



The Key Roles of Maintainability in an Ontology for System Qualities

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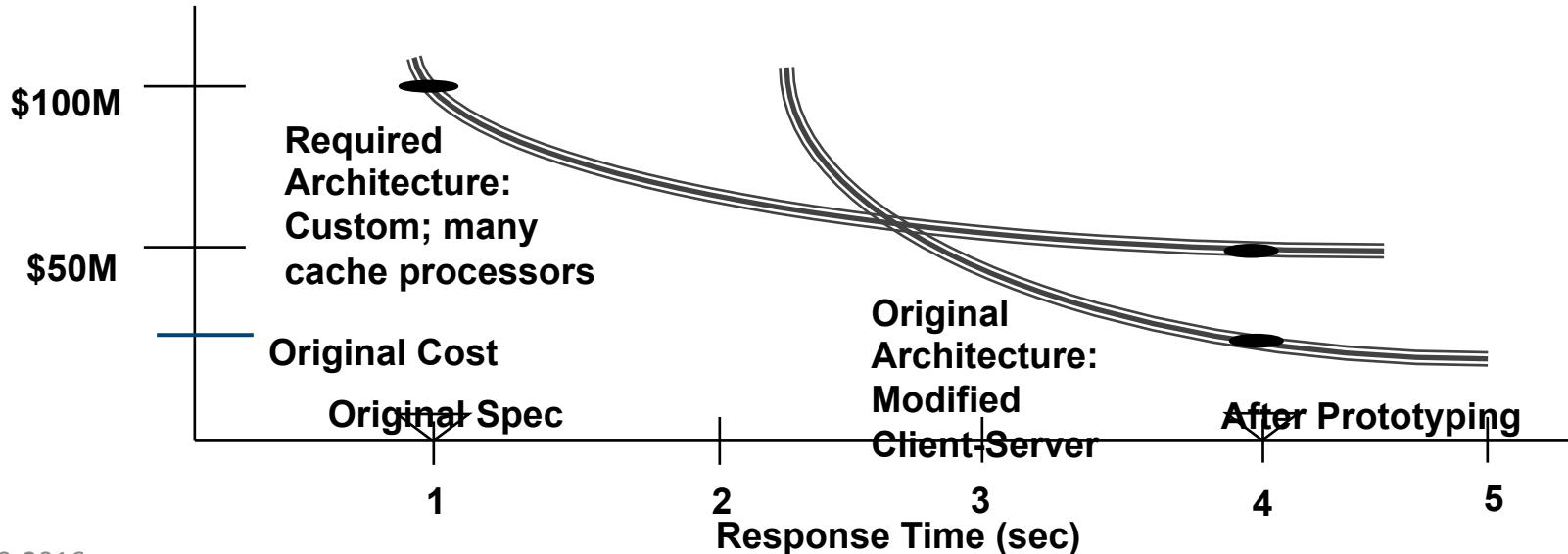
Outline

- **Critical nature of system qualities (SQs)**
 - Or non-functional requirements (NFRs); ilities
 - Major source of project overruns, failures
 - Significant source of stakeholder value conflicts
 - Poorly defined, understood
 - Underemphasized in project management
- **Key roles of Maintainability in SQs ontology**
 - Nature of an ontology; choice of IDEF5 structure
 - Stakeholder value-based, means-ends hierarchy
 - Synergies and Conflicts matrix and expansions
- **Initial elaboration of Maintainability**

Importance of SQ Tradeoffs

Major source of system overruns, Life cycle costs

- SQs have systemwide impact
 - System elements generally just have local impact
- SQs often exhibit asymptotic behavior
 - Watch out for the knee of the curve
- Best architecture is a discontinuous function of SQ level
 - “Build it quickly, tune or fix it later” highly risky
 - Large system example below



Example of SQ Value Conflicts: Security IPT

- **Single-agent key distribution; single data copy**
 - Reliability: single points of failure
- **Elaborate multilayer defense**
 - Performance: 50% overhead; real-time deadline problems
- **Elaborate authentication**
 - Usability: delays, delegation problems; GUI complexity
- **Everything at highest level**
 - Modifiability: overly complex changes, recertification

Proliferation of Definitions: Resilience

- Wikipedia Resilience variants: Climate, Ecology, Energy Development, Engineering and Construction, Network, Organizational, Psychological, Soil
- Ecology and Society Organization Resilience variants: Original-ecological, Extended-ecological, Walker et al. list, Folke et al. list; Systemic-heuristic, Operational, Sociological, Ecological-economic, Social-ecological system, Metaphoric, Sustainability-related
- Variants in resilience outcomes
 - Returning to original state; Restoring or improving original state; Maintaining same relationships among state variables; Maintaining desired services; Maintaining an acceptable level of service; Retaining essentially the same function, structure, and feedbacks; Absorbing disturbances; Coping with disturbances; Self-organizing; Learning and adaptation; Creating lasting value
 - Source of serious cross-discipline collaboration problems

Example of Current Practice

- **“The system shall have a Mean Time Between Failures of 10,000 hours”**
- **What is a “failure?”**
 - 10,000 hours on liveness
 - But several dropped or garbled messages per hour?
- **What is the operational context?**
 - Base operations? Field operations? Conflict operations?
- **Most management practices focused on functions**
 - Requirements, design reviews; traceability matrices; work breakdown structures; data item descriptions; earned value management
- **What are the effects of or on other SQs?**
 - Cost, schedule, performance, maintainability?



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Need for SQs Ontology

- **Oversimplified one-size-fits all definitions**
 - ISO/IEC 25010, Reliability: the degree to which a system , product, or component performs specified functions under specified conditions for a specified period of time
 - OK if specifications are precise, but increasingly “specified conditions” are informal, sunny-day user stories.
 - Satisfying just these will pass “ISO/IEC Reliability,” even if system fails on rainy-day user stories
 - Need to reflect that different stakeholders rely on different capabilities (functions, performance, flexibility, etc.) at different times and in different environments
- **Proliferation of definitions, as with Resilience**
- **Weak understanding of inter-SQ relationships**
 - Security Synergies and Conflicts with other qualities

Current SERC SQs Ontology

- **Modified version of IDEF5 ontology framework**
 - Classes, Subclasses, and Individuals
 - Referents, States, Processes, and Relations
- **Top classes cover stakeholder value propositions**
 - Mission Effectiveness, Life Cycle Efficiency, Dependability, Changeability
- **Subclasses identify means for achieving higher-class ends**
 - Means-ends one-to-many for top classes
 - Ideally mutually exclusive and exhaustive, but some exceptions
 - Many-to-many for lower-level subclasses
- **Referents, States, Processes, Relations cover SQ variation**
 - **Referents: Stakeholder-SQ value-variation (gas mileage vs. size, safety)**
 - **States: Internal (miles driven); External (off-road, bad weather)**
 - **Processes: Internal (cost vs. quality); External (haulage, wild driver)**
 - **Relations: Impact of other SQs (cost vs. weight vs. safety)**

Stakeholder value-based, means-ends hierarchy

- Mission operators and managers want improved Mission Effectiveness
 - Involves Physical Capability, Cyber Capability, Human Usability, Speed, Accuracy, Impact, Endurability, Maneuverability, Scalability, Versatility, Interoperability
- Mission investors and system owners want Life Cycle Efficiency
 - Involves Cost, Duration, Personnel, Scarce Quantities (capacity, weight, energy, ...); Manufacturability, **Maintainability**
- All want system Dependability: cost-effective defect-freedom, availability, and safety and security for the communities that they serve
 - Involves Reliability, Availability, **Maintainability**, Survivability, Safety, Security, Robustness
- In an increasingly dynamic world, all want system Changeability: to be rapidly and cost-effectively changeable
 - Involves **Maintainability** (Modifiability, Repairability), Adaptability

Outline

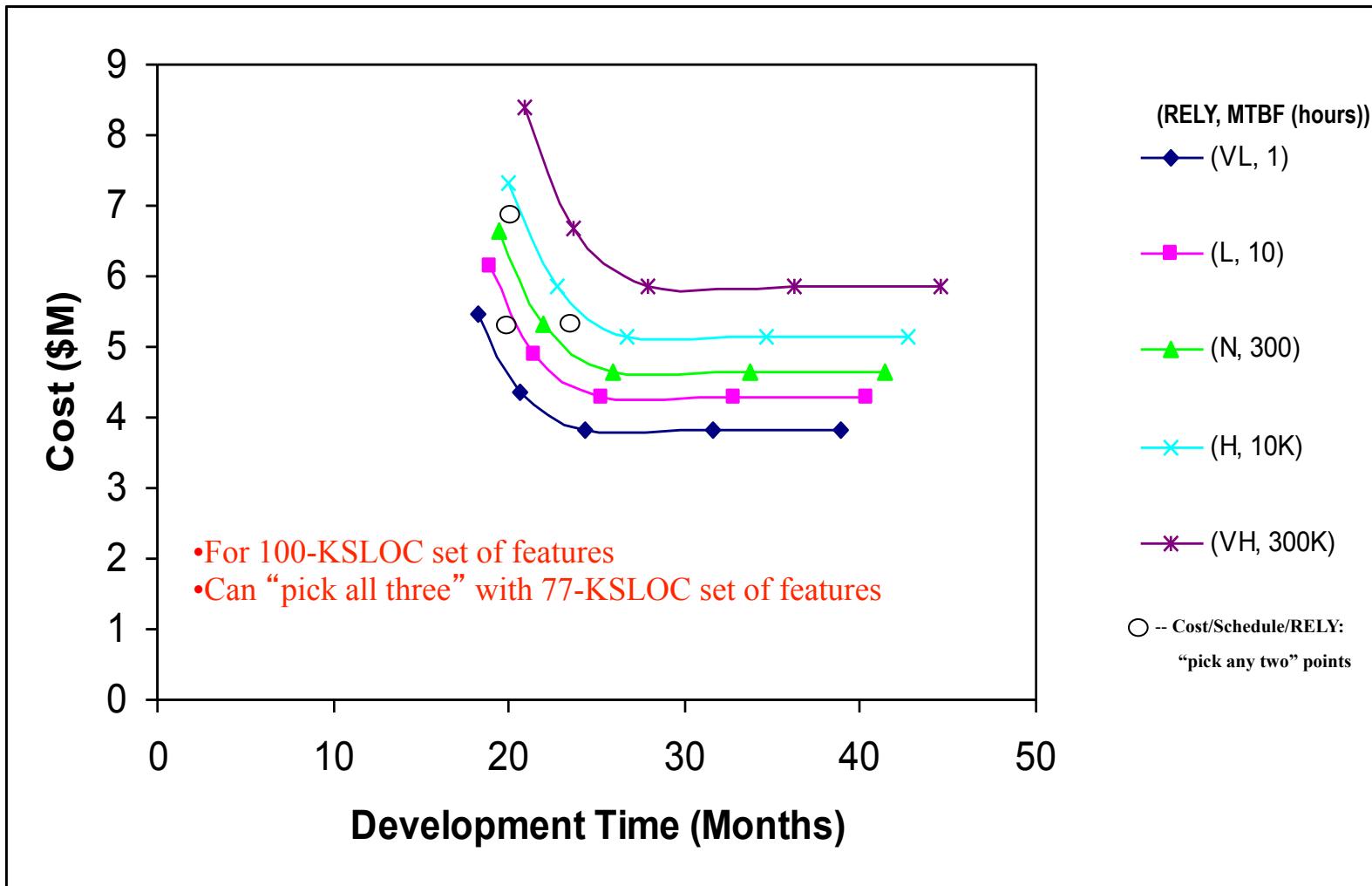
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	Flexibility	Dependability	Mission Effectiveness	Resource Utilization	Physical Capability	Cyber Capability	Interoperability
Flexibility		Domain architecting within domain	Adaptability	Adaptability	Adaptability	Adaptability	Adaptability
		Modularity	Many options	Agile methods	Spare capacity	Spare capacity	Loose coupling
		Self Adaptive	Service oriented	Automated I/O validation			Modularity
		Smart monitoring	Spare capacity	Loose coupling for sustainability			Product line architectures
		Spare Capacity	User programmability	Product line architectures			Service-oriented connectors
		Use software vs. hardware	Versatility	Staffing, Empowering			Use software vs. Hardware
Dependability		Accreditation	Accreditation	Automated aids	Fallbacks	Fallbacks	Assertion Checking
		Agile methods assurance	FMEA	Automated I/O validation	Lightweight agility	Redundancy	Domain architecting within domain
		Encryption	Multi-level security	Domain architecting within domain	Redundancy	Value prioritizing	Service oriented
		Many options	Survivability	Product line architectures	Spare capacity		
		Multi-domain modifiability	Spare capacity	Staffing, Empowering	Value prioritizing		
		Multi-level security		Total Ownership Cost			
		Self Adaptive defects		Value prioritizing			
Mission Effectiveness		Autonomy vs. Usability	Anti-tamper		Automated aids	Automated aids	Automated aids
		Modularity slowdowns	Armor vs. Weight		Domain architecting within domain	Domain architecting within domain	Domain architecting within domain
		Multi-domain architecture interoperability conflicts	Easiest-first development		Staffing, Empowering	Staffing, Empowering	Staffing, Empowering
		Versatility vs. Usability	Redundancy		Value prioritizing	Value prioritizing	
			Scalability				
			Spare Capacity				
Resource Utilization		Agile Methods scalability	Accreditation		Automated aids	Automated aids	Automated aids
		Assertion checking overhead	Acquisition Cost		Domain architecting within domain	Domain architecting within domain	Domain architecting within domain
		Fixed cost contracts	Certification		Staffing, Empowering	Staffing, Empowering	Rework cost savings
		Modularity	Easiest-first development		Value prioritizing	Value prioritizing	Staffing, Empowering
		Multi-domain architecture interoperability conflicts	Fallbacks				
		Spare capacity	Multi-domain architecture interoperability conflicts				
		Tight coupling	Redundancy				
		Use software vs. hardware	Spare Capacity, tools costs				
Physical Capability		Multi-domain architecture interoperability conflicts	Usability vs. Cost savings				
		Lightweight agility	Versatility				
		Multi-domain architecture interoperability conflicts					
		Over-optimizing					
Cyber Capability		Tight coupling	Over-optimizing				
		Over-optimizing					
		Tight coupling					
		Use software vs. hardware					
Interoperability		Multi-domain architecture interoperability conflicts	Multi-domain architecture interoperability conflicts	Cost of automated aids	Over-optimizing		Automated aids
		Encryption interoperability	Multi-domain architecture interoperability conflicts	Multi-domain architecture interoperability conflicts	Physical architecture or cyber architecture		Domain architecting within domain
		Over-programmed interoperability	Multi-domain architecture interoperability conflicts	Over-optimizing			



COCOMO II-Based Tradeoff Analysis

Better, Cheaper, Faster: Pick Any Two?



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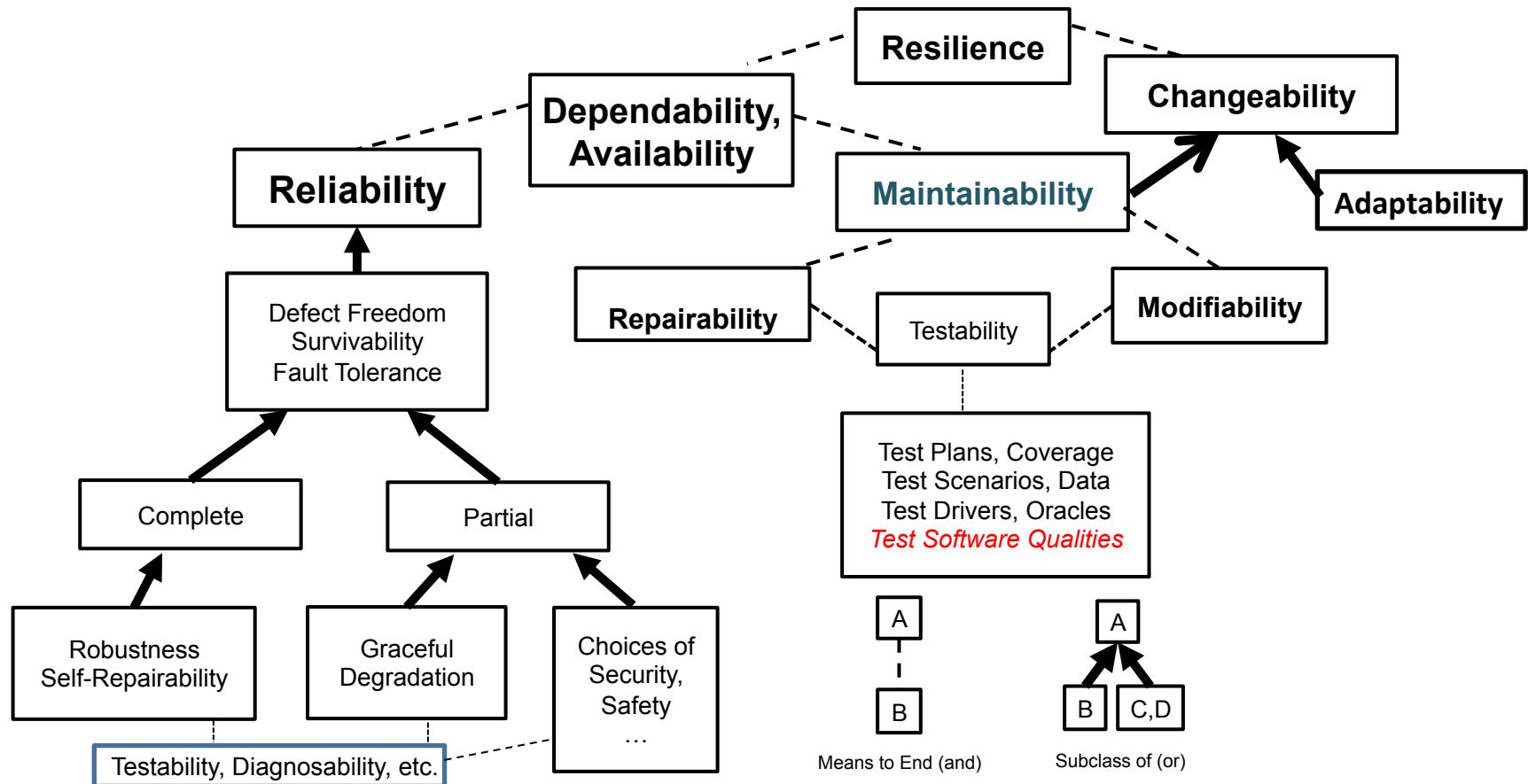
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Problem and Opportunity (%O&M costs)

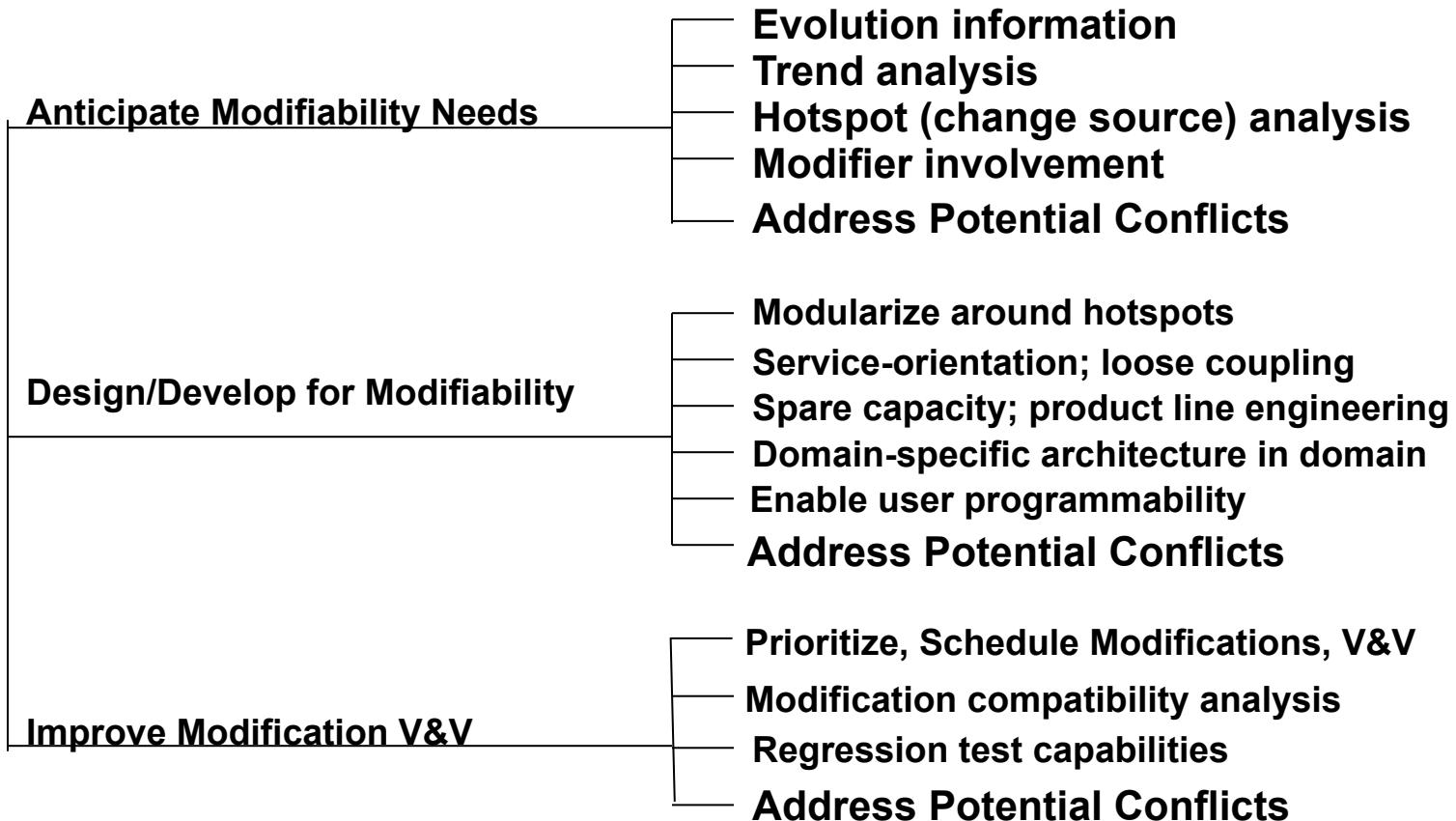
- **US Government IT: ~75%; \$59 Billion [GAO 2015]**
- **Hardware [Redman 2008]**
 - 12% -- Missiles (average)
 - 60% -- Ships (average)
 - 78% -- Aircraft (F-16)
 - 84% -- Ground vehicles (Bradley)
- **Software [Koskinen 2010]**
 - 75-90% -- Business, Command-Control
 - 50-80% -- Complex platforms as above
 - 10-30% -- Simple embedded software
- **Primary current emphasis minimizes acquisition costs**

- **Maintainability supports Life Cycle Efficiency, Dependability, and Changeability**
 - Distinguish between Repairability and Modifiability
 - Elaborate each via means-ends relationships
- **Multiple definitions of Changeability**
 - Distinguish between Product Quality and Quality in Use (ISO/IEC 25010)
 - Provide mapping between Product Quality and Quality in Use viewpoints
- **Changeability can be both external and internal**
 - Distinguish between Maintainability and Adaptability
- **Many definitions of Resilience**
 - Define Resilience as a combination of Dependability and Changeability
- **Variability of Dependability and Changeability values**
 - Ontology addresses sources of variation
 - Referents (stakeholder values), States, Processes, Relations with other SQs
- **Need to help stakeholders choose options, avoid pitfalls**
 - Synergies and Conflicts, Opportunity Trees, Maintainability Readiness Levels
 - Quantitative Maintainability Assessment

Dependability, Changeability, and Resilience



Maintainability Opportunity Tree: Modifiability



- *Industry Sector Revenue/Hour*
- Energy \$2.8 million
- Telecommunications \$2.0 million
- Manufacturing \$1.6 million
- Financial Institutions \$1.4 million
- Information Technology \$1.3 million
- Insurance \$1.2 million
- Retail \$1.1 million
- Pharmaceuticals \$1.0 million
- Banking \$996,000
- *Source: IT Performance Engineering & Measurement Strategies: Quantifying Performance Loss, Meta Group, October 2000.*

SIS Maintainability Readiness Levels

Software-Intensive Systems Maintainability Readiness Levels			
SMR Level	OpCon, Contracting: Missions, Scenarios, Resources, Incentives	Personnel Capabilities and Participation	Enabling Methods, Processes, and Tools (MPTs)
9	5 years of successful maintenance operations, including outcome-based incentives, adaptation to new technologies, missions, and stakeholders	In addition, creating incentives for continuing effective maintainability performance on long-duration projects	Evidence of improvements in innovative O&M MPTs based on ongoing O&M experience
8	One year of successful maintenance operations, including outcome-based incentives, refinements of OpCon.	Stimulating and applying People CMM Level 5 maintainability practices in continuous improvement and innovation in such technology areas as smart systems, use of multicore processors, and 3-D printing	Evidence of MPT improvements based on ongoing refinement, and extensions of ongoing evaluation, initial O&M MPTs.
7	System passes Maintainability Readiness Review with evidence of viable OpCon, Contracting, Logistics, Resources, Incentives, personnel capabilities, enabling MPTs	Achieving advanced People CMM Level 4 maintainability capabilities such as empowered work groups, mentoring, quantitative performance management and competency-based assets, particularly across key domains.	Advanced, integrated, tested, and exercised full-LC MBS&SE MPTs and Maintainability-other-SQ tradespace analysis
6	Mostly-elaborated maintainability OpCon. with roles, responsibilities, workflows, logistics management plans with budgets, schedules, resources, staffing, infrastructure and enabling MPT choices, V&V and review procedures.	Achieving basic People CMM levels 2 and 3 maintainability practices such as maintainability work environment, competency and career development, and performance management especially in such key areas such as V&V, identification & reduction of technical debt.	Advanced, integrated, tested full-LC Model-Based Software & Systems (MBS&SE) MPTs and Maintainability-other-SQ tradespace analysis tools identified for use, and being individually used and integrated.
5	Convergence, involvement of main maintainability success-critical stakeholders. Some maintainability use cases defined. Rough maintainability OpCon, other success-critical stakeholders, staffing, resource estimates. Preparation for NDI and outsource selections.	In addition, independent maintainability experts participate in project evidence-based decision reviews, identify potential maintainability conflicts with other SQs	Advanced full-lifecycle (full-LC) O&M MPTs and SW/SE MPTs identified for use. Basic MPTs for tradespace analysis among maintainability & other SQs, including TCO being used.
4	Artifacts focused on missions. Primary maintenance options determined, Early involvement of maintainability success-critical stakeholders in elaborating and evaluating maintenance options.	Critical mass of maintainability SysEs with mission SysE capability, coverage of full M-SysE.skills areas, representation of maintainability success-critical-stakeholder organizations.	Advanced O&M MPT capabilities identified for use: Model-Based SW/SE, TCO analysis support. Basic O&M MPT capabilities for modification, repair and V&V: some initial use.
3	Elaboration of mission OpCon, Arch views, lifecycle cost estimation. Key mission, O&M, success-critical stakeholders (SCSHs) identified, some maintainability options explored.	O&M success-critical stakeholders's provide critical mass of maintainability-capable Sys. engrs. Identification of additional M-critical success-critical stakeholders.	Basic O&M MPT capabilities identified for use, particularly for OpCon, Arch, and Total cost of ownership (TCO) analysis: some initial use.
2	Mission evolution directions and maintainability implications explored. Some mission use cases defined, some O&M options explored.	Highly maintainability-capable SysEs included in Early SysE team.	Initial exploration of O&M MPT options
1	Focus on mission opportunities, needs. Maintainability not yet considered	Awareness of needs for early expertise for maintainability. concurrent engr'g, O&M integration, Life Cycle cost estimation	Focus on O&M MPT options considered

SIS Maintainability Readiness Levels 5-7

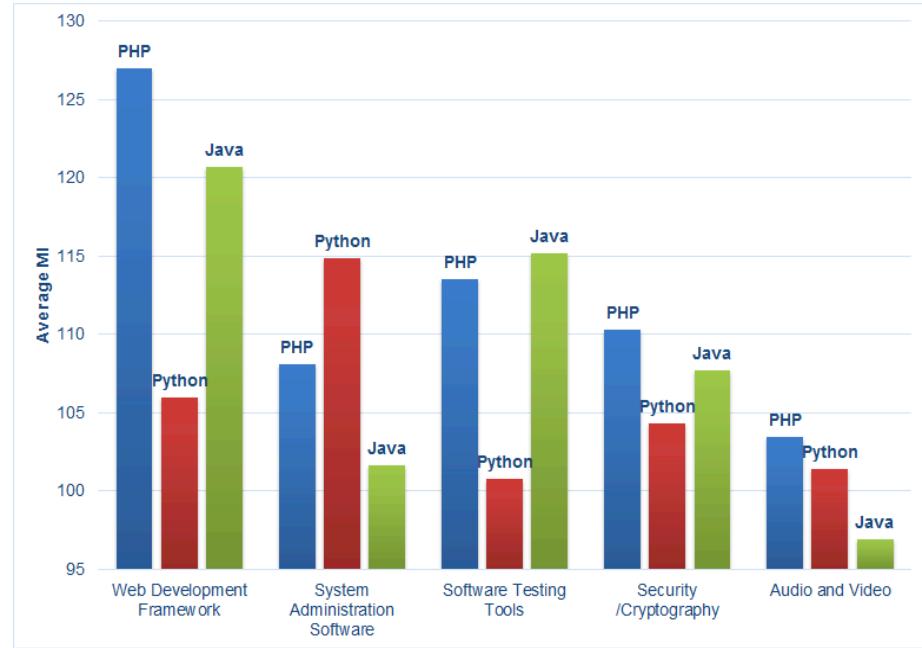
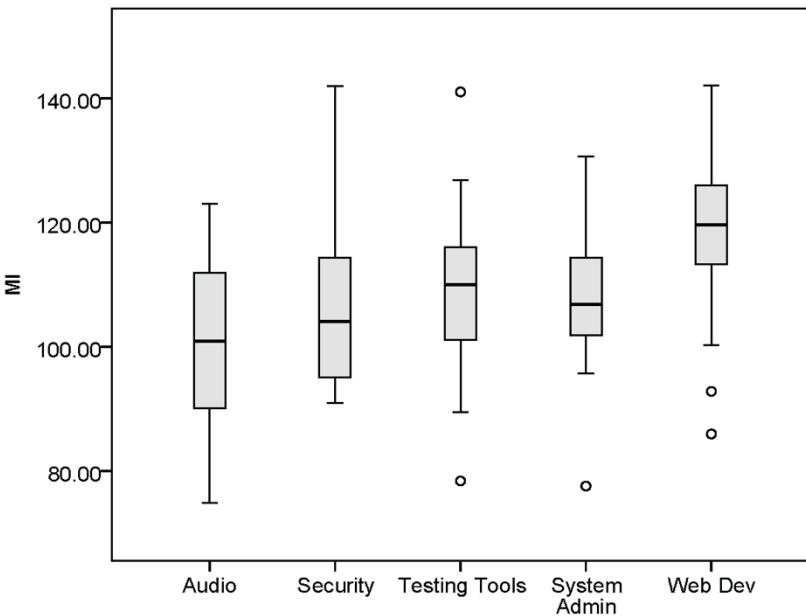
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- **Evaluate MI across 97 open source projects**
 - 3 programming languages: Java, PHP, Python
 - 5 domains: Web development framework, System administration, Test tools, Security/Encryption, Audio-Video
- **Test MI invariance across languages, domains**
- **Evaluate completeness of MI vs. other sources**
 - COCOMO II Software Understandability factors
 - Structuredness (cohesion, coupling)
 - Self-descriptiveness (documentation quality)
 - Application clarity (software reflects application content)
 - Other maintainability enablers (architecture, V&V support)
 - Repairability: Diagnosability, Accessibility, Testability, Tool support
 - Search for similar defects; root cause analysis



MI Variation among domains



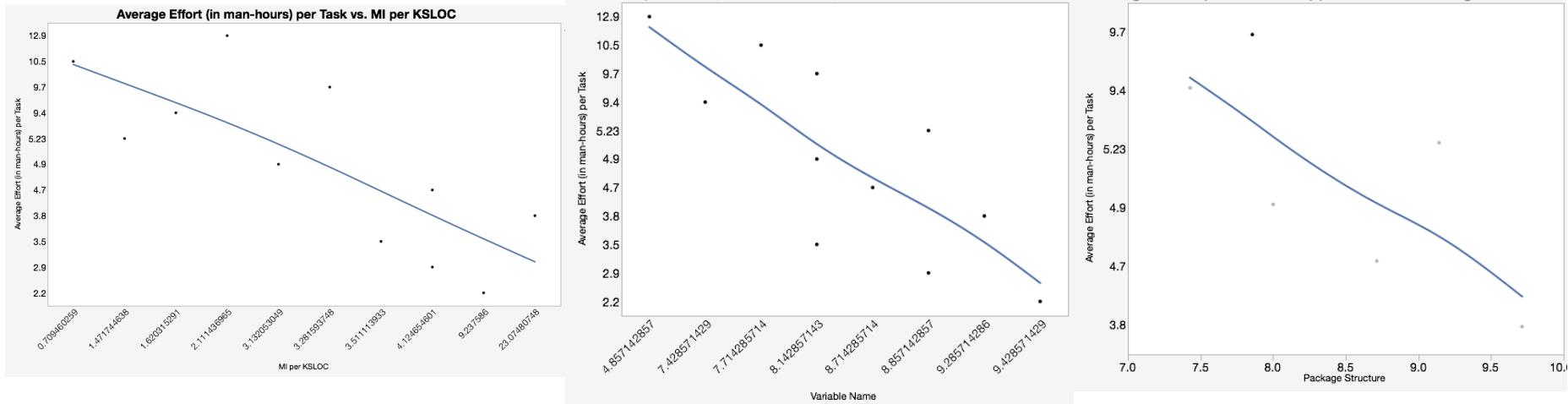
- Web Development Framework has shown the highest medians and the highest maximum value.
- Audio and Video has both the lowest maximum value and the lowest median value
- **PHP** may be a good option for projects that desires higher maintainability within Web Development Framework, Security/Cryptography and Audio and Video domain,
- **Python** may be a good option for System Administrative Software
- **Java** may be a good option for Software Testing Tools.

Evaluation of COCOMO II factors

- Evaluate COCOMO II Software Understandability factors across 11 Open Source projects
 - 6 Java projects and 5 PHP projects from Sourceforge; project sizes (in SLOC) range from 5K ~ 15K
 - Factors:
 - Code structure (e.g. coupling, cohesion, variable/class/package names, comment quality, etc.)
 - Documentation quality
 - Community quality (e.g. forum/mailing list activity, response time from core team, etc.)
 - Tasks:
 - Fixing existing bugs
 - Implementing new feature requests
 - Graduate students record effort in man-hours to complete assigned tasks and answer a pre-designed questionnaire based on COCOMO II Software Understandability factors in ratings of 1 to 10.



Initial Results



- More efforts, less MI density
- Better variable names, less effort
- Clearer package structure, less effort (only for Java projects)
- Forum/mailing list response time and Documentation quality seem to have less impact on how much effort it takes to complete maintenance tasks

Conclusions

- **System qualities (SQs) are success-critical**
 - Major source of project overruns, failures
 - Significant source of stakeholder value conflicts
 - Poorly defined, understood
 - Underemphasized in project management
- **SQs ontology clarifies nature of system qualities**
 - Using value-based, means-ends hierarchy
 - Identifies variation types: referents, states, processes, relations
 - Relations enable SQ synergies and conflicts identification
- **Initial exploratory maintainability data analyses suggest empirical studies of SQs an attractive field of study**



Backup charts

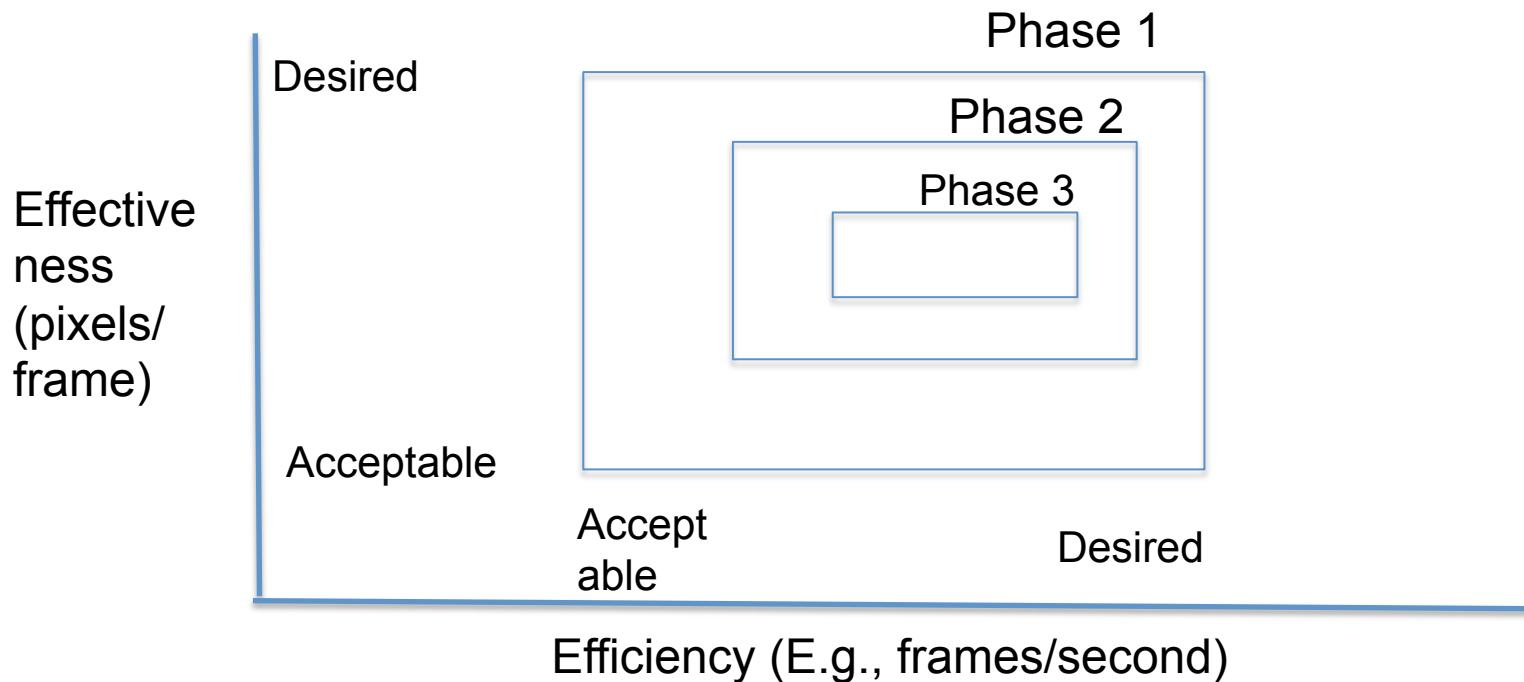
- An ontology for a collection of elements is a definition of what it means to be a member of the collection
- For “system qualities,” this means that an SQ identifies an aspect of “how well” the system performs
 - The ontology also identifies the sources of variability in the value of “how well” the system performs
 - Functional requirements specify “what;” NFRs specify “how well”
- After investigating several ontology frameworks, the IDEF5 framework appeared to best address the nature and sources of variability of system SQs
 - Good fit so far

Example: Reliability Revisited

- Reliability is the probability that the system will deliver stakeholder-satisfactory results for a given time period (generally an hour), given specified ranges of:
 - Stakeholders: desired and acceptable ranges of liveness, accuracy, response time, speed, capabilities, etc.
 - System internal and external states: integration test, acceptance test, field test, etc.; weather, terrain, DEFCON, takeoff/flight/landing, etc.
 - System internal and external processes: security thresholds, types of payload/cargo; workload volume, diversity
 - Effects of other SQs: synergies, conflicts

Set-Based SQs Definition Convergence

RPV Surveillance Example

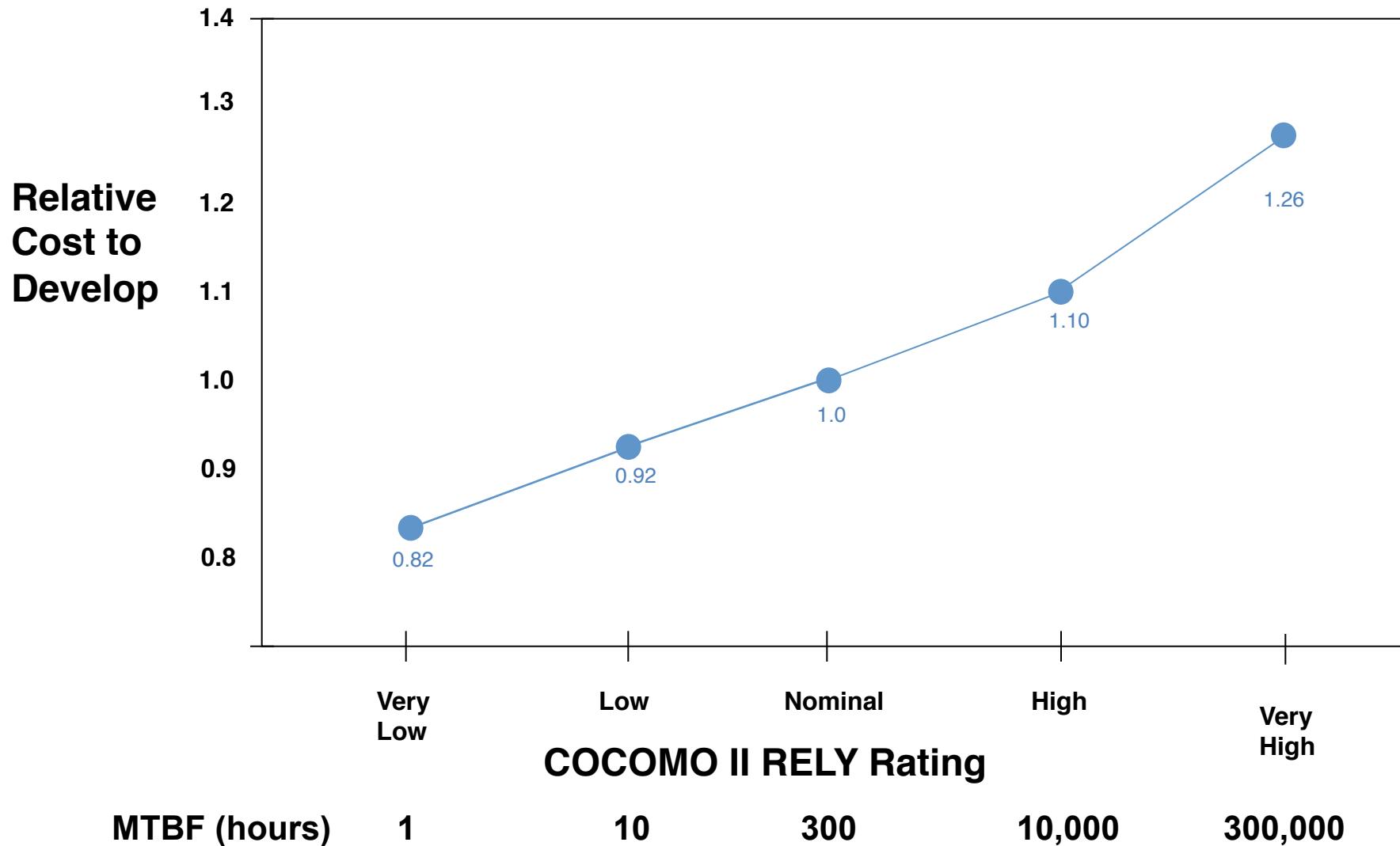


- Phase 1. Rough ConOps, Rqts, Solution Understanding
- Phase 2. Improved ConOps, Rqts, Solution Understanding
- Phase 3. Good ConOps, Rqts, Solution Understanding

7x7 Synergies and Conflicts Matrix

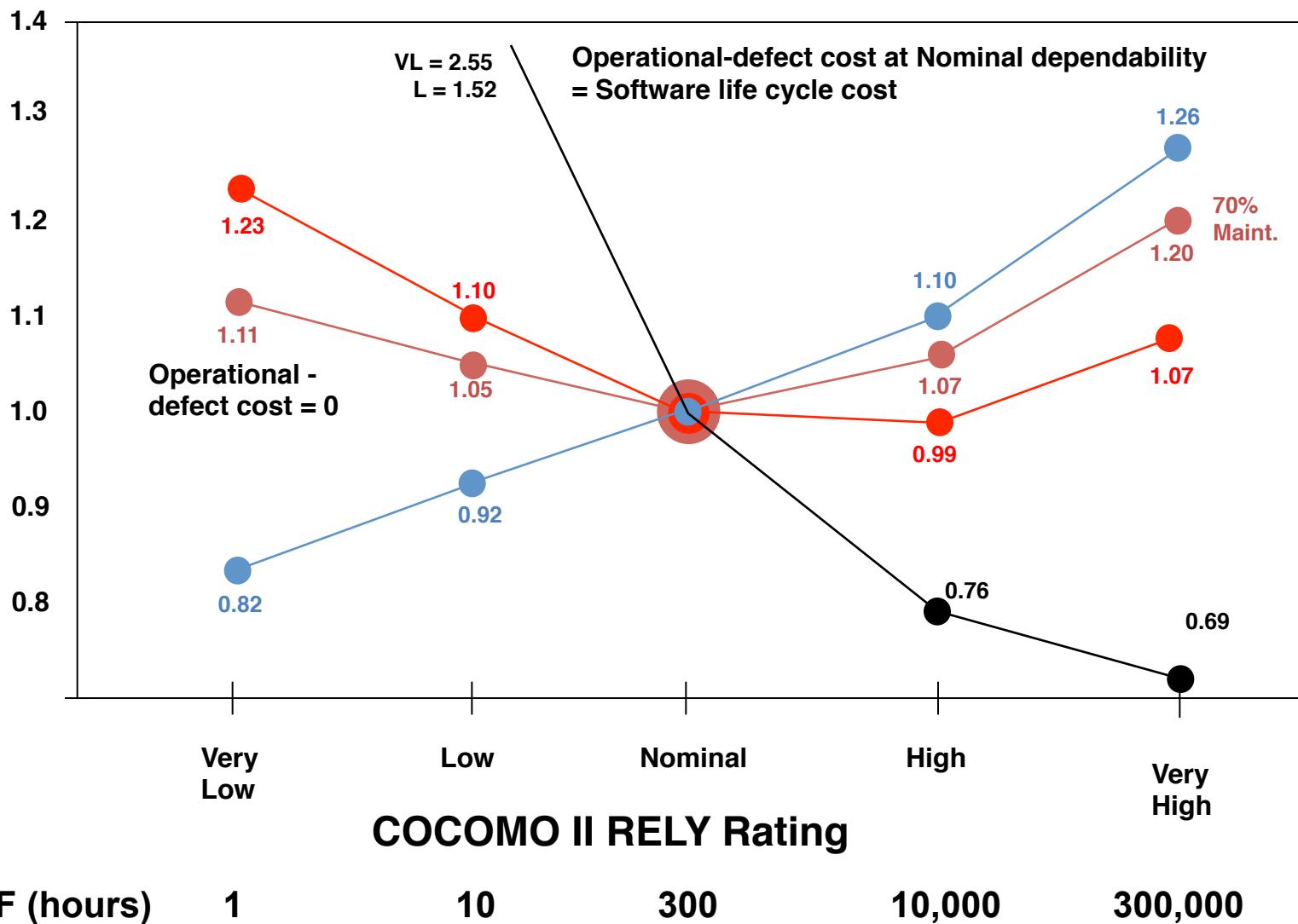
- **Mission Effectiveness expanded to 4 elements**
 - Physical Capability, Cyber Capability, Interoperability, Other Mission Effectiveness (including Usability as Human Capability)
- **Synergies and Conflicts among the 7 resulting elements identified in 7x7 matrix**
 - Synergies above main diagonal, Conflicts below
- **Work-in-progress tool will enable clicking on an entry and obtaining details about the synergy or conflict**
 - Ideally quantitative; some examples next
- **Still need synergies and conflicts within elements**
 - Example 3x3 Dependability subset provided

Software Development Cost vs. Reliability

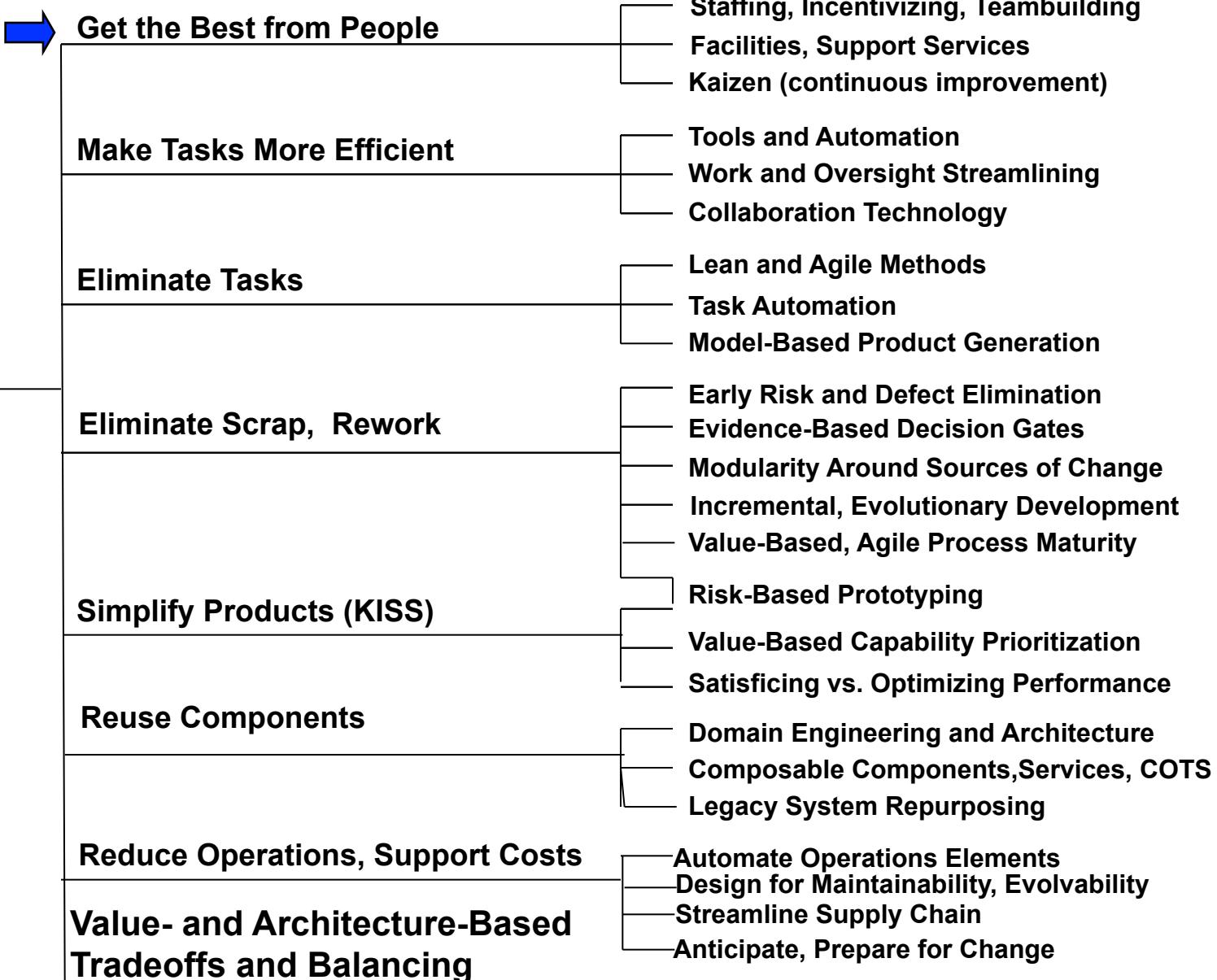


Software Ownership Cost vs. Reliability

Relative Cost to Develop, Maintain, Own and Operate



Cost Improvements and Tradeoffs



Costing Insights: COCOMO II Productivity Ranges

1

Scale Factor Ranges: 10, 100, 1000 KSLOC

Development Flexibility (FLEX)

Team Cohesion (TEAM)

Develop for Reuse (RUSE)

Precedentedness (PREC)

Architecture and Risk Resolution (RESL)

Platform Experience (PEXP)

Data Base Size (DATA)

Required Development Schedule (SCED)

Language and Tools Experience (LTEX)

Process Maturity (PMAT)

Storage Constraint (STOR)

Use of Software Tools (TOOL)

Platform Volatility (PVOL)

Applications Experience (AEXP)

Multi-Site Development (SITE)

Documentation Match to Life Cycle Needs (DOCU)

Required Software Reliability (RELY)

Personnel Continuity (PCON)

Time Constraint (TIME)

Programmer Capability (PCAP)

Analyst Capability (ACAP)

Product Complexity (CPLX)

→ Staffing

→ Teambuilding

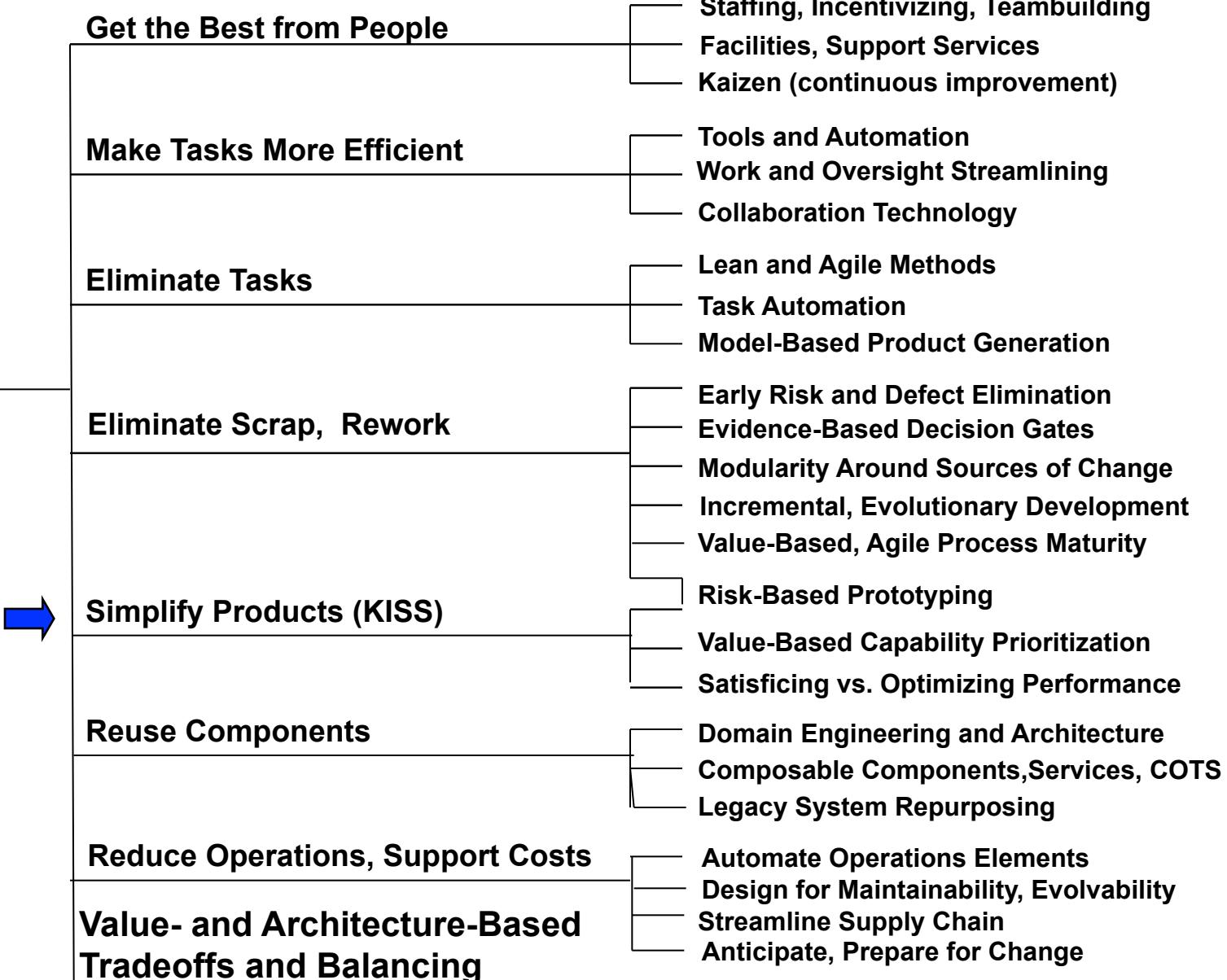
→ Continuous Improvement

1 1.2 1.4 1.6 1.8 2 2.2 2.4

Productivity Range



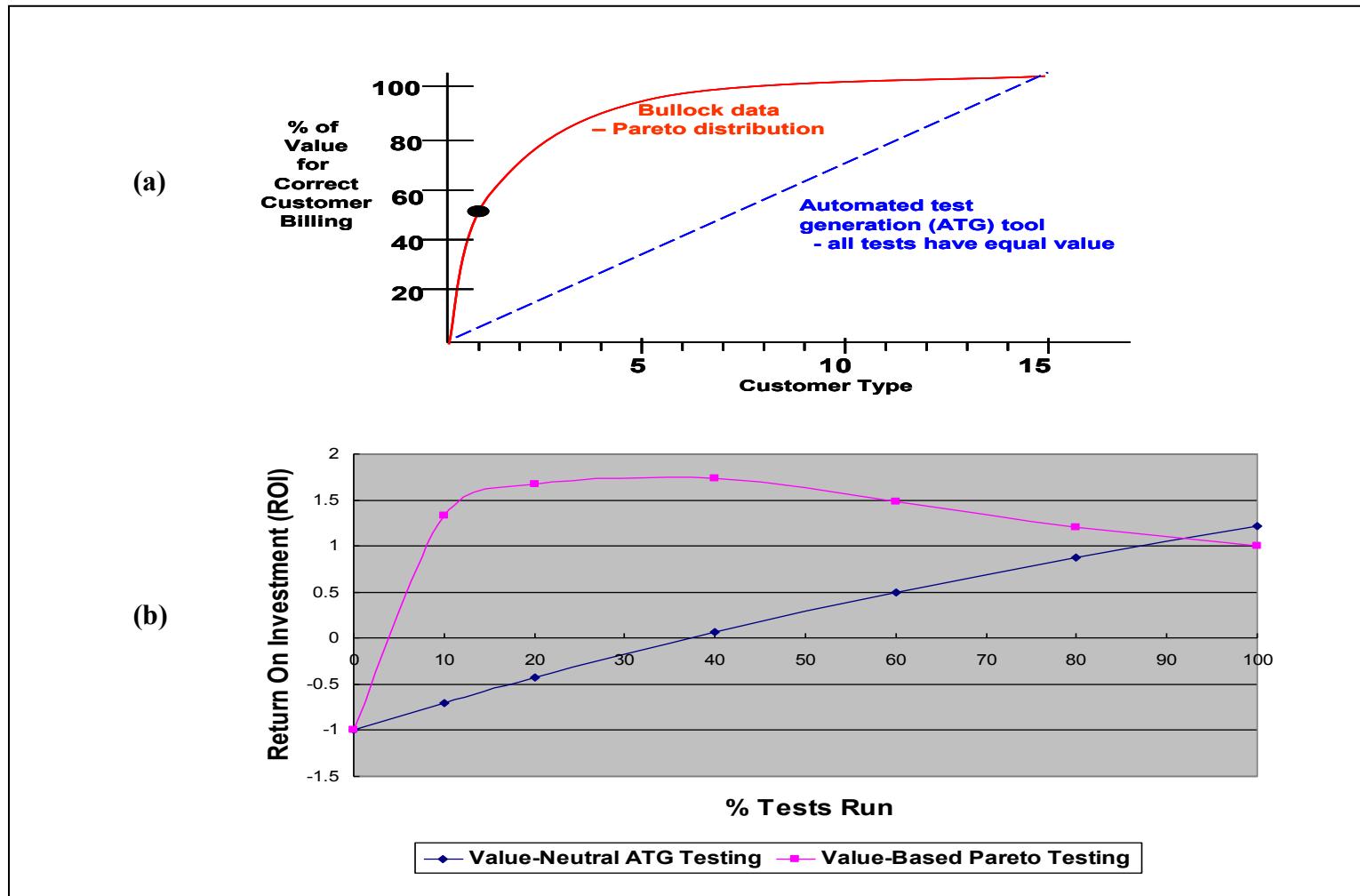
Affordability Improvements and Tradeoffs



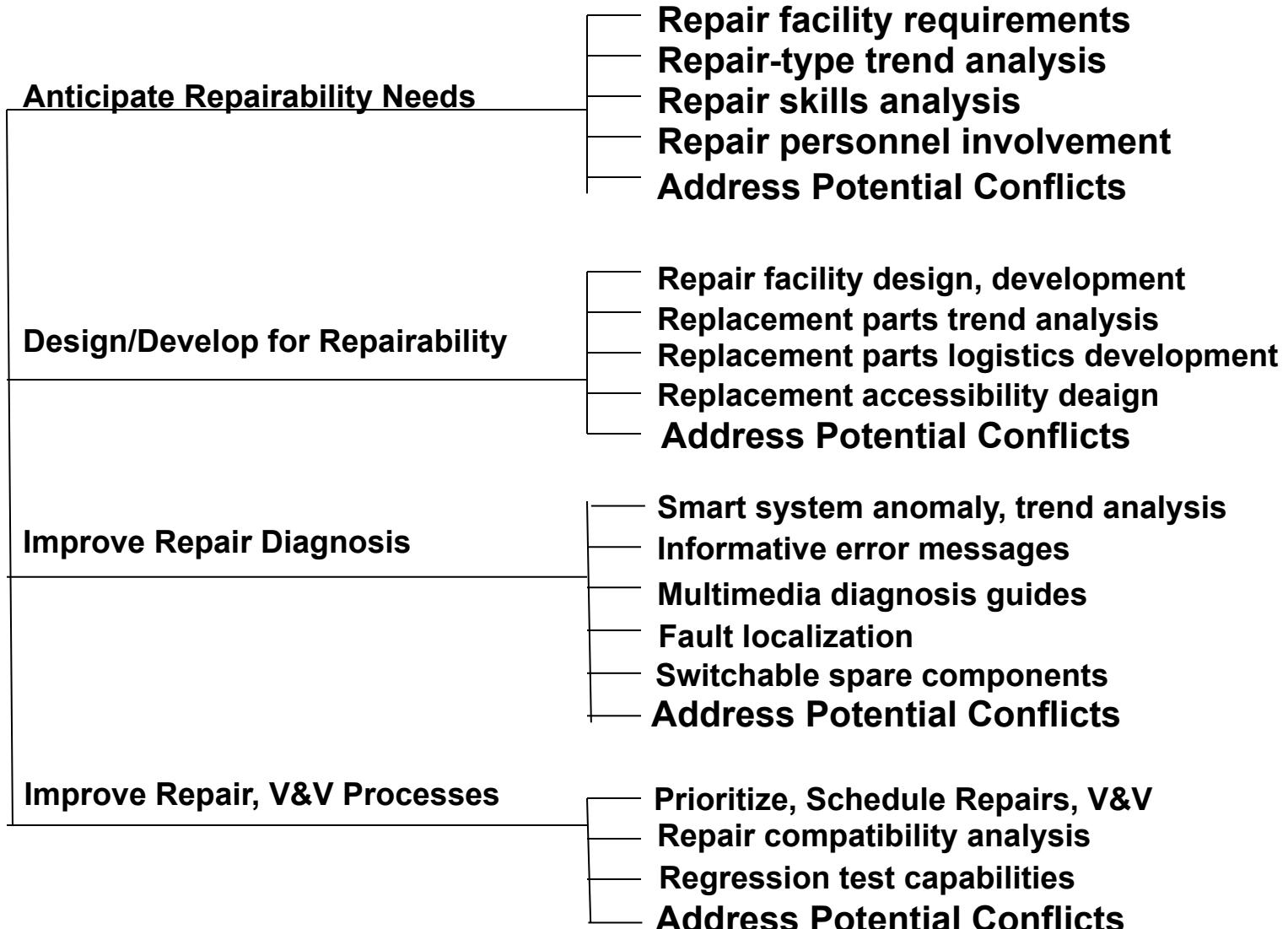


Value-Based Testing: Empirical Data and ROI

— LiGuo Huang, ISESE 2005



Maintainability Opportunity Tree: Repairability

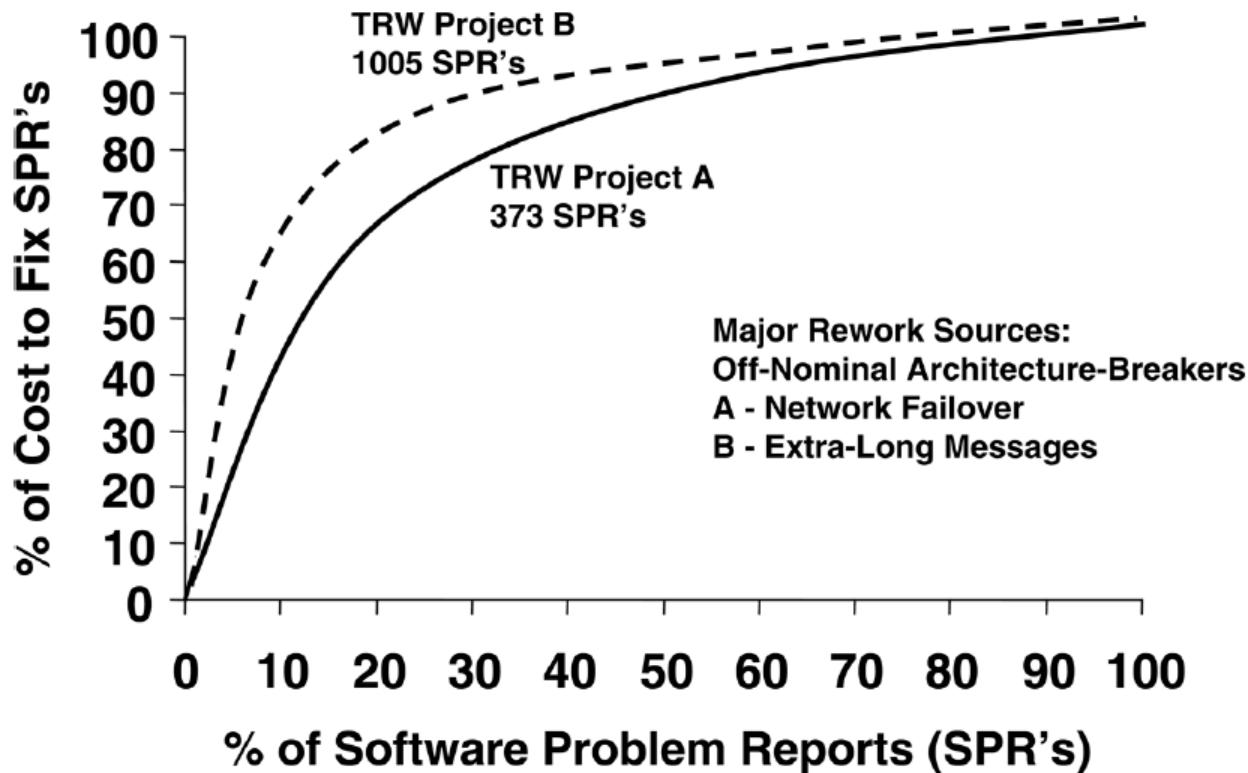


Elaborating Modifiability Benefits - I

- **Evolution Requirements**
 - Keep, prioritize below-the-line IOC requirements
 - Use to determine modularization around sources of change, reduce ripple effects of changes
- **Trend Analysis**
 - Identify, prioritize responses to sources of change
 - Marketplace, competition, usage trends, mobility trends
 - Use to refine, evolve architecture
- **Agile Methods, User Programmability**
 - Enable rapid response to rapid change
- **Hotspot Analysis**
 - Gather data on most common sources of change
 - Use to modularize architecture, reduce ripple effects of changes

Use of Empirical Data in TOC Models: Pareto 80-20 Cost-to-fix Distribution

Contracts: Fixed cost and nominal-case requirements; 90 days to PDR





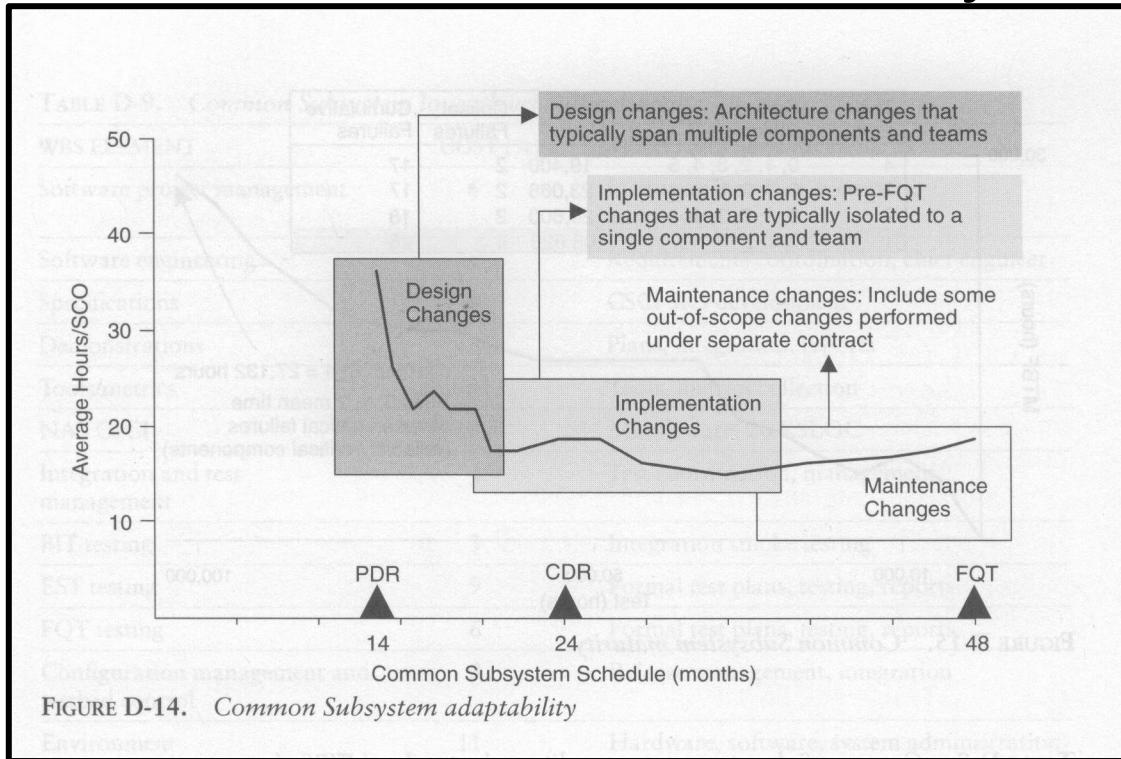
Rework Sources Analysis: Projects A and B

- Change processing over 1 person-month = 152 person-hours

Category	Project A	Project B
Extra long messages		$3404+626+443+328+244= 5045$
Network failover	$2050+470+360+160= 3040$	
Hardware-software interface	$620+200= 820$	$1629+513+289+232+166= 2832$
Encryption algorithms		$1247+368= 1615$
Subcontractor interface	$1100+760+200= 2060$	
GUI revision	$980+730+420+240+180 =2550$	
Data compression algorithm		910
External applications interface	$770+330+200+160= 1460$	
COTS upgrades	$540+380+190= 1110$	$741+302+221+197= 1461$
Database restructure	$690+480+310+210+170= 1860$	
Routing algorithms		$494+198= 692$
Diagnostic aids	360	$477+318+184= 979$
TOTAL:	13620	13531

C4ISR Project C: Architecting for Change

USAF/ESC-TRW CCPDS-R Project*

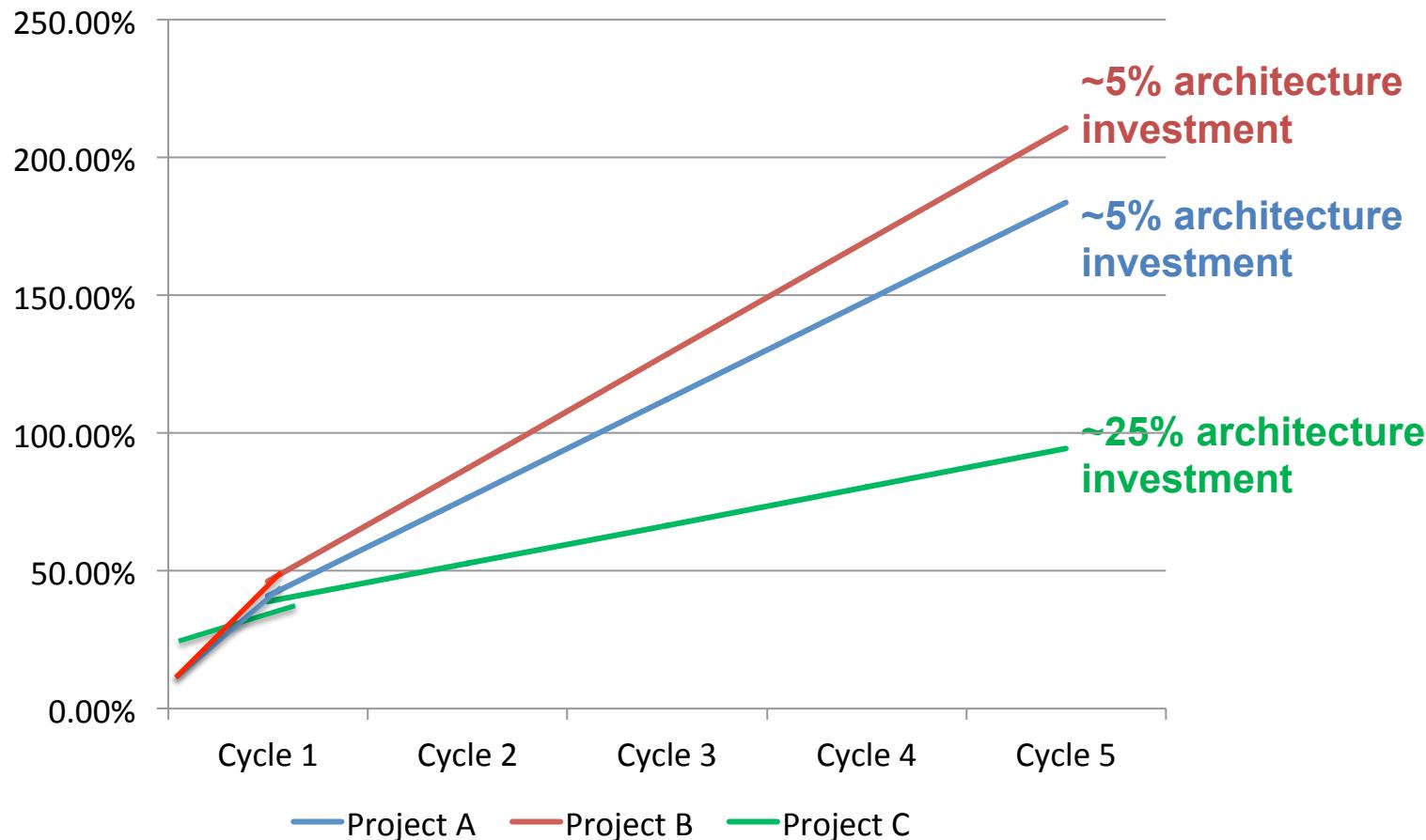


When investments made in architecture, average time for change order becomes relatively stable over time...

* Walker Royce, *Software Project Management: A Unified Framework*. Addison-Wesley, 1998.

Relative* Total Ownership Cost (TOC)

For single system life cycle (TOC-SS)



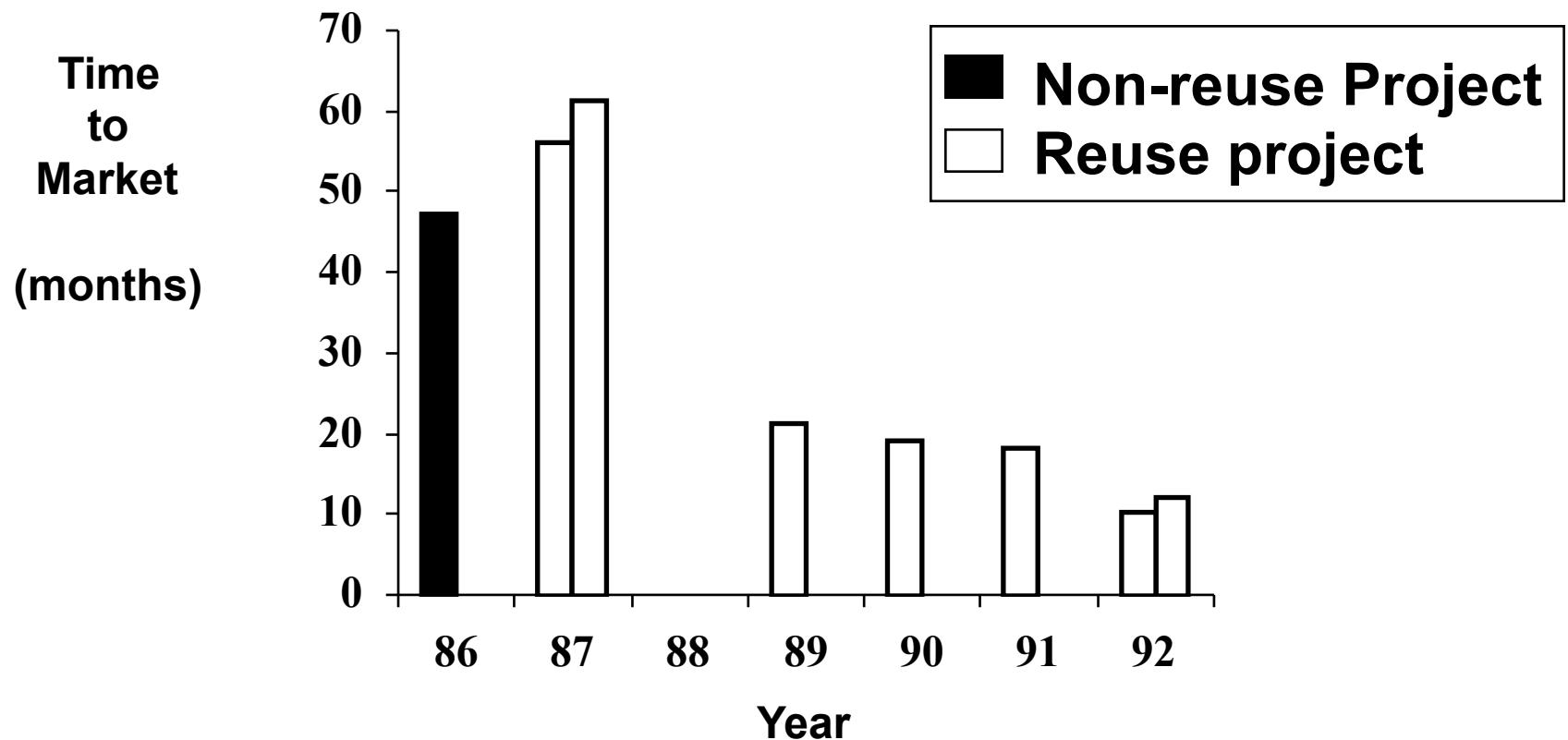
* Cumulative architecting and rework effort relative to initial development effort

Elaborating Modifiability Benefits – II

and Repairability Benefits

- **Service-Oriented Architecture improves Interoperability**
- **Product-Line Engineering improves Total Ownership Cost (TOC)**
 - Identify, modularize around product line Commonalities
 - Develop domain architecture, interfaces to Variabilities
 - Fewer components to modify, repair
- **Improved Repairability improves Availability, TOC**
 - Availability = $MTBF / (MTBF + MTTR)$
- **Stakeholder Value-Based V&V improves Cost, Mission Effectiveness**
 - Prioritizing inspection, test activities
 - Balancing level of inspection, test activities vs. rapid fielding

Reuse at HP's Queensferry Telecommunication Division





Widely Used Software Maintainability Index

Oman and Hagemeister, 1991

$$MI_{woc}(\text{sourcefile}) = 171 - 5.2 * \ln HV - 0.23 * CC - 16.2 * \ln LLOC$$

$$MI_{wc}(\text{sourcefile}) = 50 * \sin \sqrt{2.46 * CM}$$

$$MI_{(\text{sourcefile})} = MI_{woc}(\text{sourcefile}) + MI_{wc}(\text{sourcefile})$$

$$MI = \frac{\sum MI_{(\text{sourcefile})}}{\text{Number of Source files}}$$

Halstead Volume (HV)

Count of logical lines (LLOC)

Cyclomatic complexity (CC)

Percent of lines of comments (CM)



Open Source Software Data Analysis

Celia Chen, Lin Shi, Kam Srisopha

97 OSS projects, three languages, five domains, 1,899,700 LLOC in total.

Language	Average LLOC	Metrics Collection Tools
PHP	18643	Phpmetrics
Java	33871	CodePro, LocMetrics
Python	6644	Radon

Category	[1,1000]	[1000,5000]	[5001,10000]	>10,000
Web Development Framework	0	2	4	18
System Administration Software	6	4	3	5
Software Testing Tools	2	9	5	3
Security	7	6	4	1
Audio and Video	2	4	3	9

Domain	Number of Projects			Average LLOC
	PHP	Java	Python	
Web Development Framework	8	8	8	45536
System Administration Software	6	6	6	12070
Software Testing Tools	6	6	7	12948
Security/Cryptography	6	6	6	4730
Audio and Video	6	6	6	14358



Results – Null Hypothesis 1

MI does not vary across PHP, Java and Python OSS projects

One-way ANOVA Results for language analysis

ANOVA						
		Sum of Squares	df	Mean Square	F	Sig.
MIwoc	Between Groups	844.599	2	422.299	2.544	0.084
	Within Groups	15602.788	94	165.987		
	Total	16447.386	96			
MIwc	Between Groups	589.095	2	294.548	3.069	0.051
	Within Groups	9022.420	94	95.983		
	Total	9611.516	96			
MI	Between Groups	1044.871	2	522.435	2.614	0.079
	Within Groups	18783.525	94	199.825		
	Total	19828.395	96			

- **P-Value <0.1, but >0.05**
 - **Strongly suggestive rejection of null hypothesis for OSS projects**



One-way ANOVA for domains

ANOVA						
		Sum of Squares	df	Mean Square	F	Sig.
MIwoc	Between Groups	1541.295	4	385.324	2.378	0.057
	Within Groups	14906.092	92	162.023		
	Total	16447.386	96			
MIwc	Between Groups	741.498	4	185.374	1.923	0.113
	Within Groups	8870.018	92	96.413		
	Total	9611.516	96			
MI	Between Groups	3221.732	4	805.433	4.462	0.002
	Within Groups	16606.663	92	180.507		
	Total	19828.395	96			

- Null hypothesis rejected with P-Value well below 0.05 (Definitive for OSS)

SIS Maintainability Readiness Levels 1-3

Software-Intensive Systems Maintainability Readiness Levels			
SMR Level	OpCon, Contracting: Missions, Scenarios, Resources, Incentives	Personnel Capabilities and Participation	Enabling Methods, Processes, and Tools (MPTs)
3	Elaboration of mission OpCon, Arch views, lifecycle cost estimation. Key mission, O&M, success-critical stakeholders (SCSHs) identified, some maintainability options explored.	O&M success-critical stakeholders's provide critical mass of maintainability-capable Sys. engrs. Identification of additional. M-critical success-critical stakeholders.	Basic O&M MPT capabilities identified for use, particularly for OpCon, Arch, and Total cost of ownership (TCO) analysis: some initial use.
2	Mission evolution directions and maintainability implications explored. Some mission use cases defined, some O&M options explored.	Highly maintainability-capable SysEs included in Early SysE team.	Initial exploration of O&M MPT options
1	Focus on mission opportunities, needs. Maintainability not yet considered	Awareness of needs for early expertise for maintainability. concurrent engr'g, O&M integration, Life Cycle cost estimation	Focus on O&M MPT options considered

SIS Maintainability Readiness Levels 3-5

Software-Intensive Systems Maintainability Readiness Levels

SMR Level	OpCon, Contracting: Missions, Scenarios, Resources, Incentives	Personnel Capabilities and Participation	Enabling Methods, Processes, and Tools (MPTs)
5	<p>Convergence, involvement of main maintainability success-critical stakeholders. Some maintainability use cases defined. Rough maintainability OpCon, other success-critical stakeholders, staffing, resource estimates. Preparation for NDI and outsource selections.</p>	<p>In addition, independent maintainability experts participate in project evidence-based decision reviews, identify potential maintainability conflicts with other SQs</p>	<p>Advanced full-lifecycle (full-LC) O&M MPTs and SW/SE MPTs identified for use. Basic MPTs for tradespace analysis among maintainability & other SQs, including TCO being used.</p>
4	<p>Artifacts focused on missions. Primary maintenance options determined, Early involvement of maintainability success-critical stakeholders in elaborating and evaluating maintenance options.</p>	<p>Critical mass of maintainability SysEs with mission SysE capability, coverage of full M-SysE.skills areas, representation of maintainability success-critical-stakeholder organizations.</p>	<p>Advanced O&M MPT capabilities identified for use: Model-Based SW/SE, TCO analysis support. Basic O&M MPT capabilities for modification, repair and V&V: some initial use.</p>
3	<p>Elaboration of mission OpCon, Arch views, lifecycle cost estimation. Key mission, O&M, success-critical stakeholders (SCSHs) identified, some maintainability options explored.</p>	<p>O&M success-critical stakeholders's provide critical mass of maintainability-capable Sys. engrs. Identification of additional. M-critical success-critical stakeholders.</p>	<p>Basic O&M MPT capabilities identified for use, particularly for OpCon, Arch, and Total cost of ownership (TCO) analysis: some initial use.</p>

SIS Maintainability Readiness Levels 5-7

Software-Intensive Systems Maintainability Readiness Levels

SMR Level	OpCon, Contracting: Missions, Scenarios, Resources, Incentives	Personnel Capabilities and Participation	Enabling Methods, Processes, and Tools (MPTs)
7	System passes Maintainability Readiness Review with evidence of viable OpCon, Contracting, Logistics, Resources, Incentives, personnel capabilities, enabling MPTs	Achieving advanced People CMM Level 4 maintainability capabilities such as empowered work groups, mentoring, quantitative performance management and competency-based assets, particularly across key domains.	Advanced, integrated, tested, and exercised full-LC MBS&SE MPTs and Maintainability-other-SQ tradespace analysis
6	Mostly-elaborated maintainability OpCon. with roles, responsibilities, workflows, logistics management plans with budgets, schedules, resources, staffing, infrastructure and enabling MPT choices, V&V and review procedures.	Achieving basic People CMM levels 2 and 3 maintainability practices such as maintainability work environment, competency and career development, and performance management especially in such key areas such as V&V, identification & reduction of technical debt.	Advanced, integrated, tested full-LC Model-Based Software & Systems (MBS&SE) MPTs and Maintainability-other-SQ tradespace analysis tools identified for use, and being individually used and integrated.
5	Convergence, involvement of main maintainability success-critical stakeholders. Some maintainability use cases defined. Rough maintainability OpCon, other success-critical stakeholders, staffing, resource estimates. Preparation for NDI and outsource selections.	In addition, independent maintainability experts participate in project evidence-based decision reviews, identify potential maintainability conflicts with other SQs	Advanced full-lifecycle (full-LC) O&M MPTs and SW/SE MPTs identified for use. Basic MPTs for tradespace analysis among maintainability & other SQs, including TCO being used.

SIS Maintainability Readiness Levels 7-9

Software-Intensive Systems Maintainability Readiness Levels

SMR Level	OpCon, Contracting: Missions, Scenarios, Resources, Incentives	Personnel Capabilities and Participation	Enabling Methods, Processes, and Tools (MPTs)
9	5 years of successful maintenance operations, including outcome-based incentives, adaptation to new technologies, missions, and stakeholders	In addition, creating incentives for continuing effective maintainability performance on long-duration projects	Evidence of improvements in innovative O&M MPTs based on ongoing O&M experience
8	One year of successful maintenance operations, including outcome-based incentives, refinements of OpCon.	Stimulating and applying People CMM Level 5 maintainability practices in continuous improvement and innovation in such technology areas as smart systems, use of multicore processors, and 3-D printing	Evidence of MPT improvements based on ongoing refinement, and extensions of ongoing evaluation, initial O&M MPTs.
7	System passes Maintainability Readiness Review with evidence of viable OpCon, Contracting, Logistics, Resources, Incentives, personnel capabilities, enabling MPTs	Achieving advanced People CMM Level 4 maintainability capabilities such as empowered work groups, mentoring, quantitative performance management and competency-based assets, particularly across key domains.	Advanced, integrated, tested, and exercised full-LC MBS&SE MPTs and Maintainability-other-SQ tradespace analysis



SMRL Usage vs. Complexity, Criticality, Continuity

SMRL Level Vs. DoD Milestone	Simple, Non-Critical, Organic	Simple, Non-Critical, Transitioned	Intermediate	Highly Complex, Critical
MDD	1	1	2-3	3
MS A	2	3	4-5	5
MS B	3	4	6	6
IOC	5	6	7	7