



**28**<sup>th</sup> Annual **INCOSE**  
international symposium

Washington, DC, USA  
July 7 - 12, 2018

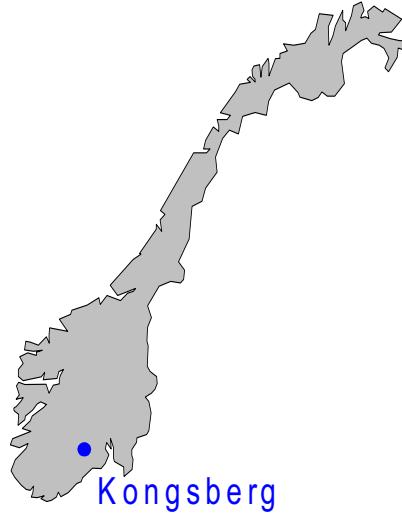
# Creating and Applying A3 Architecture Overviews: A Case Study in Software Development



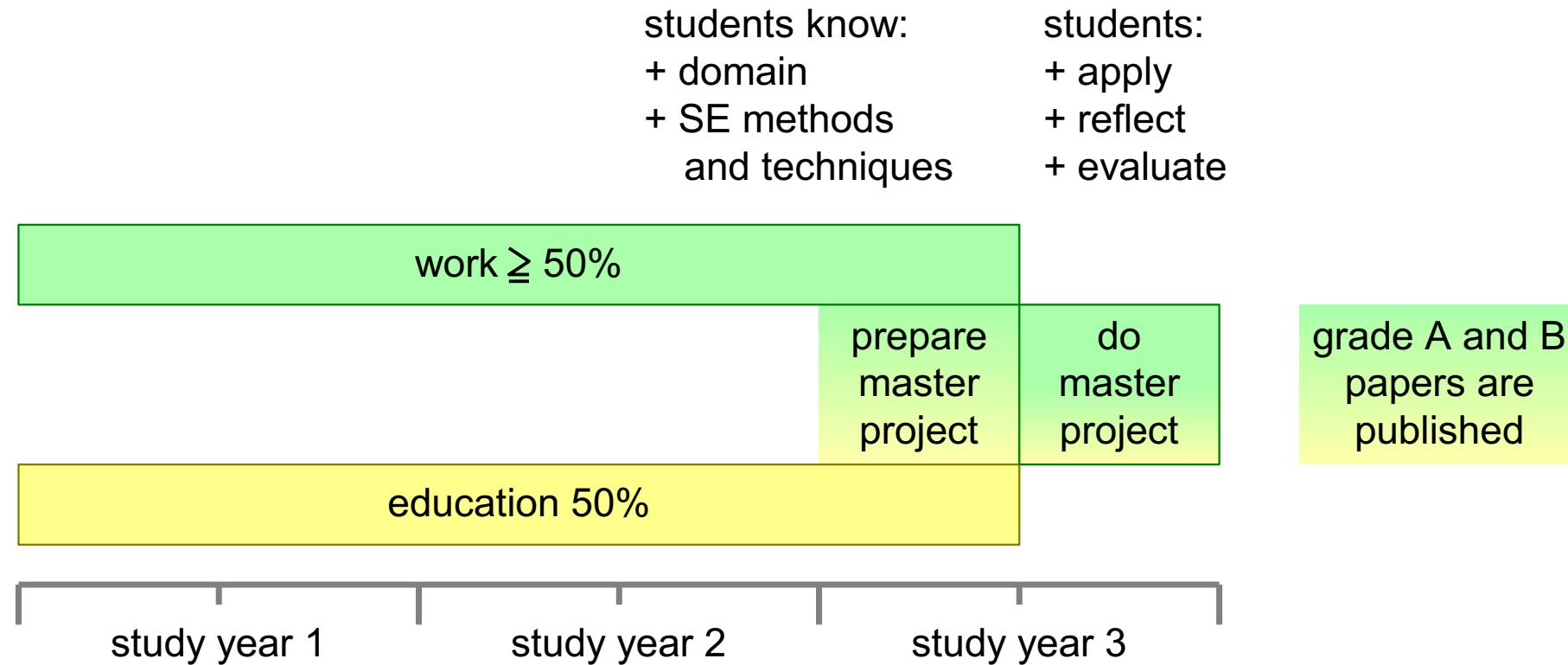
*Anders Viken and Gerrit Muller*



# Technology park Kongsberg

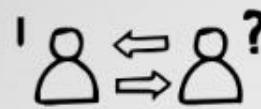


# Research Model Master Students Systems Engineering in Kongsberg, Norway



# Creating and Applying A3 Architecture Overviews: A Case Study in Software Development

KONGSBERG  
MARITIME



STATE  
OF ART



K-YARDTOOL  
SOFTWARE

CASE  
STUDY



RESEARCH  
FINDINGS



REFLECTION /  
CONCLUSION



FUTURE  
RESEARCH



ANDERS VIKEN 2017

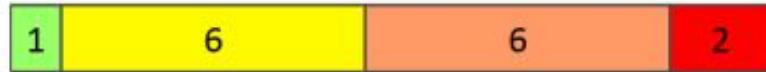
# Evaluation – Company Internal Tools and Documentation



I feel that the mentioned tools and similar KM tools are well documented.



When doing troubleshooting, the documentation provided with the tools often help me solve my problems/answer my questions.



When using a new tool for the first time, the documentation provided with the tool often help me understand how to use the tool.



The engineers in KM have enough knowledge about how to use these tools.



I am not dependent upon experienced engineers when using the tools mentioned and similar tools.

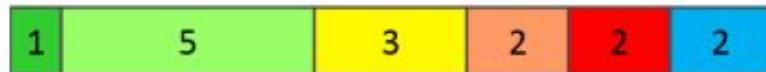
Strongly agree

Agree

Neither agree nor disagree

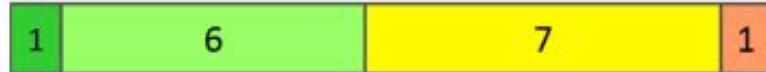
Disagree

Strongly disagree



When working in projects, how much time do you spend each week troubleshooting/finding information/asking coworkers about the mentioned tools and similar KM tools?

0 min 1 - 30 min 30 - 60 min 1 - 2 hours 2 hours or more I do not use these tools enough to answer...



How do you rate your current knowledge regarding when and how to use the tools mentioned and similar KM tools?

Very Good

Good

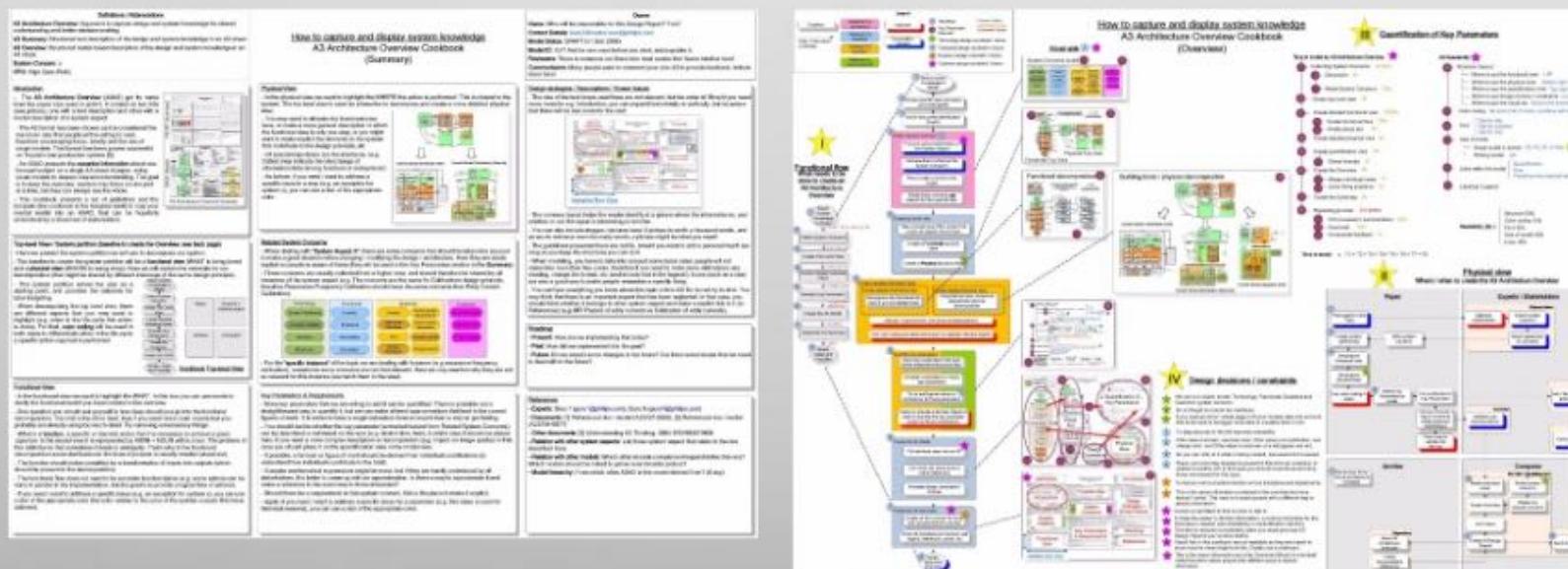
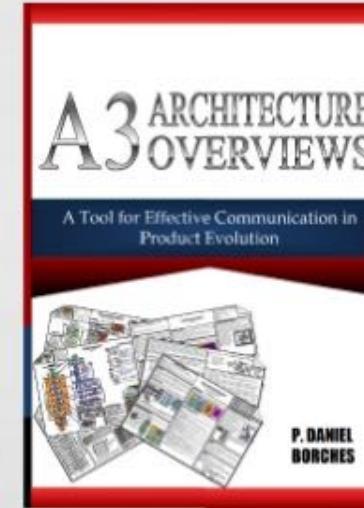
Average

Poor

Very Poor

I never use any of these tools

# STATE OF ART - A3 ARCHITECTURE OVERVIEWS

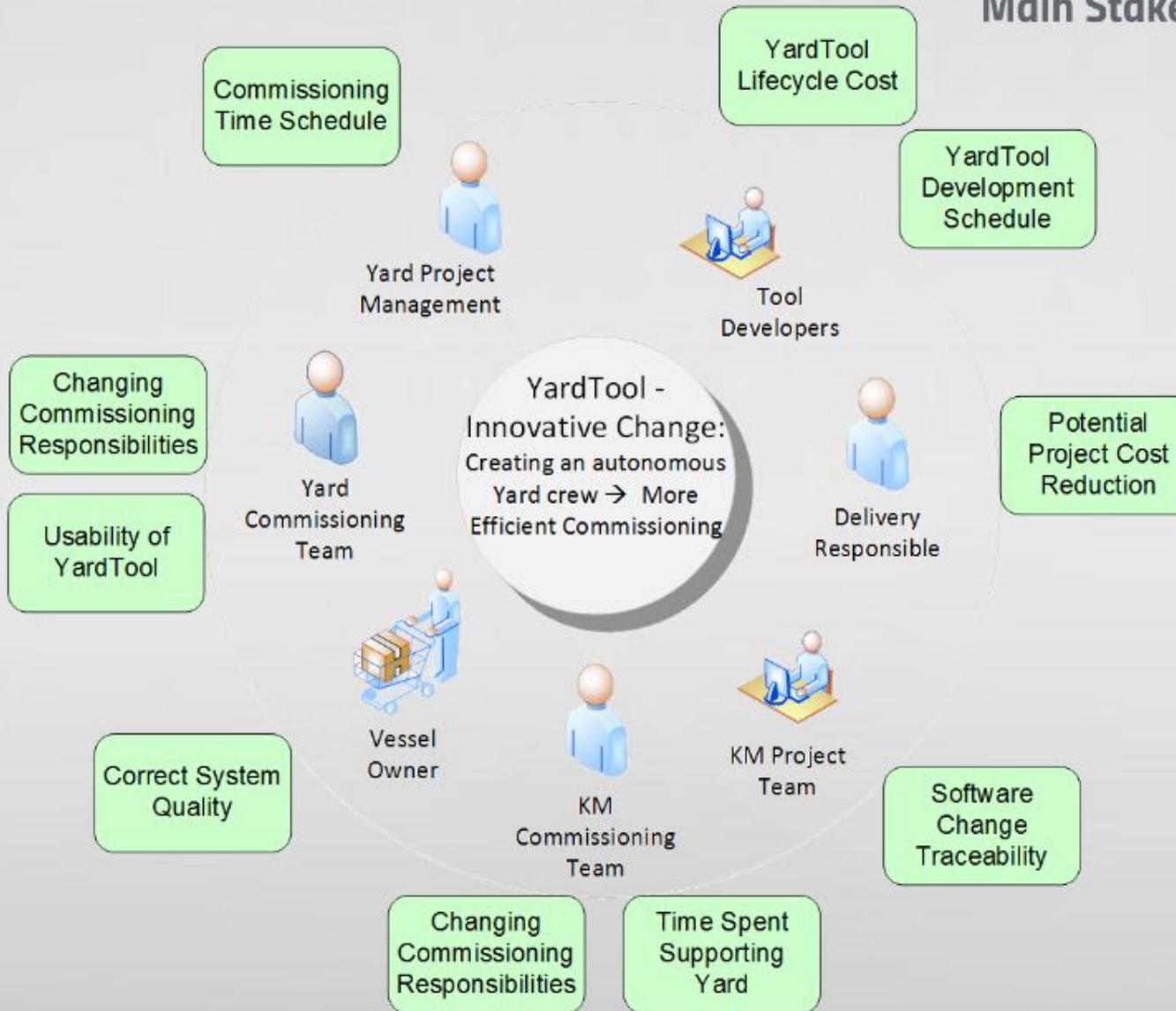


# K-YARDTOOL

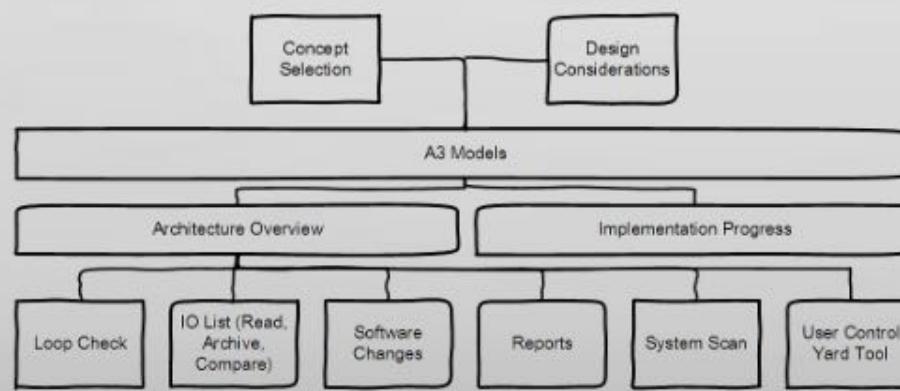
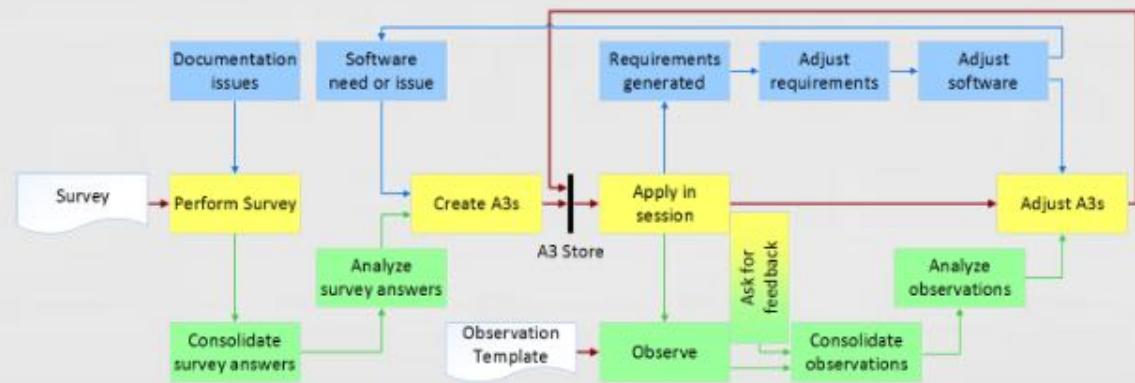
**Goal:** 500 hours

**Timeframe:** 5 months (prototype)

**Main Stakeholders:** Korean Engineers



- How do A3s **facilitate stakeholder communication?**
- How can A3s be used to **capture feedback** in different meeting locations and situations?
- How well does the A3 format **encourage reading and writing of documentation?**
- What factors can **prevent the success** of implementing A3s in an organisational context?

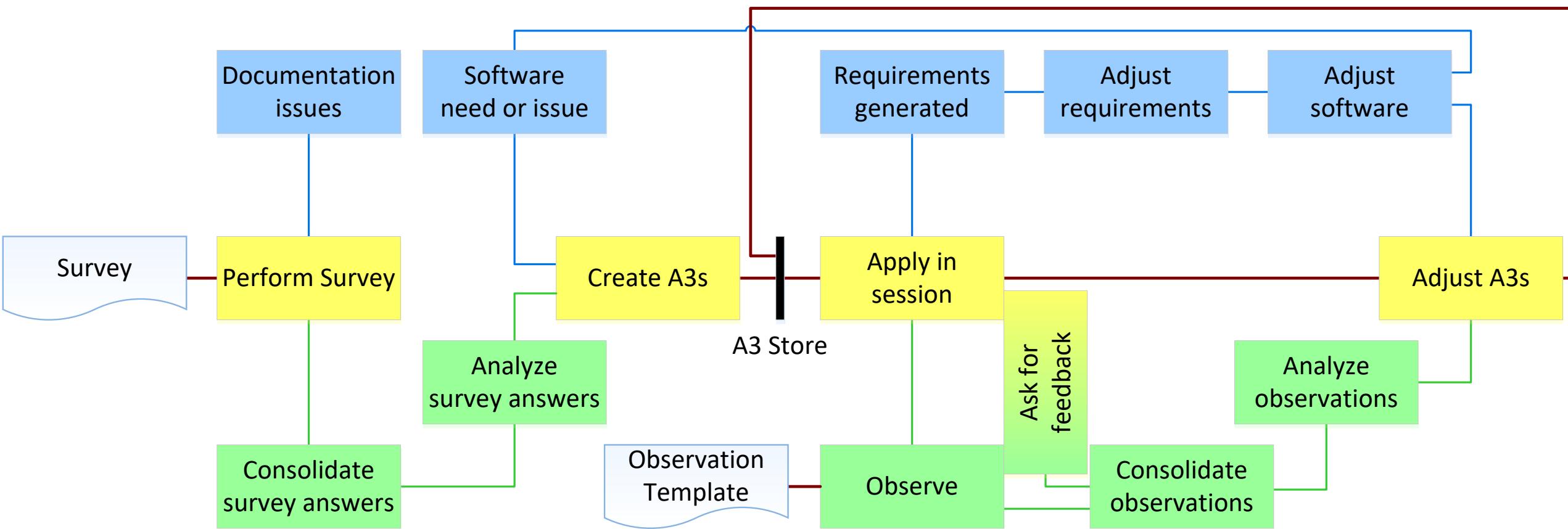


Model location in hierarchy	Title			Author, Dates
	Model and software goal	Considerations, Abbreviations	Legend	
System of interest		Main section		Strategies
		Main message to communicate		Assumptions
Operation Flow		This section is dividable into several fields		Known Issues
				Roadmap

Session attributes – Session number _____ – date _____	
Kind of session:	Communication information session Brainstorming generate ideas Decision making Solve/diagnose problem(s) (team(s)) Planning Team building training Presentation Further development of the A3
Physical location of session:	Defined meeting room Colleagues own office Coffee break (service landscape)
Planned session or not:	Planned Unplanned
A3 model ID:	
A3 system of interest:	
A3 model purpose:	
A3 usage time with stakeholders:	
Number of participants:	
Did everyone understand the A3?	
Did it answer some of the stakeholder questions?	
Did it create any new questions or concerns?	
Were any new requirements discovered?	
Mobiles charged/checked after session:	
Observations/insights:	

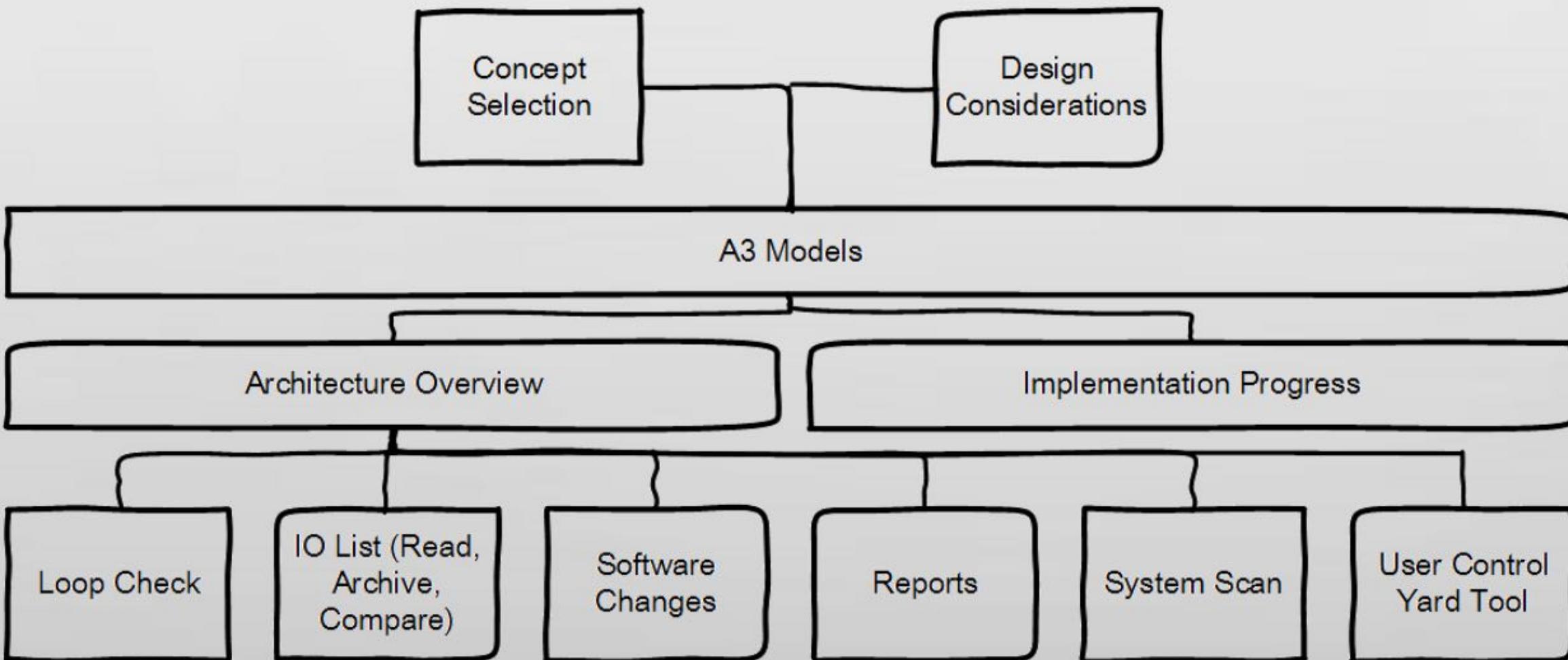


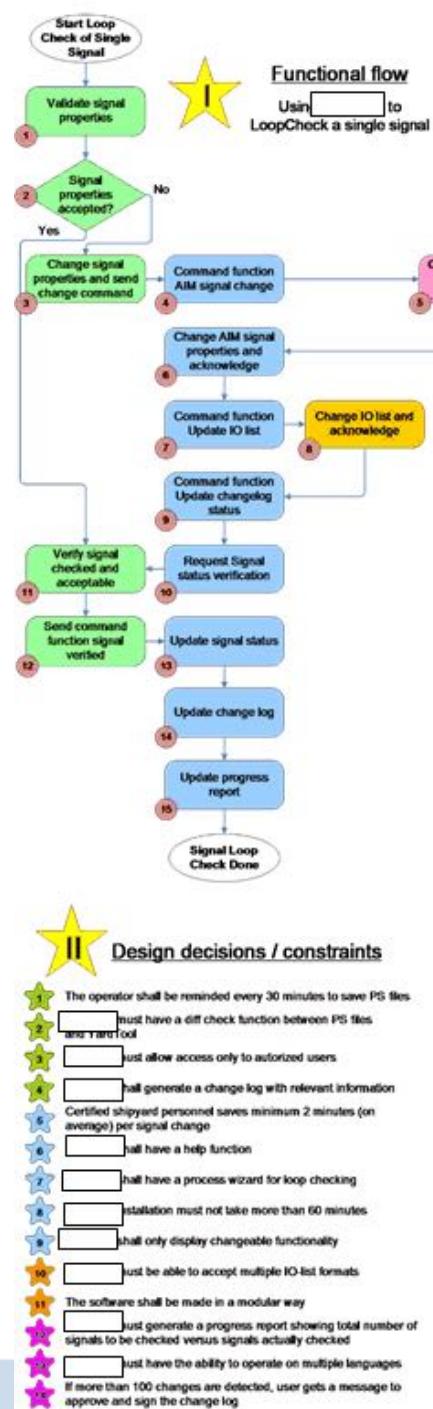
# Research Approach





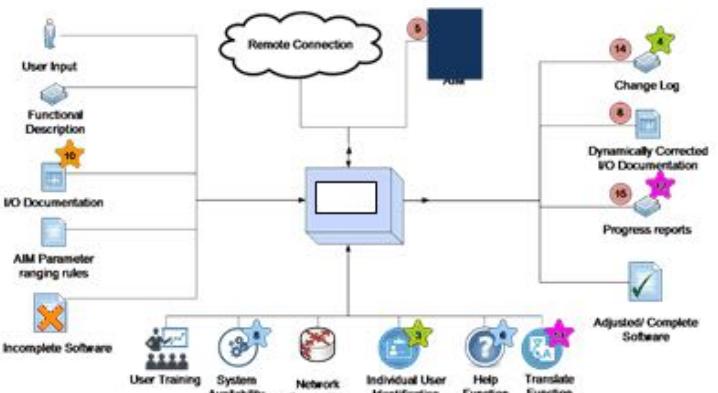
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Operation Flow				Roadmap



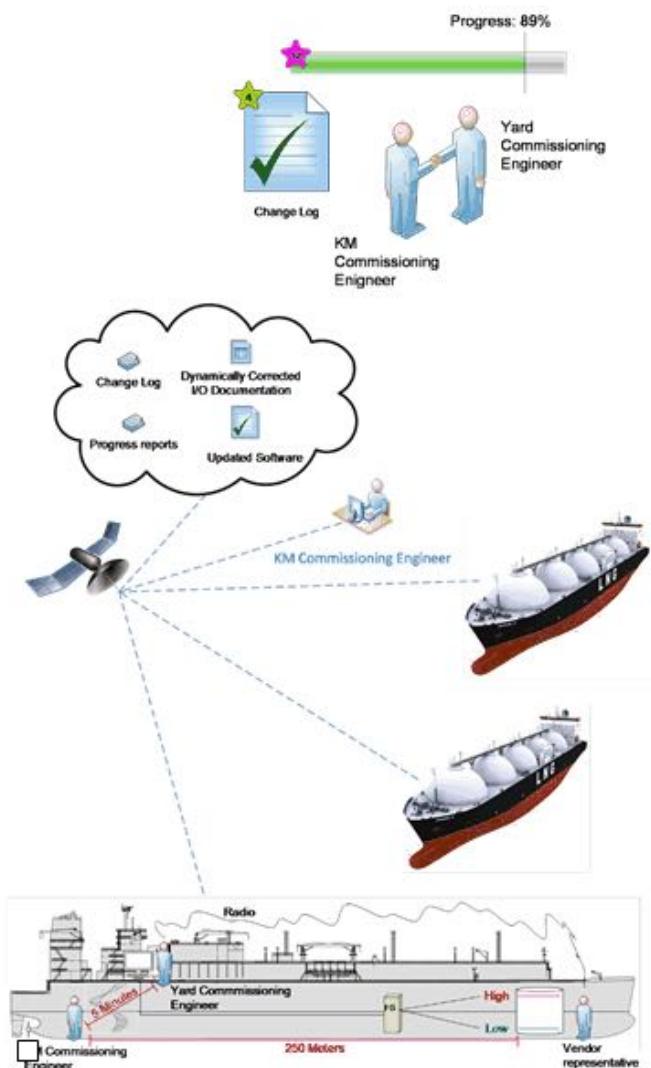
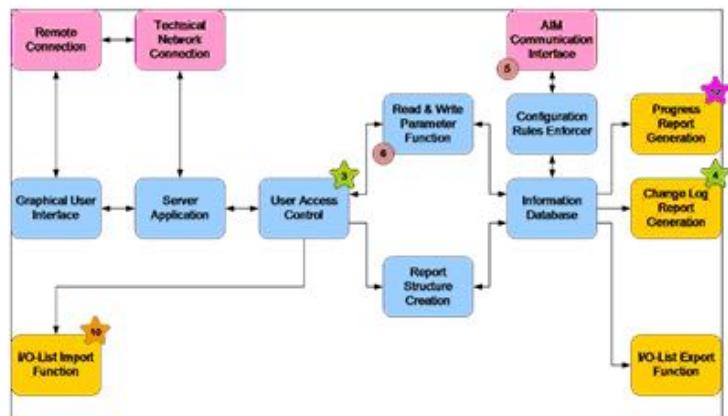


Main considerations when designing [ ]

**III** Functional Black Box View

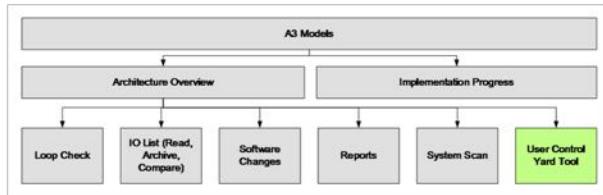


**IV** Functional White Box View





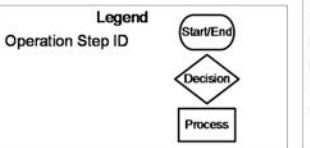
## K-YardTool – User Access Control



**Software Function Goal**  
Make sure that selected program functionality has user access control.

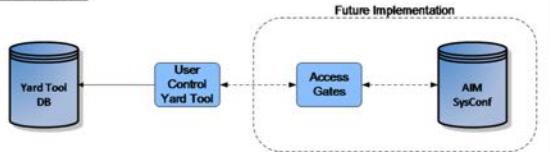
**Model Goal**  
Validate the user access control functionality in K-YardTool.

**Considerations**  
This model may not illustrate all functionality in K-YardTool, as the software is continuously developed.  
**Abbreviations**



**Owner**  
Name: Anders Viken  
Contact Details: anders.viken@km.kongsberg.com  
Model Status: DRAFT (v1 Feb 2017)  
Model ID: A3-L2-UserControl  
Reviewers:  
Commentators:

### System of Interest



### Future Implementation

### Access Properties Table

ID	Name	KM	Yard	Guest	Group1	Group2	View Affected	Change in view when right not given
1	Change Delivery Folder						Settings - Settings Main	Buttons in view not clickable.
2	Import IO List						IO List Overview	Import New IO List Button Not Clickable
4	Write to IO List							No Change in YardTool 1.0
8	Spare Calculation						Spare Calculate - Main	Calculate Button not clickable.
16	Loop Check						Loop Check - Main	Not possible to change signal loop check indication
32	Get Data From Config DB						SW Changes - Main	Buttons in view not clickable.
64	Create New Users						Settings - Create New User	View not accessible (menu button hidden)
128	Delete Users							View not accessible (menu button hidden)
256	Edit Users						Settings - Change User Info	View not accessible (menu button hidden)
512	Create Work Order							No Change in YardTool 1.0
1024	Reply to Work Orders							No Change in YardTool 1.0
2048	Hardware Scan						System Scan - Scan Settings	Buttons in view not clickable.
4096	Create Reports						Reports - All views	Report Button in top menu hidden.
8192	Change User Group Rights						Settings - Access Control	View not accessible (menu button hidden)
16384	Clear Database						Settings - Create User Group	View not accessible (menu button hidden)
							Settings - Clear Database	View not accessible (menu button hidden)

### Design strategies

When K-YardTool is started the first time, 3 users are created

- Kongsberg
- Yard
- Guest

3 User Groups are created

- Kongsberg
- Yard
- Guest

New users and user groups can be added as needed.

### Assumptions

### Known Issues

No known issues.

### Roadmap

#### - Present:

Users with rights in K-YardTool is separate from users with rights in AIM.

#### - Future:

(Should be discussed if needed)  
Get users with rights from AIM, and use the same users in K-YardTool.

### User Groups

**Kongsberg User Group**

- All Rights.
- Not possible to change user access control for Kongsberg Group.

**Yard User Group**

- Some Rights, see table above
- Kongsberg user can choose what yard users are allowed to do in K-Yardtool.

**Guest User Group**

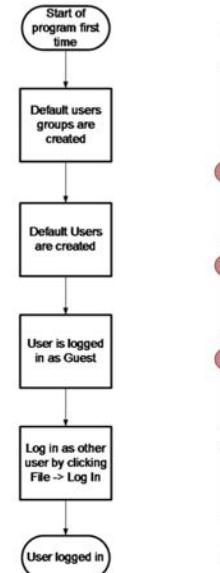
- Only observing rights.
- Kongsberg user can add additional rights for Guest users if needed.

**Other User Groups**

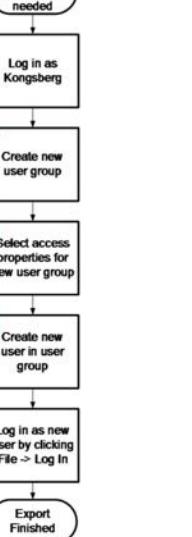
- It is possible to create new user groups.
- After a user group is created, user access control can be set as wanted. By default, only Kongsberg user can create new user groups and change access control.



### Operation Flow



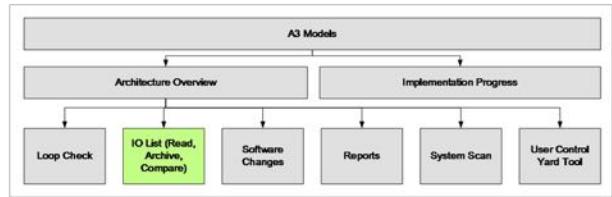
#### User with specific rights needed



<b>Kind of session:</b>	Communicate information/status
	Brainstorming/generate ideas
	Decision making
	Solve/discuss problem(s)/issue(s)
	Planning
	Team building/training
	Presentation
	Further development of the A3
<b>Physical location of session:</b>	Defined meeting room
	Colleague own office
	Coffee break location/landscape
<b>Planned session or not:</b>	Planned
	Unplanned
<b>A3 model ID:</b>	
<b>A3 system of interest:</b>	
<b>A3 model purpose:</b>	
<b>A3 usage time with stakeholders:</b>	
<b>Number of participants</b>	
<b>Did everyone understand the A3?</b>	
<b>Did it answer some of the stakeholder questions?</b>	
<b>Did it create any new questions or concerns?</b>	
<b>Were any new requirements discovered?</b>	
<b>Models changed/added after session:</b>	
<b>Observations/recording:</b>	

# Observation template

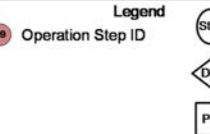




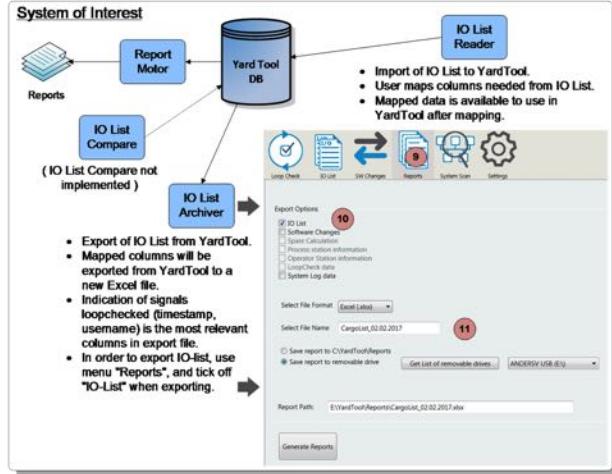
**Software Function Goal**  
Import IO-lists to K-YardTool database by mapping columns in the IO List.

**Model Goal**  
Validate the IO-List import, archive And compare functionality in K-YardTool.

## K-YardTool – IO-List Import



**Owner**  
Name: Anders Viken  
Contact Details: anders.viken@km.kongsberg.com  
Model Status: DRAFT (v5 Feb 2017)  
Model ID: A3-L2-IO-List  
Reviewers:  
Commentators:



**Mapping Options**

Name	Example Value
AIM SW Module	PM.TIA.HCTR1_U
AIM SW Module Terminal	ProMeas
Alarm Delay	1,2,3,4,5,...
Alarm H	-2,-1,0,1,2,...
Alarm HH	-2,-1,0,1,2,...
Alarm L	-2,-1,0,1,2,...
Alarm LL	-2,-1,0,1,2,...
Barrier Term A	1,2,3,4,5,...
Barrier Term B	1,2,3,4,5,...
Barrier Term C	1,2,3,4,5,...
Barrier Term Card	Name of card
Barrier Term D	1,2,3,4,5,...
Break Limit	
Cabinet	FS54-2
Cable Name	(IS).HLYT10SI
Cable Number	A-CBL-2
Card Type	RMP420-32
Cargo Or Machinery List	Cargo
Command Group	Common
Cross Term A	1,2,3,4,5,...
Cross Term B	1,2,3,4,5,...
Cross Term C	1,2,3,4,5,...
Cross Term Card	Name of card
Cross Term D	1,2,3,4,5,...
Data Type	AI, AO, DI, DO,...
Detect Break	
Detect Short	
Digital Alarm	
Eng High Range	-2,-1,0,1,2,...
Eng Low Range	-2,-1,0,1,2,...
Eng Unit	A, bar, deg,...
Equipment Description	NO.1 HD COMPRESSOR VCS
Equipment Tag	8-TX-CT21
HW Loop Typical	AI-15, DI-01, AI18(3w),...
ID From IO List	1,2,3,4,5,...
Inverted	0, 1, Yes, No, TRUE, FALSE,...
IO Block	FS54-2_U30
IO Channel	1,2,3,4,5,...
IO Driver	RBUS, Profibus,...
IO Tag	PM.CB.HC1CT1.YIRM
IO Type	4-20mA, PT100, N.O, N.C,...
IS	0, 1, Yes, No, TRUE, FALSE,...
Loop Monitoring	
No Of Wires	2,3
P&ID	Name of drawing
Power	I, E, Internal, External,...
PS	31, 32, 51, PS31, PS031,...
Rev	1, 2, A-1, A-2,...
Rev Note	Changed, added, deleted,....
Scale High	-2,-1,0,1,2,...
Scale Low	-2,-1,0,1,2,...
Short Limit	
Signal Description	CLOSED
Signal Direction	In, Out
Signal Type	Digital, Analog
Slot	Pos (U), 1, 2, 3, 4,...
Supplier	Name of Supplier
Term A	1,2,3,4,5,...
Term B	1,2,3,4,5,...
Term Block	X1, X2, X3, X4, X
Term C	1,2,3,4,5,...
Term D	1,2,3,4,5,...
Used	1, 0, Y, N, Yes, No

**Design strategies**

Importing is done in "IO List" window, exporting is done in "Reports" window.

Mapping of IO-List columns similar to mapping in OCT

After mapping the list on first import, the same mapping will be used when updating list.

**Assumptions**

Assuming that the users do not need to import more information than the column mapping options available.

**Known Issues**

Not possible for user to undo an import if wrong list is imported when updating list. Data will be lost.

**Roadmap**

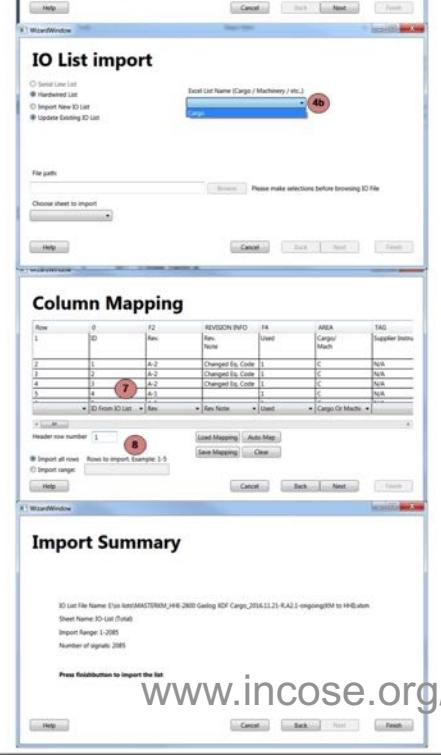
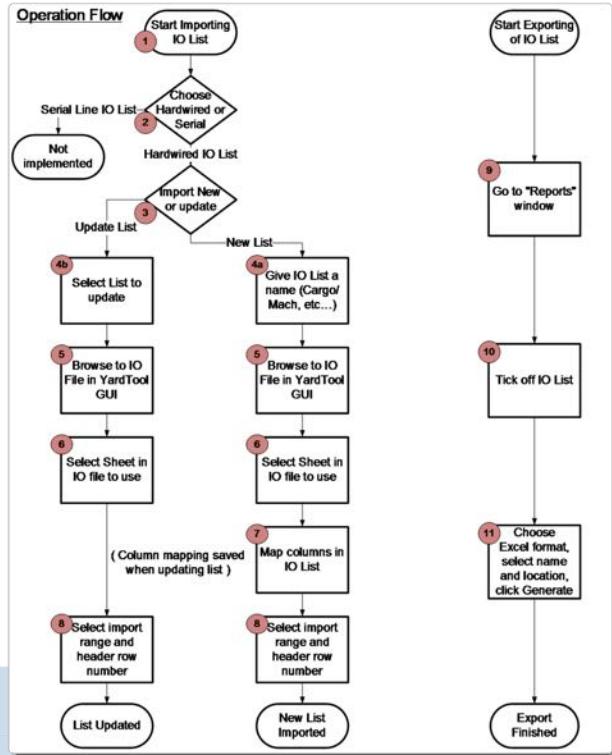
- Present:  
Import list,  
Archive list to YardTool Database,  
Use data from IO-List when working with YardTool,  
Export IO list to excel after loopchecking.

**Future:**

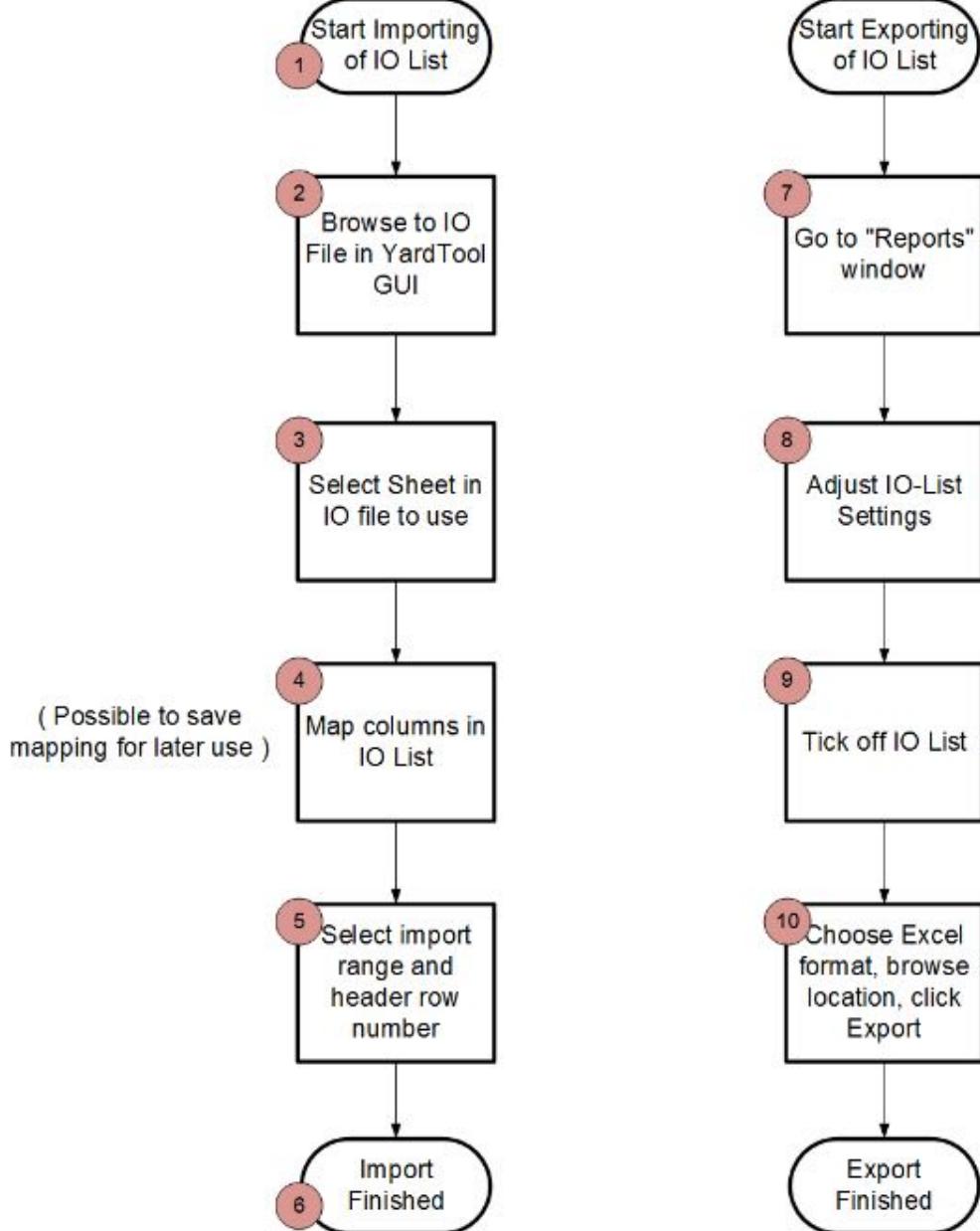
- Mark Changes in IO List.  
Log changes in IO list.  
Count Added/Removed/Changed signals.

**AIM SW vs IO List Compare.**

**Auto Mapping of IO-List when importing.**

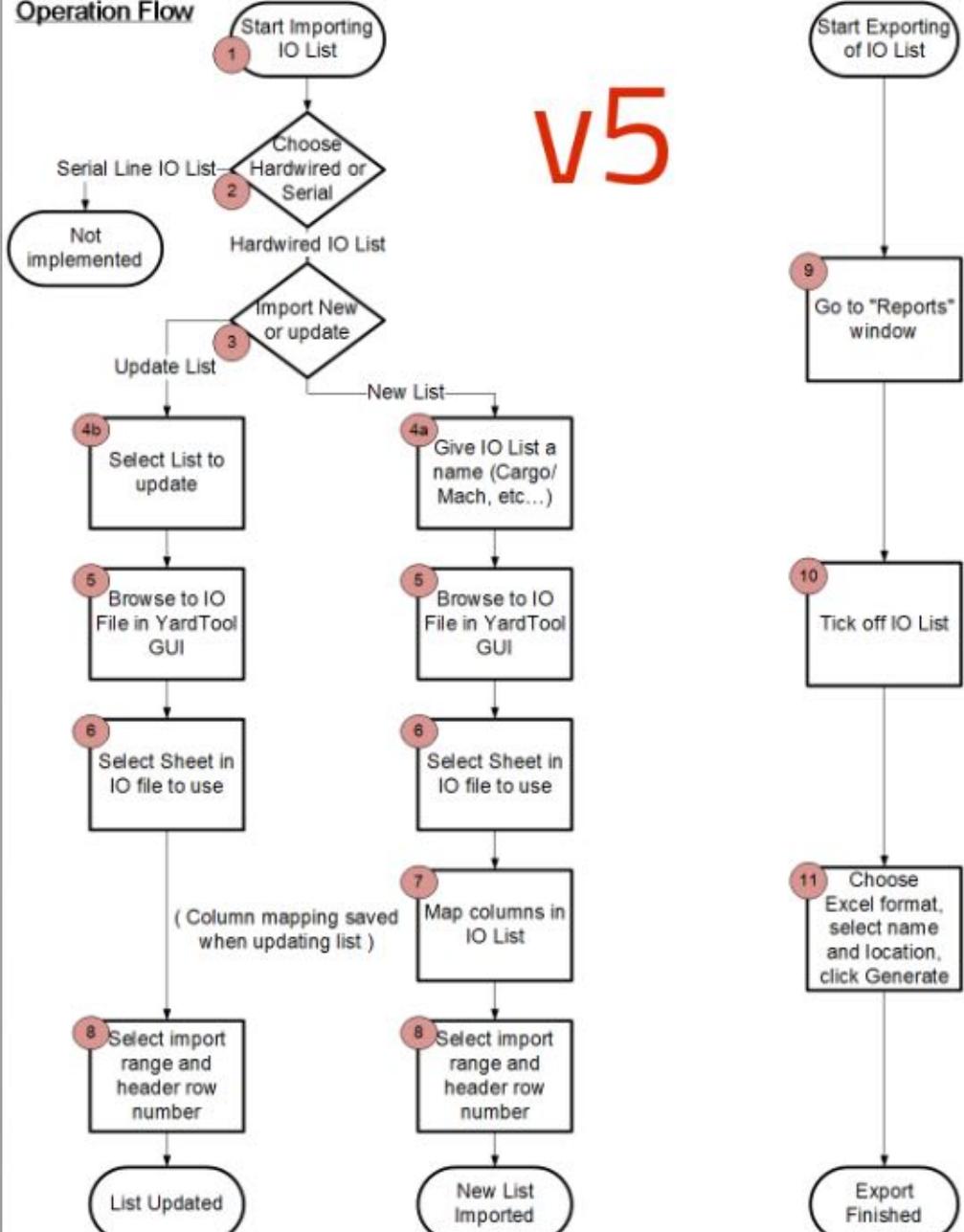


## Operation Flow



v4

## Operation Flow



v5

# EVALUATION / RESEARCH FINDINGS

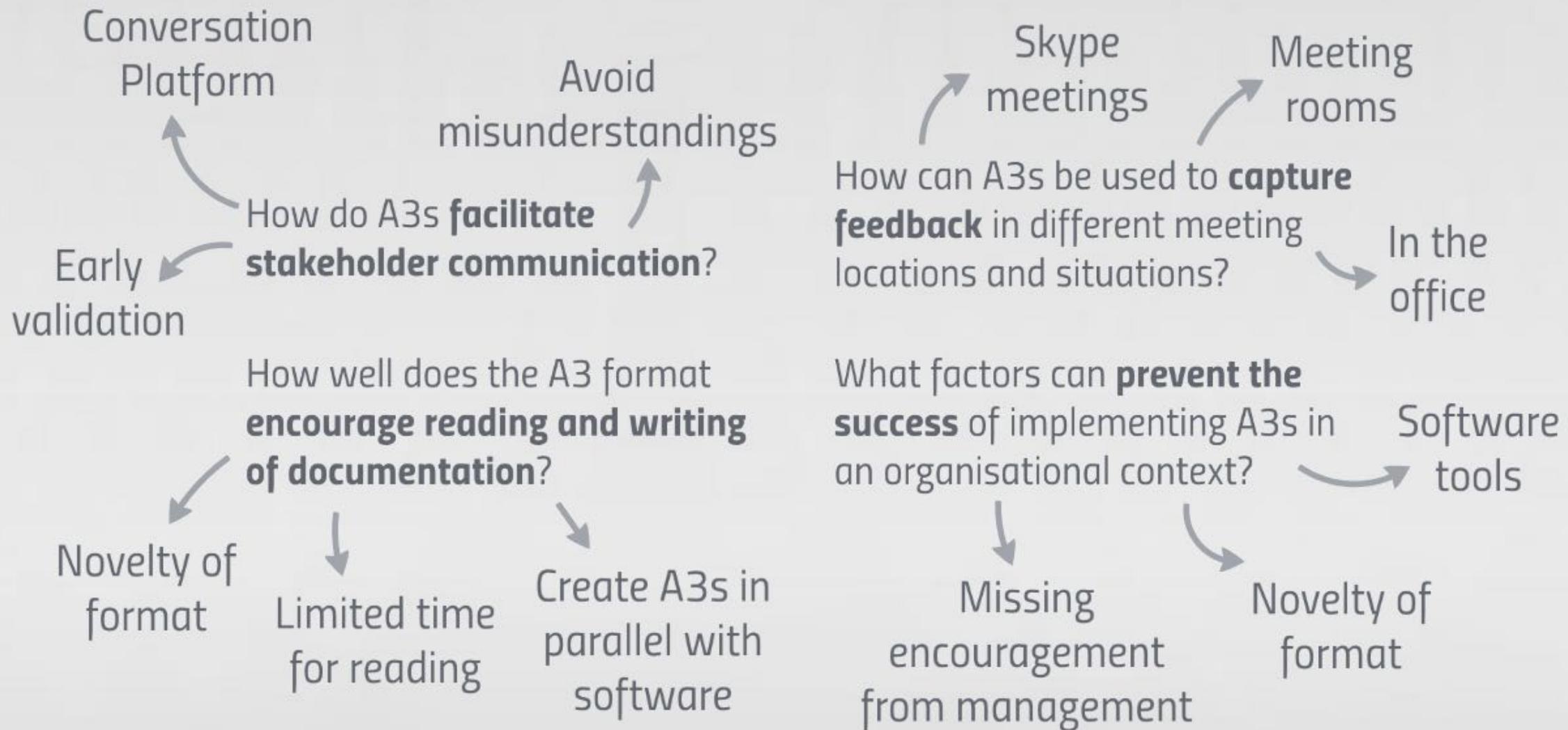
How do A3s **facilitate stakeholder communication?**

How well does the A3 format **encourage reading and writing of documentation?**

How can A3s be used to **capture feedback** in different meeting locations and situations?

What factors can **prevent the success** of implementing A3s in an organisational context?

# EVALUATION / RESEARCH FINDINGS



## Reflection

- Qualitative study
- Relevant stakeholders should be involved early
- More stakeholders should be involved (end users)
- Results of effort not measured

## Conclusion

- A3s can improve communication in a project.
- Good interaction with A3s in different settings.
- A3s could encourage reading and writing of documentation.
- Encouragement from management plays an important role.



## FUTURE RESEARCH

- Cookbook or a set of templates customized for software development
- Look further into how new technology can facilitate interactive A3 Architecture Overviews
- Use A3s during the whole life-cycle of a system