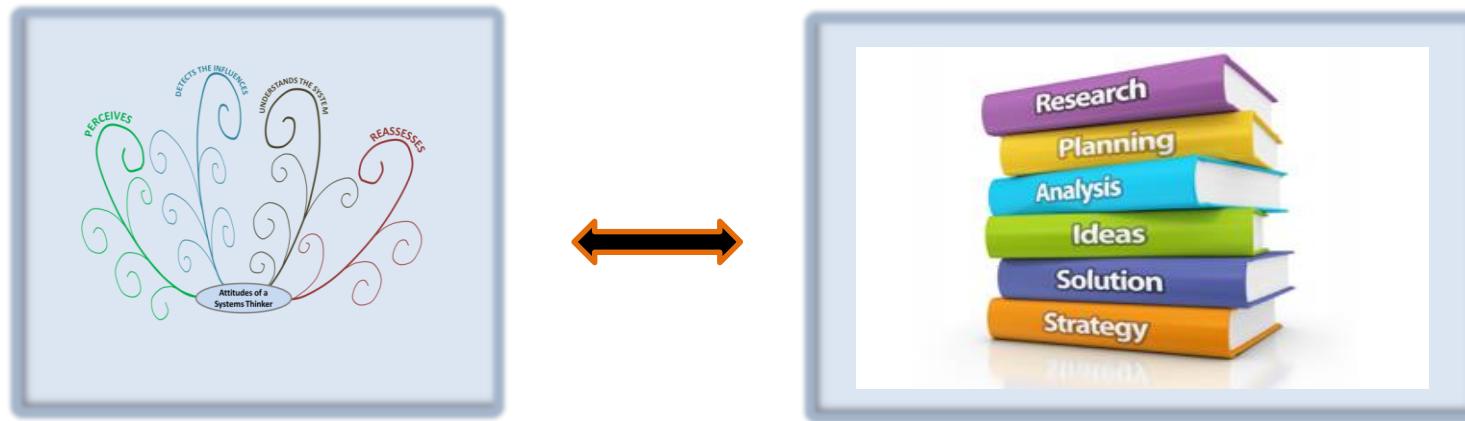


Edinburgh, UK
July 18 - 21, 2016



Aims of the research

to **explore** the parallels between
biological systems and engineered systems
using the *Systems Tree* – a map of systems thinking concepts



Patterns in biology, engineering in the mind of systemists

Content of the talk

Architectural parallels between biological and engineered solutions in defence and security

1

An emerging
framework for
systems
thinking &
acting

2

Similarity,
analogy &
metaphor
used
in modelling

3

Exploring trade-
off in complex
distributed-
autonomous-
adaptive systems

4

Defence &
Security System
in the context of
Influenza

5

Reflection
on our
exploration

Architectural parallels between biological and engineered *solutions* in defence and security

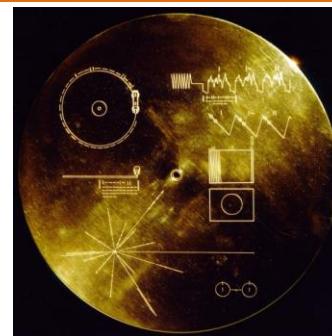
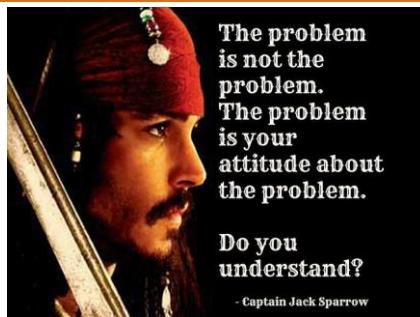
1

An emerging framework for systems thinking & acting

Systems Thinking

System Thinking is what you have to do when you are faced with the inexplicable*

It changes your attitude about your thinking.



*unaccountable, unexplainable, incomprehensible, unfathomable, impenetrable, insoluble, unsolvable, baffling, puzzling, perplexing, mystifying, bewildering, mysterious, strange, weird, abstruse, enigmatic, beyond comprehension, beyond understanding.../...

When faced with chaos and complexity



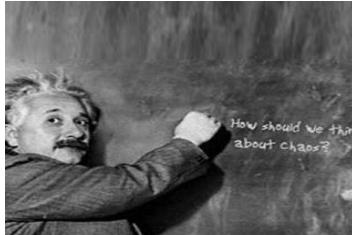
Edinburgh, UK
July 18 - 21, 2016

Unknown "What"

The perceiver lacks the mental models to comprehend the behaviour of these systems



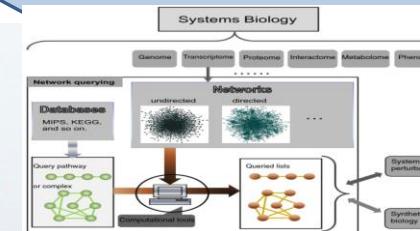
New theories and concepts



Science is inadequate to predict why these systems behave as they do

Structures Patterns

Limited "How" Analysis can be used to explain how these systems behave as they do



Design Application

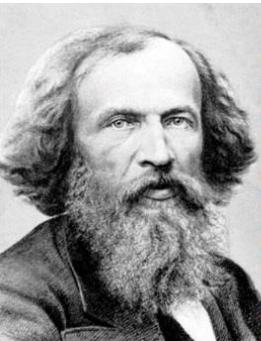


Established common wisdom

Systems that everyone apparently understands

Leaps of faith

Without system science, we remain alsystemists



"It is the function of science to discover the existence of a general reign of order in nature and to find the causes governing this order. And this refers in equal measure to the relations of man - social and political - and to the entire universe as a whole."

Dmitri Mendeleev

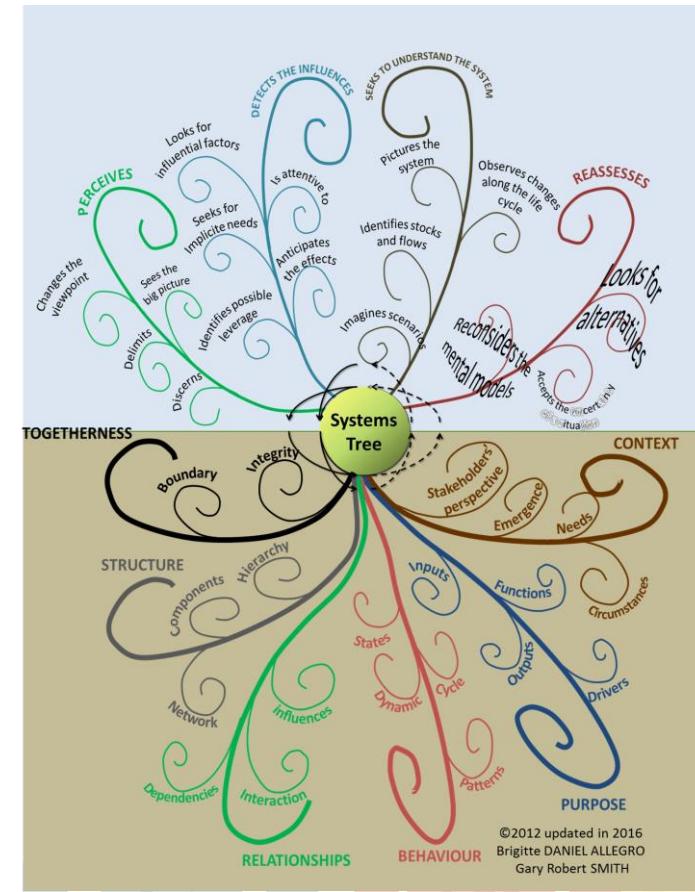
SYMBOLS OF THE ALCHEMISTS AND THEIR SIGNIFICATIONS.					
Fire.	Air.	Water.	Water.	Earth.	
Lead.	Tin.	Iron.	Gold.	Copper.	Mercury.
Silver.					
Antimony.	Arsenic.	Aqua Vitæ.	Borax.	To Purify.	
Cinnabar.	Caput Mortuum.	An Oil.	Saltpeter.	Magnet.	

Periodic Table of the Elements																	
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18
H	He	Li	Be	B	C	N	O	F	Ne	Na	Mg	Al	P	S	Cl	Ar	Ca
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
Hydrogen	Helium	Lithium	Boron	Boron	Carbon	Nitrogen	Oxygen	Fluorine	Neon	Magnesium	Aluminum	Phosphorus	Sulfur	Chlorine	Argon	Calcium	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	14.007	15.999	18.998	20.179	22.990	24.312	26.987	28.974	30.974	31.974	39.948	
1.008	4.003	6.941	9.012	10.81	12.011	1											

Candidate elemental framework



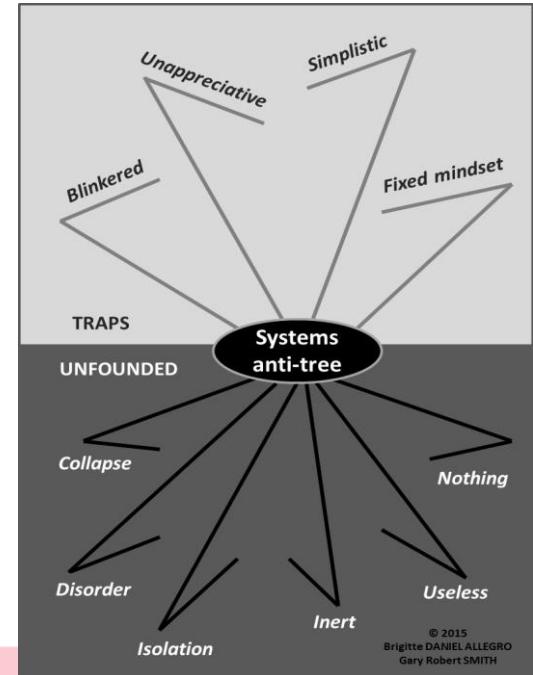
Edinburgh, UK
July 18 - 21, 2016



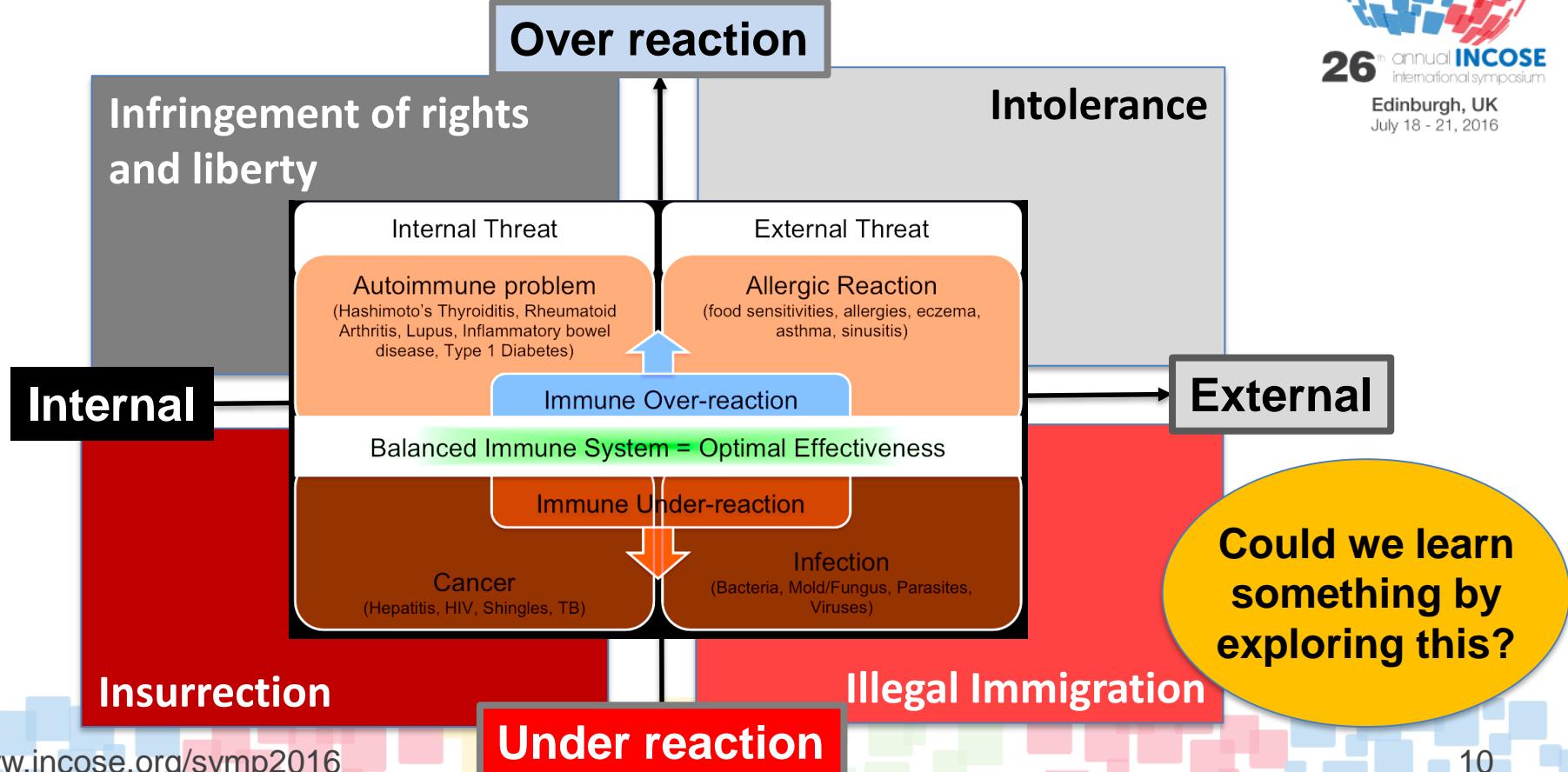
Systemists consider these **systemic mental models** when interacting with any situation

analogous to

Chemists considering chemical elements when interacting with chemical substances



Imagine facing the challenge to build our biological defence and security system

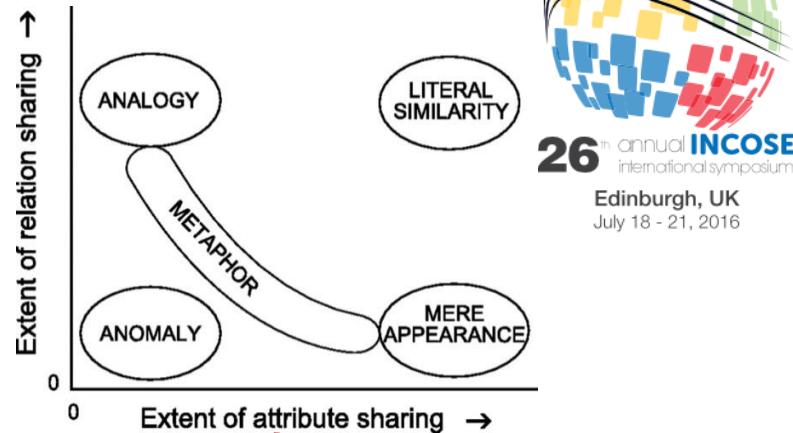
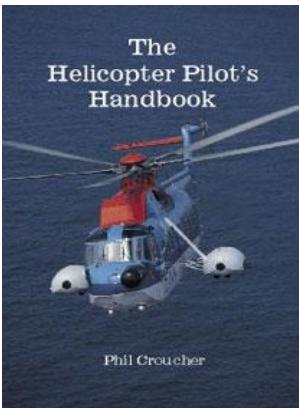


Architectural parallels between biological and engineered *solutions* in defence and security

2

Similarity, analogy & metaphor used in modelling

Our method for exploring



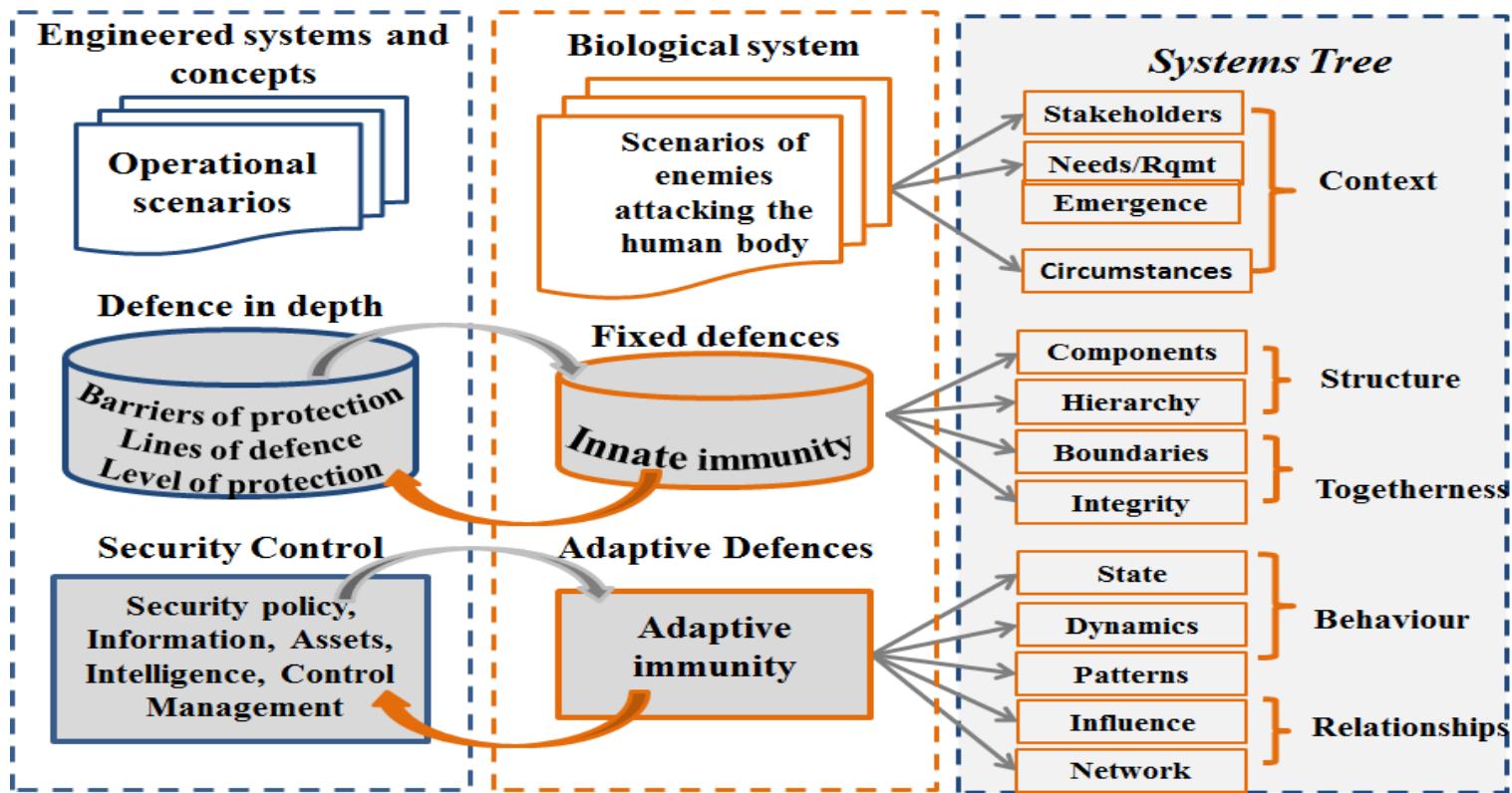
Embrace complexity and gather Data
Perceive Similarities
Try to **make sense** of it with **Analogy and Metaphor**
Formulate the big picture and attack Anomaly
Change viewpoint & Consider new and additional perspectives
Validate impressions with experts

Architectural parallels between biological and engineered *solutions* in defence and security

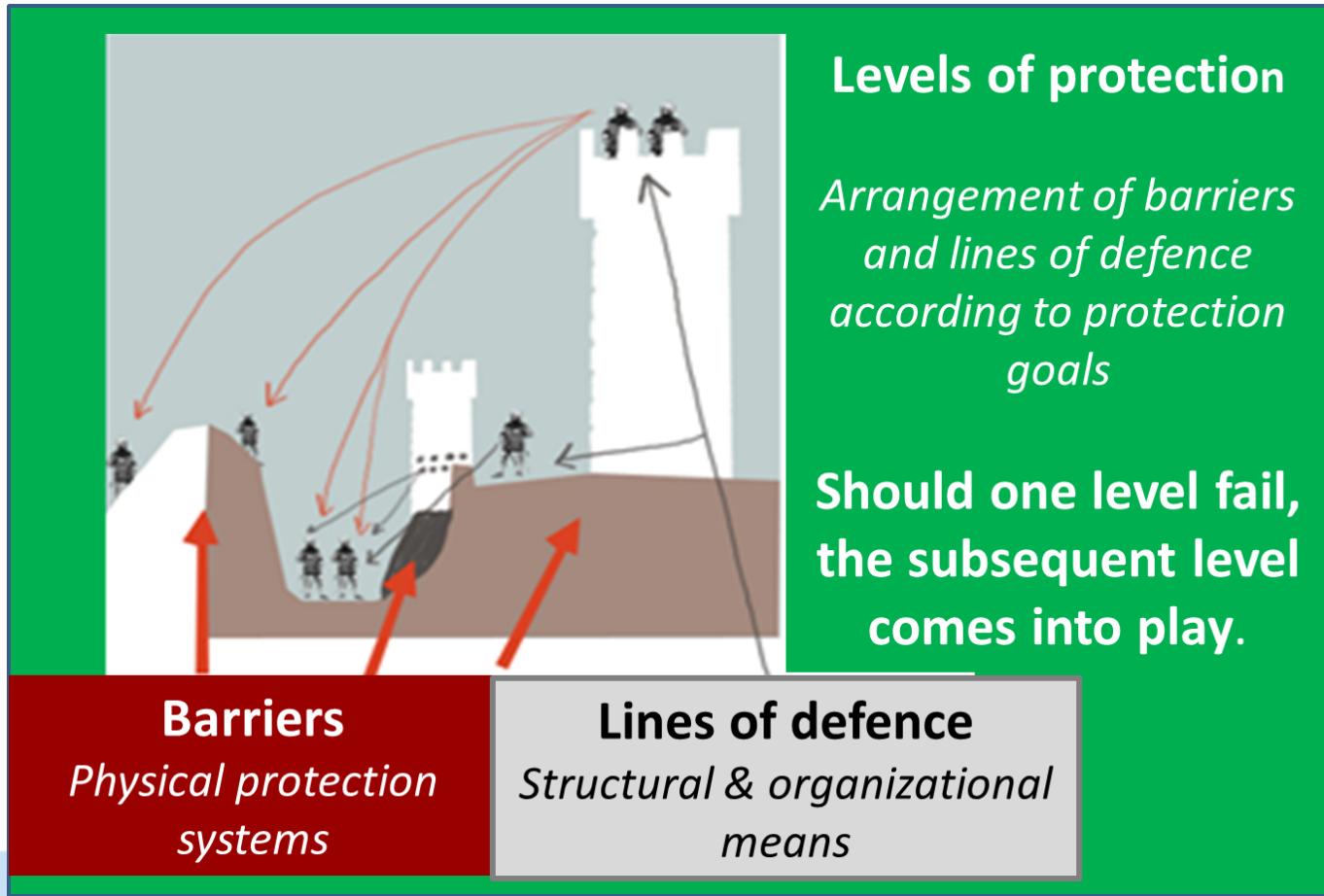
3

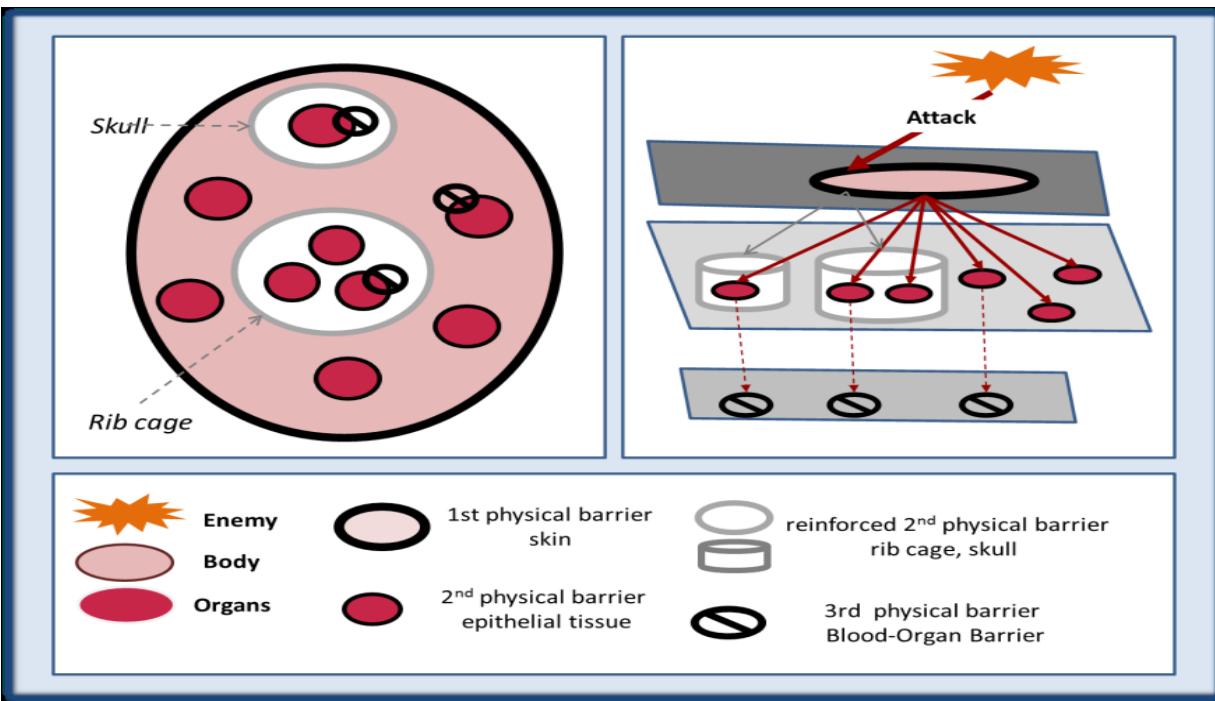
Exploring trade-off in complex distributed- autonomous- adaptive systems

Perceived similarities to explore



The three pillars of Defence in Depth (& Breadth ?)

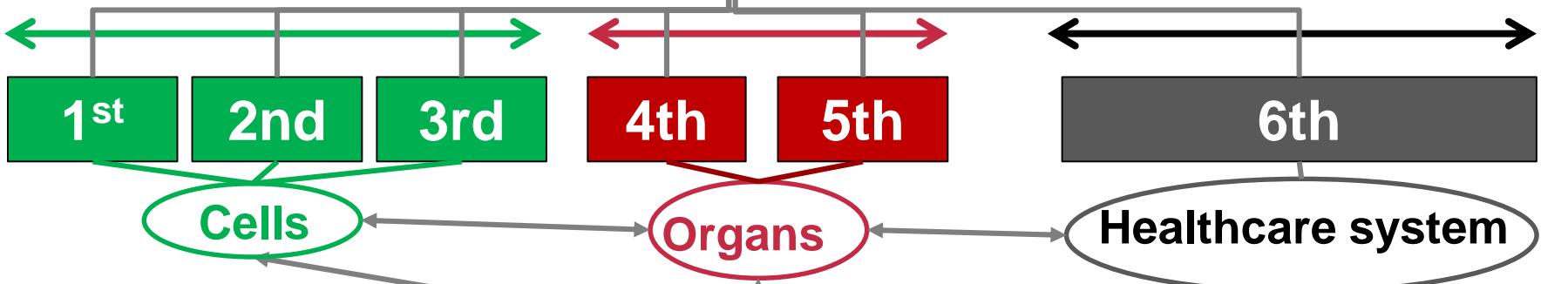




Lines of Defence

Structural means (Innate & adaptive)

detection & active protection systems, human/organism
interfaces, etc.



Organisational means (Innate & adaptive)
safety instructions, procedures, etc.

Lines of defence



Concepts of Biology-1st Canadian Edition 2015, Charles Molnar and Jane Gair

Vertebrate Immunity		
Innate Immune System		Adaptive Immune System
Physical Barriers	Internal Defenses	
• Skin, hair, cilia	• Inflammatory response	• Antibodies and the humoral immune response
• Mucus membranes	• Complement proteins	• Cell-mediated immune response
• Mucus and chemical secretions	• Phagocytic cells	• Memory response
• Digestive enzymes in mouth	• Natural killer (NK) cells	
• Stomach acid		

First line Second line Third line

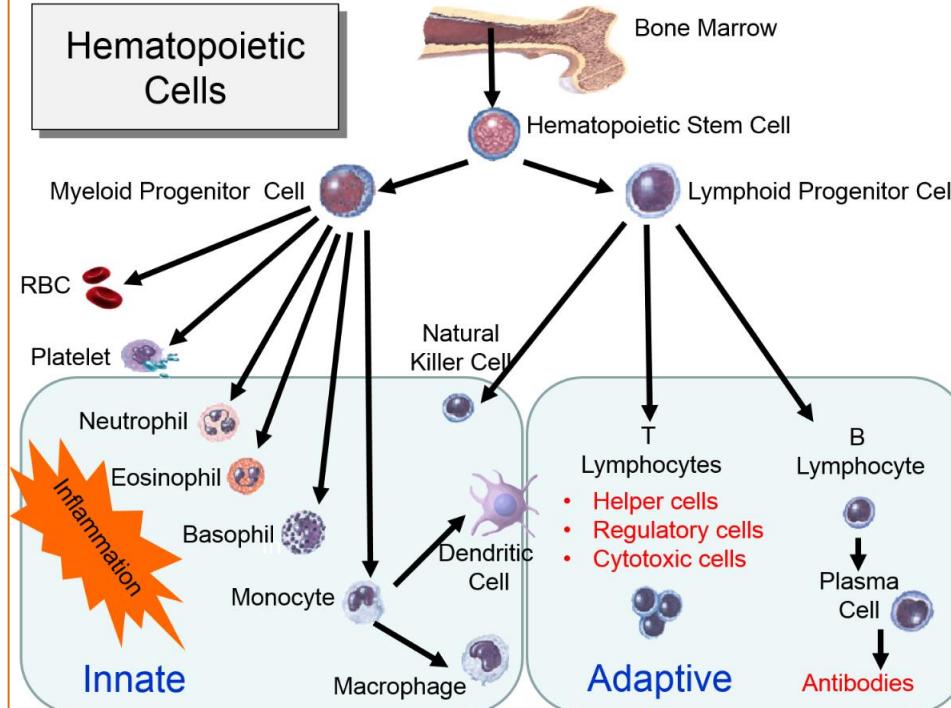
When you identify a new concept...
typically someone else has most
likely already had the same thought

DSS response forces

The various cells in the **Innate immune** system are analogous to **civil servants**. Fire fighters, waste disposal, healthcare, police.

Macrophages & Dendritic Cells in particular **provide intelligence** to the **Adaptive Immune System**.

During incidents **neutrophils are** usually the first on the scene.



The **Adaptive Immune** system works on **acquired intelligence**

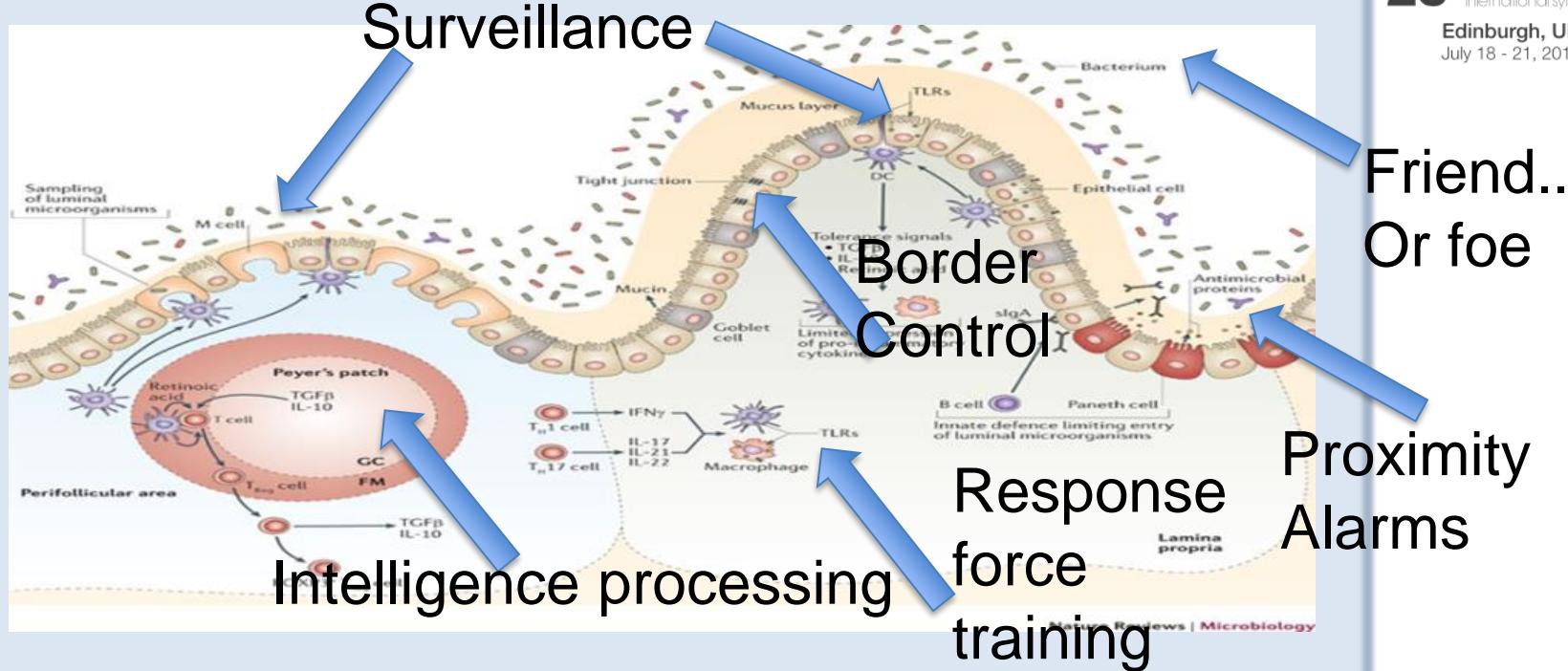
T cells mature in the Thymus, a **training & proving area** in **friend/foe detection**, where only the top 2% of the candidates pass.

B cell activity is antibody mediated. They are **supported in threat recognition** by **T cells**.

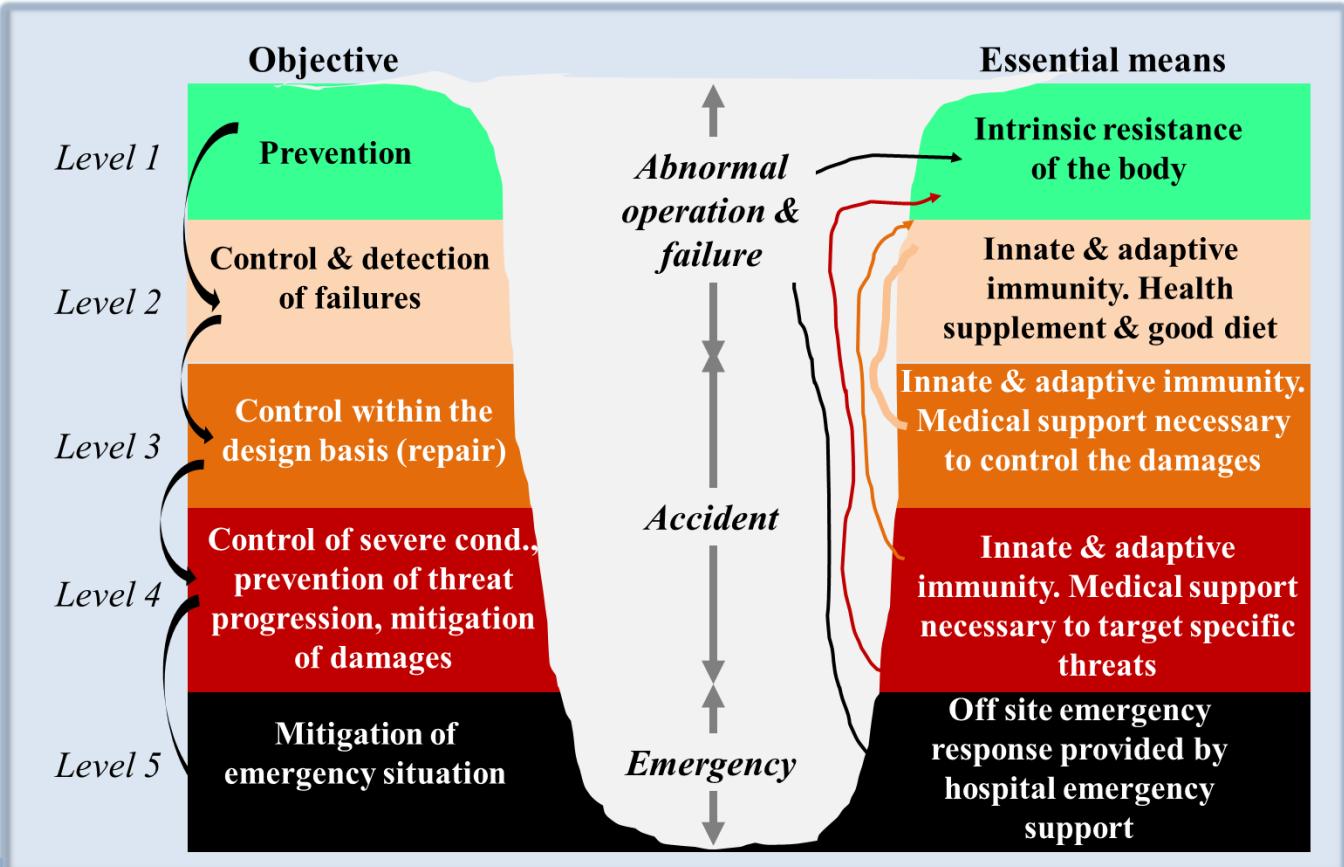
Operational Overview - Border Protection



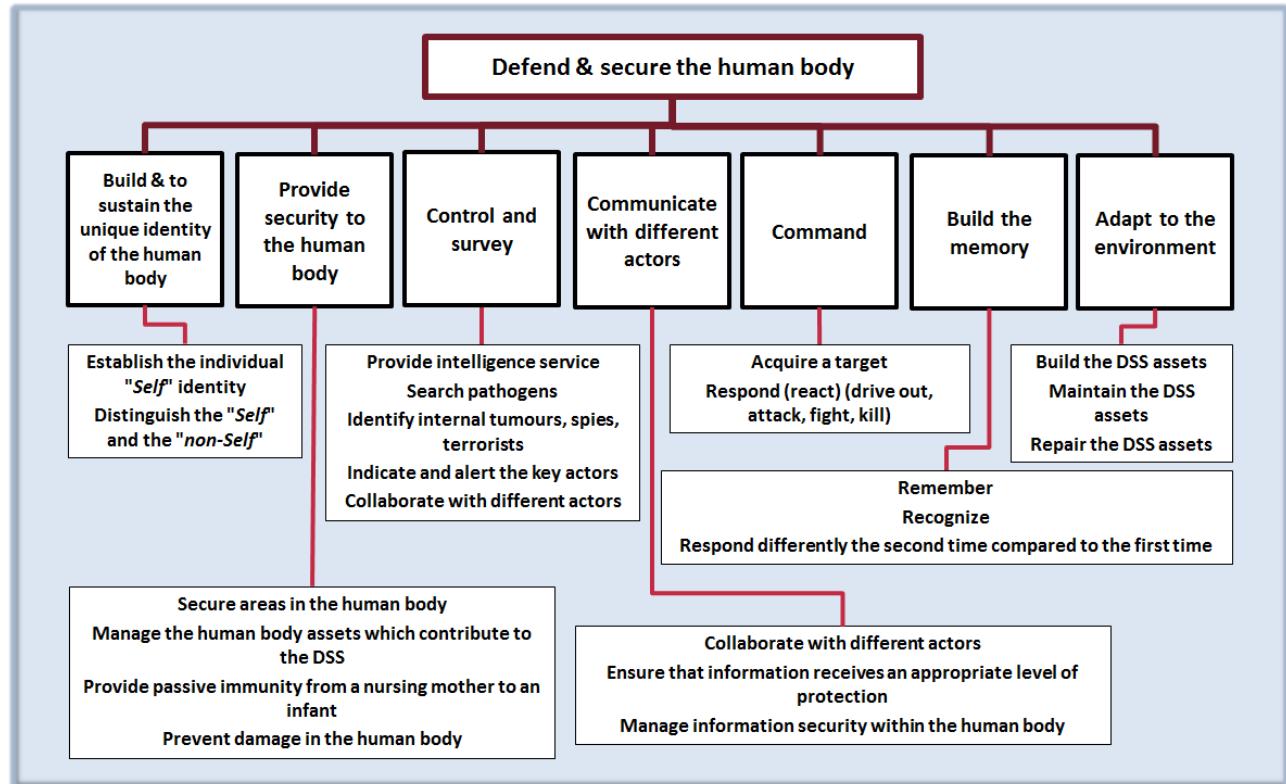
Edinburgh, UK
July 18 - 21, 2016



Levels of protections



The Defence and Security System functions...



The Defence and Security System architecture

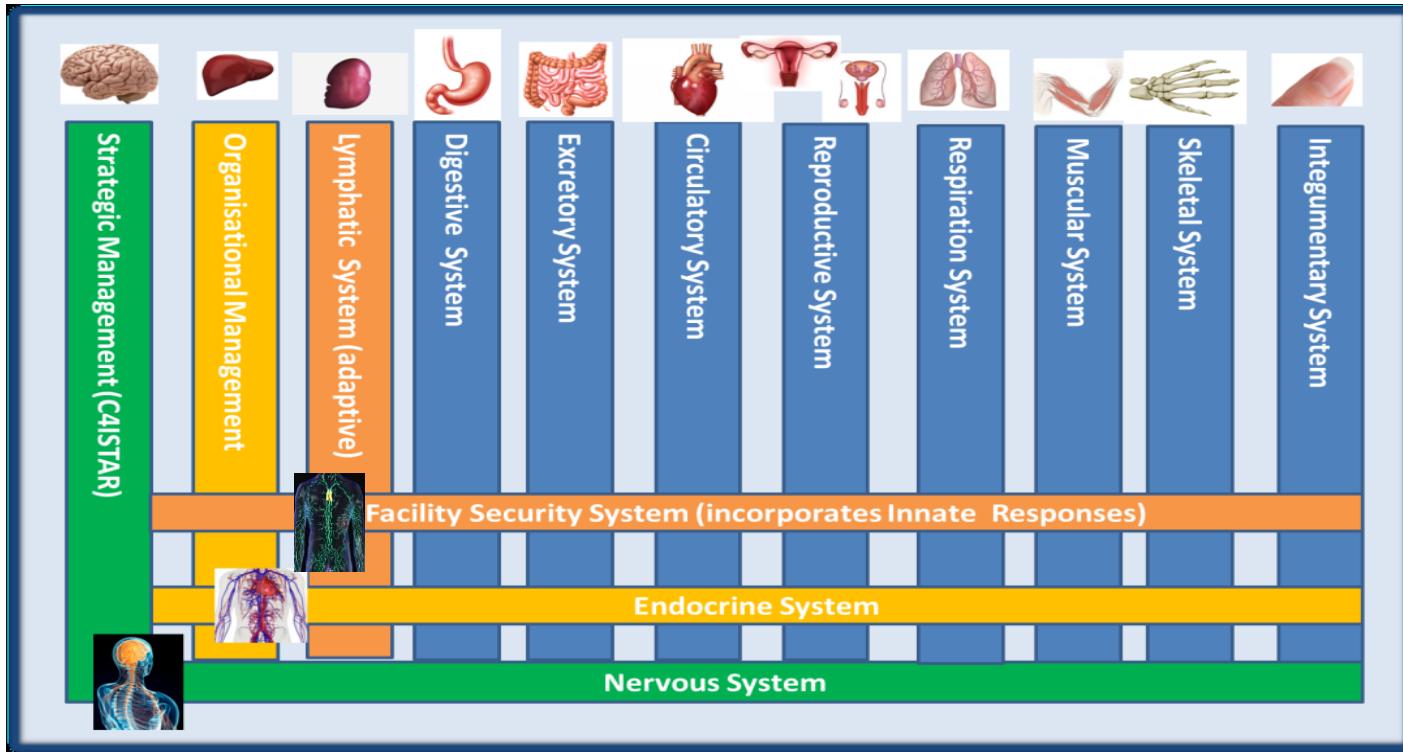


	Facility Security Systems (Includes Innate Responses)					Response systems (Lymphatic system / Adaptive Security Systems)					Endocrine system (Organisational Management Systems)			Peripheral Nervous System (Ti Systems)					
	Perimeter Defence Systems		Interior Defence Systems		Primary lymphoid organs		Secondary lymphoid organs			Axis of the Endocrine System			Autonomic		Som				
	Epithelia Tissues, Skull, vertebral column and Ribs	Mucosa and other Excretions from Epithelial Tissue	Commensal Biological Support	Civilian Service Support (Complement System)	Civilian Units (Myeloid progenitor or cells)	Bone Marrow (Matures B Cells)	Thymus (Matures T Cells)	Lymph Nodes (Includes Tonsils, Peyer's patches)	Lymph Vessels (Includes Ducts)	Spleen	Appendix	Military Response Units (NK, B and T Cells)	Gonad (HPG) (Sex)	Adrenal (HPA) (Stress)	Thyroid (HPT) (Infection)	Stomach (HPS) (Hunger)	Parasympathetic (Rest or Digest)	Sympathetic (Fight or Flight)	Som (Voluntary Movement)
Functions provided by the systems																			
	X				X							X							
To provide different physical barriers of protection	X																		
To provide chemical barriers of protection		X																	
To provide biological barriers of protection (commensal)			X																
To provide a protective coating for the mucous surfaces	X																		
To recruit agents of immune response				X	X			X	X	X		X		X	X		X		
												X							

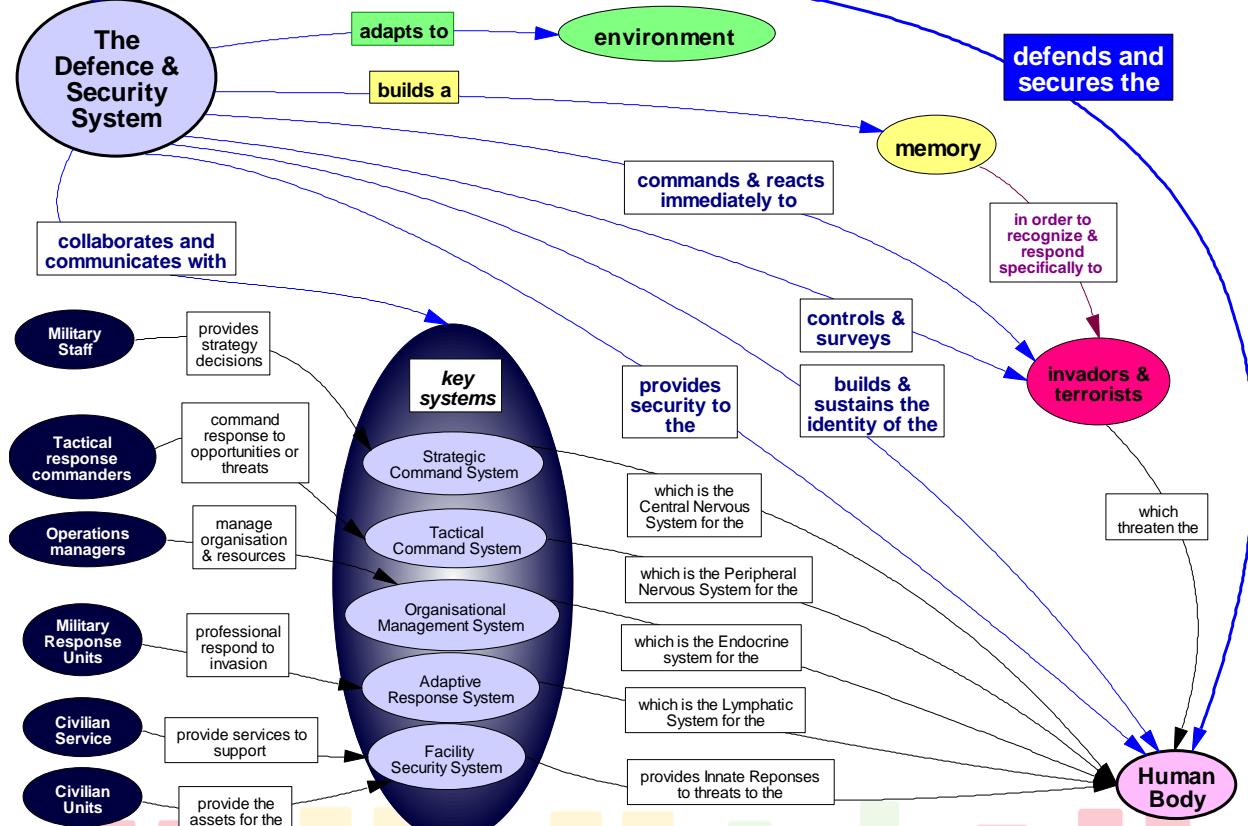
Defence and Security spans our systems of systems – Reconsidering our previous model



Edinburgh, UK
July 18 - 21, 2016

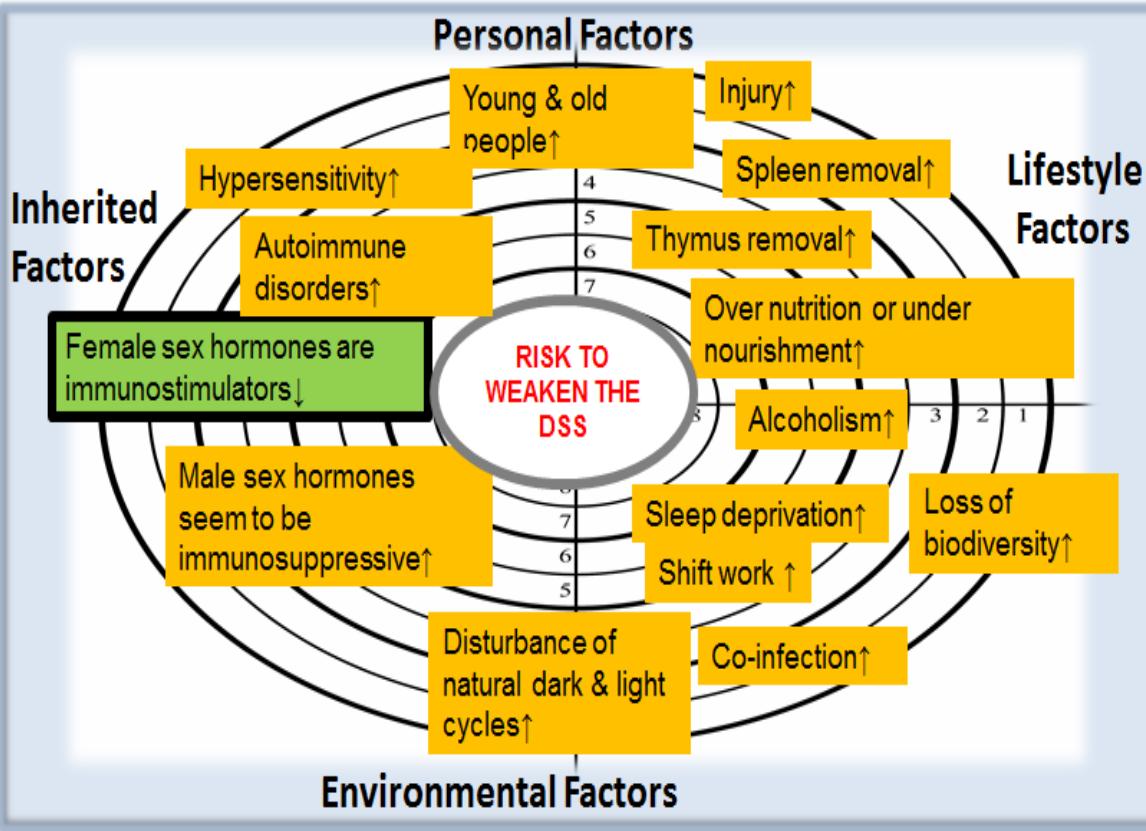


DSS functions, actors & roles



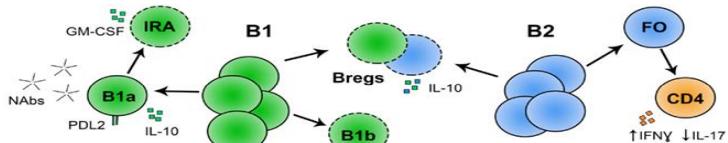
DSS functions, actors and roles

Many factors can throw our defence and security off balance

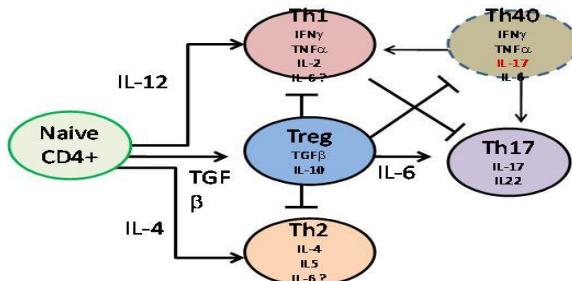


Understanding these influences
might give us some insight into
how our DSS functions
and the
compromises it takes

Old thinking used to be that Immune Cell phenotype (observable characteristics) once set was fixed...

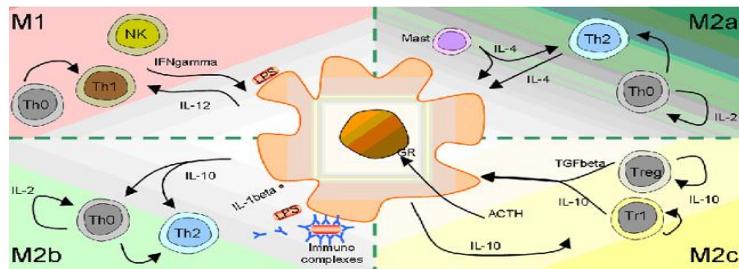


**B cell subsets in atherosclerosis,
Heather Perry et al. 2012**



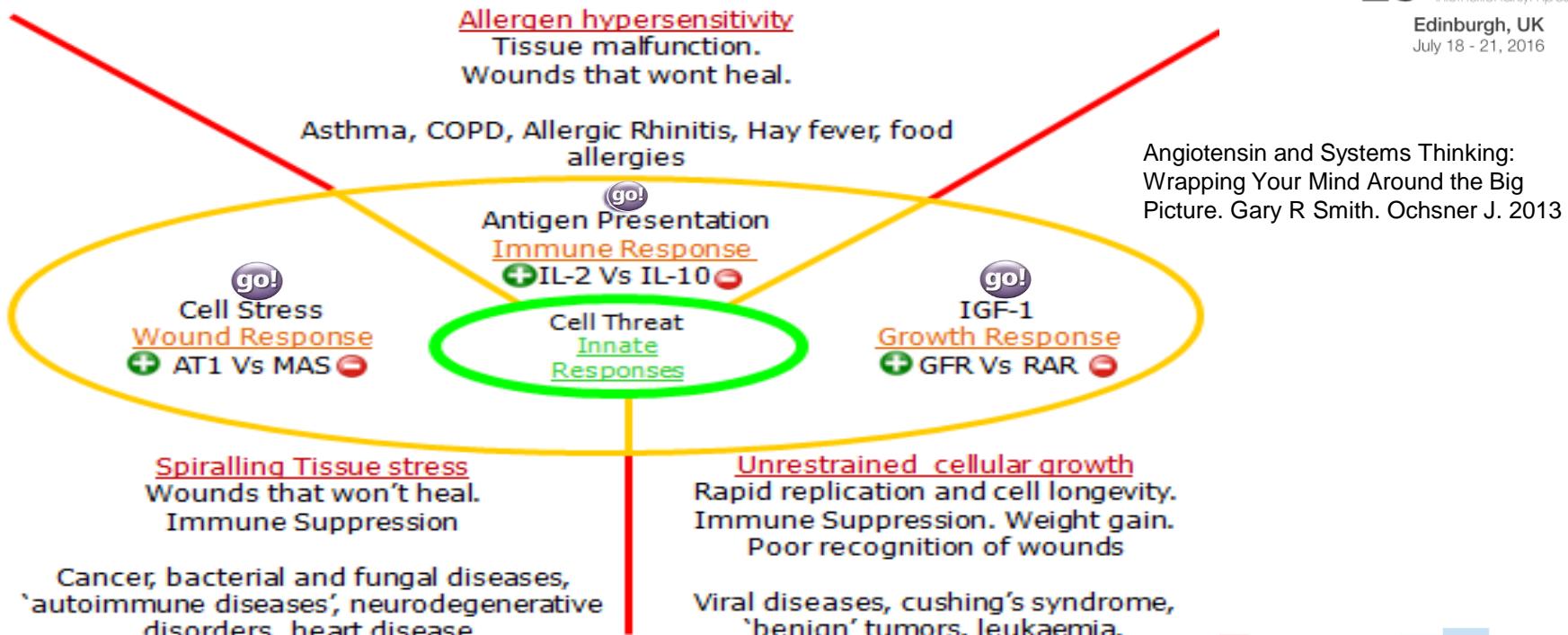
The Role of T Cells in Type 1 Diabetes. By David Wagner 2011.

Macrophage activation and polarization - Fernando Oneissi Martinez et al. 2008



...but this has changed,
especially in the last 5 years...

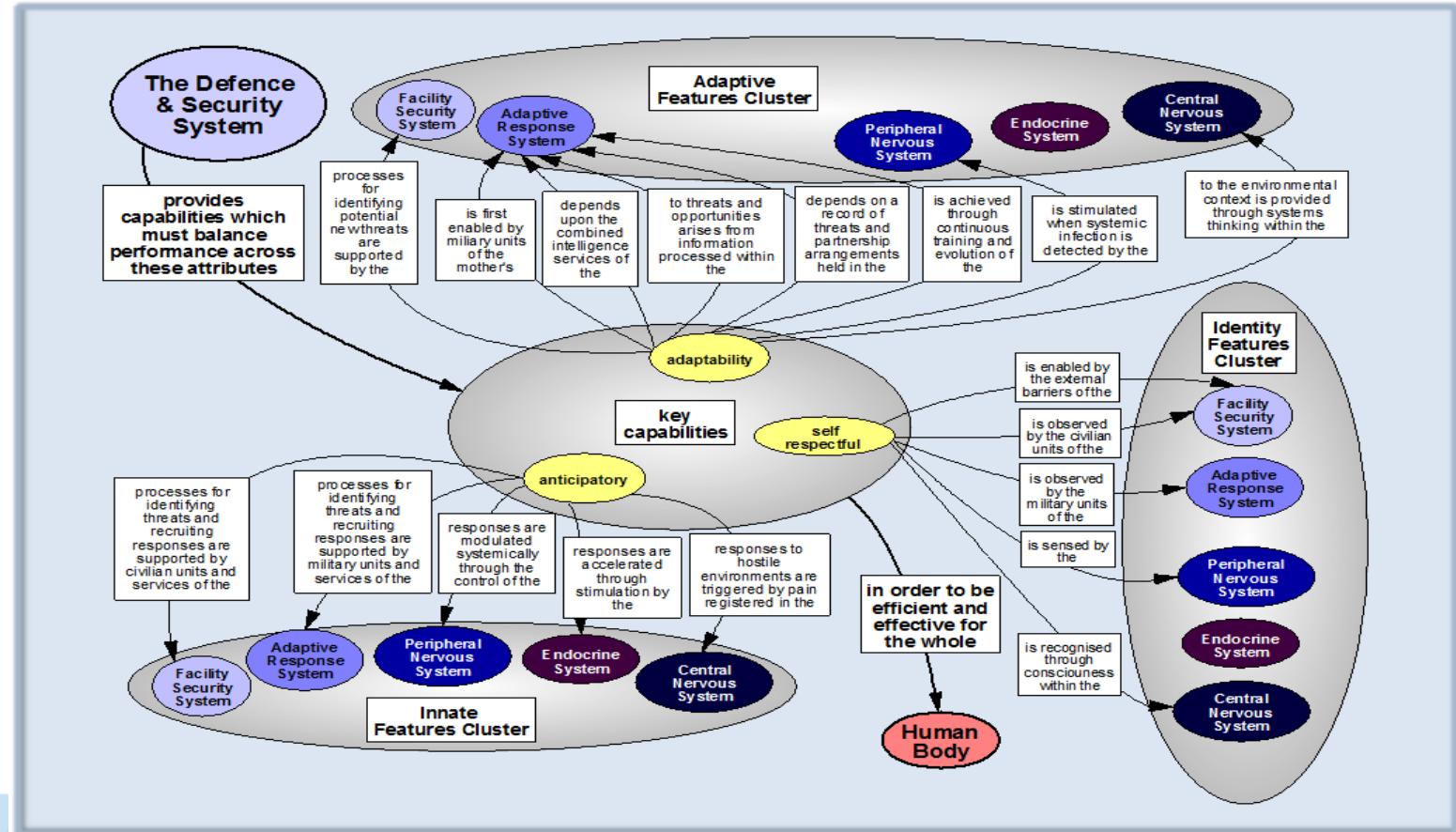
But compromise across capabilities comes at a cost that is exploitable



The DSS is a complex adaptive system



Edinburgh, UK
July 18 - 21, 2016



Architectural parallels between biological and engineered *solutions* in defence and security

4

Defence & Security System in the context of Influenza

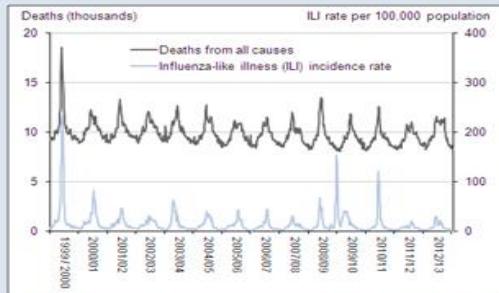
DSS Scenario – Influenza – a viral challenge



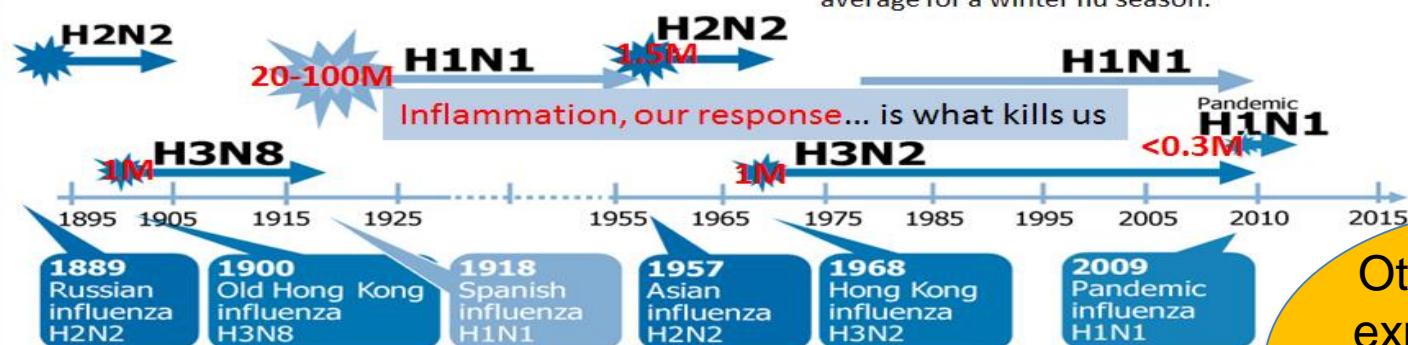
Viruses hijack living cells in order to replicate



Viral mutation is frequent, with new annual outbreaks



The last big UK flu outbreak occurred in 1999/2000, when 22,000 people died, which is 10 times the average for a winter flu season.



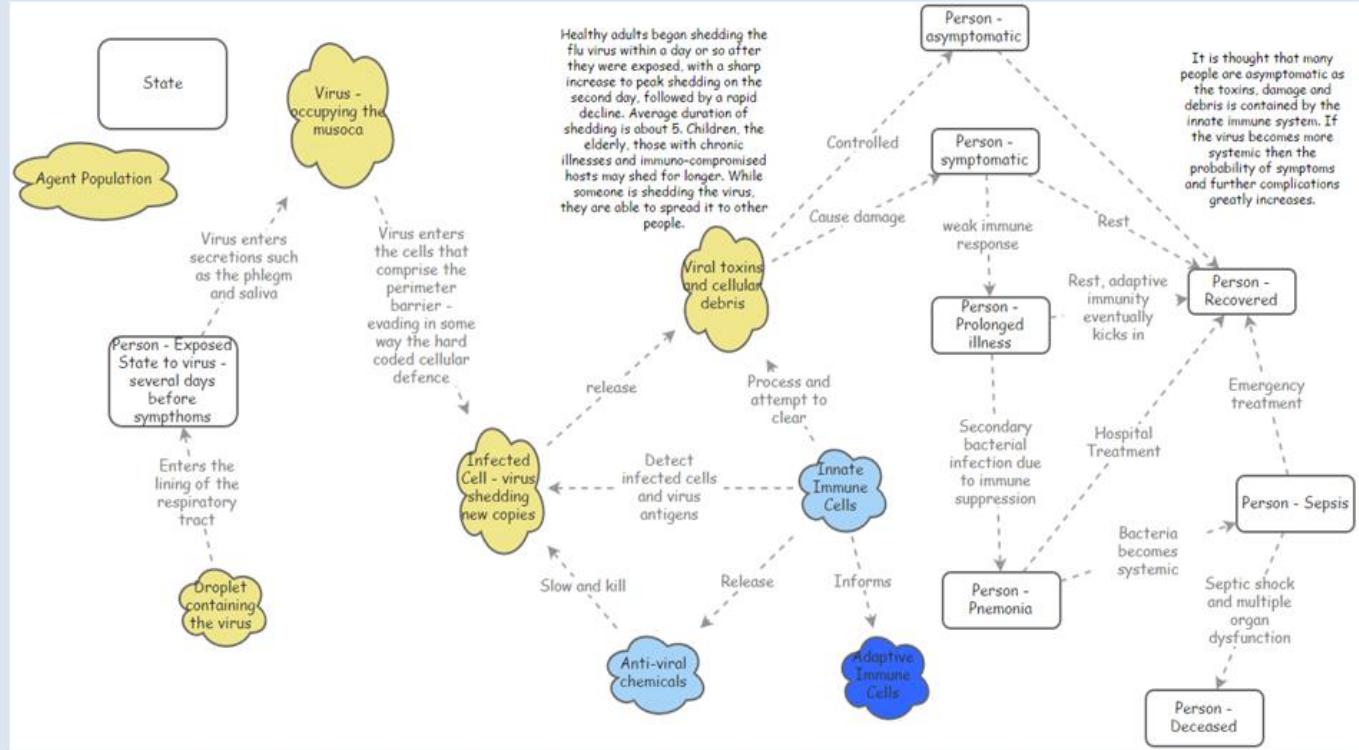
Source: European Centre for Disease Prevention and Control (ECDC) 2009
Reproduced and adapted (2009) with permission of Dr Masato Tashiro, Director, Center for Influenza Virus Research, National Institute of Infectious Diseases (NIID), Japan.

Other scenarios explored include cancer, sepsis and pre-eclampsia

Agent / State Interactions for Influenza progression



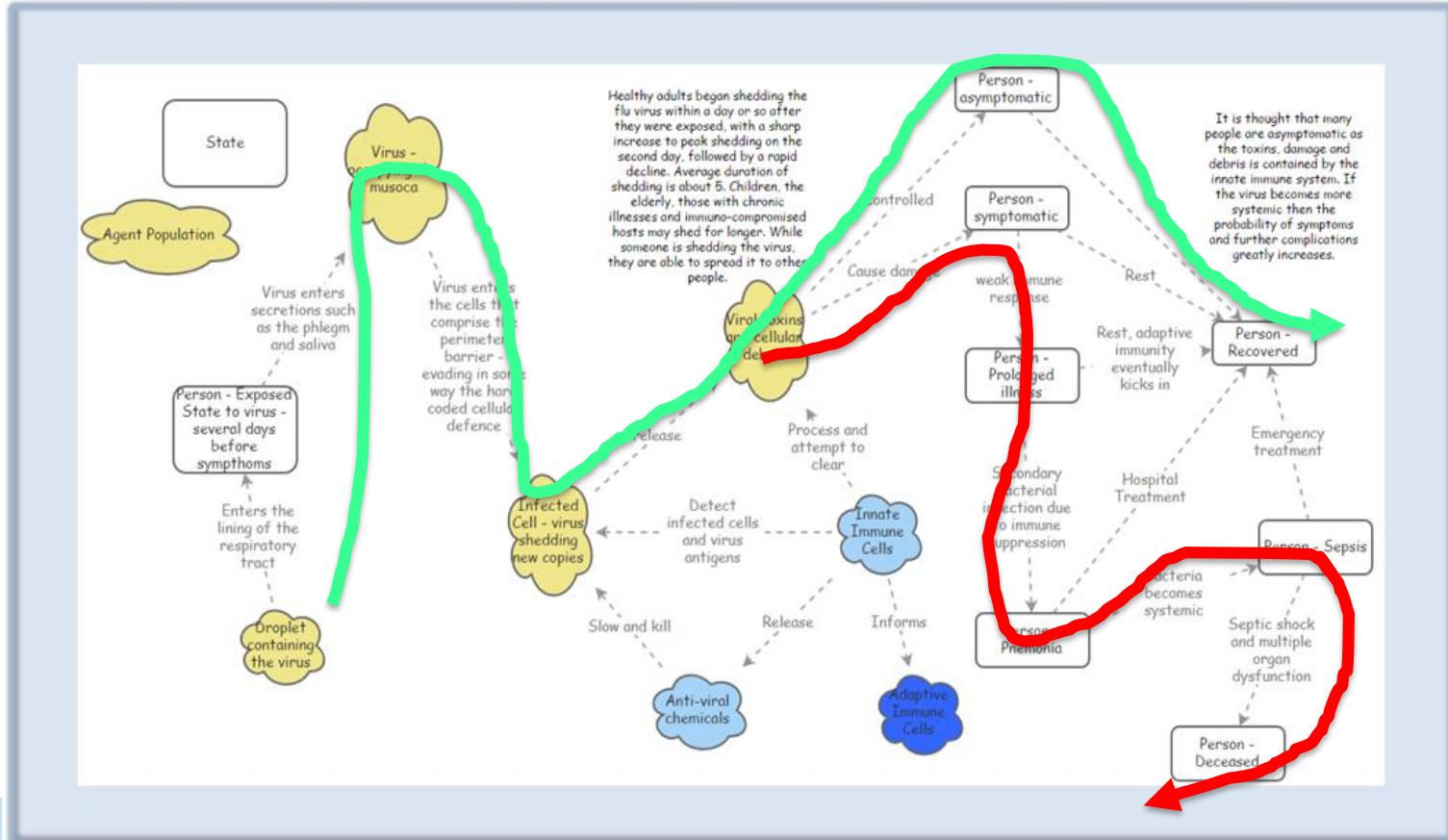
Edinburgh, UK
July 18 - 21, 2016



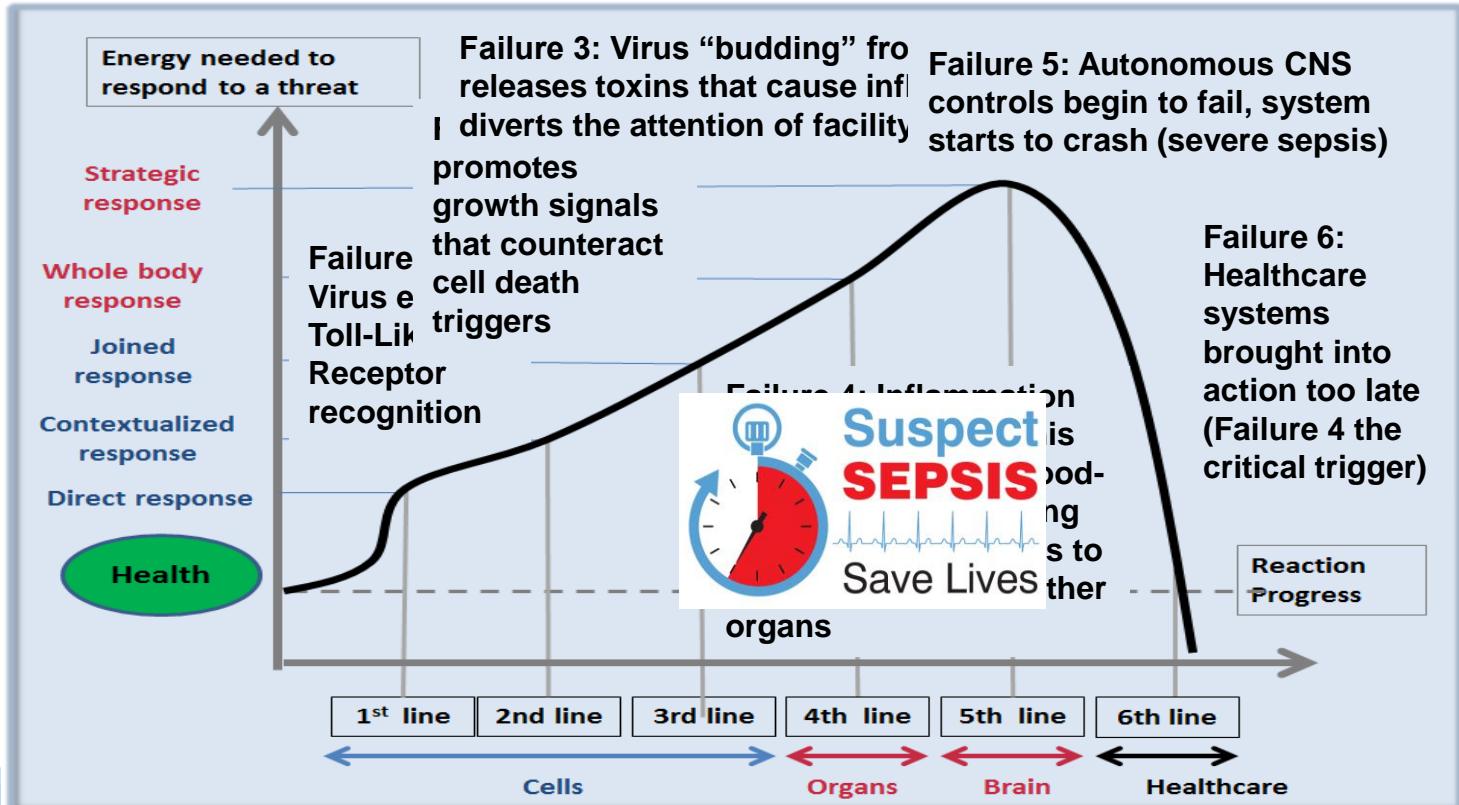
Agent / State Interactions for Influenza progression



Edinburgh, UK
July 18 - 21, 2016



Failures of the DSS leading to death

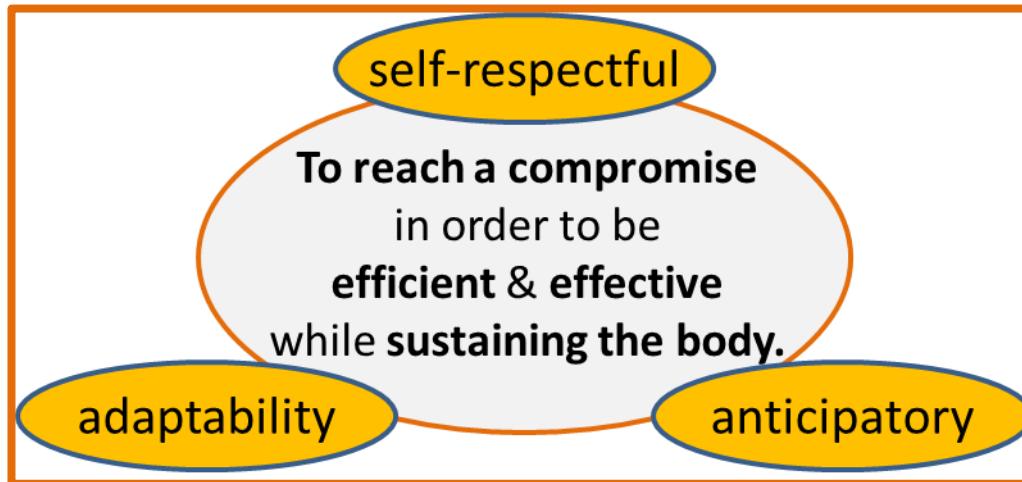


Architectural parallels between biological and engineered *solutions* in defence and security

5

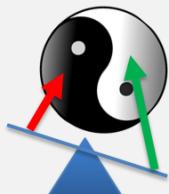
Reflections on the exploration

Reflections on the exploration – DSS Capabilities



To balance without resting divergent polarities

Attack
non-specific response
quick reaction



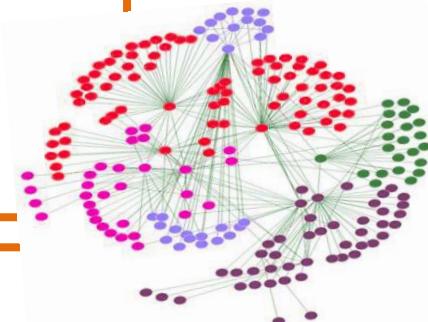
limit damage
specific response only when needed
thoughtful response based on memory

7/24/
365

Reflections on the exploration

What could be a benefit for industry to learn more about this DSS?

- This ***full autonomous distributed system could inspire researches in authority sharing***
- ***A trade-off across attack, repair, learning and cost could also inspire investigations in industry.***



Fields of investigation for us for the next months

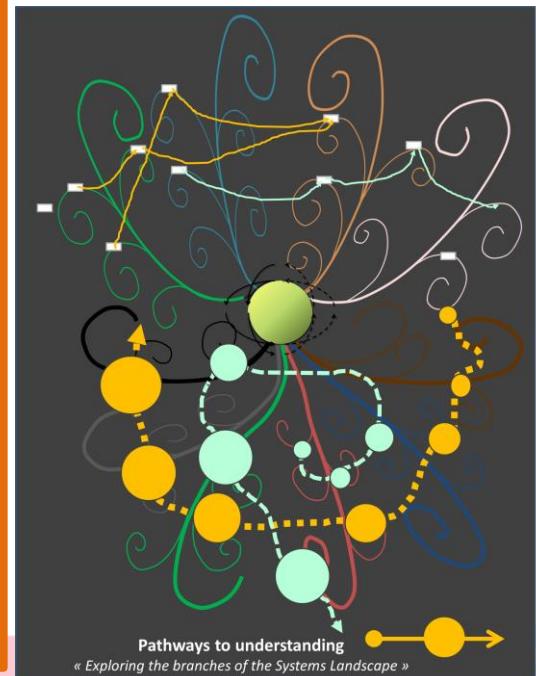
What are the different **DSS information networks interconnected** in a response to a threat taking into account **the topology** of the human body.

Reflections on the exploration

How System Thinking could help to solve the current dilemma of vaccine

A big picture of **stock and flows** combined with **end-to-end dynamics** combined with a quotation of expressed need and risks factors

could help for understanding this difficult dilemma that young parents are confronted with as well as elderly people.



Thank you for your attention