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Australian Government

Department of Defence

Science and Technology

# Improving Joint Force Integration by Design in the new Defence Capability Life Cycle

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INCOSE 2017

**DST**  
GROUP

Science and Technology for Safeguarding Australia

# Levels of SE Intervention

## **Top Level SE Decision Making**

Senior Defence Decision Makers require representations of integration risks and issues in which to make joint force level decisions.

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## **Middle Level SE Decision Support And Analysis**

Defence Capability Developers support the Decision Makers. They require a consistent framework in which to identify and capture project and capability integration risks and issues.

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## **Lower Level Model Based Systems Engineering**

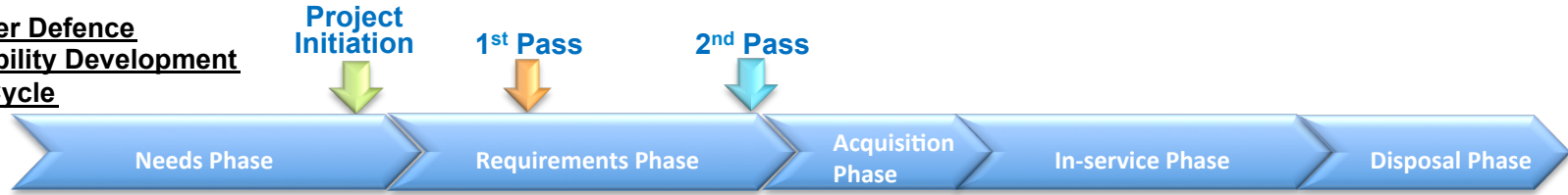
Architectures and models support the Defence Capability Developers identify, analyse and trace integration risks and issues.

# Overview

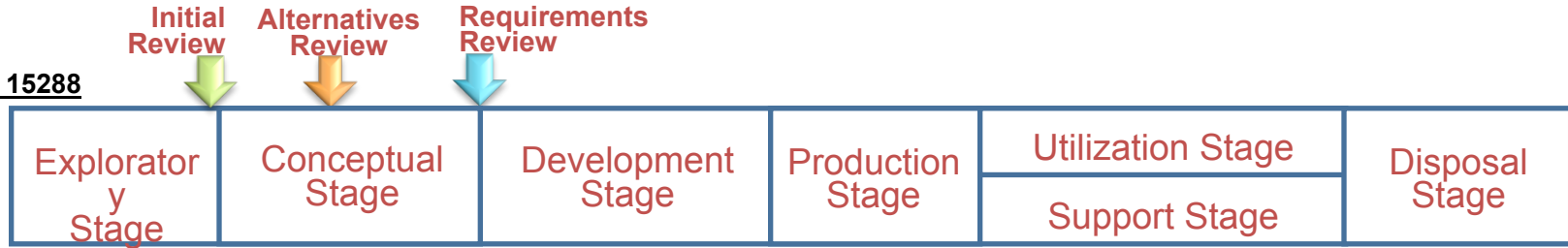
1. New Defence Capability Life Cycle
  - Changes, relationship to IOS 15288
2. Systems Engineering Intervention
  - 3 Levels and two views (Management and Capability views)
3. Parameters for Joint Force Integration by Design (JFIBD)
  - Driving requirements for JFIBD, Database to support JFIBD
4. Latest Work on Joint Force Integration by Design
  - Program and Product Dependencies using SCMILE

# Comparing Capability Life Cycles

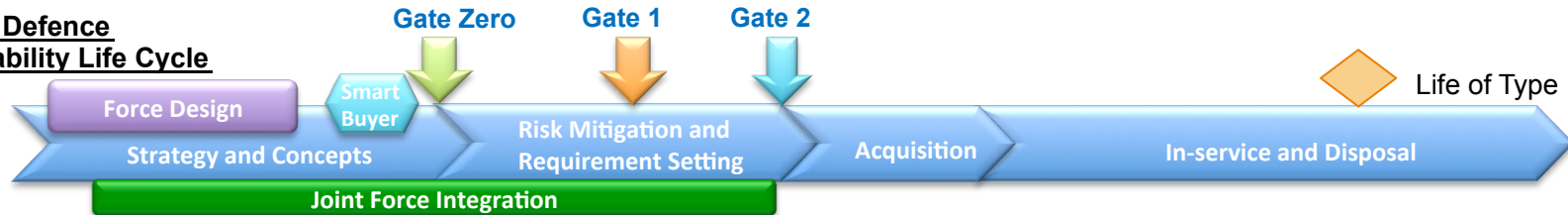
## Former Defence Capability Development Life Cycle



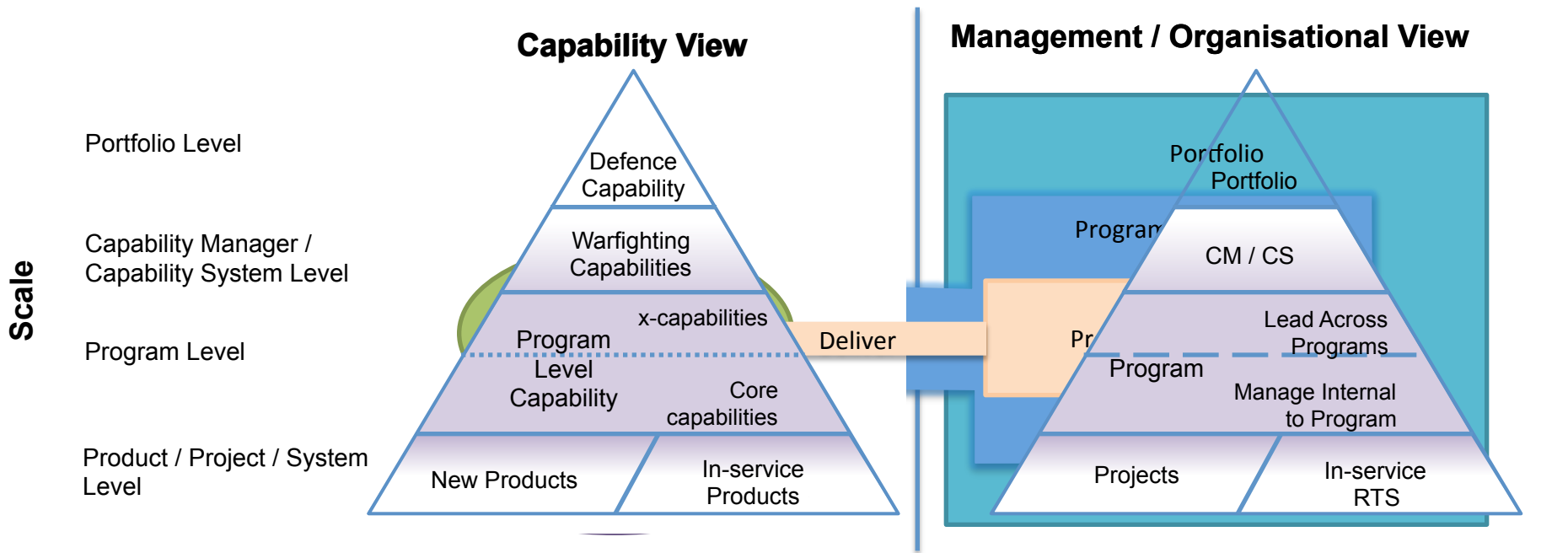
## ISO 15288



## New Defence Capability Life Cycle



# Capability and Management Views



# Levels of SE Intervention

## **Top Level SE Decision Making**

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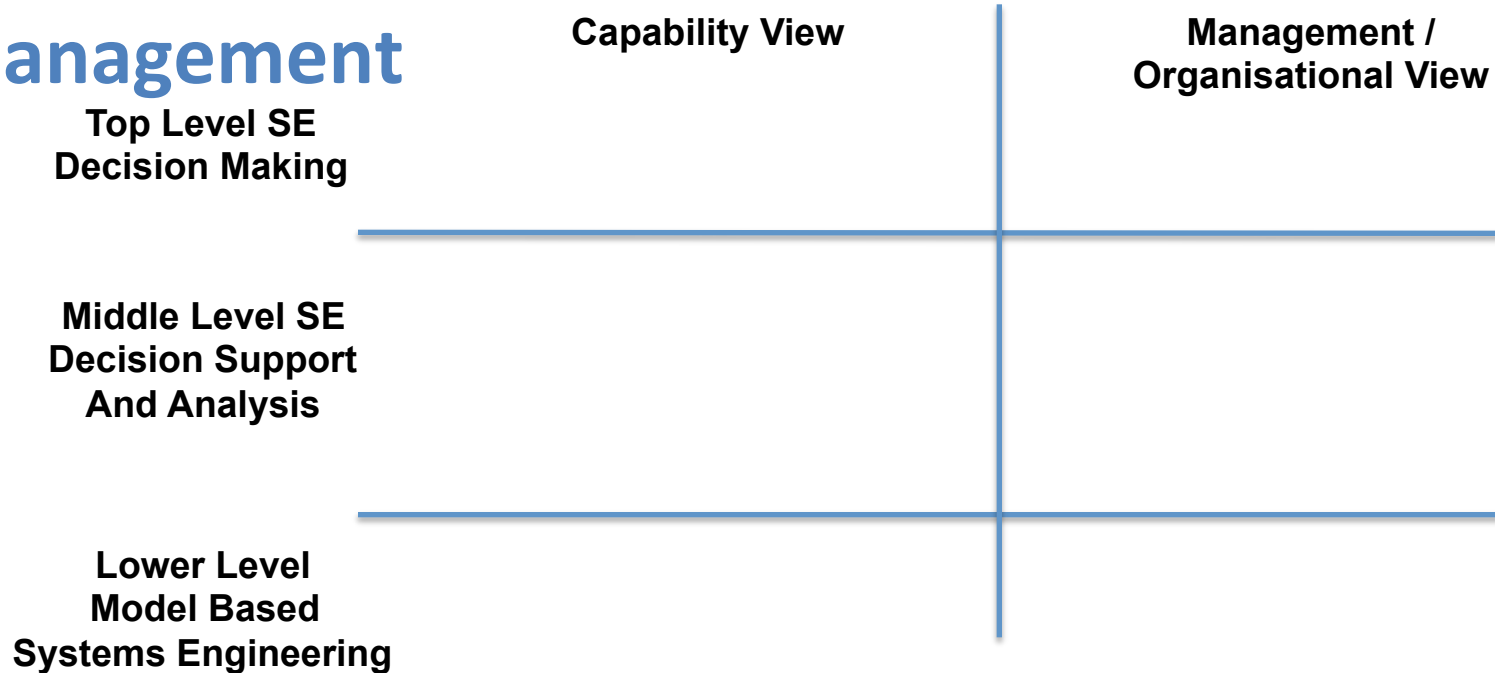
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## **Lower Level Model Based Systems Engineering**

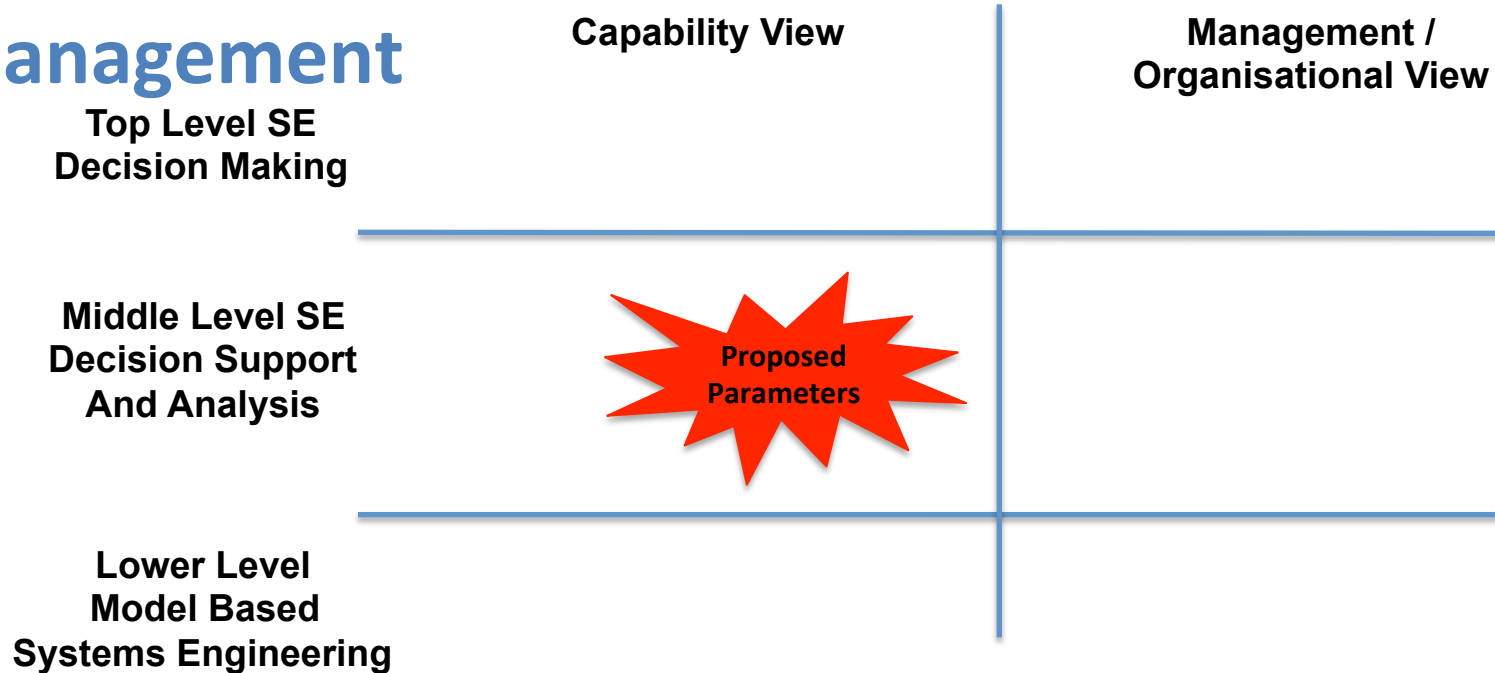
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# Three Levels of SE supporting Capability and Management



1. Beasley, R., A. O'Neil. 2016

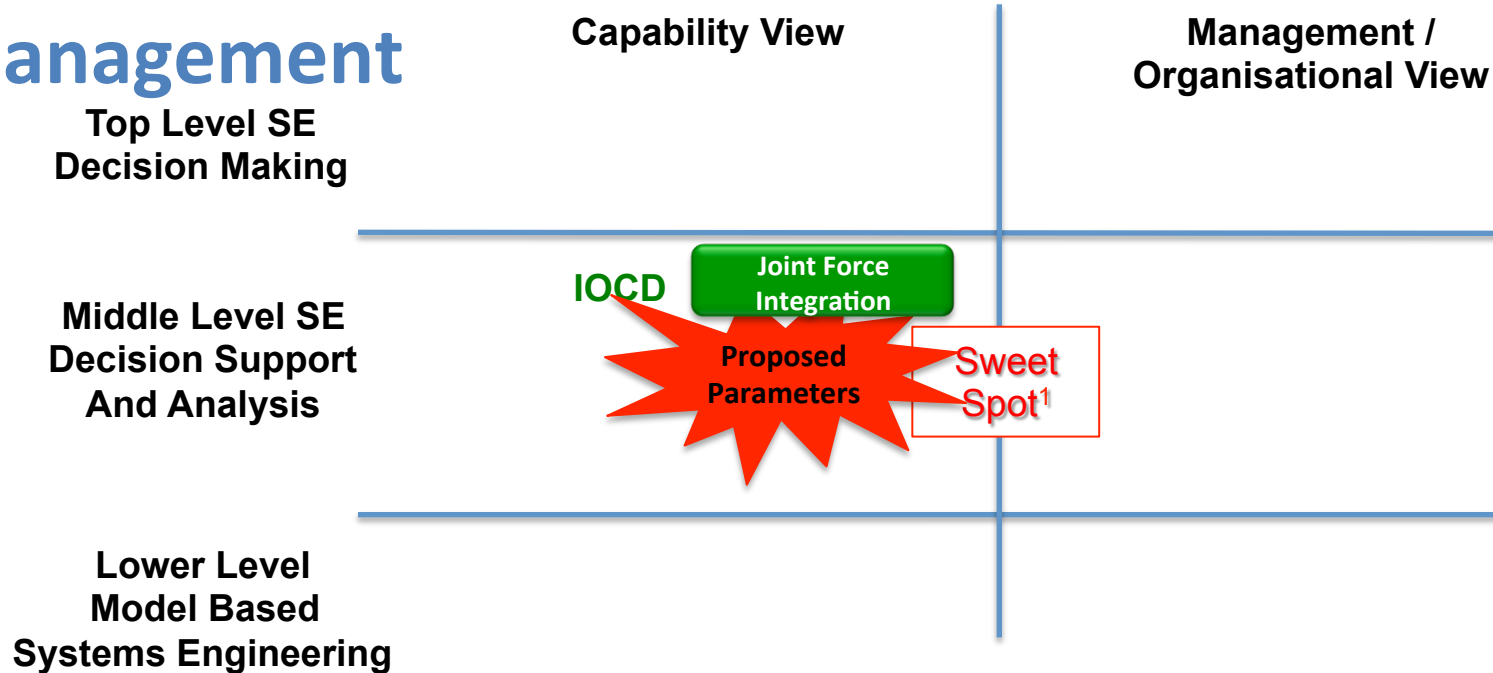
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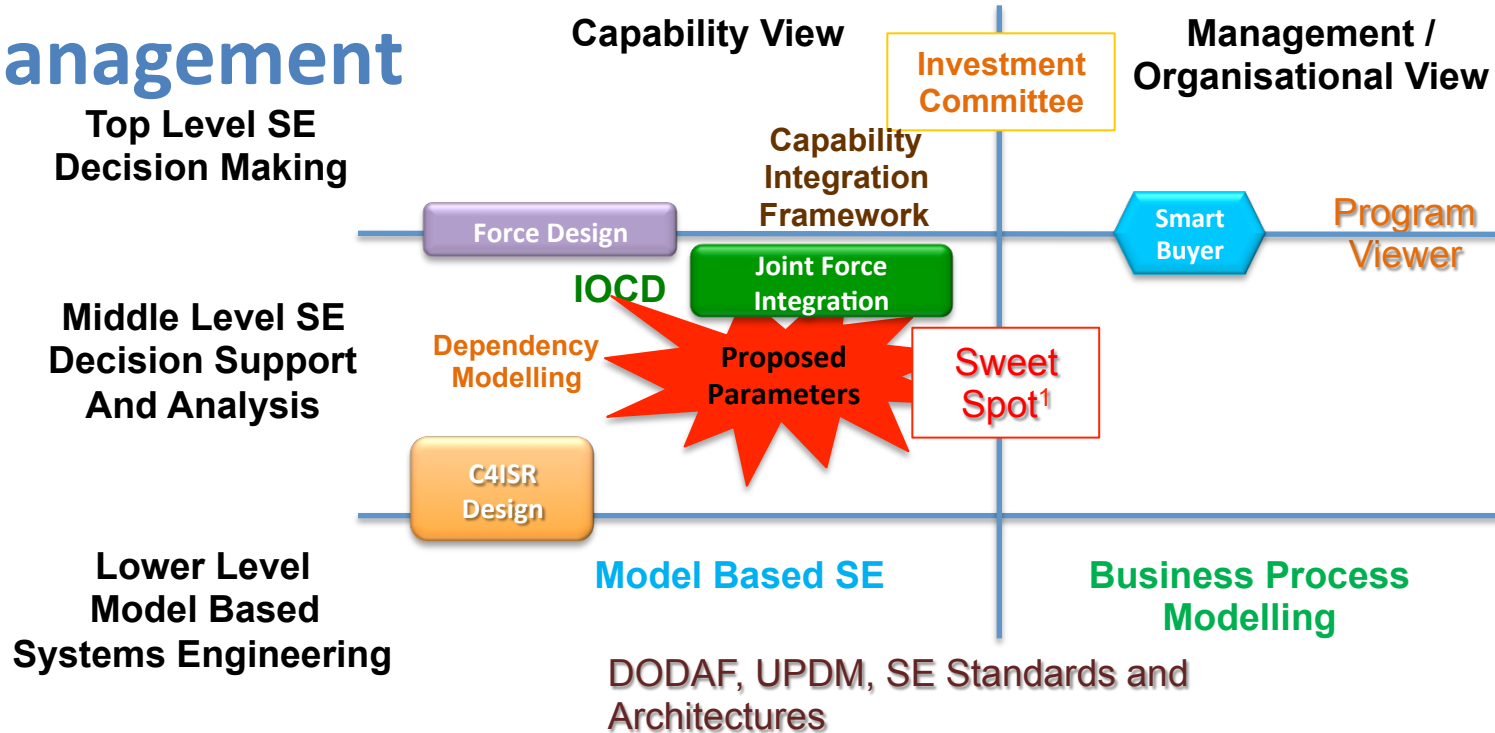


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# Three Levels of SE supporting Capability and Management



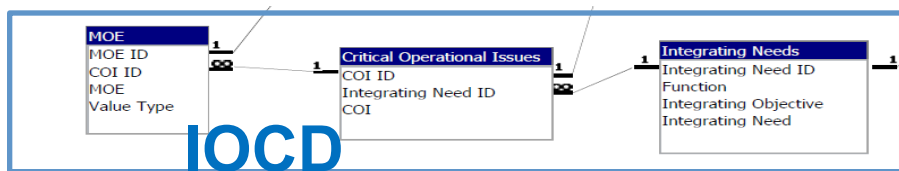
1. Beasley, R., A. O'Neil. 2016

# Doing Integration by Design

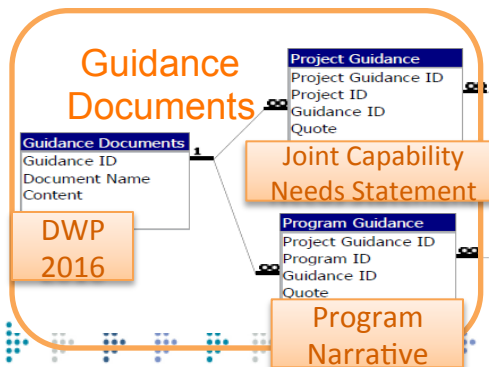
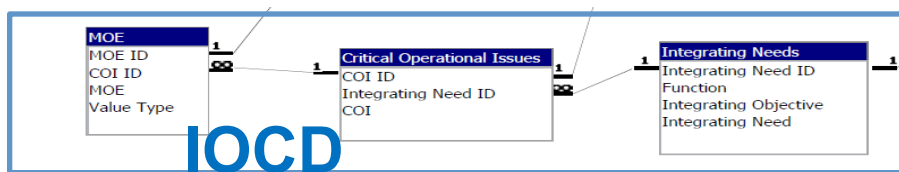
To do *Integration by Design*, we stipulate that the following must be true:

- Driving Requirement(s) exist for integration
- These requirements have been analysed
- Integration design options have been generated
- Deliberate and evidence based design decisions have been made and recorded
- The consequence of the design decisions have been assessed

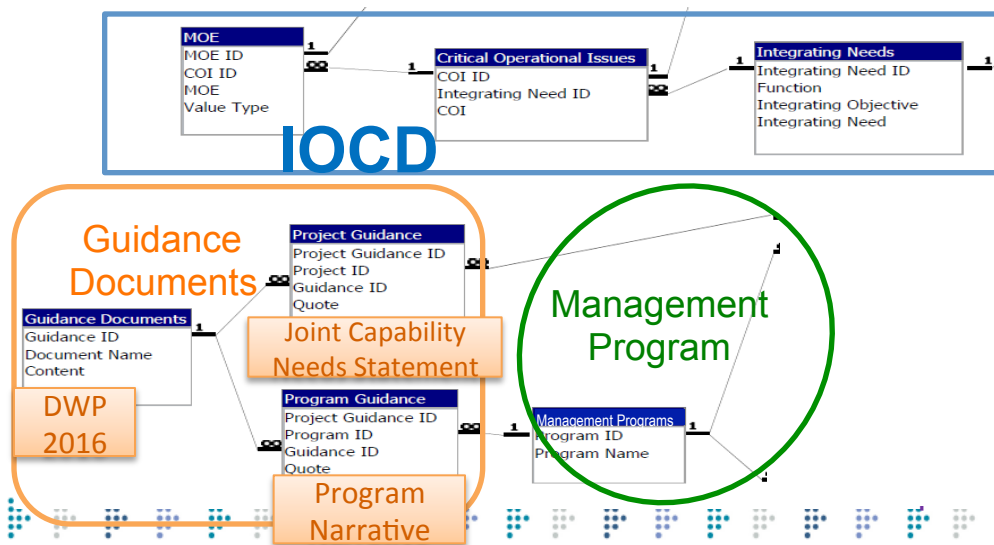
# Product Integration Need Parameters



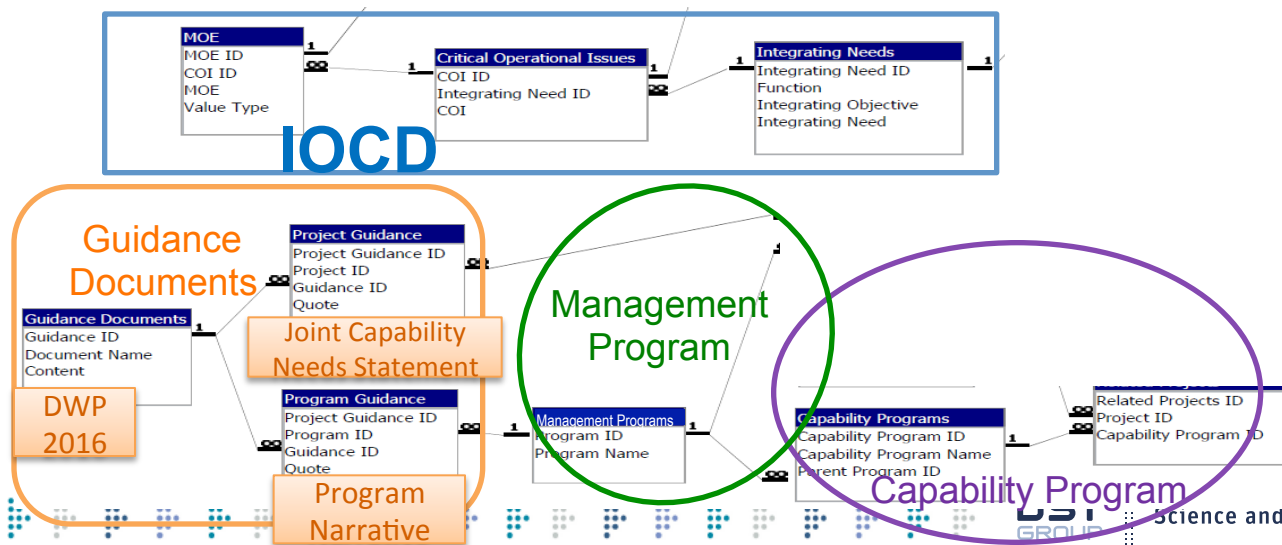
# Product Integration Need Parameters



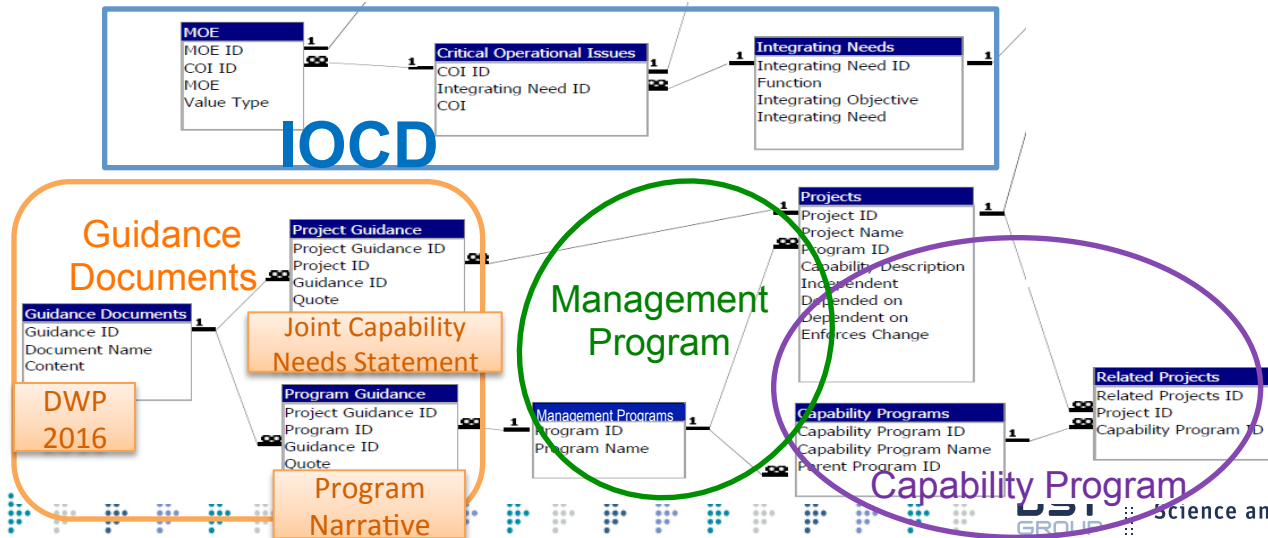
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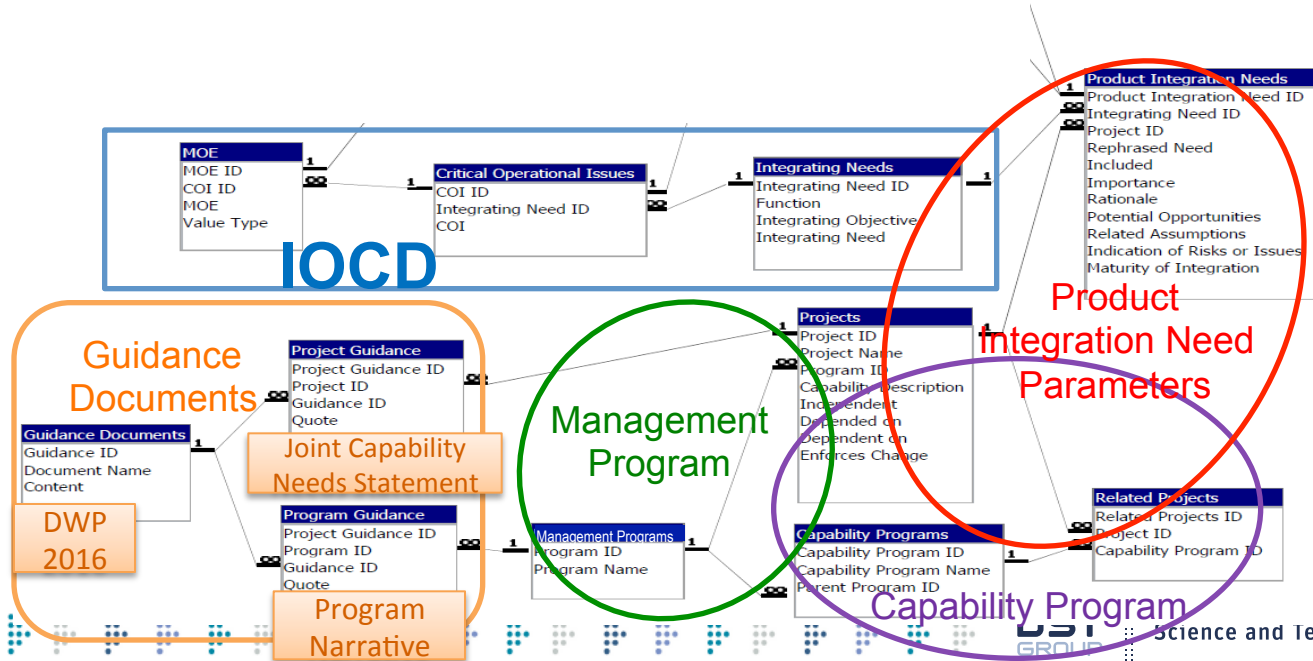


# Product Integration Need Parameters

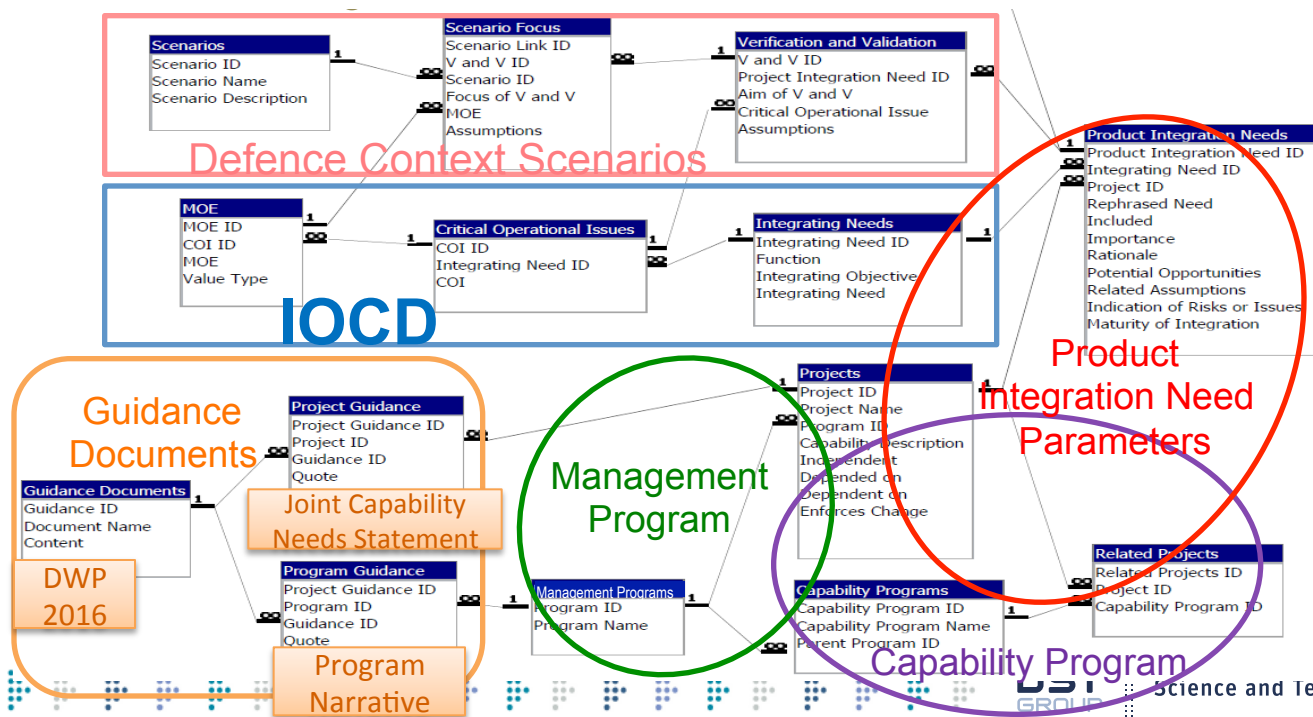




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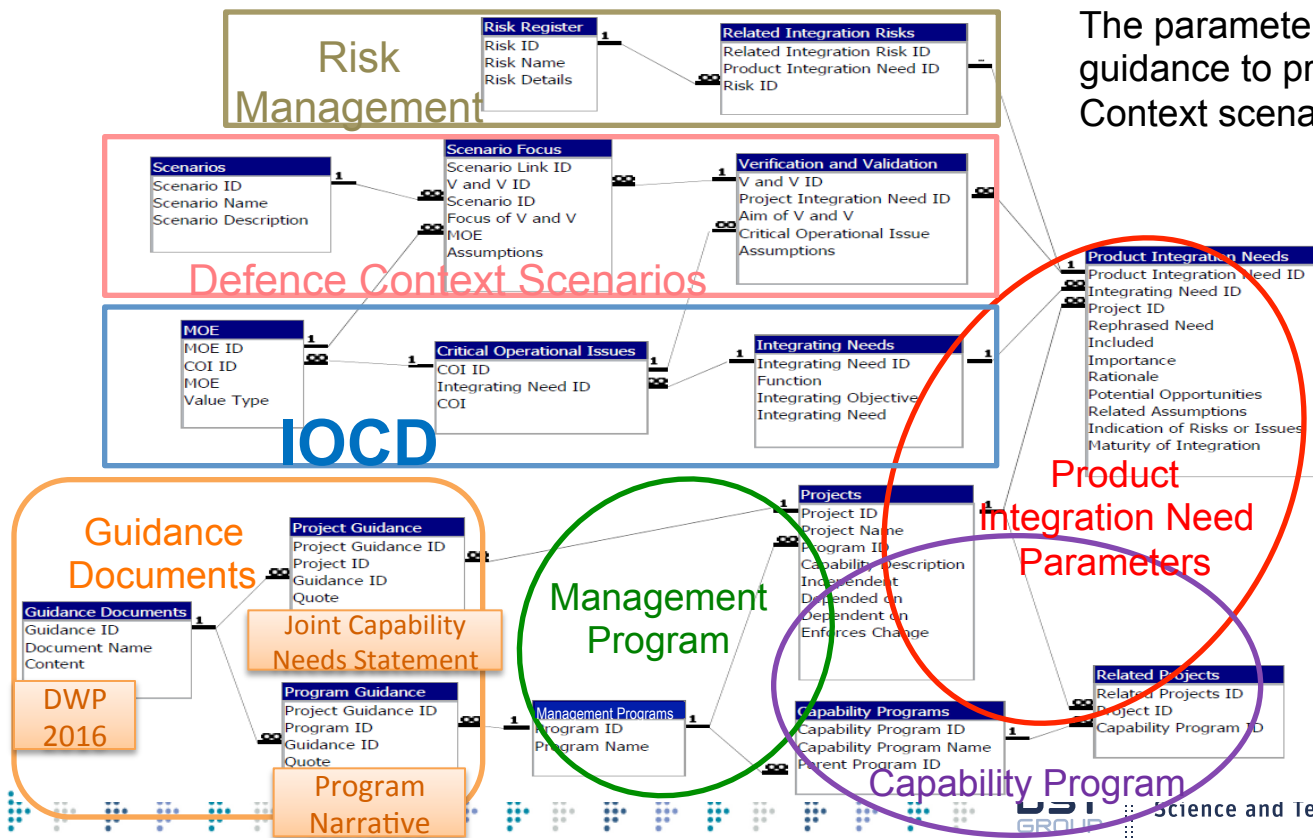


# Product Integration Need Parameters



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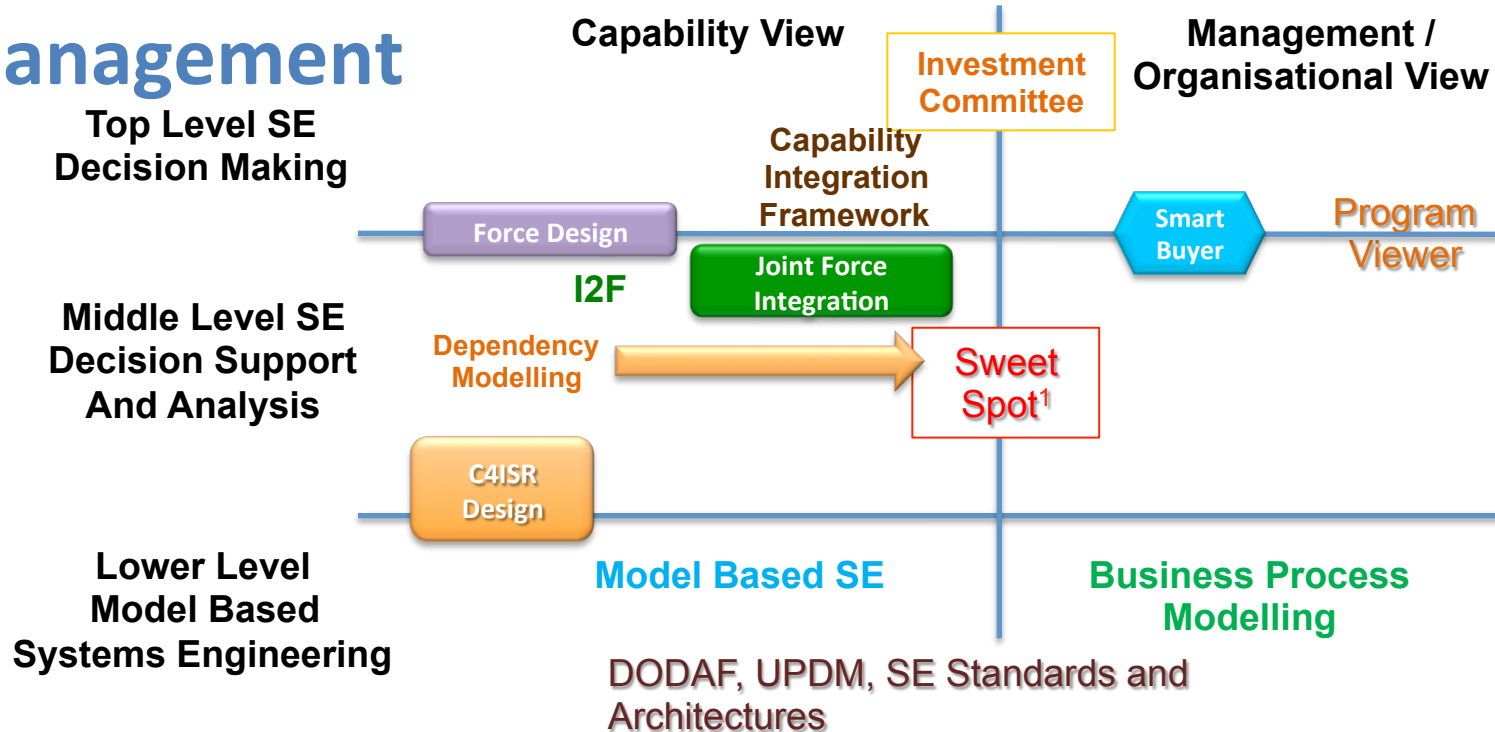
The parameters link integration guidance to projects, programs, Context scenarios and risk tracking.



# Summary

- **Earlier SE Intervention** in the new Defence Capability Life Cycle.
- SE and SOSE **intervention in the middle level has been improving** and continues to realise benefits for Defence Capability.
- The parameters, presented in this paper, capture the assumptions and rationale behind joint force integration design decisions - **supporting high level decision making and guiding low level architectures.**
- Work in this area is continuing. Particular emphasis is currently on representing **dependencies between products within a program** capability.

# Three Levels of SE supporting Capability and Management



1. Beasley, R., A. O'Neil. 2016

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**Acknowledgements:**

- Defence Systems Integration,  
JOAD, DST Group

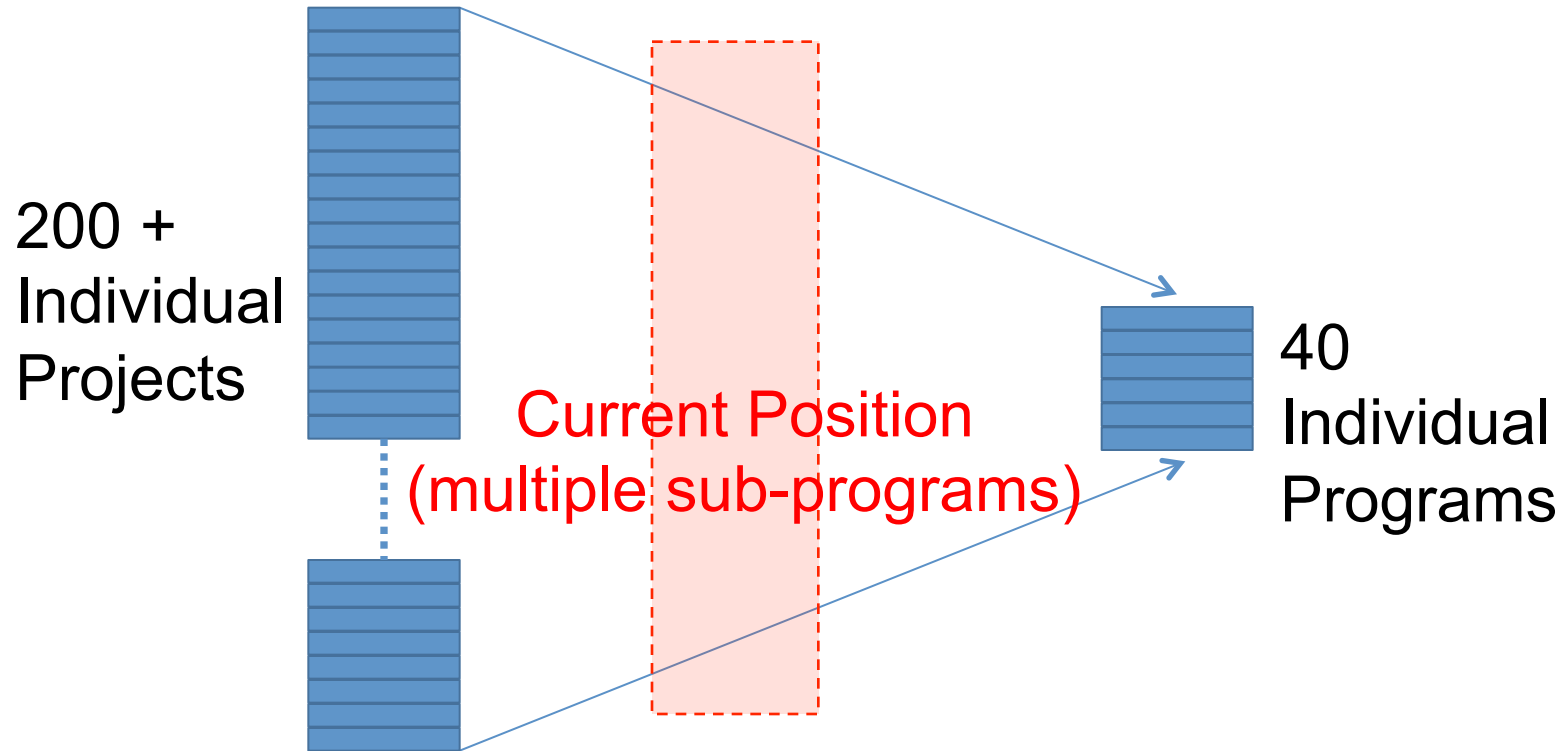
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Assurance,  
JCMID, VCDF Group

Questions

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# Moving to a Program Management Approach

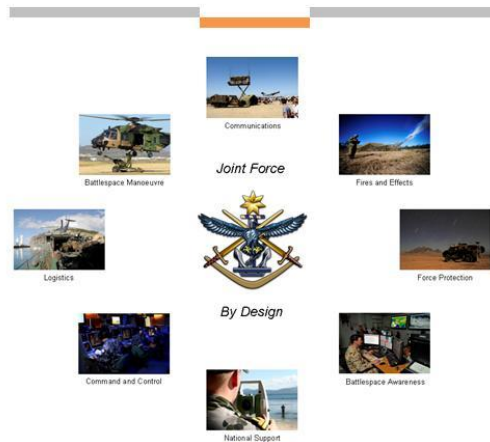




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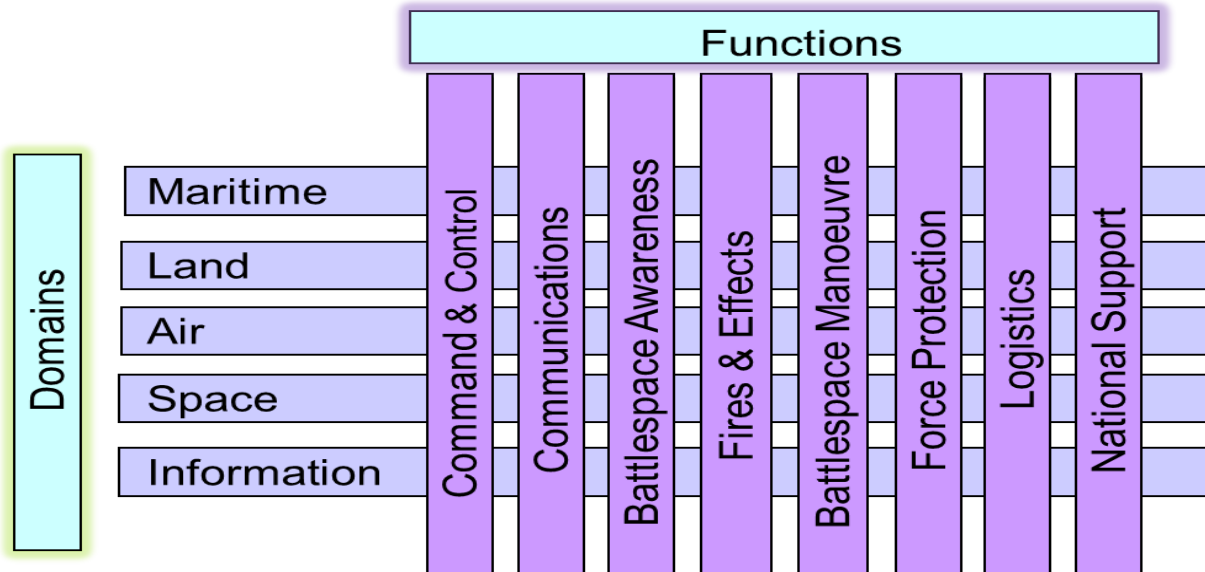
## INTEGRATING OPERATIONAL CONCEPT DOCUMENT

Version – 2.0

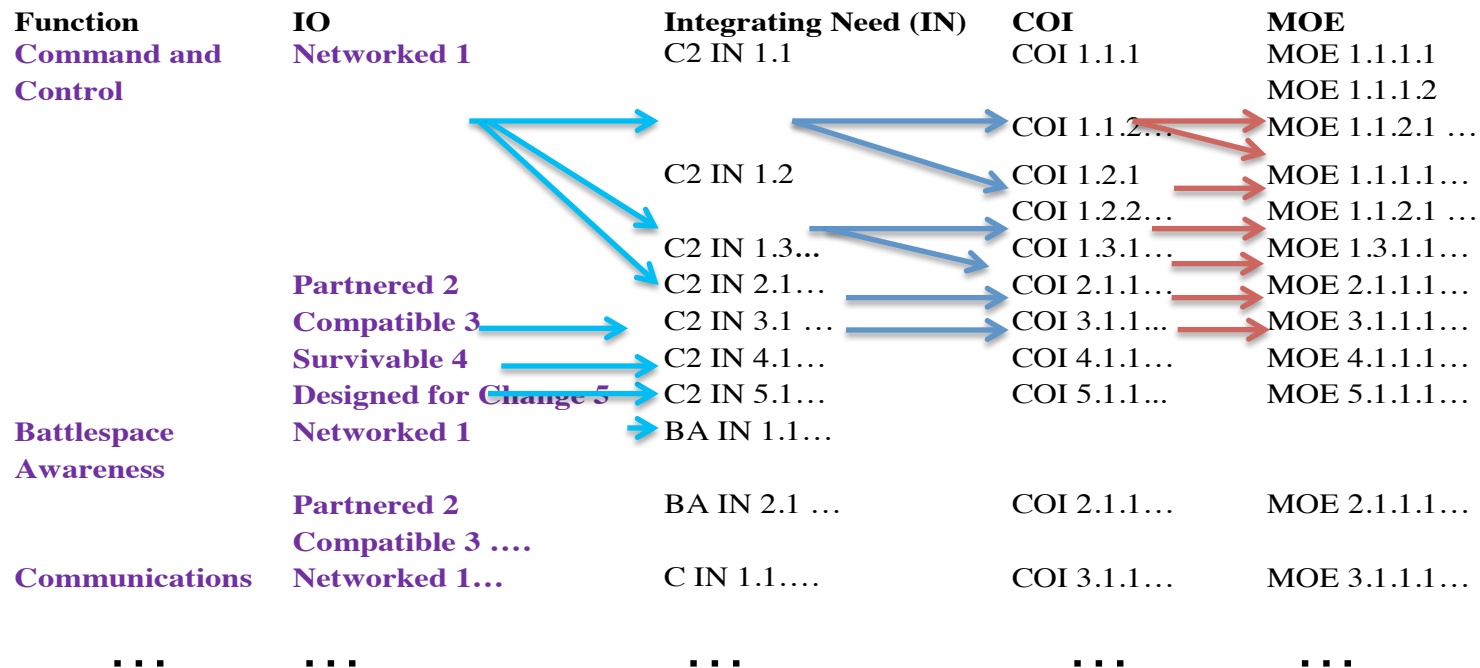
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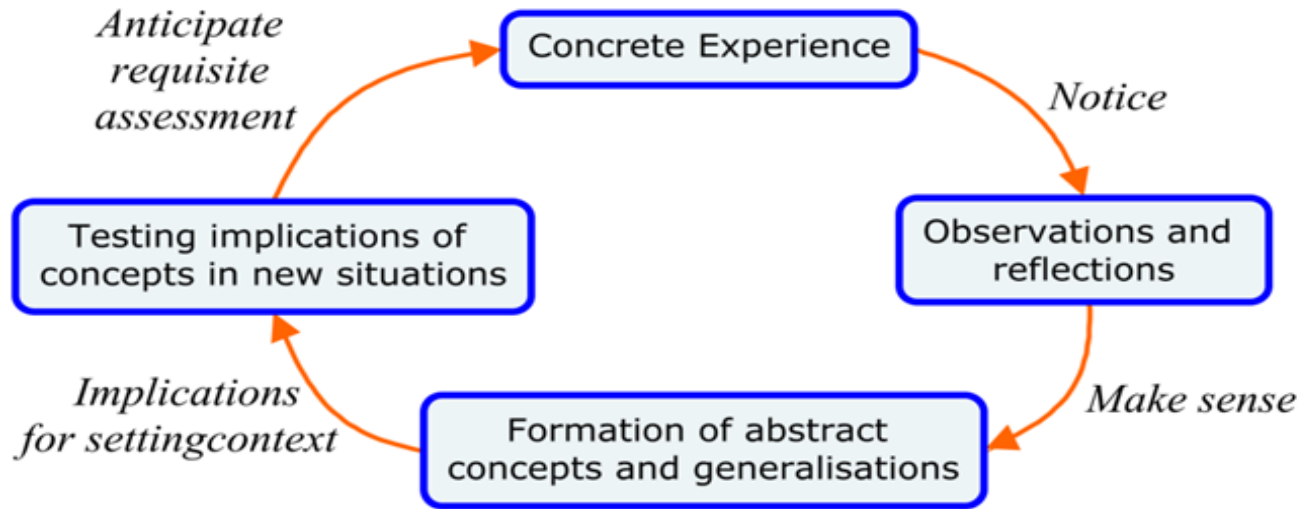
# Capability Integration Framework (IOCD V2.1).



# The IOs and CIF



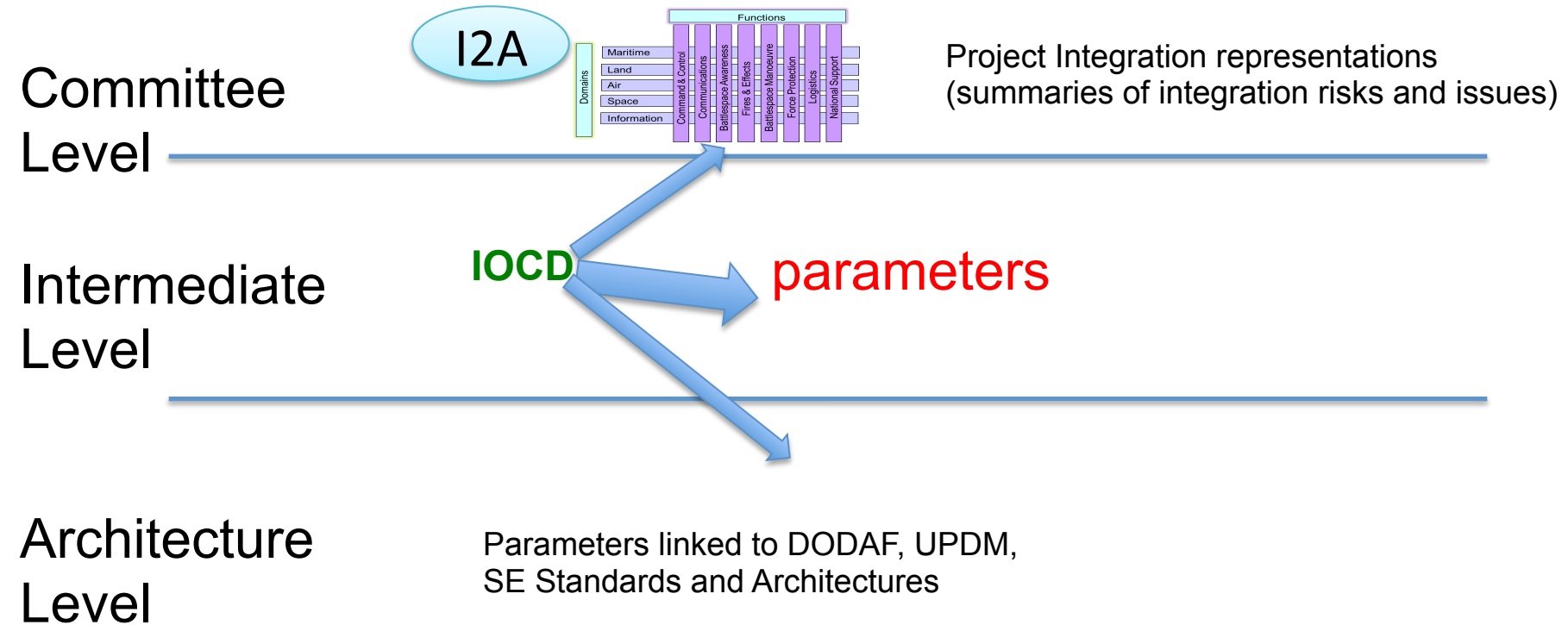
# Co-learning and collaboration



*The Path of Learning adapted from (Kolb, 1984).*

*D.A. Kolb, "Experiential learning: experience as the source of learning and development", 1984*

# Parameters for IOCD Implementation

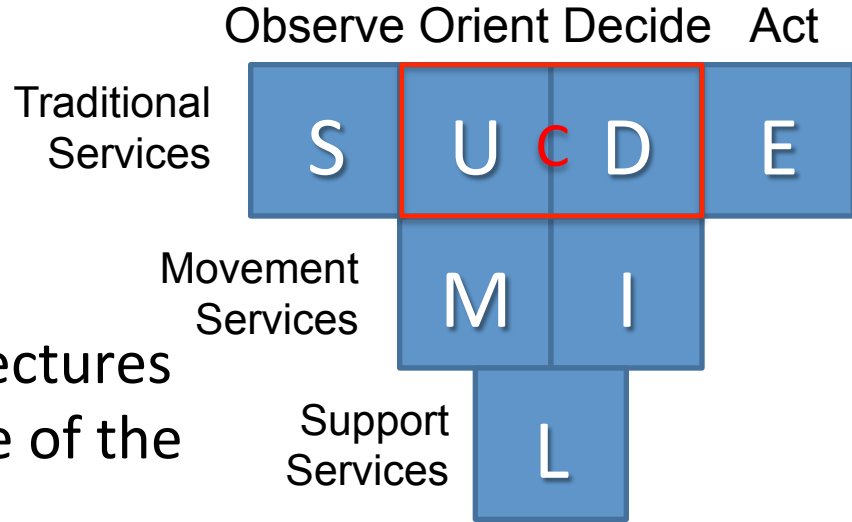


## Application of these parameters

- Used by several “Pilot” projects that were in the early phases of the CLC.
- One particular Project took about 5 People 27 hours over about 10 sessions, over a couple of months.
- Not all parameters were used. Assessment of IOCD Integration Needs centred on a few key parameters.

# Latest Work

- Continue to develop middle level support tools
  - SUDEMIL/SCMILE
- Mature the underlying architectures to capture the detailed nature of the relationships.
- Continue to develop SUDEMIL with the client
- Start applying SUDEMIL to a number of Pilot Projects and Programs.

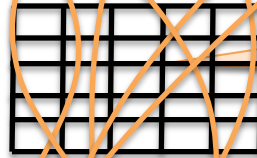


# Future work: More Middle Level Support Tools and Guidance

SE Decision Making



Middle Level  
SE Decision Support  
And Analysis



More work is required to ensure there are clear links between the information being presented at committees, the analysis of the information and the architecture representation of the information.

Model Based  
Systems Engineering

DODAF, UPDM, SE Standards  
and Architectures