



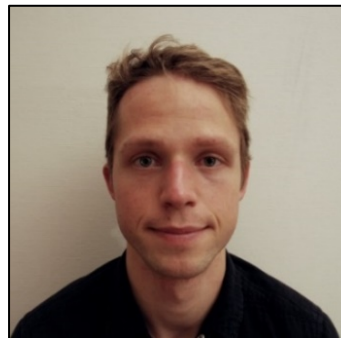
**27<sup>th</sup>** annual **INCOSE**  
international symposium

**Adelaide, Australia**

July 15 - 20, 2017

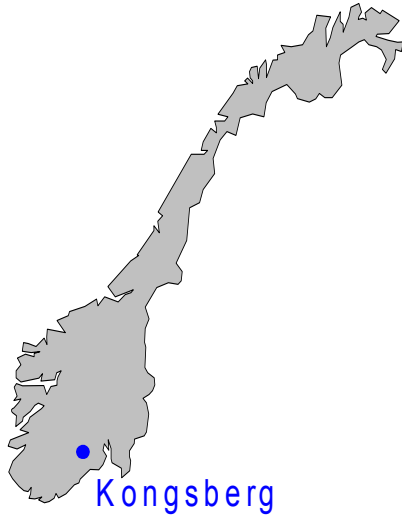


# Evolving tolerance management for increased robustness of subsea installation operations

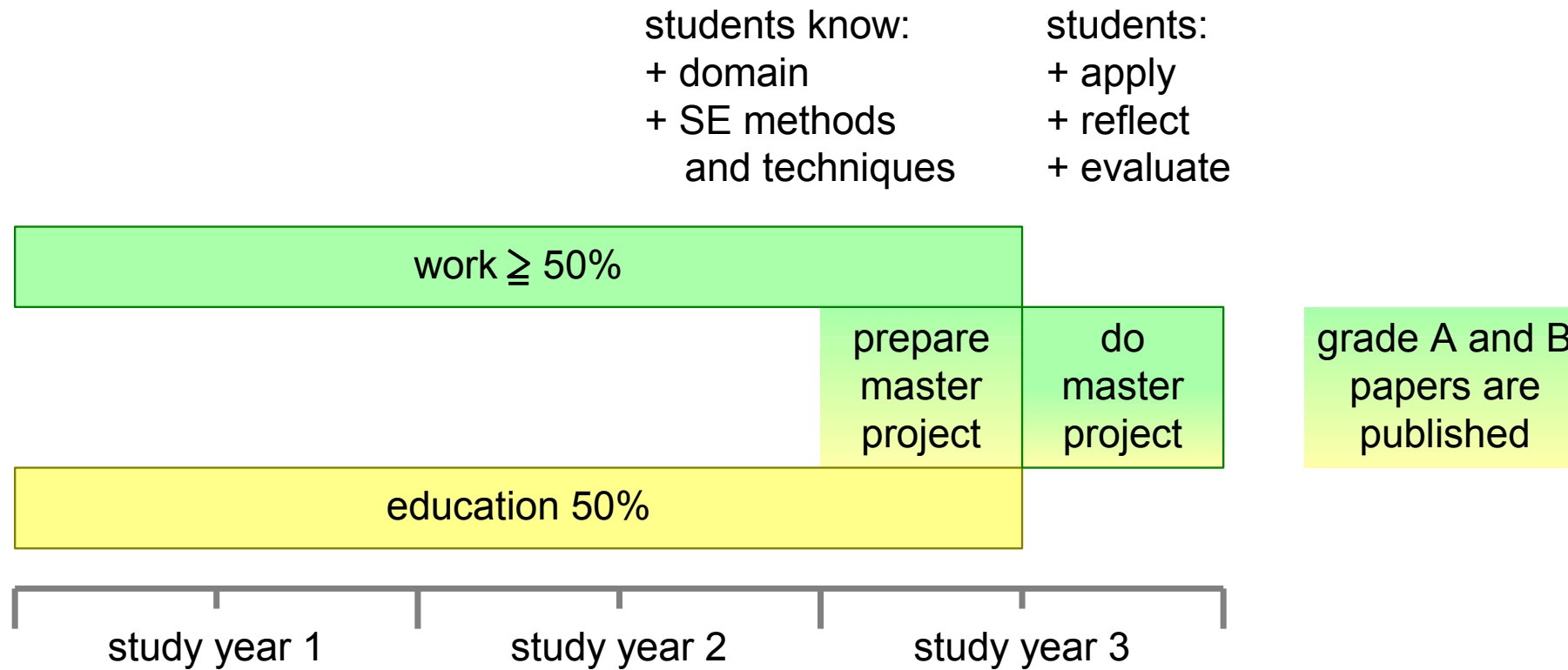


*Lars Petter Bryn and Gerrit Muller  
Presented by Maarten Bonnema*

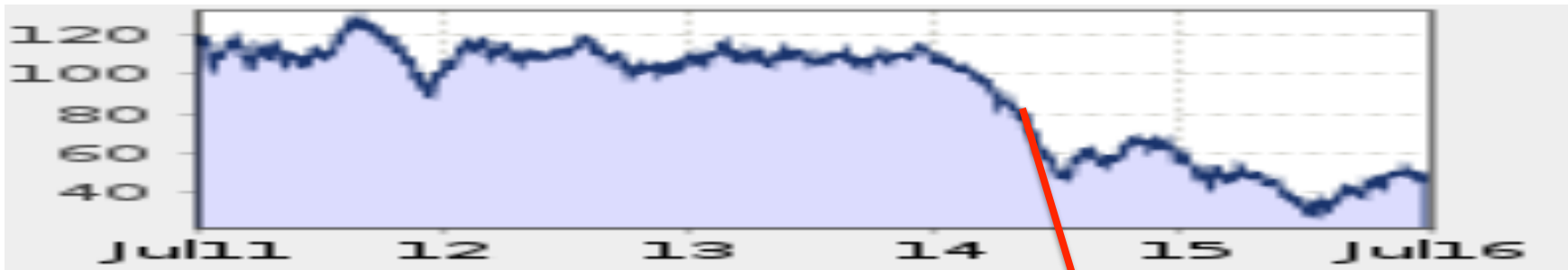
# Technology park Kongsberg



# Research Model Master Students Systems Engineering in Kongsberg, Norway



# Context: Low oil prices hit Norway hard.



oil price

From [oil-price.net](http://oil-price.net)

NORWAY UNEMPLOYMENT RATE



Norwegian  
Unemployment  
rate



# Domain: Subsea oil and gas production

- Deeper water, harsher environment – increasing complexity
- Low oil price – need for cost reductions
- Shelved investments – 400 million USD (january 2016)
- 258000 layoffs - and increasing (december 2015)
- Need for new projects – shared responsibility

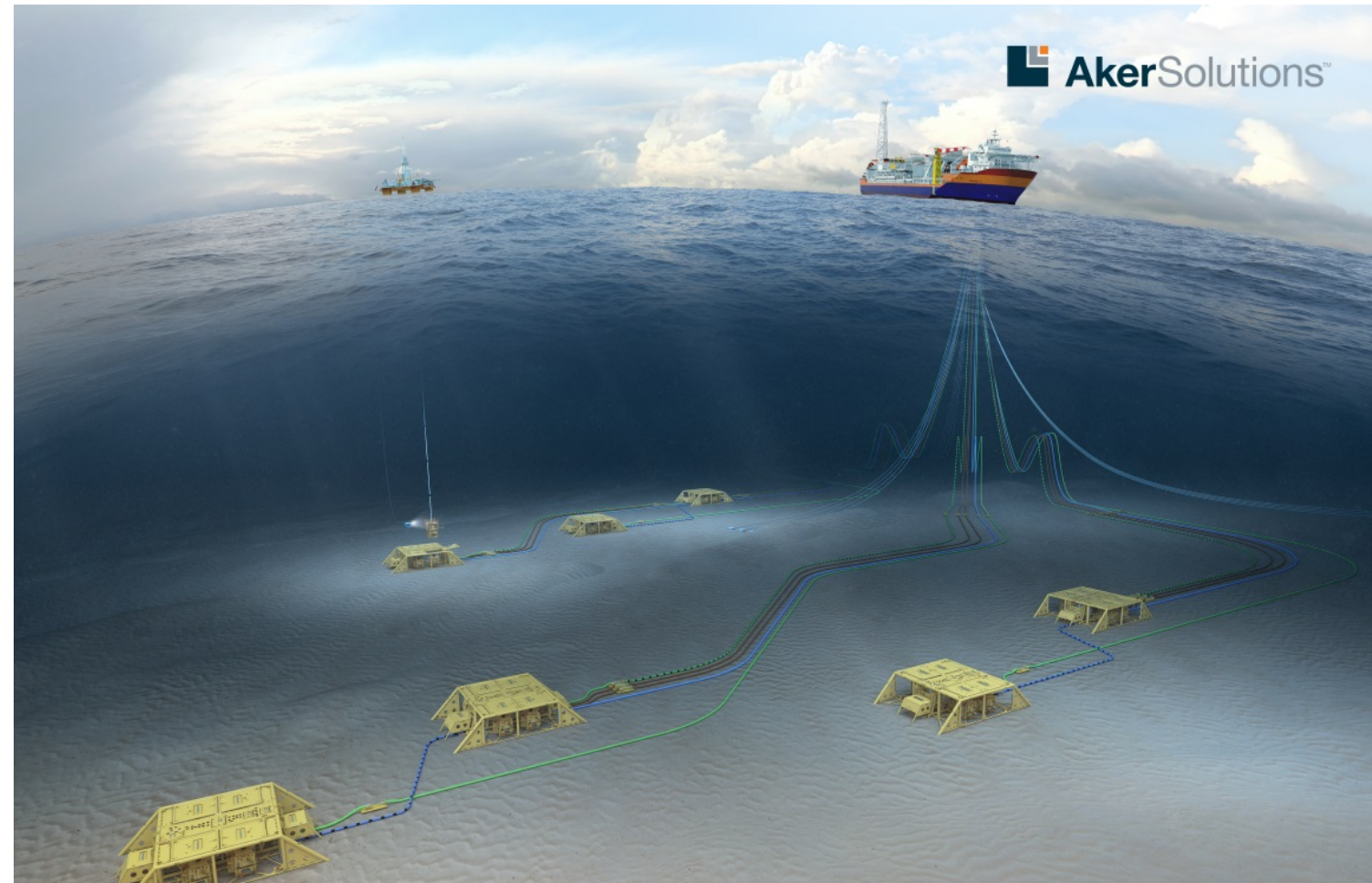




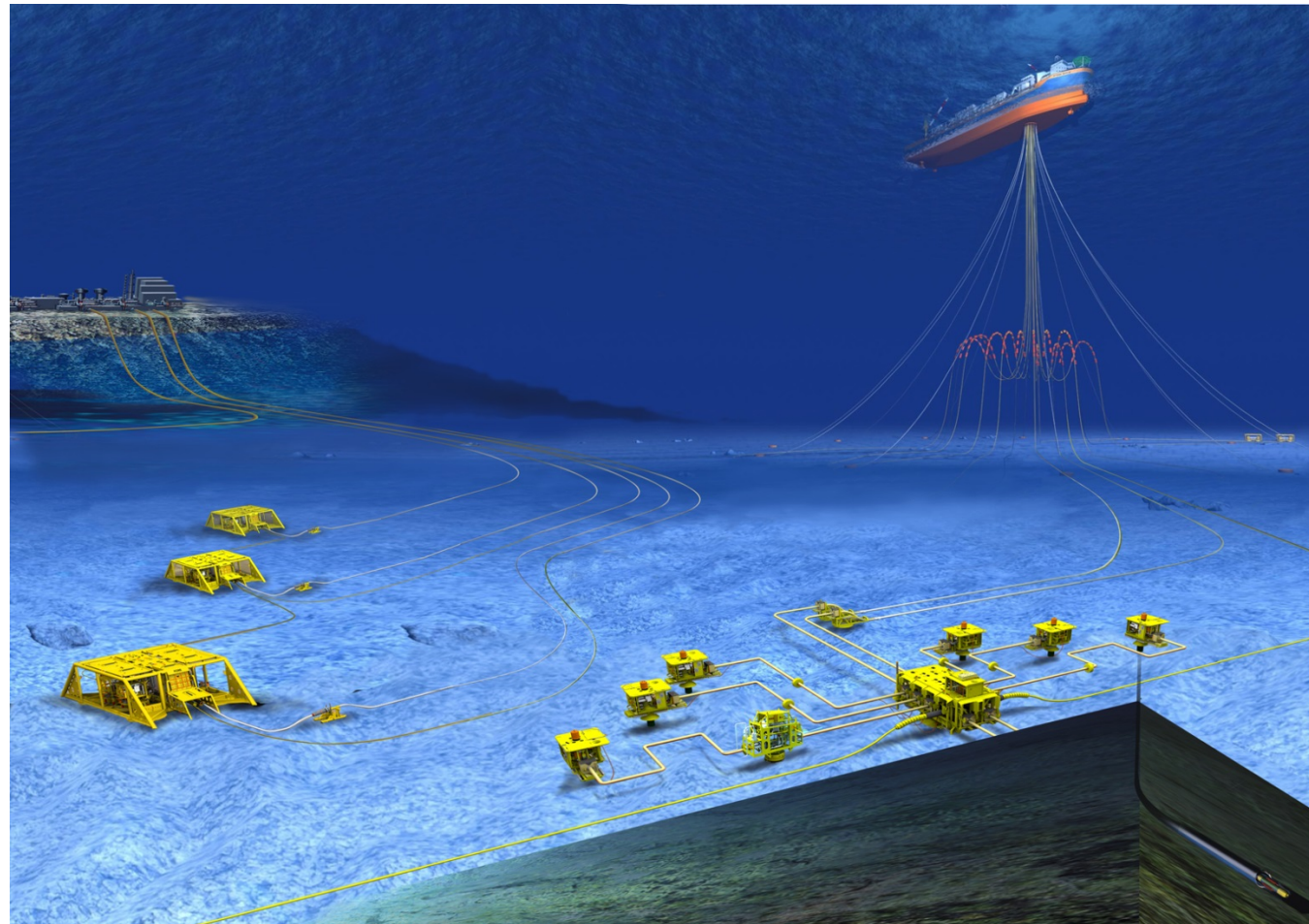


# Company of research

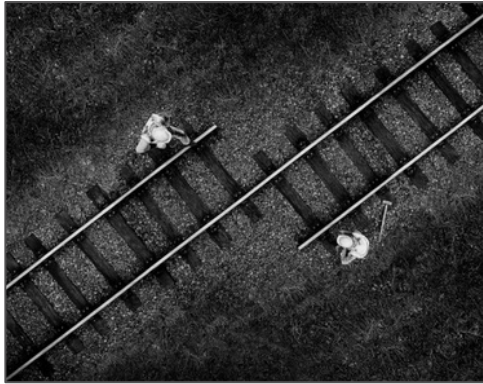
- Aker solutions AS
- Provides products and services to the oil and gas industry
- 2014: 16.000 employees in 20 different countries



# Subsea production system



# Tolerances

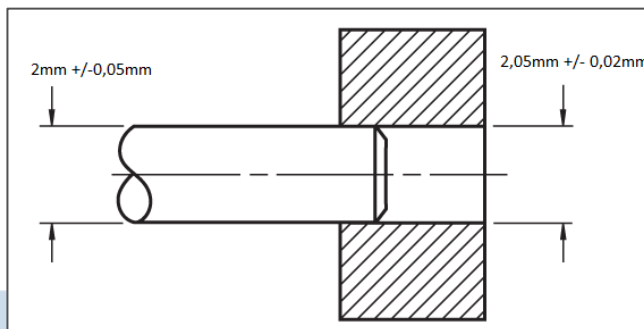


**Installation** –  
maximum possible  
misalignment for  
successful  
installation

Tolerance  
management

**Manufacturing** –  
Deviation from  
nominal

**Clearance** –  
Needed envelope  
for installation







# SPS project costs:

- Installation costs:
  - Rig rental: 8 milion NOK per day
  - Installation of one single XT: 2-4 weeks
  - Typical XT cost: 40 million NOK
  - Expensive installation
- Potential for cost reductions by increasing robustness of installation





# Motivation for research:

- Challenging times:
  - Cost reductions
  - Increasing complexity
  - Few projects
  - Increase competitiveness
- Inconsistency of tolerance management:
  - Standardize method for tolerance analysis





# Robustness of installation

- Robustness of installation:
  - Getting it correct the first time, within the given time and cost limits
  - Reduces installation costs
  - Reduces the break-even rate
  - Increases competitiveness





# Appropriate tolerance management?

- Various approaches
  - Software vs. Manual calculations
  - RSS (worst-case) vs. RMS (Statistical)
- Manually calculated tolerance budgets supported by system modelling - validation







# Research questions

- How can current tolerance analysis methods evolve to improve tolerance management?
- How can tolerance management ensure robustness of installation?





# Three projects:

- Project A:
  - Coast of Congo
  - Sea depth: 1350 m
  - Large international oil and gas company
  - Phase: Installation
- Project B
  - Coast of Angola
  - Sea depth: 1500
  - Large international oil and gas company
  - Phase: Delivery
- Project C
  - Barent sea, Norwegian continental shelf
  - Sea depth: 1250
  - Large Norwegian oil and gas company
  - Phase: Study





# Research method:

- Interviews with AKSO clients for identification of needs
- Comparative research of project A and B
- Conduction of tolerance management in project C
- Tolerance issues:
  - Quantity and reason
- Focus: Reliability and credibility





# Tolerance management:

- Project A
  - Software
- Project B
  - Manual calculations
- Project C
  - Manual calculations supported by system modelling







# Project A – Software analysis

- Geometrical Dimensioning & Tolerancing method (GD&T)
- Accurate calculation of the tolerance chain
- Utilizes manufacturing drawings for input
- Direct link between manufacturing and analysis
- Statistical tolerance analysis – Monte Carlo simulation with a uniform probability distribution





# Project A – Software analysis

- Inconclusive
- GD&T – time consuming
- Does not enhance understanding
- Software skills needed
- Lack of control over internal processes
- Adjustments difficult





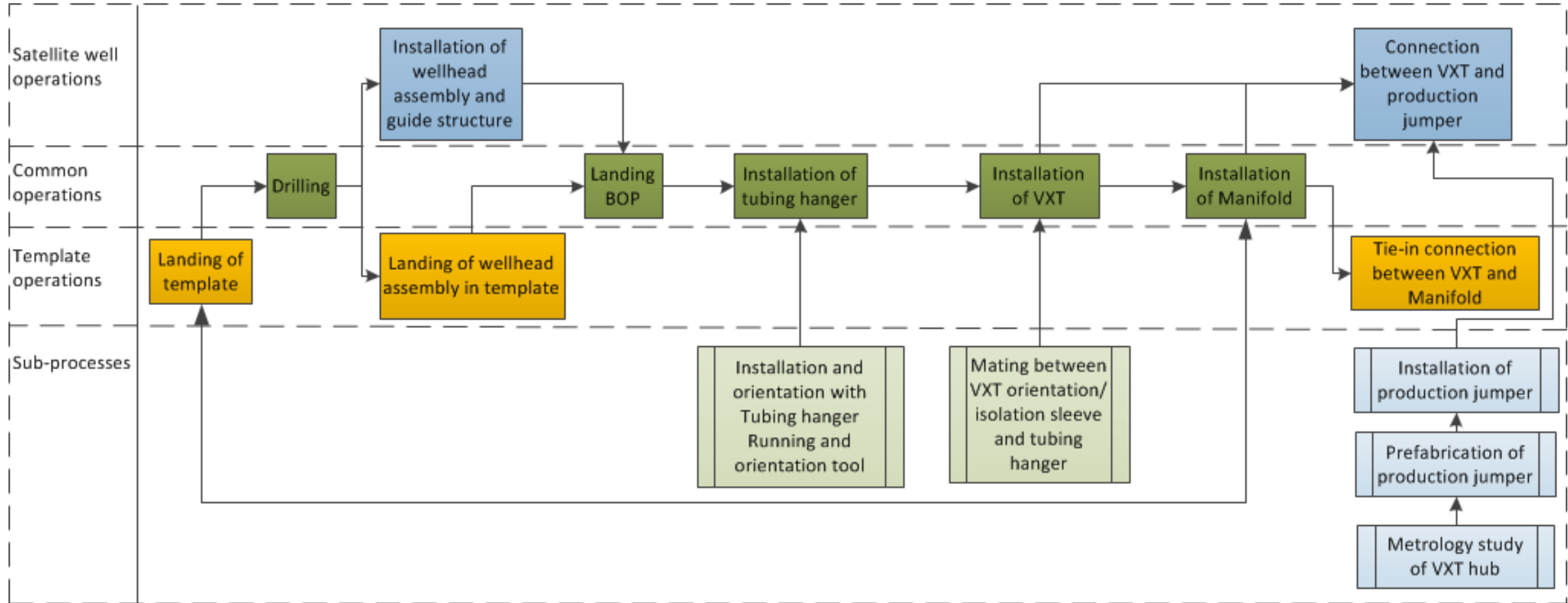
# Project B – Manual calculation

- Worst-case analysis
- Manufacturing drawings as input
- Enhances understanding of the tolerance chain
- Less time spent on analysis
- Did not perform iteratively
- Lack of cooperation between WPs





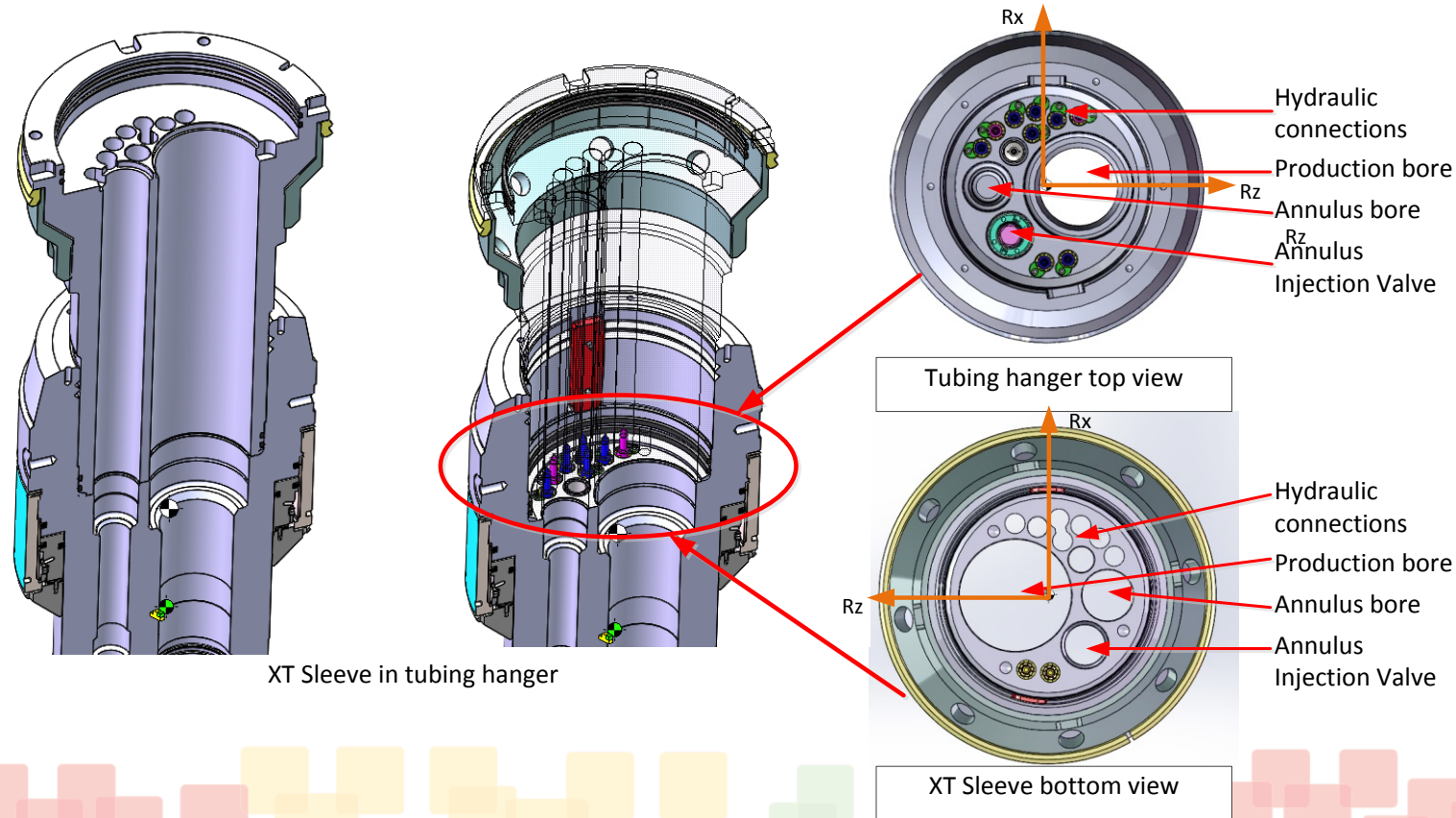
# Installation sequence





# Specific issue:

- Positional tolerances of THs and TH running tools





# Specific issue:

- Worst-case analysis vs. Statistic analysis
- Same issues
- Root cause: Errors in manufacturing
  - Maturity of manufacturing process and equipment





# Tolerance issues - reliability:

- Project A
    - 57 recordings of tolerance related issues
    - 3500 hours invested in tolerance analysis
    - 6121 items produced (BOM level 3)
  - Project B
    - 158 recordings of tolerance related issues
    - 2200 hours invested in tolerance analysis
    - 16454 items produced (BOM level 3)
- 107.4 units/NCR  
0.13% time spent  
No insight created
- 104.1 units/NCR  
0.10% time spent  
Insight



## Conclusion:

- Marginal differences in performance
- Same issues occurred in both projects, and thus using both methods

⇒ other causes?

⇒ impact of manufacturing?





# Tolerance management in project C:

- Tolerance budgets supported by system modelling
- Study phase
- Visualized nodes in tolerance analysis
- Review meetings with all WPs
- Iterative process
- Enhancing communication



# System modelling



**DESCRIPTION**  
Node S3: SACS key slot to THRT alignment key

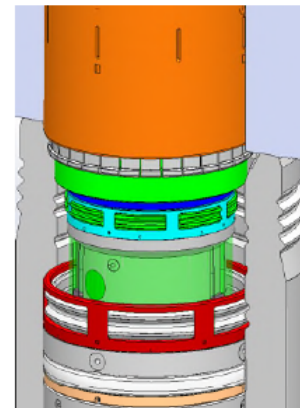
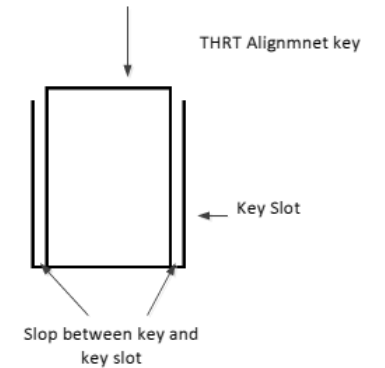
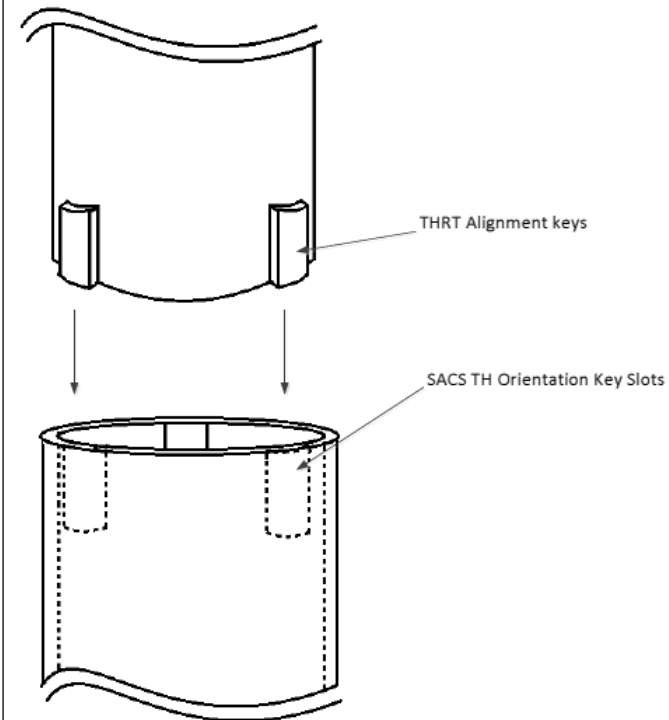
**INTERFACING SURFACES**

**NOTES**

There is a «gap» between the THRT keys and the key slots in the TH interface. This contributes to the tolerance chain, not only in the calibration, but also during the TH installation runs.

**REFERENCES**

S3



Tolerance for slop between THRT alignment keys and TH orientation key slots:  
minimum angular deviation from nominal, main key + angular tolerance range, main key =  
 $-3.664 \times 10^{-3} \text{deg} + 0.043 \text{deg} = 0.039 \text{deg}$

Seabed





# Results

- Early implementation:
  - Changed tie-in system to mitigate tolerance issues in the tie-in connection
- Lessons learned:
  - Issues in setting of Tubing Hanger
  - Included in tolerance analysis
  - Mitigating action: Centralizer

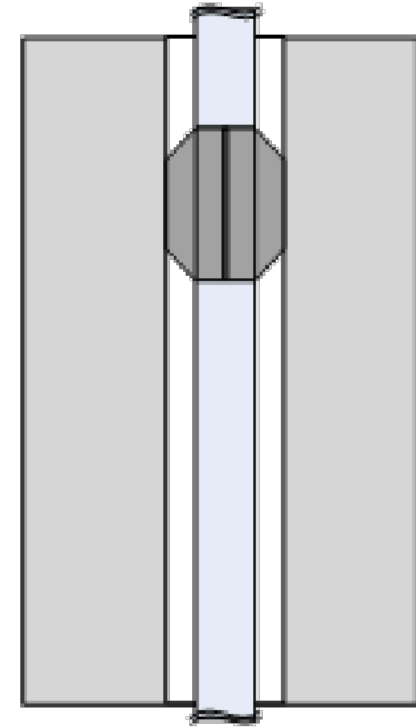


Figure 8. Centralizer to mitigate torsion effects





# Conclusion

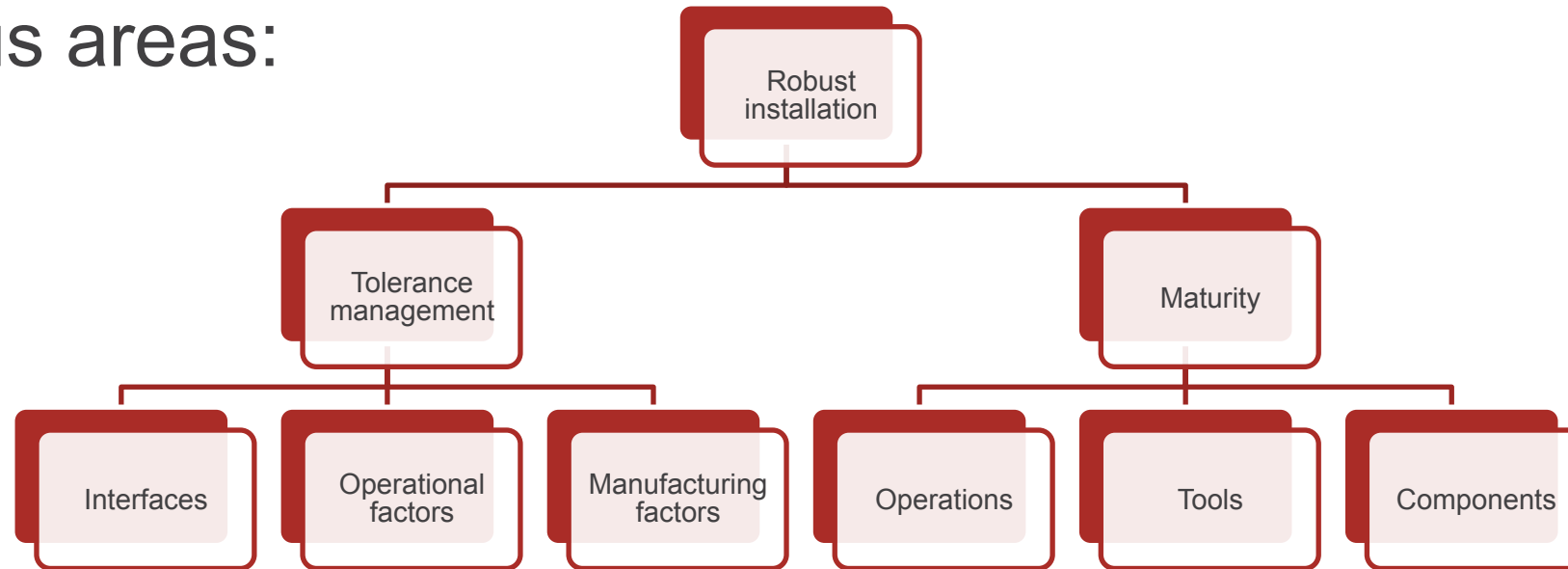
- **Software calculation** – results in accurate data, no insight
- **Manual calculation** – requires understanding, enables iteration and adjustments
- **System modelling** – enhances understanding, supports communication and exploration
- **Combination of worst-case and statistical analysis** – evaluate each tolerance on what's most appropriate
- **Early phase start-up** – enables iteration, adjustments and changes without additional costs
- **System engineering responsibility** – Multidisciplinary task, cross cutting work packs





# Robustness in installation:

- Knowledge transfer from other projects
- Focus areas:



- Supports robust installation sequence



# Summary

- Appropriately conducted tolerance management supports robustness in installation
- Tolerance analysis method not decisive for successful tolerance management:
  - Suggested method for standardization

