



27th annual **INCOSE**
international symposium

Adelaide, Australia
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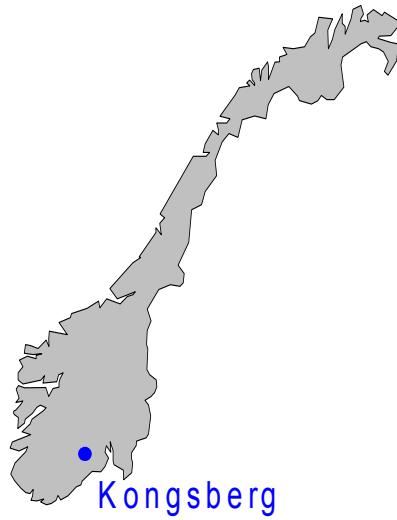
Evolving tolerance management for increased robustness of subsea installation operations



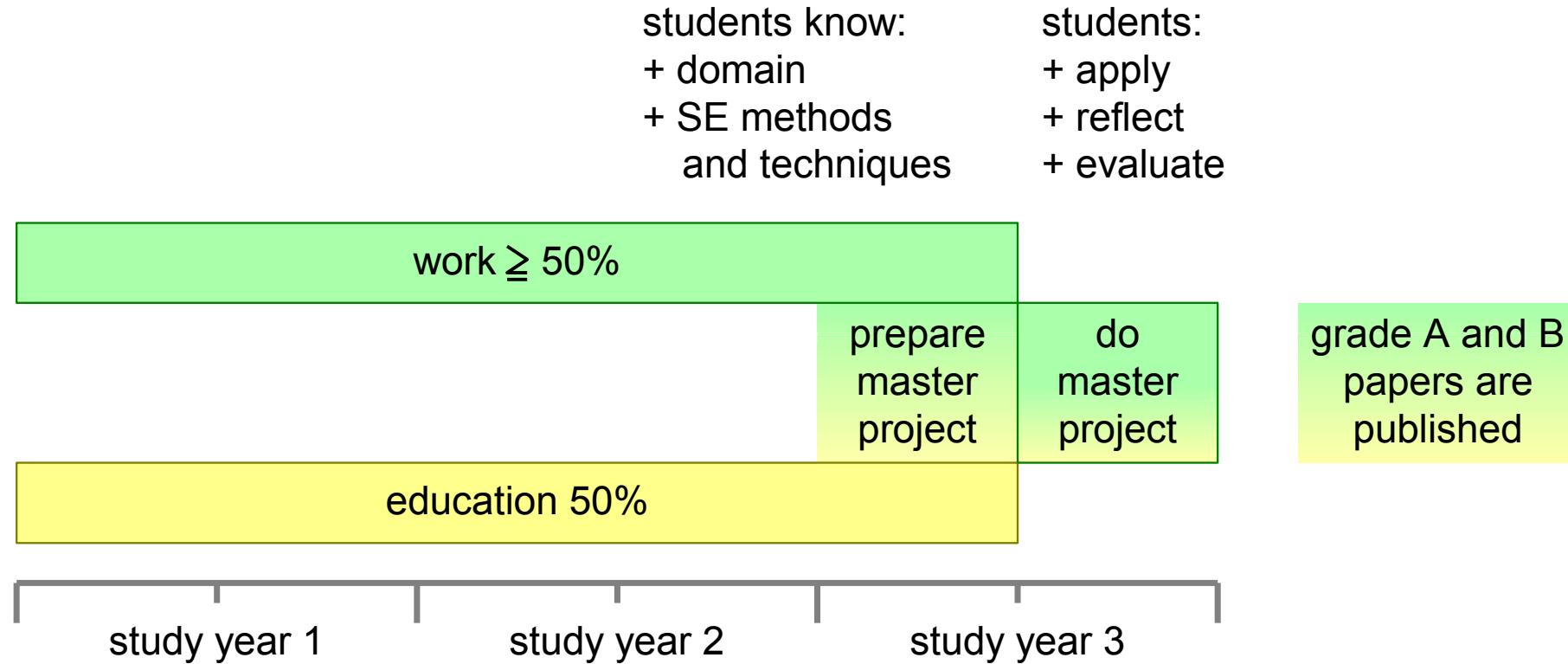
*Lars Petter Bryn and Gerrit Muller
Presented by Maarten Bonnema*



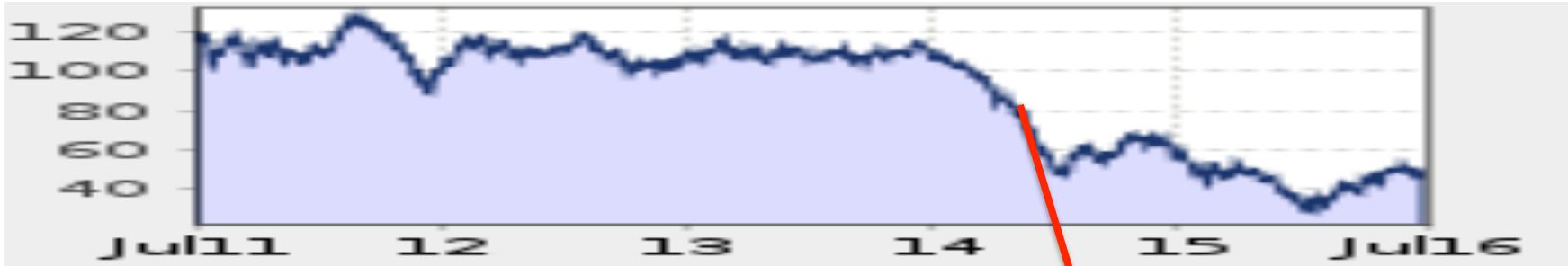
Technology park Kongsberg



Research Model Master Students Systems Engineering in Kongsberg, Norway



Context: Low oil prices hit Norway hard.



NORWAY UNEMPLOYMENT RATE



Norwegian
Unemployment
rate



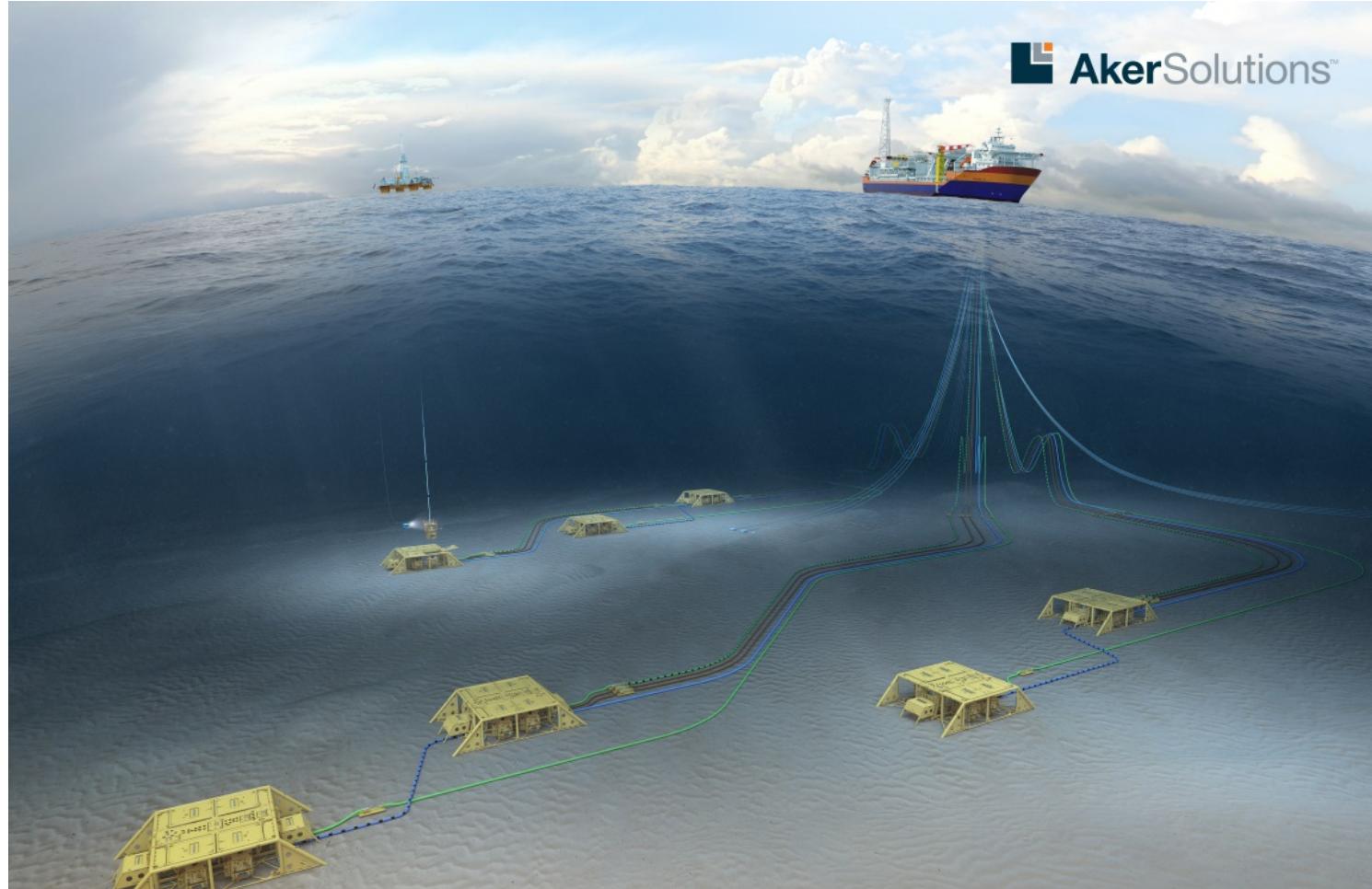
Domain: Subsea oil and gas production

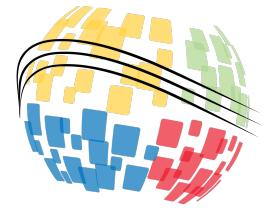
- Deeper water, harsher environment – increasing complexity
- Low oil price – need for cost reductions
- Shelved investments – 400 million USD (january 2016)
- 258000 layoffs - and increasing (december 2015)
- Need for new projects – shared responsibility



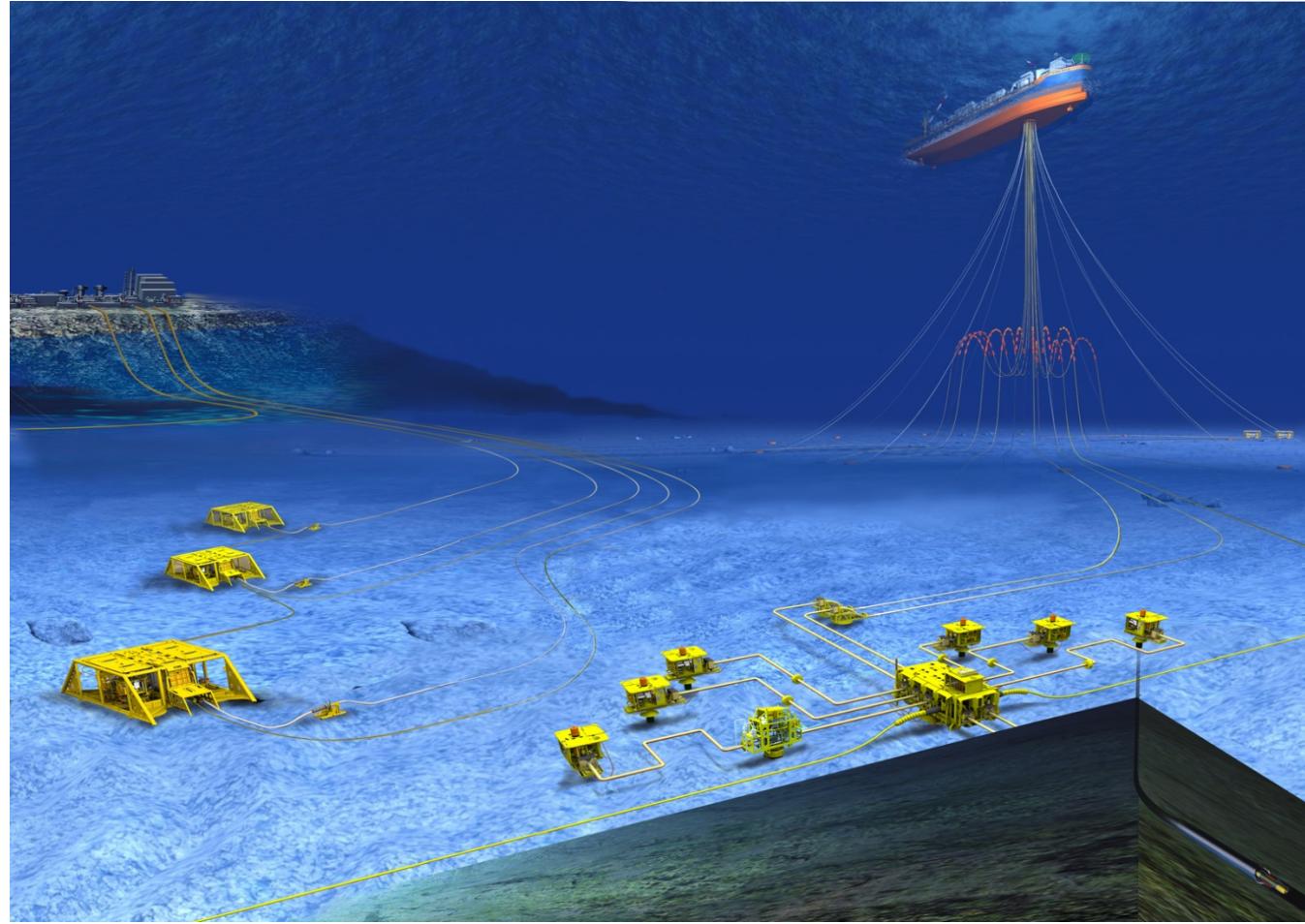
Company of research

- Aker solutions AS
- Provides products and services to the oil and gas industry
- 2014: 16.000 employees in 20 different countries



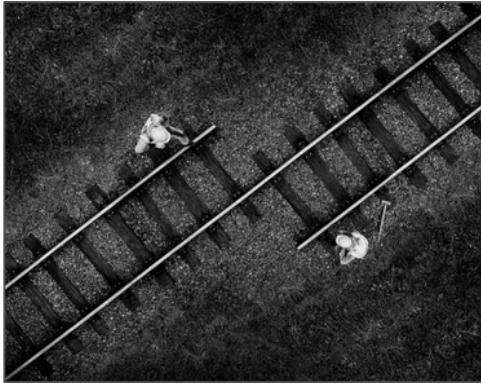


Subsea production system





Tolerances

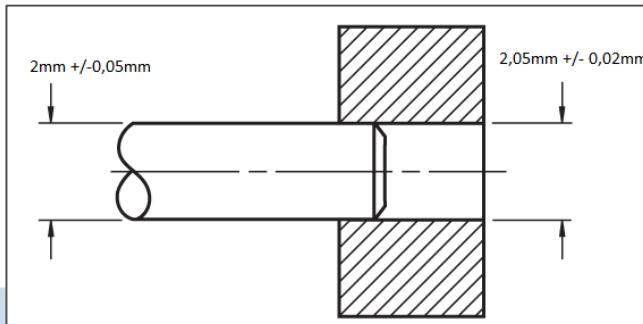


Installation – maximum possible misalignment for successful installation

Tolerance management

Manufacturing – Deviation from nominal

Clearance – Needed envelope for installation

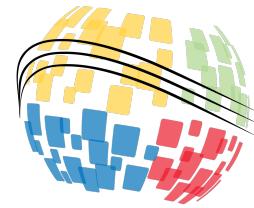




SPS project costs:

- Installation costs:
 - Rig rental: 8 million NOK per day
 - Installation of one single XT: 2-4 weeks
 - Typical XT cost: 40 million NOK
 - Expensive installation
- Potential for cost reductions by increasing robustness of installation





Motivation for research:

- Challenging times:
 - Cost reductions
 - Increasing complexity
 - Few projects
 - Increase competitiveness
- Inconsistency of tolerance management:
 - Standardize method for tolerance analysis



Robustness of installation

- Robustness of installation:
 - Getting it correct the first time, within the given time and cost limits
 - Reduces installation costs
 - Reduces the break-even rate
 - Increases competitiveness





Appropriate tolerance management?

- Various approaches
 - Software vs. Manual calculations
 - RSS (worst-case) vs. RMS (Statistical)
- Manually calculated tolerance budgets supported by system modelling - validation





Research questions

- How can current tolerance analysis methods evolve to improve tolerance management?
- How can tolerance management ensure robustness of installation?





Three projects:

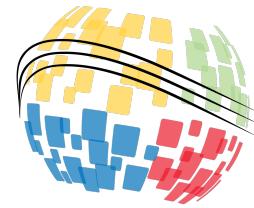
- Project A:
 - Coast of Congo
 - Sea depth: 1350 m
 - Large international oil and gas company
 - Phase: Installation
- Project B
 - Coast of Angola
 - Sea depth: 1500
 - Large international oil and gas company
 - Phase: Delivery
- Project C
 - Barent sea, Norwegian continental shelf
 - Sea depth: 1250
 - Large Norwegian oil and gas company
 - Phase: Study





Research method:

- Interviews with AKSO clients for identification of needs
- Comparative research of project A and B
- Conduction of tolerance management in project C
- Tolerance issues:
 - Quantity and reason
- Focus: Reliability and credibility



Tolerance management:

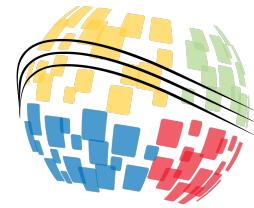
- Project A
 - Software
- Project B
 - Manual calculations
- Project C
 - Manual calculations supported by system modelling





Project A – Software analysis

- Geometrical Dimensioning & Tolerancing method (GD&T)
- Accurate calculation of the tolerance chain
- Utilizes manufacturing drawings for input
- Direct link between manufacturing and analysis
- Statistical tolerance analysis – Monte Carlo simulation with a uniform probability distribution



Project A – Software analysis

- Inconclusive
- GD&T – time consuming
- Does not enhance understanding
- Software skills needed
- Lack of control over internal processes
- Adjustments difficult



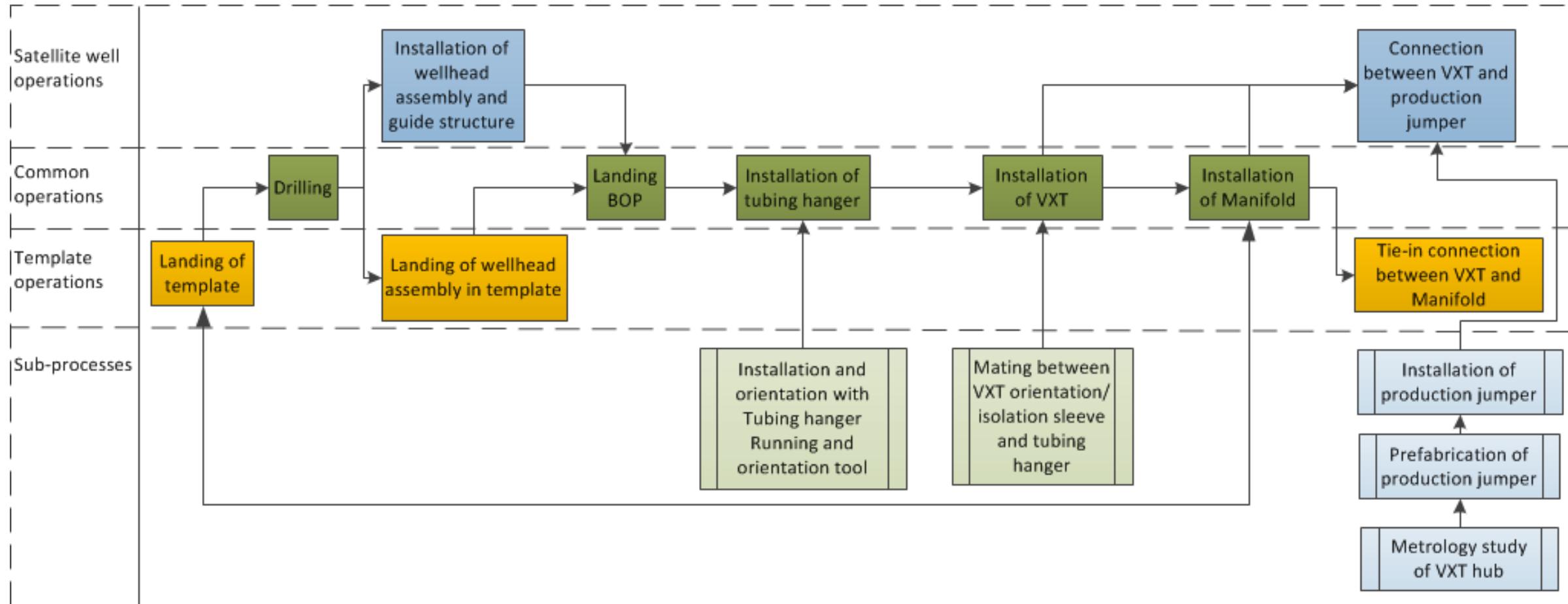


Project B – Manual calculation

- Worst-case analysis
- Manufacturing drawings as input
- Enhances understanding of the tolerance chain
- Less time spent on analysis
- Did not perform iteratively
- Lack of cooperation between WPs



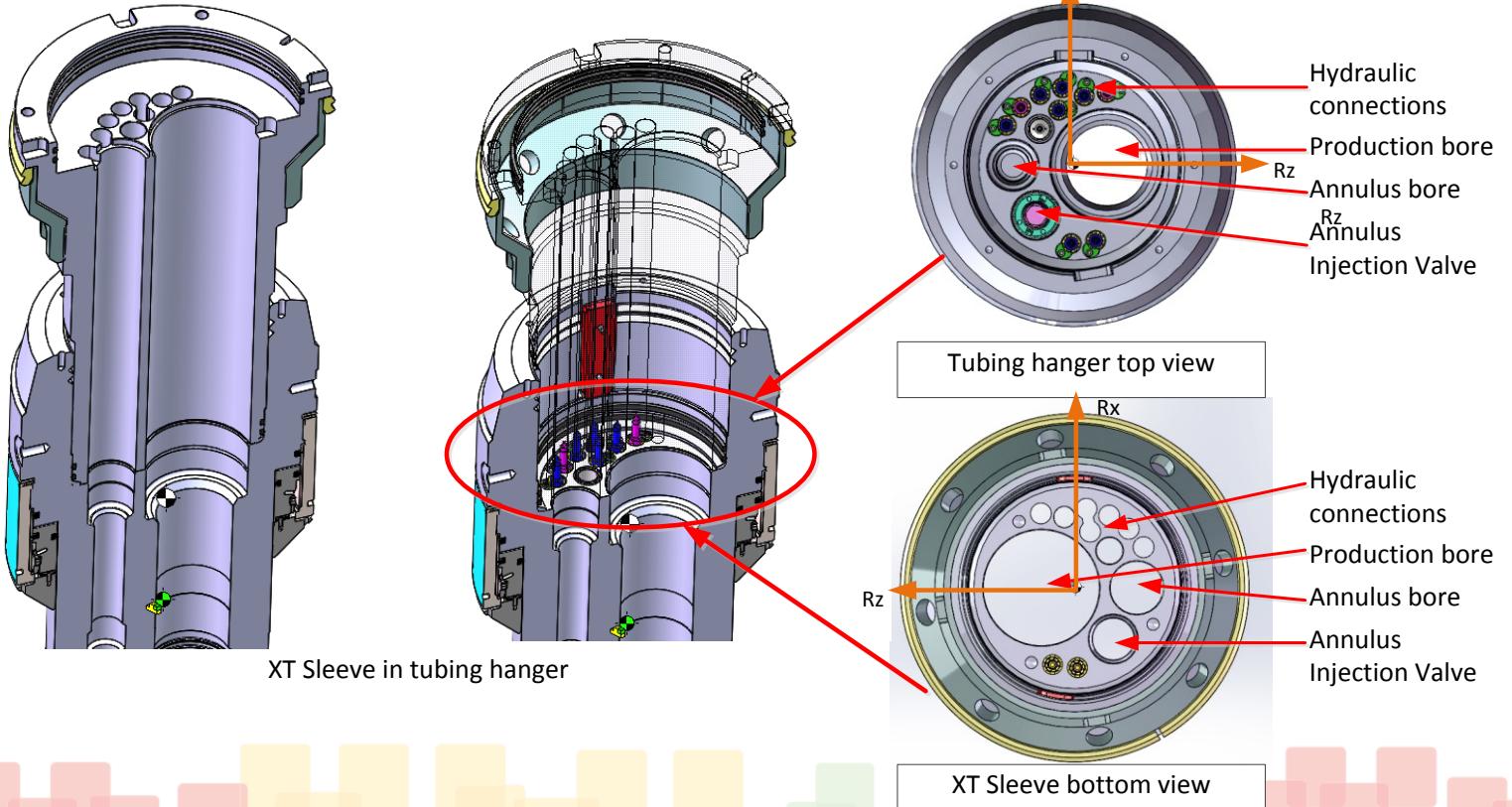
Installation sequence





Specific issue:

- Positional tolerances of THs and TH running tools





Specific issue:

- Worst-case analysis vs. Statistic analysis
- Same issues
- Root cause: Errors in manufacturing
 - Maturity of manufacturing process and equipment

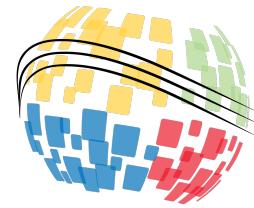


Tolerance issues - reliability:

- Project A
 - 57 recordings of tolerance related issues
 - 3500 hours invested in tolerance analysis
 - 6121 items produced (BOM level 3)
- Project B
 - 158 recordings of tolerance related issues
 - 2200 hours invested in tolerance analysis
 - 16454 items produced (BOM level 3)

107.4 units/NCR
0.13% time spent
No insight created

104.1 units/NCR
0.10% time spent
Insight



Conclusion:

- Marginal differences in performance
- Same issues occurred in both projects, and thus using both methods

⇒ other causes?

⇒ impact of manufacturing?



Tolerance management in project C:

- Tolerance budgets supported by system modelling
- Study phase
- Visualized nodes in tolerance analysis
- Review meetings with all WPs
- Iterative process
- Enhancing communication

System modelling



DESCRIPTION Node S3: SACS key slot to THRT alignment key

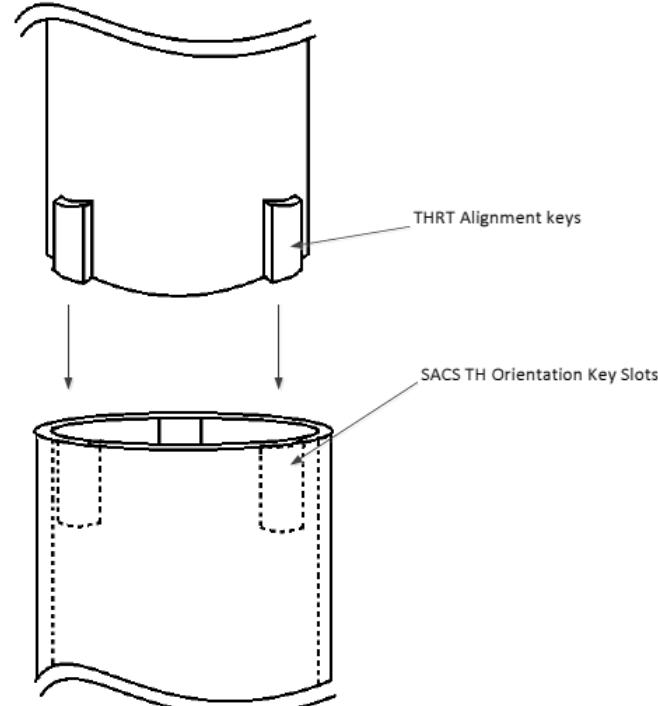
INTERFACING SURFACES

NOTES

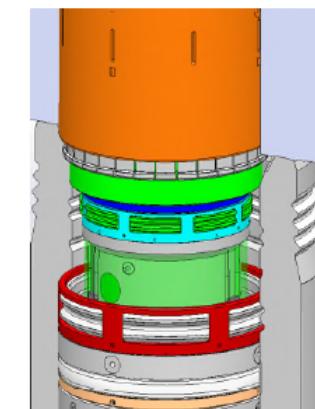
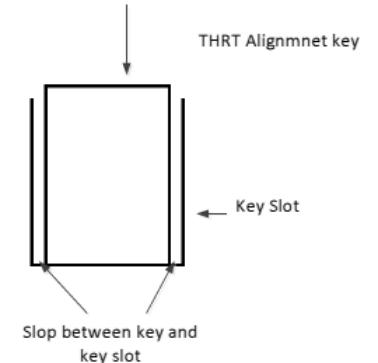
There is a «gap» between the THRT keys and the key slots in the TH interface. This contributes to the tolerance chain, not only in the calibration, but also during the TH installation runs.

REFERENCES

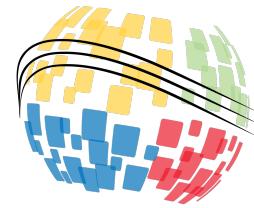
S3



Tolerance for slop between THRT alignment keys and TH orientation key slots:
minimum angular deviation from nominal, main key + angular tolerance range, main key =
 $-3.664 \times 10^{-3} \text{deg} + 0.043 \text{deg} = 0.039 \text{deg}$



Seabed



Results

- Early implementation:
 - Changed tie-in system to mitigate tolerance issues in the tie-in connection
- Lessons learned:
 - Issues in setting of Tubing Hanger
 - Included in tolerance analysis
 - Mitigating action: Centralizer

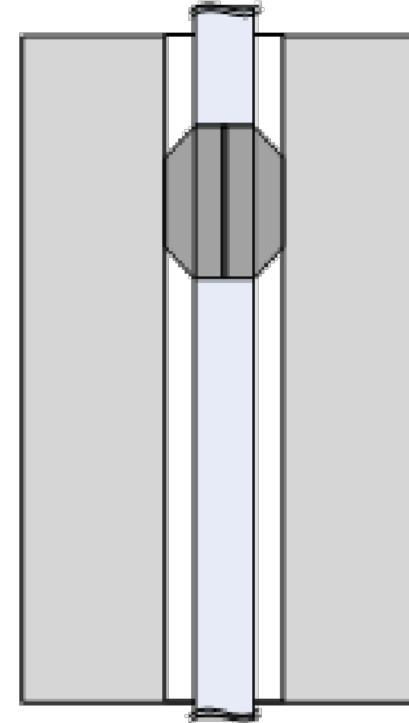
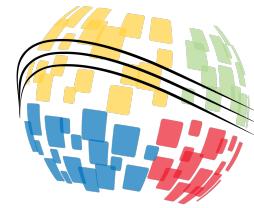


Figure 8. Centralizer to mitigate torsion effects



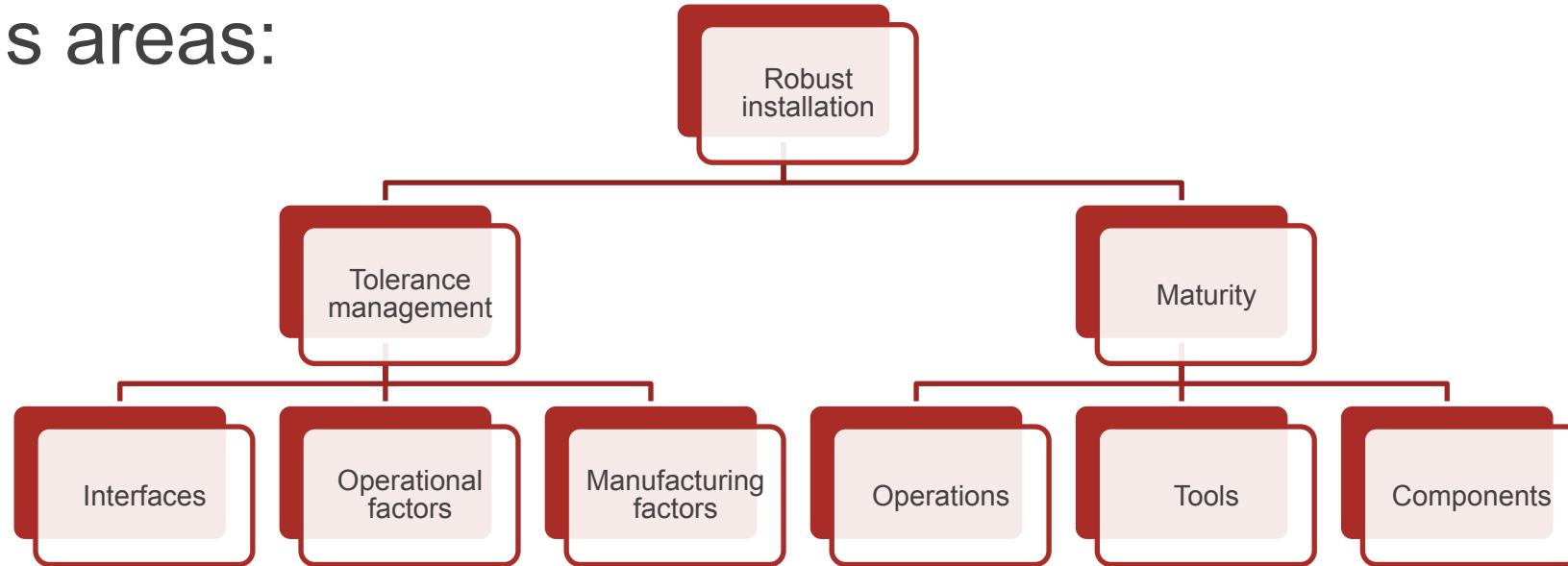
Conclusion

- **Software calculation** – results in accurate data, no insight
- **Manual calculation** – requires understanding, enables iteration and adjustments
- **System modelling** – enhances understanding, supports communication and exploration
- **Combination of worst-case and statistical analysis** – evaluate each tolerance on what's most appropriate
- **Early phase start-up** – enables iteration, adjustments and changes without additional costs
- **System engineering responsibility** – Multidisciplinary task, cross cutting work packs



Robustness in installation:

- Knowledge transfer from other projects
- Focus areas:



- Supports robust installation sequence



Summary

- Appropriately conducted tolerance management supports robustness in installation
- Tolerance analysis method not decisive for successful tolerance management:
 - Suggested method for standardization

