



28th Annual **INCOSE**
international symposium

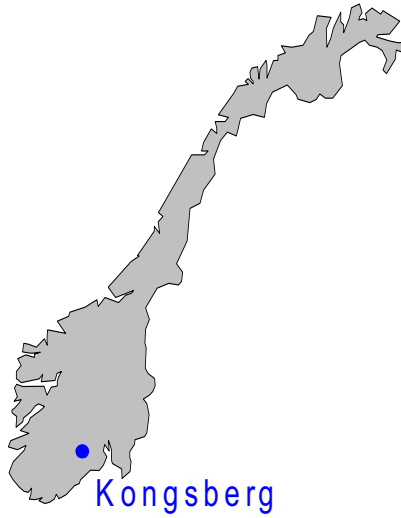
Washington, DC, USA
July 7 - 12, 2018

Creating and Applying A3 Architecture Overviews: A Case Study in Software Development



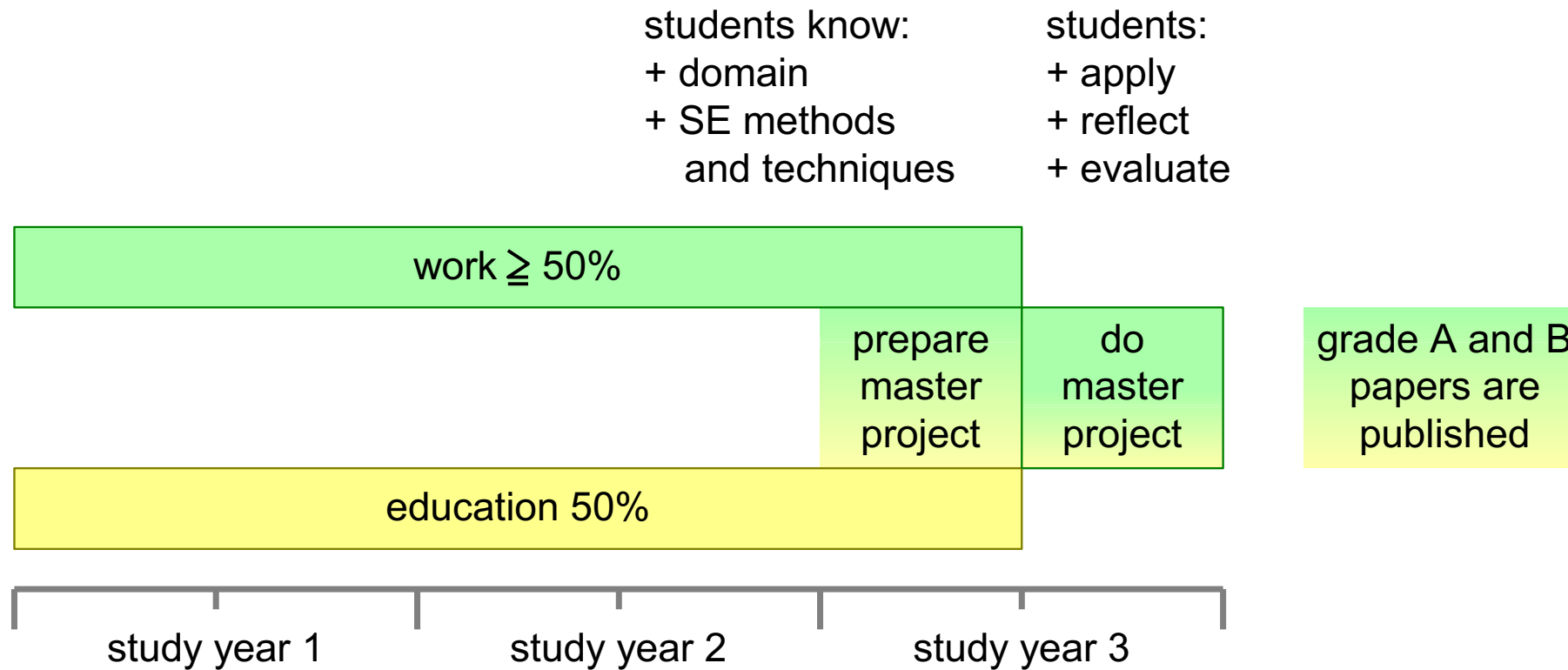
Anders Viken and Gerrit Muller

Technology park Kongsberg





Research Model Master Students Systems Engineering in Kongsberg, Norway



Creating and Applying A3 Architecture Overviews: A Case Study in Software Development



KONGSBERG
MARITIME



K-YARDTOOL
SOFTWARE

RESEARCH
FINDINGS



FUTURE
RESEARCH



STATE
OF ART



CASE
STUDY



REFLECTION /
CONCLUSION



ANDERS VIKEN 2017

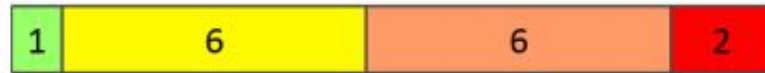
Evaluation – Company Internal Tools and Documentation



I feel that the mentioned tools and similar KM tools are well documented.



When doing troubleshooting, the documentation provided with the tools often help me solve my problems/answer my questions.



When using a new tool for the first time, the documentation provided with the tool often help me understand how to use the tool.

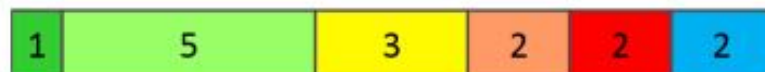


The engineers in KM have enough knowledge about how to use these tools.



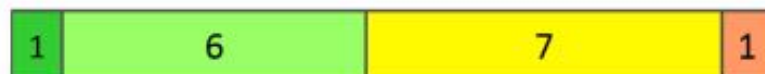
I am not dependent upon experienced engineers when using the tools mentioned and similar tools.

■ Strongly agree
 ■ Agree
 ■ Neither agree nor disagree
 ■ Disagree
 ■ Strongly disagree



When working in projects, how much time do you spend each week troubleshooting/finding information/asking coworkers about the mentioned tools and similar KM tools?

■ 0 min
 ■ 1 - 30 min
 ■ 30 - 60 min
 ■ 1 - 2 hours
 ■ 2 hours or more
 ■ I do not use these tools enough to answer...



How do you rate your current knowledge regarding when and how to use the tools mentioned and similar KM tools?

■ Very Good
 ■ Good
 ■ Average
 ■ Poor
 ■ Very Poor
 ■ I never use any of these tools

STATE OF ART - A3 ARCHITECTURE OVERVIEWS



Introduction - Introduction

A3 Architecture Overview is a design template and tool for system knowledge in product evolution and system knowledge.

A3 Overview is a tool for system knowledge in product evolution and system knowledge.

System Overview is a tool for system knowledge in product evolution and system knowledge.

System Overview is a tool for system knowledge in product evolution and system knowledge.

How to capture and display system knowledge

A3 Architecture Overview Cookbook (Summary)

System Overview

The A3 Architecture Overview (A3AO) is a tool for system knowledge in product evolution and system knowledge.

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How to capture and display system knowledge

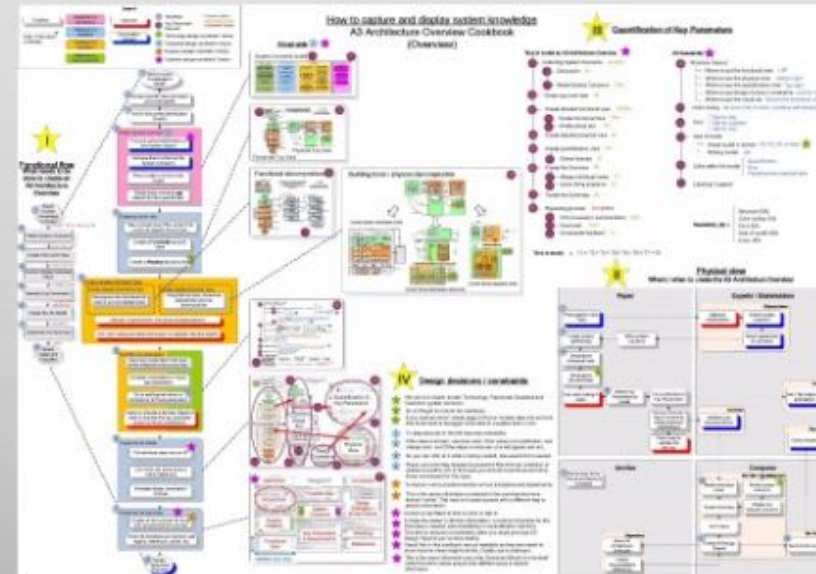
A3 Architecture Overview Cookbook (Summary)

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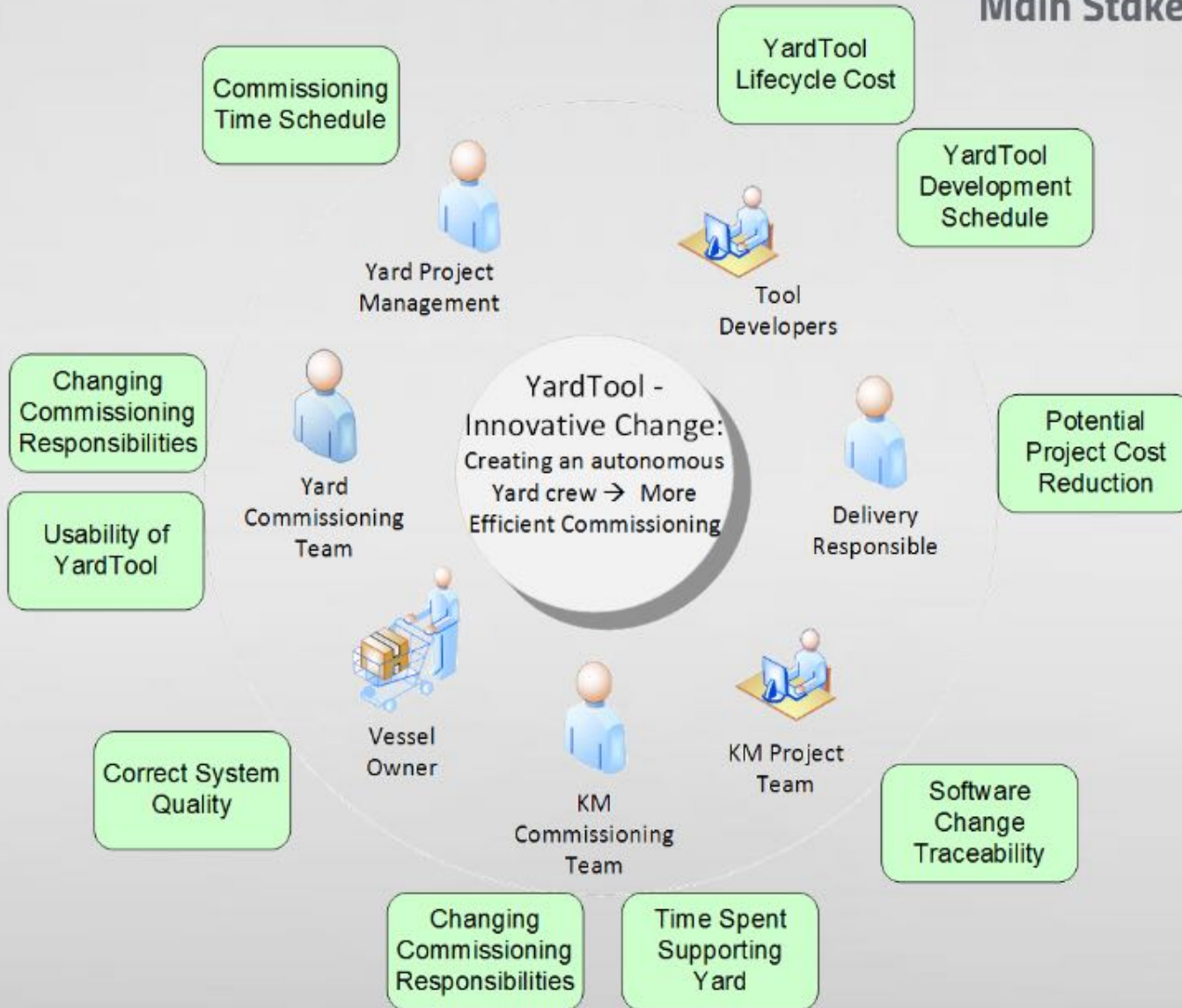


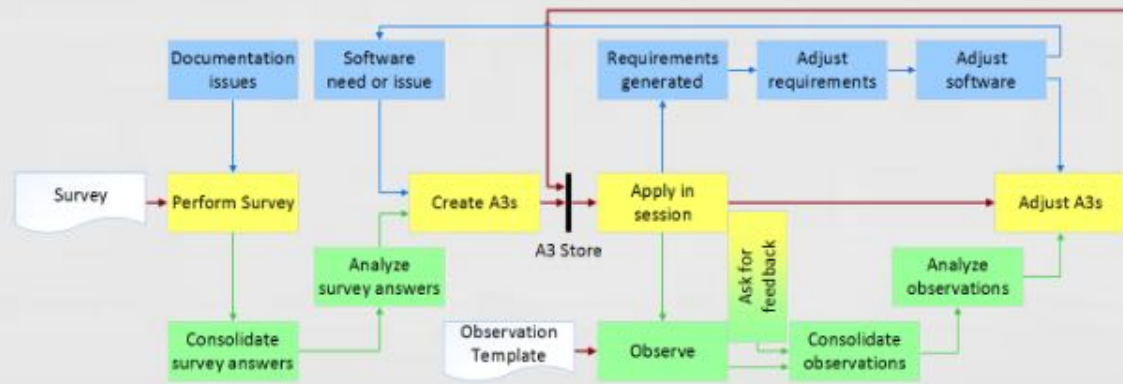
K-YARDTOOL

Goal: 500 hours

Timeframe: 5 months (prototype)

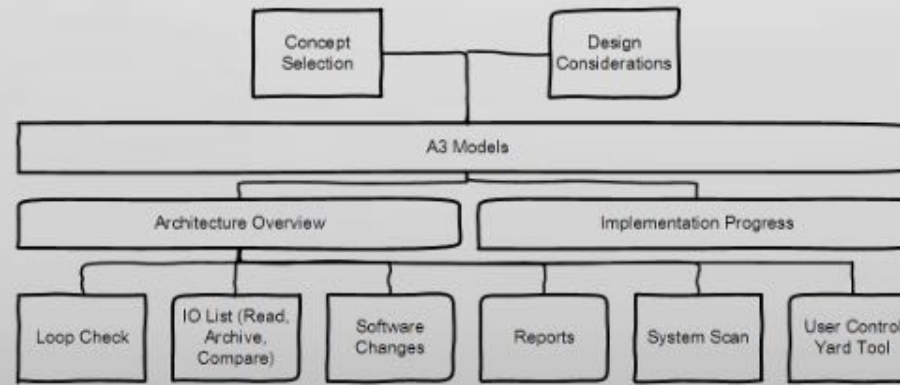
Main Stakeholders: Korean Engineers





- How do A3s **facilitate stakeholder communication**?
- How can A3s be used to **capture feedback** in different meeting locations and situations?
- How well does the A3 format **encourage reading and writing of documentation**?
- What factors can **prevent the success** of implementing A3s in an organisational context?

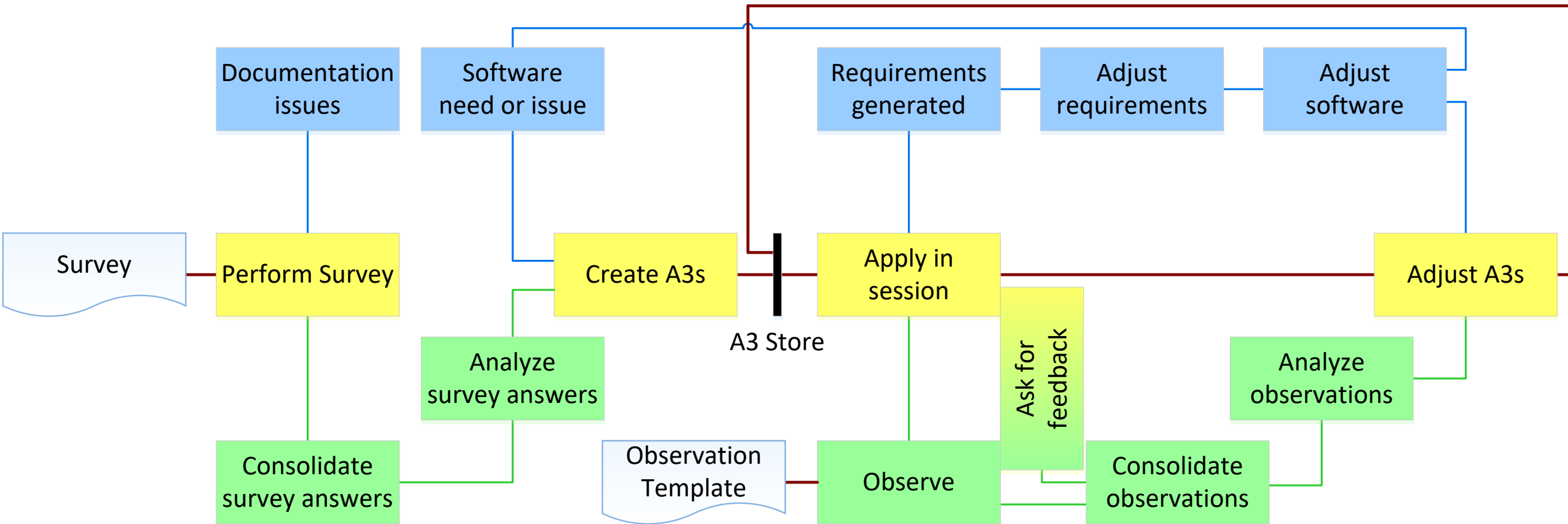
Model location in hierarchy	Title			Author, Dates
	Model and software goal	Considerations, Abbreviations	Legend	
System of interest	Main section Main message to communicate			Strategies Assumptions Known Issues
Operation Flow	This section is dividable into several fields			Roadmap



Session attributes – Session number ____ - date ____	
Kind of session:	Communicate information status
	Brainstorming possible ideas
	Decision making
	Solve/discuss problem(s) issue(s)
	Planning
	Team building training
	Presentation
	Further development of the A3
	Defined meeting event
	Colleague case office
Physical location of session:	Coffee break, location landscape
	Planned
	Unplanned
Planned session or not:	
A3 model ID:	
A3 system of interest:	
A3 model purpose:	
A3 usage time with stakeholders:	
Number of participants:	
Did everyone understand the A3?	
Did it answer some of the stakeholder questions?	
Did it create any new questions or concerns?	
Were any new requirements discovered?	
Models changed/adapted after session:	
Observation conclusions:	



Research Approach





Title				Author, Dates
Model location in hiearchy	Model and software goal	Considerations, Abbreviations	Legend	
System of interest	<div>Main section</div> <div>Main message to communicate</div> <div>This section is dividable into several fields</div>			Strategies
Operation Flow				Assumptions
				Known Issues
				Roadmap

Concept
Selection

Design
Considerations

A3 Models

Architecture Overview

Implementation Progress

Loop Check

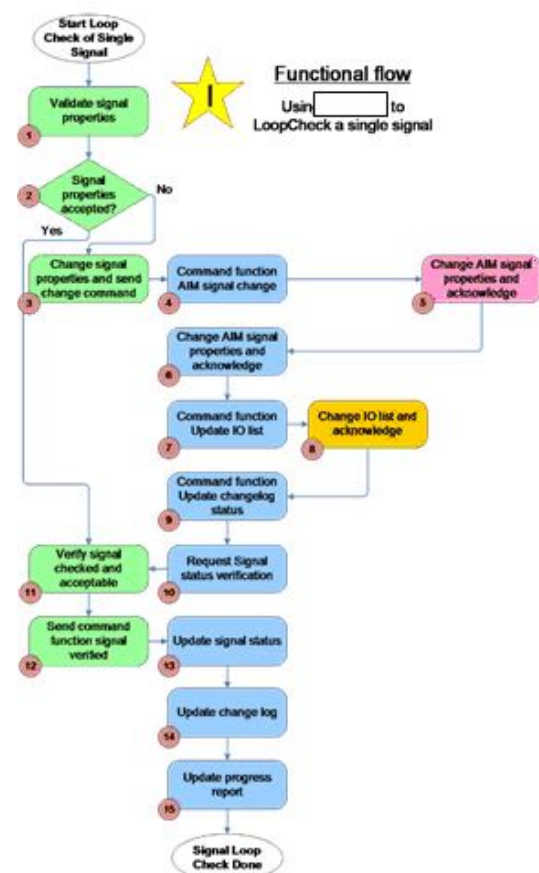
IO List (Read,
Archive,
Compare)

Software
Changes

Reports

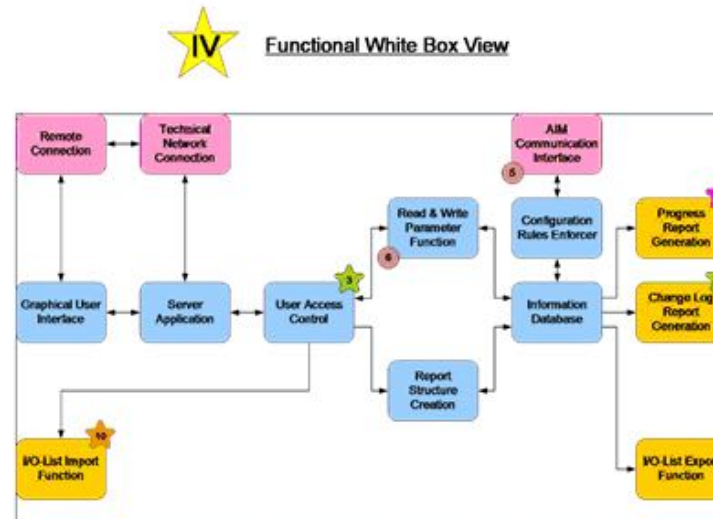
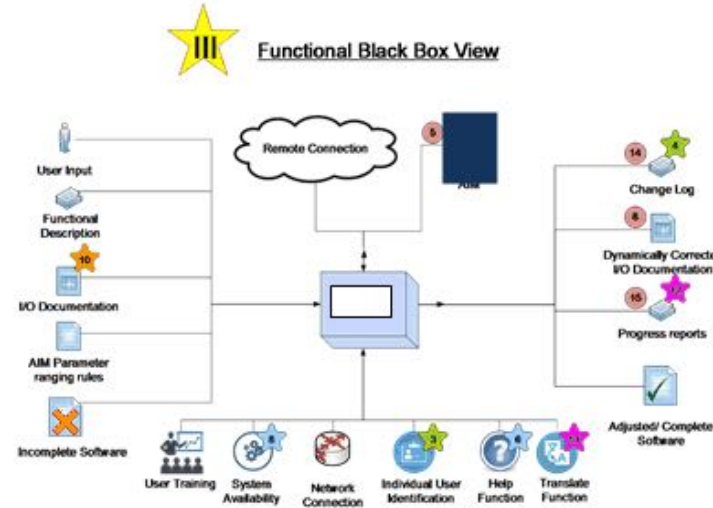
System Scan

User Control
Yard Tool



- Design decisions / constraints**
- 1 The operator shall be reminded every 30 minutes to save PS files
 - 2 must have a diff check function between PS files and Yard Tool
 - 3 must allow access only to authorized users
 - 4 shall generate a change log with relevant information
 - 5 Certified shipyard personnel saves minimum 2 minutes (on average) per signal change
 - 6 shall have a help function
 - 7 shall have a process wizard for loop checking
 - 8 Installation must not take more than 60 minutes
 - 9 shall only display changeable functionality
 - 10 must be able to accept multiple IO-list formats
 - 11 The software shall be made in a modular way
 - 12 must generate a progress report showing total number of signals to be checked versus signals actually checked
 - 13 must have the ability to operate on multiple languages
 - 14 If more than 100 changes are detected, user gets a message to approve and sign the change log

Main considerations when designing



Name: Anders Viken

Contact Details: anders.viken@

Model Status: DRAFT (v0.3 Nov 2016)

Reviewers:

Commentators: Gerrit Muller

Owner

Legend

Function

Operator

Yard Tool

Dynamic Documentation

Yard Tool Interfaces

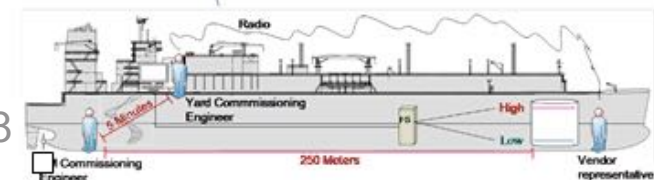
Function / Operation Identifier

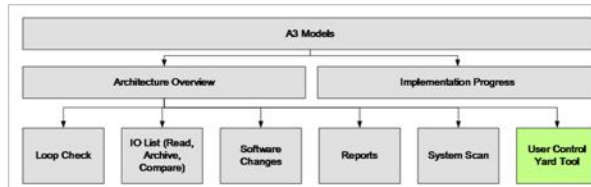
Technical design constraint / choice

Non-functional design constraint / choice

Business design constraint / choice

Customer design constraint / choice





Software Function Goal
Make sure that selected program functionality has user access control.

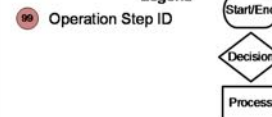
Model Goal
Validate the user access control functionality in K-YardTool.

K-YardTool – User Access Control

Considerations
This model may not illustrate all functionality in K-YardTool, as the software is continuously developed.

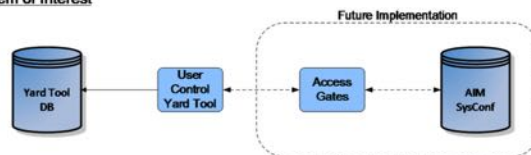
Abbreviations

Legend



Owner
Name: Anders Viken
Contact Details: anders.viken@km.kongsberg.com
Model Status: DRAFT (v1 Feb 2017)
Model ID: A3-L2-UserControl
Reviewers:
Commentators:

System of Interest



Access Properties Table

ID	Name	KM	Yard	Guest	Group1	Group2	View Affected	Change in view when right not given
1	Change Delivery Folder						Settings - Settings Main	Buttons in view not clickable.
2	Import IO List						IO List OverView	Import New IO List Button Not Clickable
4	Write to IO List						-	No Change in YardTool 1.0
8	Spare Calculation						Spare Calculate - Main	Calculate Button not clickable.
16	Loop Check						Loop Check - Main	Not possible to change signal loop check indication
32	Get Data From Config DB						SW Changes - Main	Buttons in view not clickable.
64	Create New Users						Settings - Create New User	View not accessible (menu button hidden)
128	Delete Users						-	View not accessible (menu button hidden)
256	Edit Users						Settings - Change User Info	View not accessible (menu button hidden)
512	Create Work Order						-	No Change in YardTool 1.0
1024	Reply to Work Orders						-	No Change in YardTool 1.0
2048	Hardware Scan						System Scan - Scan Settings	Buttons in view not clickable.
4096	Create Reports						Reports - All views	Report Button in top menu hidden.
8192	Change User Group Rights						Settings - Access Control Settings - Create User Group	View not accessible (menu button hidden)
16384	Clear Database						Settings - Clear Database	View not accessible (menu button hidden)

Design strategies

When K-Yardtool is started the first time,
3 users are created
- Kongsberg
- Yard
- Guest

3 User Groups are created
- Kongsberg
- Yard
- Guest

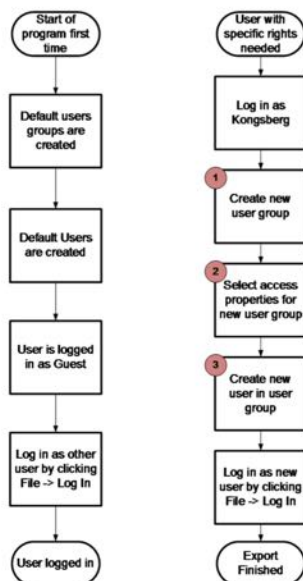
New users and user groups can be added as needed.

Assumptions

Known Issues

No known issues.

Operation Flow



User Groups



- All Rights.
- Not possible to change user access control for Kongsberg User Group.



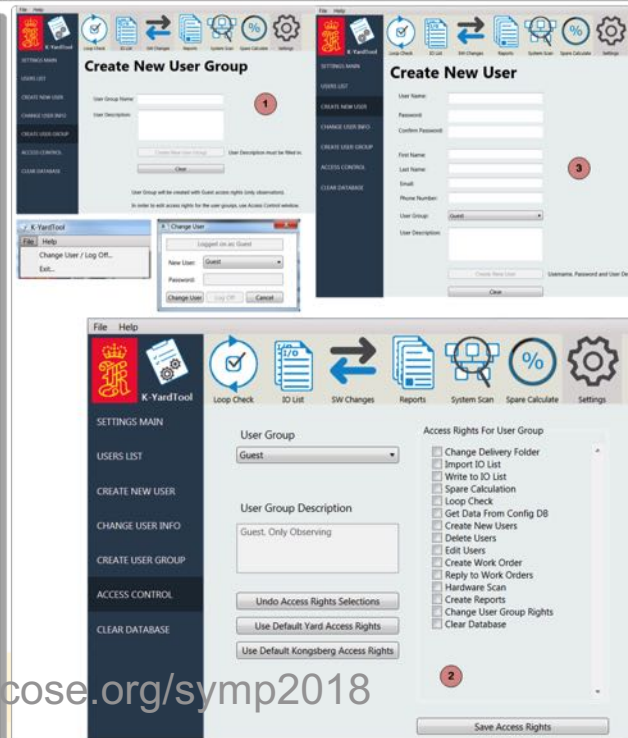
- Some Rights, see table above
- Kongsberg user can choose what yard users are allowed to do in K-Yardtool.



- Only observing rights.
- Kongsberg user can add additional rights for Guest users if needed.



- It is possible to create new user groups.
- After a user group is created, user access control can be set as wanted. By default, only Kongsberg user can create new user groups and change access control.



Roadmap

- Present:

Users with rights in K-YardTool is separate from users with rights in AIM.

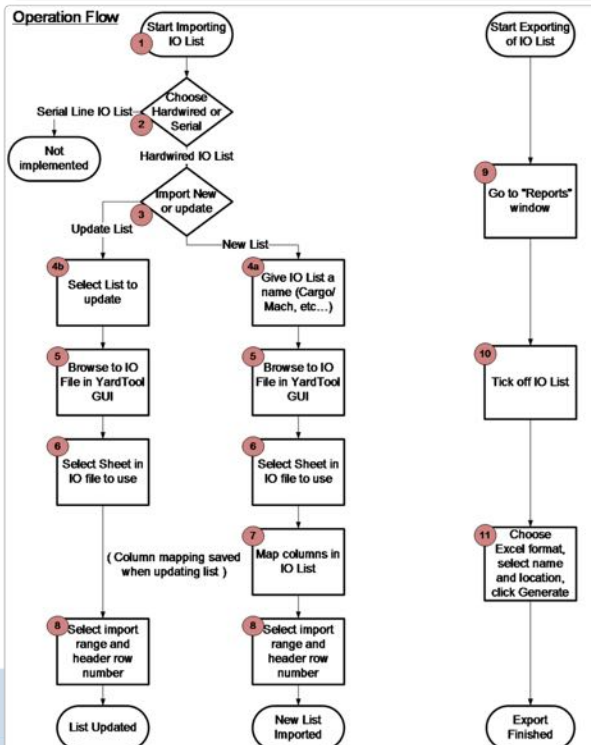
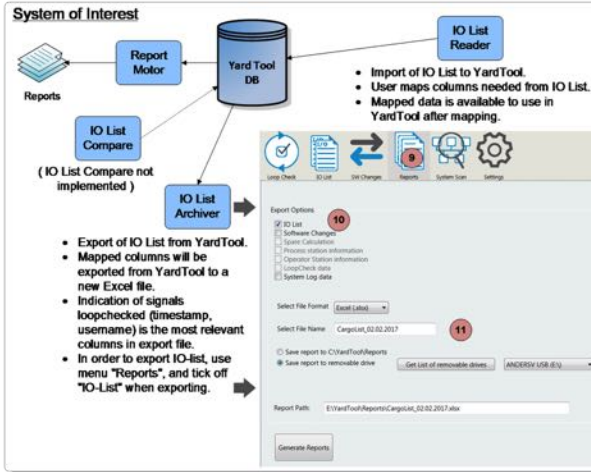
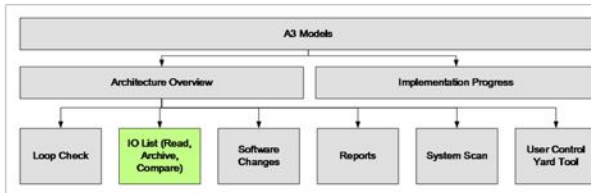
- Future:

(Should be discussed if needed)
Get users with rights from AIM, and use the same users in K-YardTool.

Observation template



Session attributes – Session number ____ - date __. __. __.	
Kind of session:	Communicate information/status
	Brainstorming/generate ideas
	Decision making
	Solve/discuss problem(s)/issue(s)
	Planning
	Team building/training
	Presentation
	Further development of the A3
Physical location of session:	Defined meeting room
	Colleague own office
	Coffee break location/landscape
Planned session or not:	Planned
	Unplanned
A3 model ID:	
A3 system of interest:	
A3 model purpose:	
A3 usage time with stakeholders:	
Number of participants	
Did everyone understand the A3?	
Did it answer some of the stakeholder questions?	
Did it create any new questions or concerns?	
Were any new requirements discovered?	
Models changed/added after session:	
Observations/recordings:	



Software Function Goal
Import IO-lists to K-YardTool database by mapping columns in the IO List.

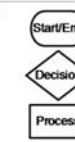
Model Goal
Validate the IO-List import, archive And compare functionality in K-YardTool.

K-YardTool – IO-List Import

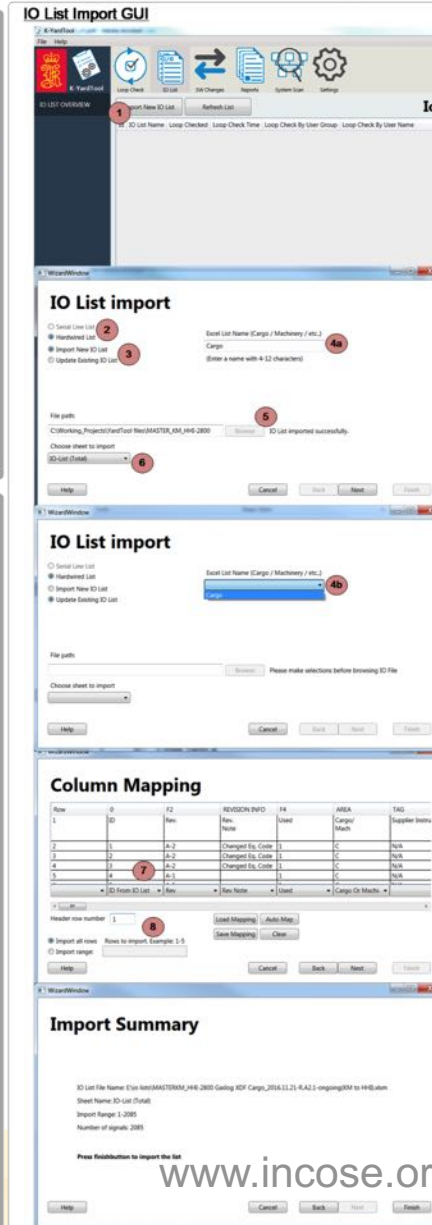
Considerations
This model may not illustrate all functionality in K-YardTool, as the software is continuously developed.

Abbreviations
GUI: Graphical User Interface
OCT: Offline Configuration Tool (KM Internal)

Legend
99 Operation Step ID



Owner
Name: Anders Viken
Contact Details: anders.viken@km.kongsberg.com
Model Status: DRAFT (v5 Feb 2017)
Model ID: A3-L2-IOList
Reviewers:
Commentators:



Mapping Options

Name	Example Value
AIM SW Module	PM.TIA.HCTR1_U
AIM SW Module Terminal	ProMeas
Alarm Delay	1,2,3,4,5, ...
Alarm H	-2, -1, 0, 1, 2, ...
Alarm HH	-2, -1, 0, 1, 2, ...
Alarm L	-2, -1, 0, 1, 2, ...
Alarm LL	-2, -1, 0, 1, 2, ...
Barrier Term A	1,2,3,4,5, ...
Barrier Term B	1,2,3,4,5, ...
Barrier Term C	1,2,3,4,5, ...
Barrier Term Card	Name of card
Barrier Term D	1,2,3,4,5, ...
Break Limit	
Cabinet	FS54-2
Cable Name	(IS).HLTY10SI
Cable Number	A-CBL-2
Card Type	RMP420-32
Cargo Or Machinery List	Cargo
Command Group	Common
Cross Term A	1,2,3,4,5, ...
Cross Term B	1,2,3,4,5, ...
Cross Term C	1,2,3,4,5, ...
Cross Term Card	Name of card
Cross Term D	1,2,3,4,5, ...
Data Type	AI, AO, DI, DO, ...
Detect Break	
Detect Short	
Digital Alarm	
Eng High Range	-2, -1, 0, 1, 2, ...
Eng Low Range	-2, -1, 0, 1, 2, ...
Eng Unit	A, bar, deg, ...
Equipment Description	NO.1 HD COMPRESSOR VCS
Equipment Tag	8-TX-CT21
HW Loop Typical	AI-15, DI-01, AI18(3w), ...
ID From IO List	1,2,3,4,5, ...
Inverted	0, 1, Yes, No, TRUE, FALSE, ...
IO Block	FS54-2_U30
IO Channel	1,2,3,4,5, ...
IO Driver	RBUS, Profibus, ...
IO Tag	PM.CB.HC1CT1.YIRM
IO Type	4-20mA, PT100, N.O, N.C, ...
IS	0, 1, Yes, No, TRUE, FALSE, ...
Loop Monitoring	
No of Wires	2,3
P&ID	Name of drawing
Power	I, E, Internal, External, ...
PS	31, 32, 51, PS31, PS031, ...
Rev	1, 2, A-1, A-2, ...
Rev Note	Changed, added, deleted, ...
Scale High	-2, -1, 0, 1, 2, ...
Scale Low	-2, -1, 0, 1, 2, ...
Short Limit	
Signal Description	CLOSED
Signal Direction	In, Out
Signal Type	Digital, Analog
Slot	Pos (U), 1, 2, 3, 4, ...
Supplier	Name of Supplier
Term A	1,2,3,4,5, ...
Term B	1,2,3,4,5, ...
Term Block	X1, X2, X3, X4, X
Term C	1,2,3,4,5, ...
Term D	1,2,3,4,5, ...
Used	1, 0, Y, N, Yes, No

Design strategies

Importing is done in "IO List" window, exporting is done in "Reports" window.

Mapping of IO-List columns similar to mapping in OCT software.

After mapping the list on first import, the same mapping will be used when updating list.

Assumptions

Assuming that the users do not need to import more information than the column mapping options available.

Known Issues

Not possible for user to undo an import if wrong list is imported when updating list. Data will be lost.

Roadmap

- Present:

Import list,
Archive list to YardTool Database,
Use data from IO-List when working with YardTool,
Export IO list to excel after loopchecking.

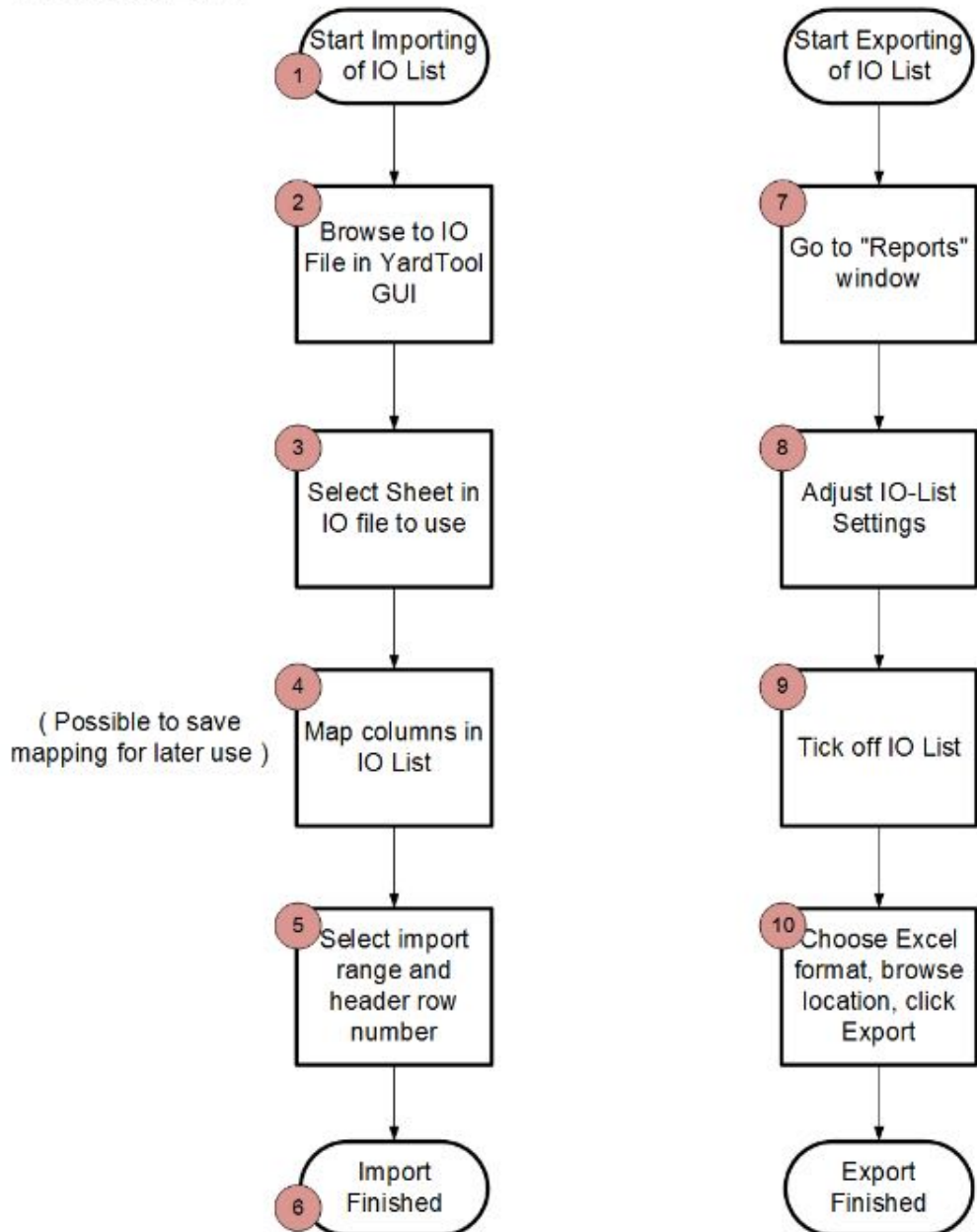
- Future:

Mark Changes in IO List.
Log changes in IO list.
Count Added/Removed/Changed signals.

AIM SW vs IO List Compare.

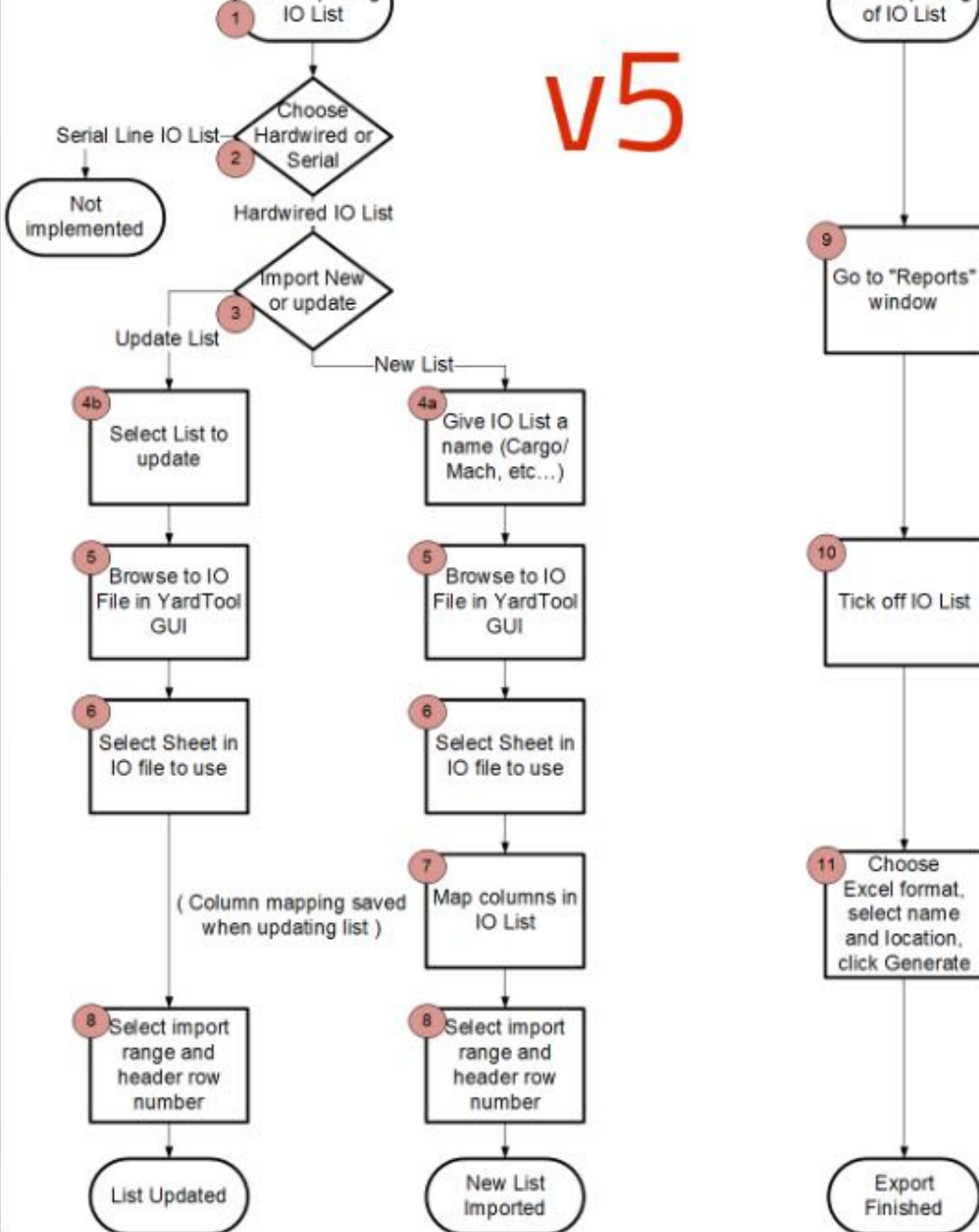
Auto Mapping of IO-List when importing.

Operation Flow



v4

Operation Flow



v5

EVALUATION / RESEARCH FINDINGS

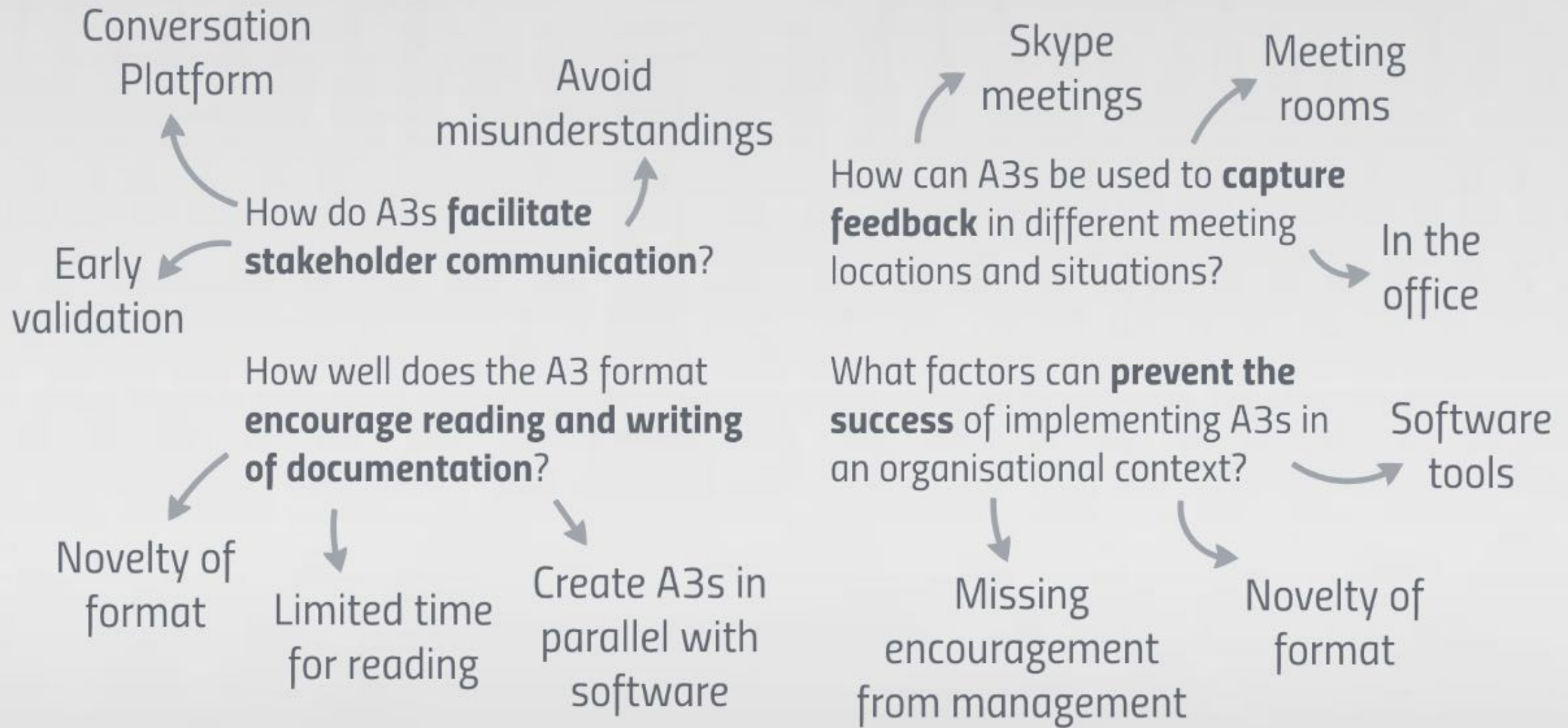
How do A3s **facilitate stakeholder communication**?

How well does the A3 format **encourage reading and writing of documentation**?

How can A3s be used to **capture feedback** in different meeting locations and situations?

What factors can **prevent the success** of implementing A3s in an organisational context?

EVALUATION / RESEARCH FINDINGS



Reflection

- Qualitative study
- Relevant stakeholders should be involved early
- More stakeholders should be involved (end users)
- Results of effort not measured

Conclusion

- A3s can improve communication in a project.
- Good interaction with A3s in different settings.
- A3s could encourage reading and writing of documentation.
- Encouragement from management plays an important role.



FUTURE RESEARCH

- Cookbook or a set of templates customized for software development
- Look further into how new technology can facilitate interactive A3 Architecture Overviews
- Use A3s during the whole life-cycle of a system