



# Safety Analysis in Early Concept Development and Requirements Generation

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# Bottom Line Up Front (BLUF)

- Complexity is reaching a new level (tipping point)
  - Old approaches becoming less effective
  - New causes of mishaps appearing (especially related to use of software and autonomy)
- Traditional analysis approaches do not provide the information necessary to prevent losses in these systems
- Need a paradigm change  
Change focus

~~Increase component reliability (analytic decomposition)~~



Enforce safe behavior (dynamic control using systems theory)

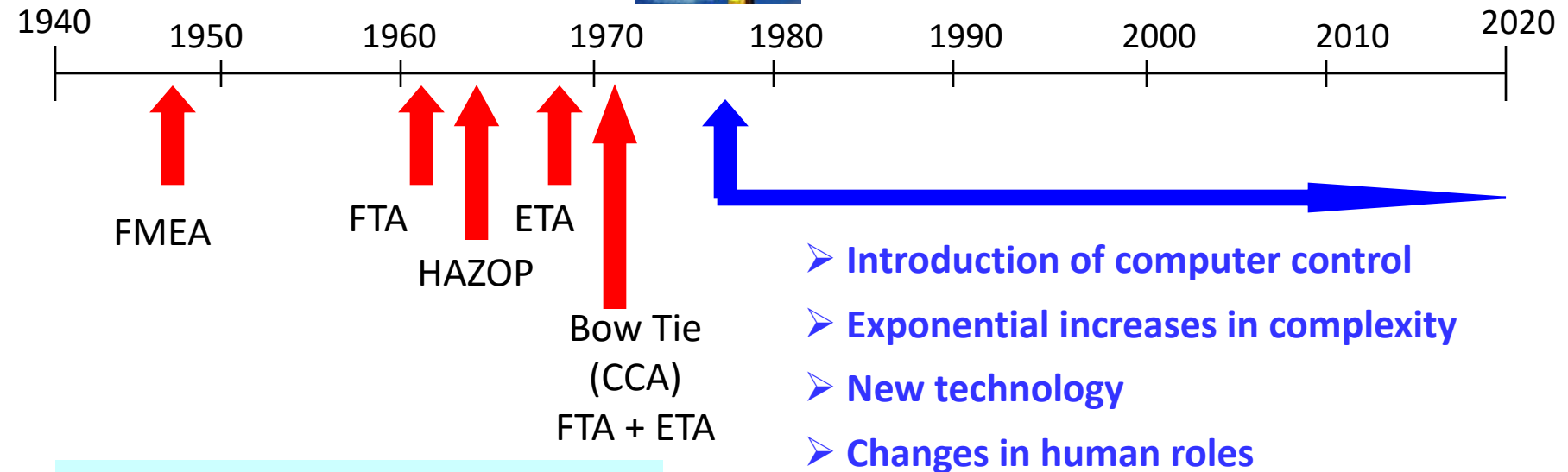
## BLUF (2)

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- Allows creation of new analysis and engineering approaches
  - More powerful and inclusive
  - Orders of magnitude less expensive
  - Work on very complex systems (top-down system engineering)
  - Design safety and security and other properties in from the beginning
  - Compliant with MIL-STD-882E and other military standards, commercial standards being developed (autos, aircraft, defense)
- New paradigm works better than old techniques:
  - Empirical evaluations and controlled studies show it finds more causal scenarios (the “unknown unknowns”)
  - Can be used before a detailed design exists to create safety, security, and other requirements



# Our current tools are all 40-65 years old but our technology is very different today



Assumes accidents caused  
by component failures

# Traditional Approach to Safety

- Traditionally view safety as a failure problem
  - Chain of directly related failure events leads to loss
  - Try to prevent component failures or establish barriers between events
- Limitations
  - Systems are becoming more complex
    - Accidents often result from interactions among components
    - Cannot anticipate all potential interactions
  - Omits or oversimplifies important factors
    - Human error
    - New technology (including software)
    - Culture and management
    - Evolution and adaptation

**Accidents are not just the result of random failure**

# What Failed Here?

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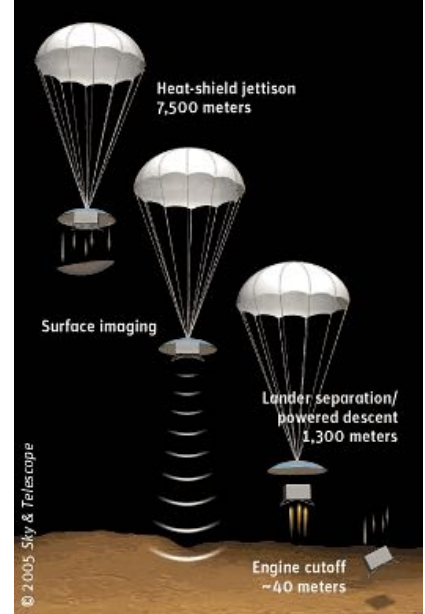


- Navy aircraft were ferrying missiles from one location to another.
- One pilot executed a planned test by aiming at aircraft in front and firing a dummy missile.
- Nobody involved knew that the software was designed to substitute a different missile if the one that was commanded to be fired was not in a good position.
- In this case, there was an antenna between the dummy missile and the target so the software decided to fire a live missile located in a different (better) position instead.

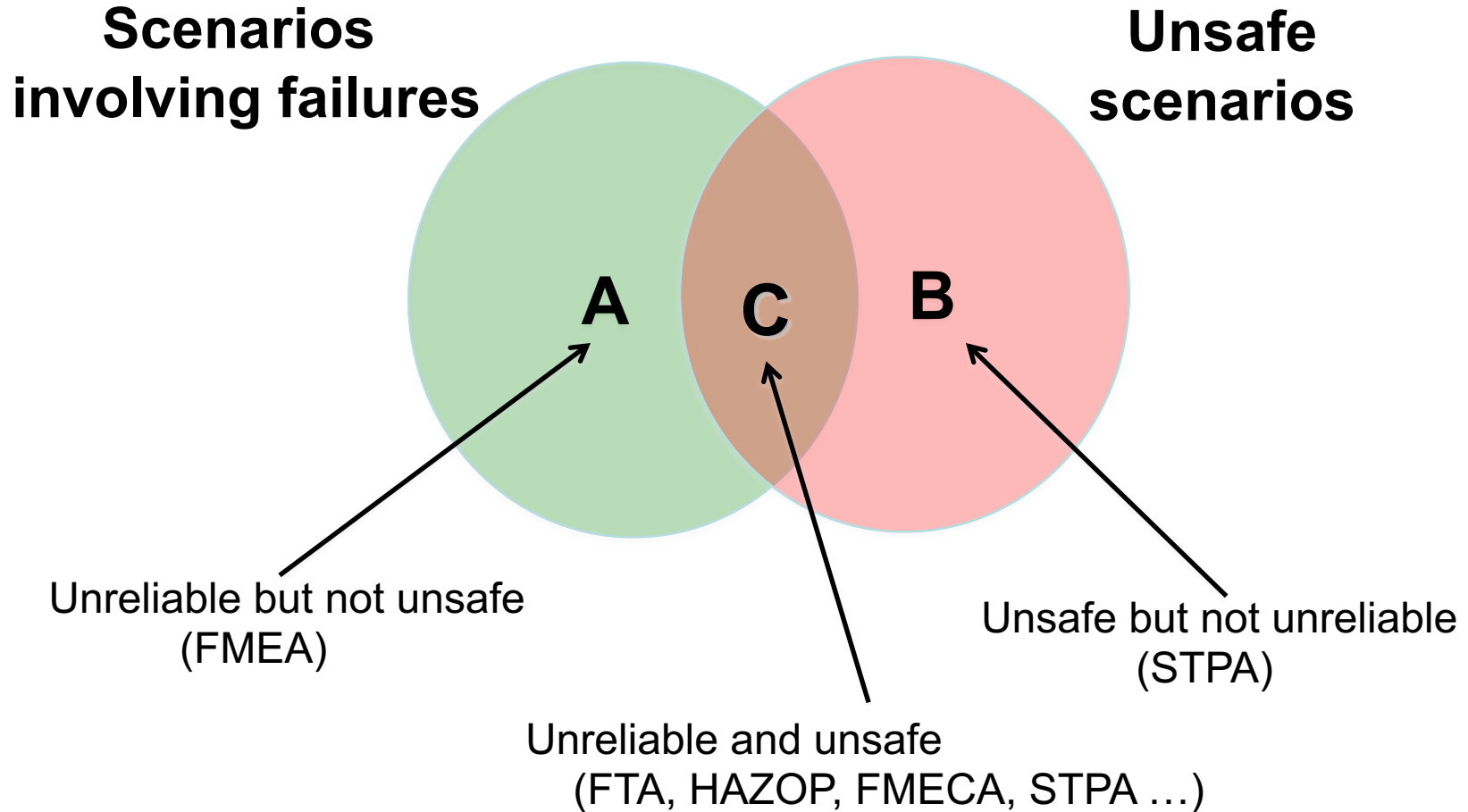


# Accident with No Component Failures

- Mars Polar Lander
  - Have to slow down spacecraft to land safely
  - Use Martian atmosphere, parachute, descent engines (controlled by software)
  - Software knows landed because of sensitive sensors on landing legs. Cuts off engines when determines have landed.
  - But “noise” (false signals) by sensors generated when landing legs extended. Not in software requirements.
  - Software not supposed to be operating at that time but software engineers decided to start early to even out the load on processor
  - Software thought spacecraft had landed and shut down descent engines while still 40 meters above surface



# Confusing Safety and Reliability



**Preventing Component or Functional Failures is Not Enough**



# General Definition of “Safety”

- Accident = Loss: Any undesired and unplanned event that results in a loss
  - e.g., loss of human life or injury, property damage, environmental pollution, mission loss, negative business impact (damage to reputation, etc.), product launch delay, legal entanglements, etc.
  - Includes inadvertent and intentional losses (security)
- System goals vs. constraints (limits on how can achieve the goals)
- Safety: Absence of losses

# Definition of Hazard and Hazard Analysis

## Hazard/vulnerability:

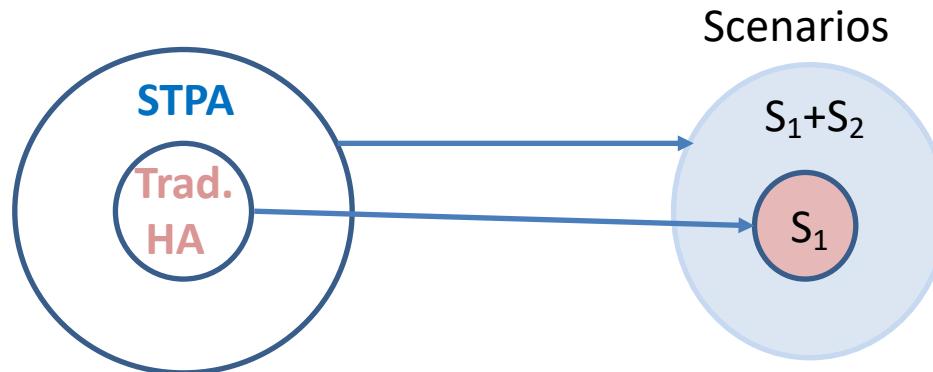
A system state or set of conditions that, together with some worst-case environmental conditions, will lead to a loss

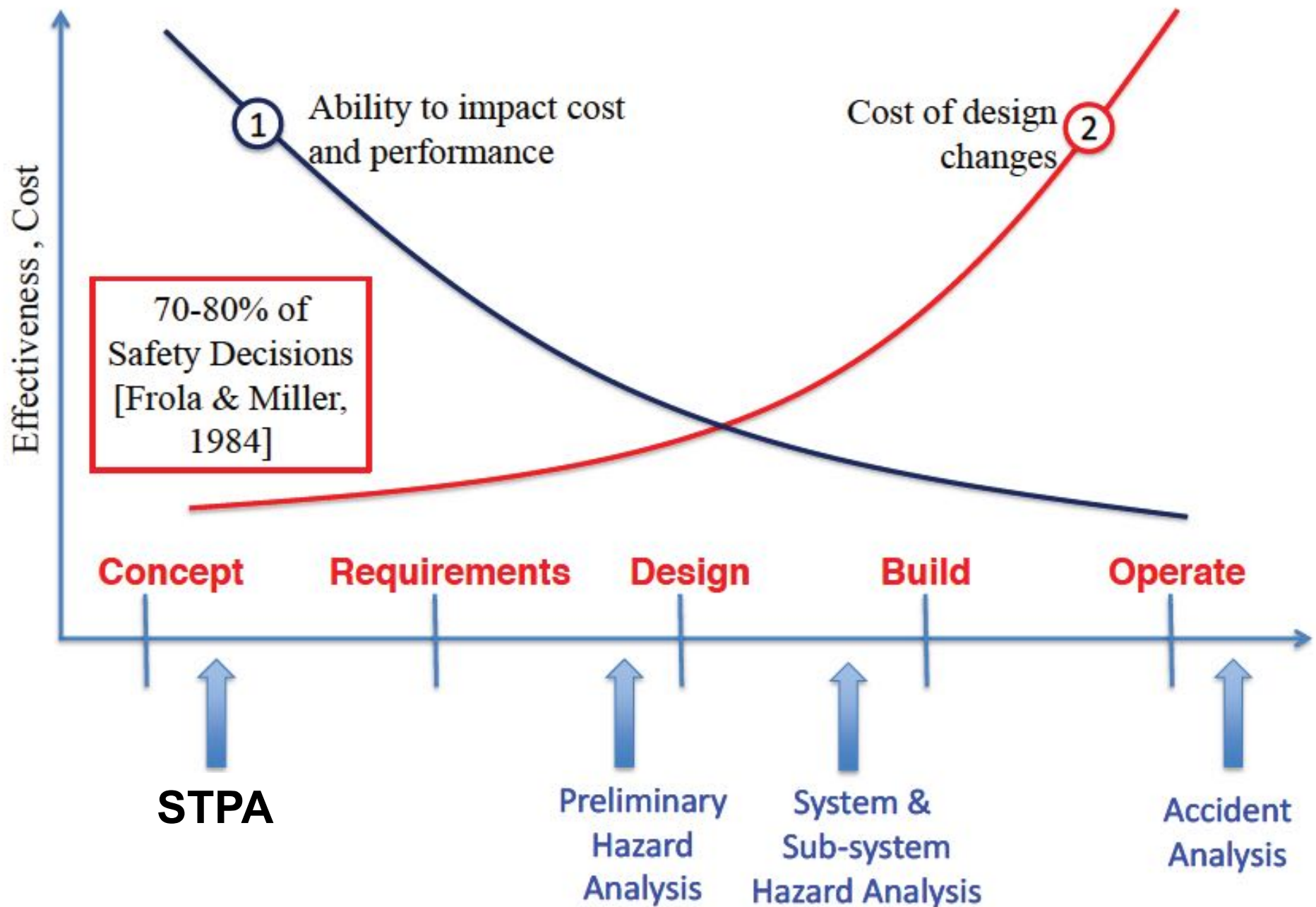
## Hazard Analysis:

Identifying operational scenarios that can lead to a hazard/vulnerability

## Safety Engineering:

Eliminating or controlling hazard scenarios in the system design and operations





# STPA: A New Type of MBSE Modeling and Analysis Technique

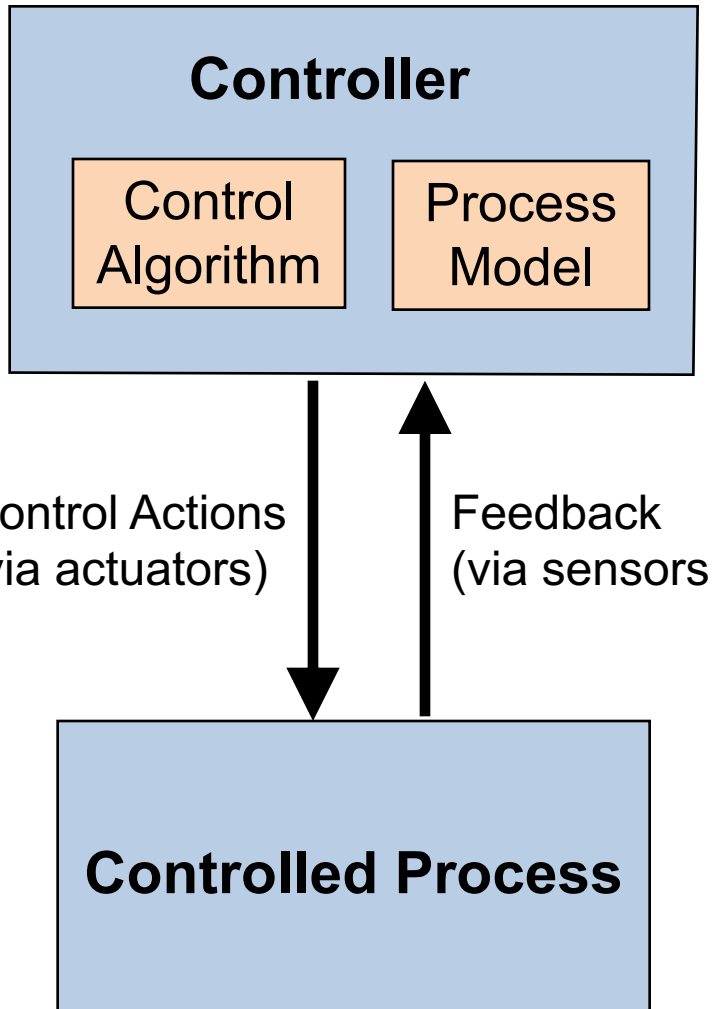
- Analysis performed on functional model, not in head
- Not an architectural model or physical or logical diagrams
- Allows a different type of analysis: functional vs. physical or logical behavior
- Perform functional analysis on the control structure
  - Allows generating functional requirements before any architecture or design is created.
  - More than just safety or even cyber security: works for any emergent system property

# Some Uses Beyond Traditional System Safety

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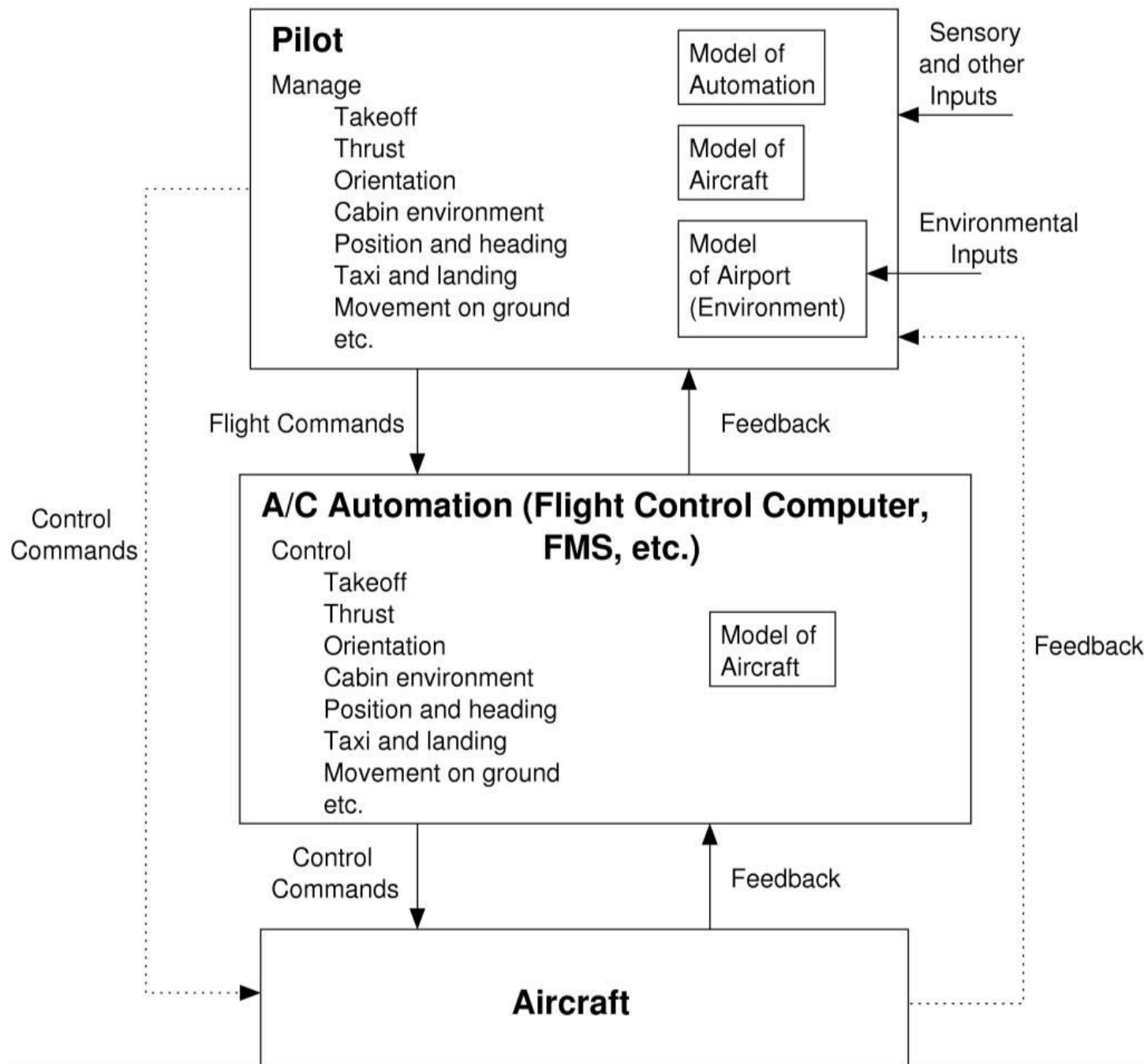
- Airline operations (leading indicators of increasing risk)
- Design of safety management systems
- Cybersecurity
- Quality
- Producibility
- Nuclear security, nonproliferation
- Production engineering
- System Engineering process optimization
- Organizational culture
- Workplace safety
- Banking and finance
- Criminal law

# Models Constructed from Feedback Control Loops

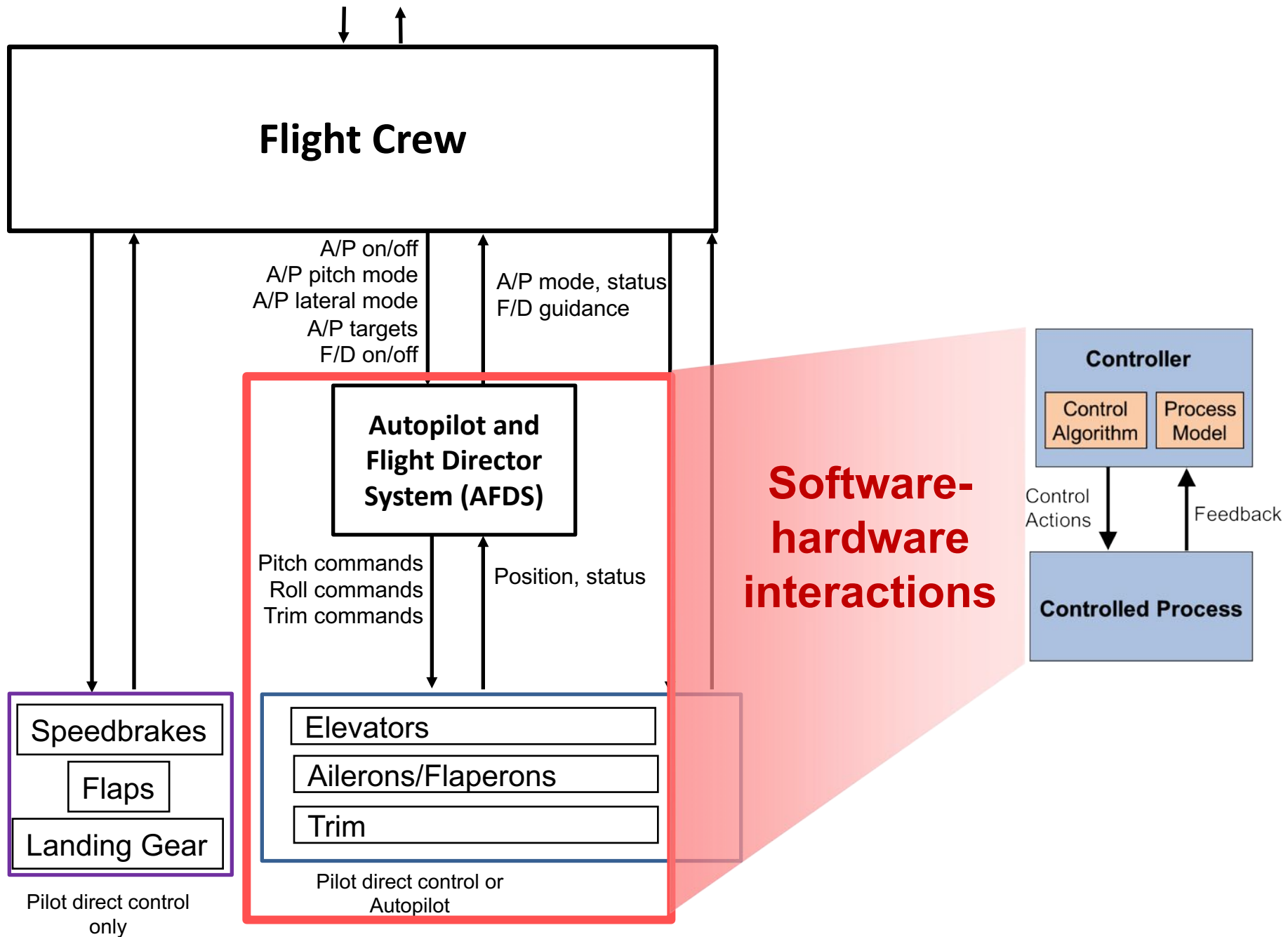


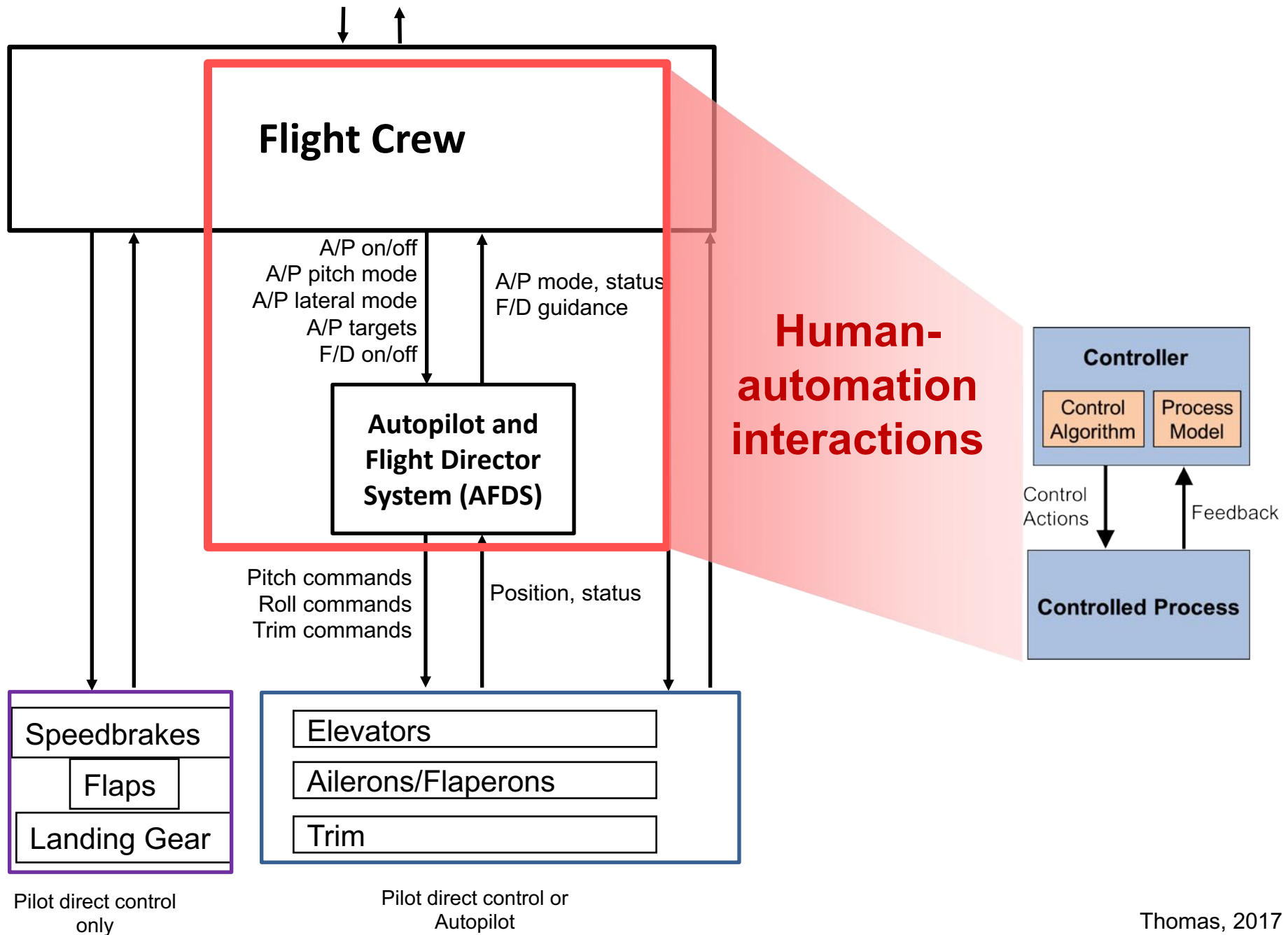
- Controllers use a **process model** to determine control actions
- Software/human related accidents often occur when the process model is incorrect
- Captures software errors, human errors, flawed requirements ...

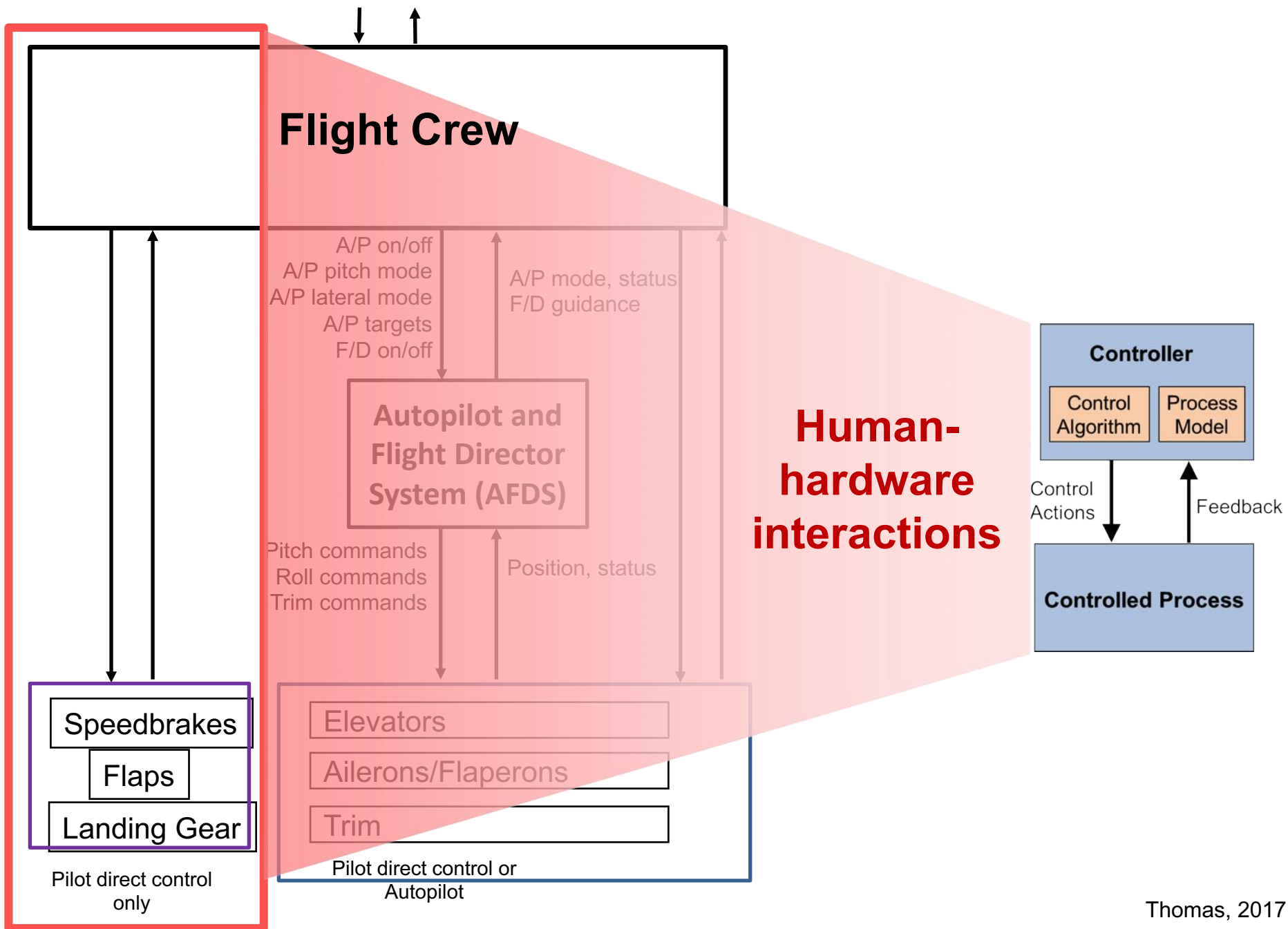
**Treat safety as a control problem,  
not a failure problem**

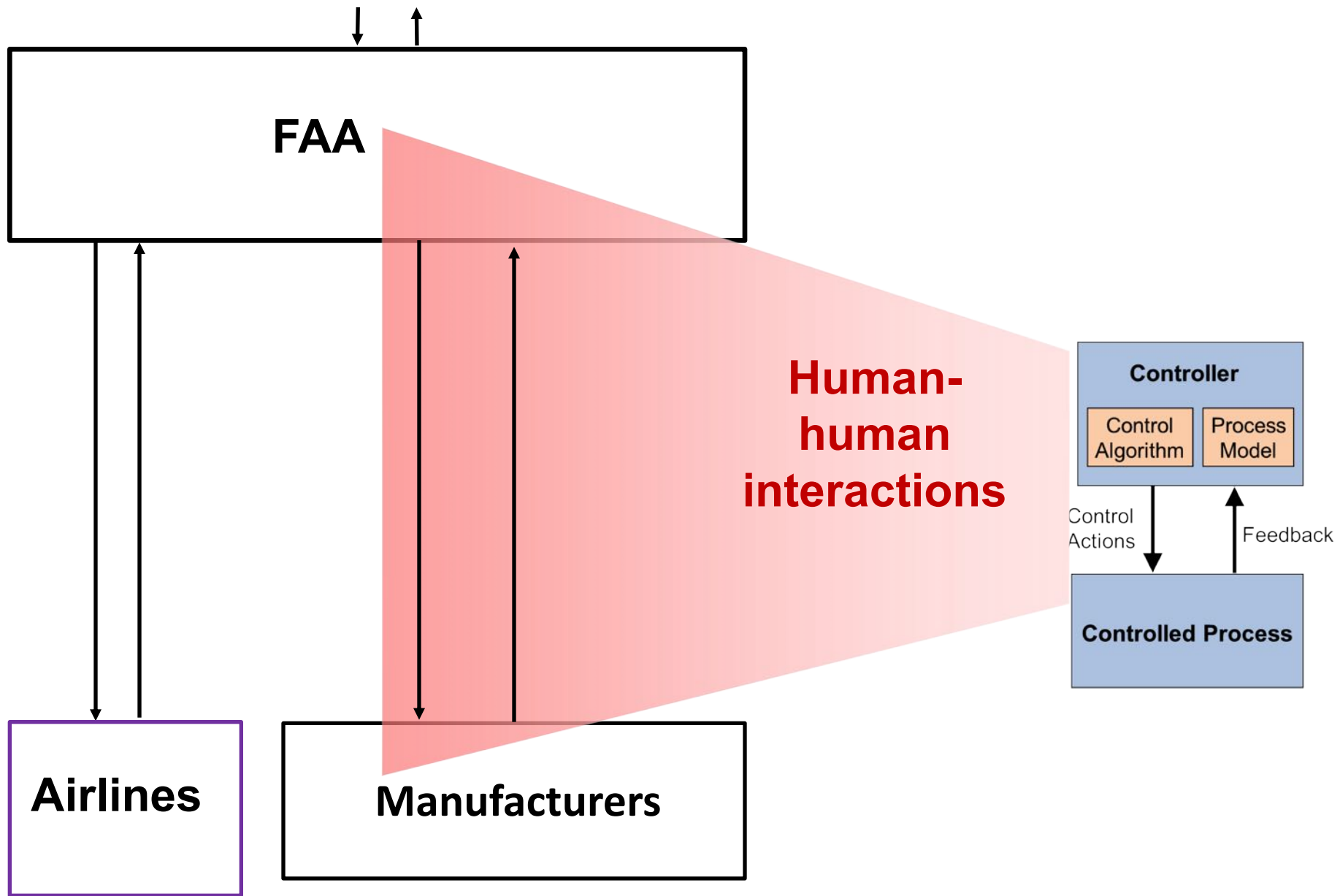












# Establish Analysis Goals (Stakeholders)

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- **Identify losses to be considered**

**L1.** Death or serious injury to aircraft passengers or people in the area of the aircraft

**L2.** “Unacceptable” damage to the aircraft or objects outside the aircraft

**L3:** Financial losses resulting from delayed operations

**L4:** Reduced profit due to damage to aircraft or airline reputation

- **Identify System-Level Hazards**

**H1:** Insufficient thrust to maintain controlled flight

**H2:** Loss of airframe integrity

**H3:** Controlled flight into terrain

**H4:** An aircraft on the ground comes too close to moving or stationary objects or inadvertently leaves the taxiway

**H5:** etc.

# **Deceleration Hazards (H4)**

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- H4-1:** Inadequate aircraft deceleration upon landing, rejected takeoff, or taxiing
- H4-2:** Deceleration after the V1 point during takeoff
- H4-3:** Aircraft motion when the aircraft is parked
- H4-4:** Unintentional aircraft directional control (differential braking)
- H4-5:** Aircraft maneuvers out of safe regions (taxiways, runways, terminal gates, ramps, etc.)
- H4-6:** Main gear wheel rotation is not stopped when (continues after) the landing gear is retracted

# **High-Level (System) Requirements/Constraints**

**SC1:** Forward motion must be retarded within TBD seconds of a braking command upon landing, rejected takeoff, or taxiing (H4-1).

**SC2:** The aircraft must not decelerate after V1 (H4-2).

**SC3:** Uncommanded movement must not occur when the aircraft is parked (H4-3).

**SC4:** Differential braking must not lead to loss of or unintended aircraft directional control (H4-4)

**SC5:** Aircraft must not unintentionally maneuver out of safe regions (taxiways, runways, terminal gates and ramps, etc.) (H4-5)

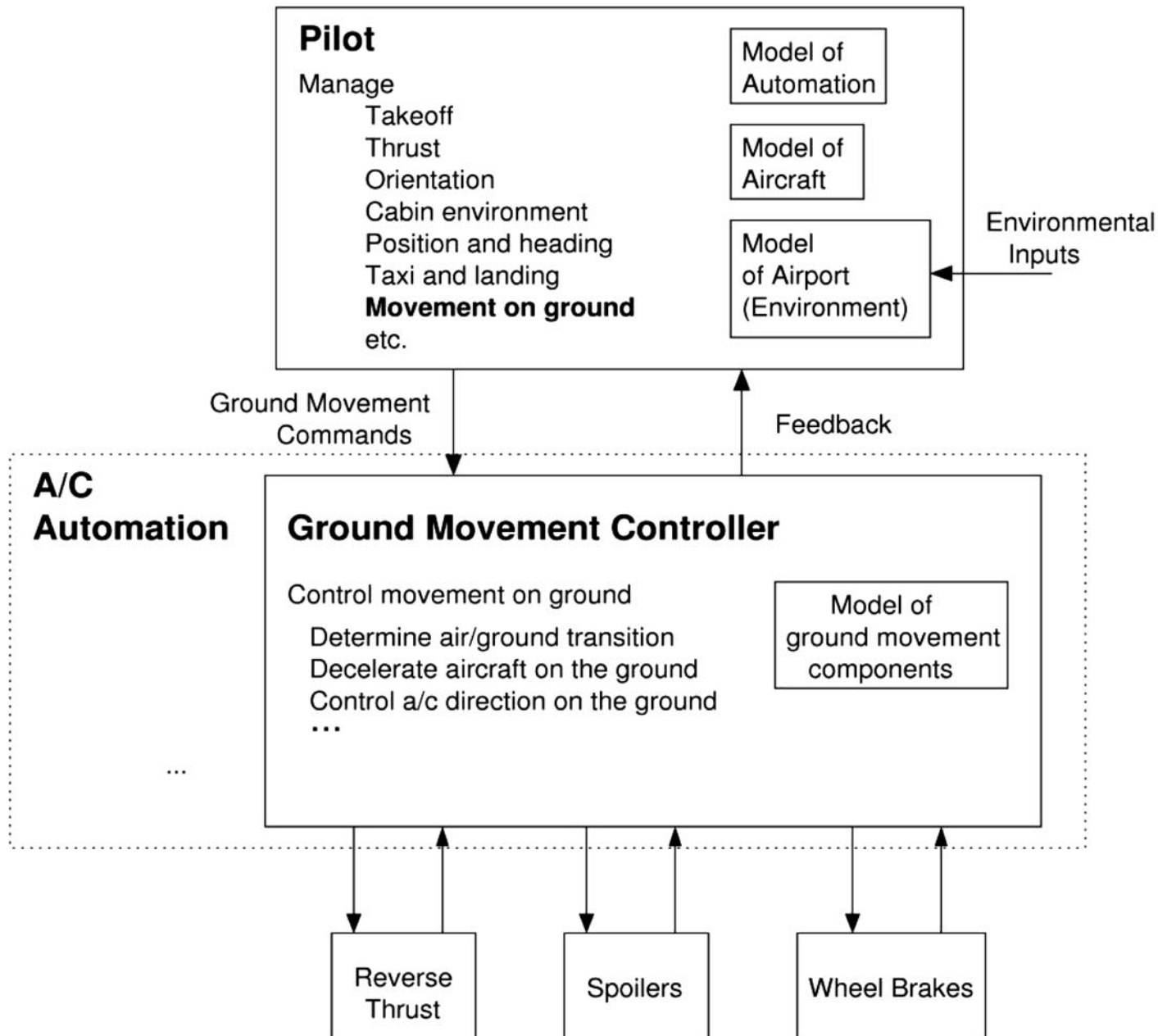
**SC6:** Main gear rotation must stop when the gear is retracted (H4-6)

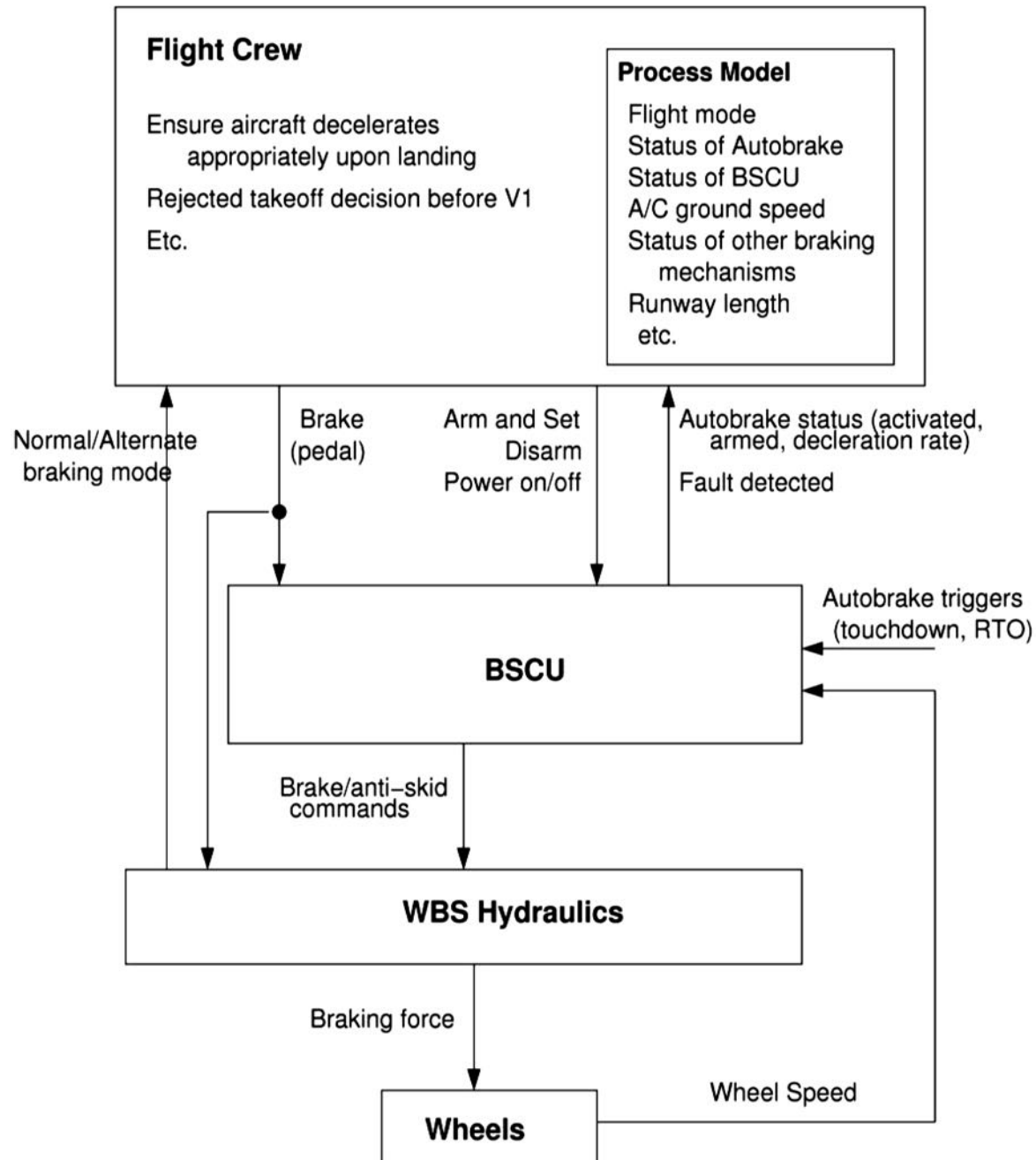
**STPA analysis will refine these into detailed requirements/constraints**

- **On system**
- **On components**

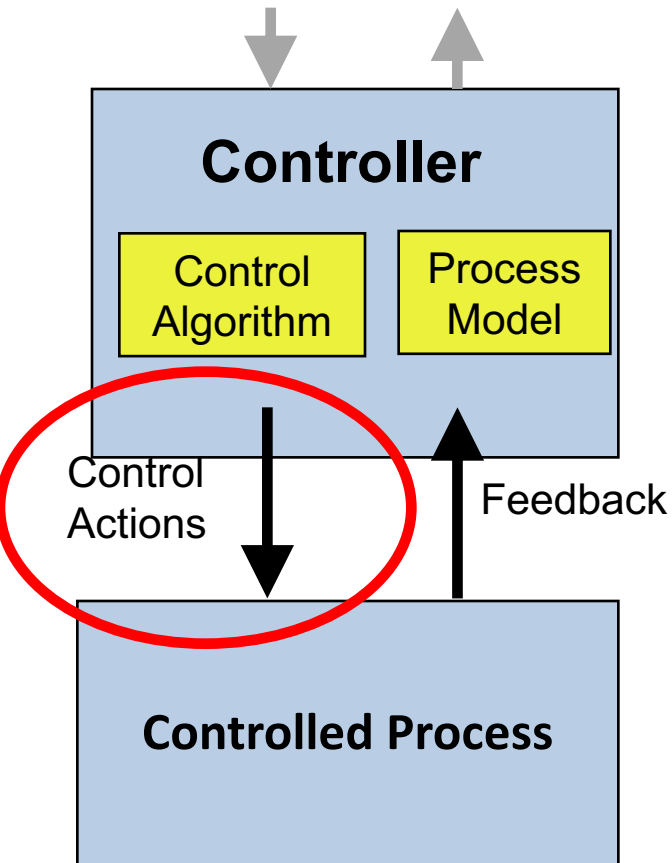


# Construct a Functional Control Structure





# Unsafe Control Actions



## Four types of unsafe control actions

- 1) Control commands required for safety are not given
- 2) Unsafe commands are given
- 3) Potentially safe commands but given too early, too late, or in wrong order
- 4) Control action stops too soon or applied too long (continuous control)

## Analysis:

1. Identify potential unsafe control actions
2. Identify why they might be given
3. If safe ones provided, then why not followed?

# Unsafe Control Actions for Crew

Control Action By Flight Crew:	Not providing causes hazard	Providing causes hazard	Too soon, too late, out of sequence	Stopped too soon, applied too long
CREW.1 Manual braking via brake pedals	CREW.1a1 Crew does not provide manual braking during landing, RTO, or taxiing when Autobrake is not providing braking (or insufficient braking), leading to overshoot [H4- 1, H4-5]	CREW.1b1 Manual braking provided with insufficient pedal pressure, resulting inadequate deceleration during landing [H4-1, H4-5]	CREW.1c1 Manual braking applied before touchdown causes wheel lockup, loss of control, tire burst [H4-1, H4- 5]	CREW.1d1 Manual braking command is stopped before safe taxi speed (TBD) is reached, resulting in overspeed or overshoot [H4- 1, H4-5]

# Unsafe Control Actions by Autobraking

Control Action by BSCU	Not providing causes hazard	Providing causes hazard	Too soon, too late, out of sequence	Stopped too soon, applied too long
BSCU.1 Brake command	BSCU.1a1 Brake command not provided during RTO (to V1), resulting in inability to stop within available runway length [H4-1, H4-5]	BSCU.1b1 Braking commanded excessively during landing roll, resulting in rapid deceleration, loss of control, occupant injury [H4-1, H4-5]	BSCU.1c1 Braking commanded before touchdown, resulting in tire burst, loss of control, injury, other damage [H4-1, H4-5]	BSCU.1d1 Brake command stops during landing roll before taxi speed attained, causing reduced deceleration [H4-1, H4-5]

# STPA-Generated Safety Requirements/Constraints

Unsafe Control Action	Description	Rationale
FC-R1	Crew must not provide manual braking before touchdown [CREW.1c1]	Could cause wheel lockup, loss of control, or tire burst
FC-R2	Crew must not stop manual braking more than TBD seconds before safe taxi speed reached [CREW.1d1]	Could result in overspeed or runway overshoot
FC-R3	The crew must not power off the BSCU during autobraking [CREW.4b1]	Autobraking will be disarmed
BSCU-R1	A brake command must always be provided during RTO [BSCU.1a1]	Could result in not stopping within the available runway length
BSCU-R2	Braking must never be commanded before touchdown [BSCU.1c1]	Could result in tire burst, loss of control, injury, or other damage
BSCU-R3	Wheels must be locked after takeoff and before landing gear retraction [BSCU.1a4]	Could result in reduced handling margins from wheel rotation in flight

# Generate Potential Causal Scenarios

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**BSCU.1a2:** Brake command not provided during landing roll, resulting in insufficient deceleration and potential overshoot

**Scenario 1:** Autobrake believes the desired deceleration rate has already been achieved or exceeded (incorrect process model). The reasons Autobrake may have this process model flaw include:

- If wheel speed feedback influences the deceleration rate determined by the Autobrake controller, inadequate wheel speed feedback may cause this scenario. Rapid pulses in the feedback (e.g. wet runway, brakes pulsed by anti-skid) could make the actual aircraft speed difficult to detect and an incorrect aircraft speed might be assumed.
- Inadequate external speed/deceleration feedback could explain the incorrect Autobrake process model (e.g. inertial reference drift, calibration issues, sensor failure, etc.).

**Possible Requirement for S1:** Provide additional feedback to Autobrake to detect aircraft deceleration rate in the event of wheel slipping (e.g. fusion of multiple sensors)



## Processes

System Engineering

Risk Management

Organizational Design (SMS)

Operations

Regulation

## Tools

Accident Analysis  
**CAST**

Hazard Analysis  
**STPA**

MBSE  
**SpecTRM**

Organizational/Cultural  
Risk Analysis

Identifying Leading  
Indicators

Security Analysis  
**STPA-Sec**

**STAMP: Theoretical Causality Model**



# A Systems Approach to Safety

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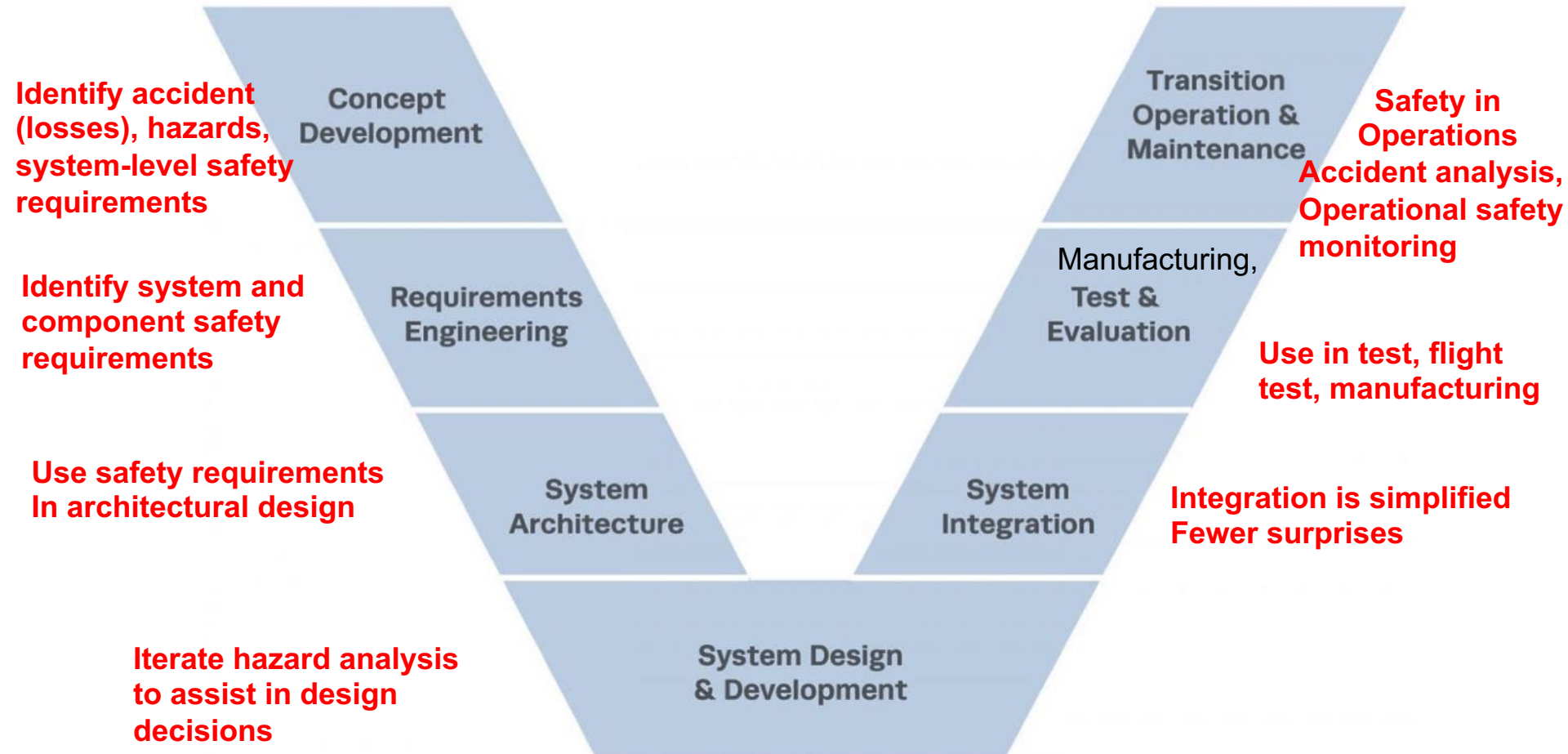
- Emphasizes building in safety rather than measuring it or adding it on to a nearly completed design
- Looks at system as a whole, not just components (a top-down holistic approach)
- Takes a larger view of causes than just failures
  - Based on system theory, not reliability theory
  - Accidents today are not just caused by component failures
- Goal is to use modeling and analysis to design and operate the system to be safe, not to predict the likelihood of a loss.
- Same analysis results can be used for cyber security

# **System Engineering Benefits**

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- Finds faulty underlying assumptions in concept development before flow downstream as anomalies (where more costly to change)
- Finds incomplete information, basis for further discussion with customer
- Provides quality, efficiency, security, and safety requirements/constraints before architecture and preliminary design begins
- Gives deeper insight into system vulnerabilities, particularly for cyber and human operator behavior.

# STPA can be used throughout product development and operations



# Is it Practical?

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- STPA has been or is being used in a large variety of industries
  - Automobiles
  - Aircraft and Spacecraft
  - Air Traffic Control
  - UAVs (RPAs)
  - Defense systems
  - Medical Devices and Hospital Safety
  - Chemical plants
  - Oil and Gas
  - Nuclear and Electric Power
  - Robotic Manufacturing / Workplace Safety
  - Finance
  - etc.

# Is it Effective?

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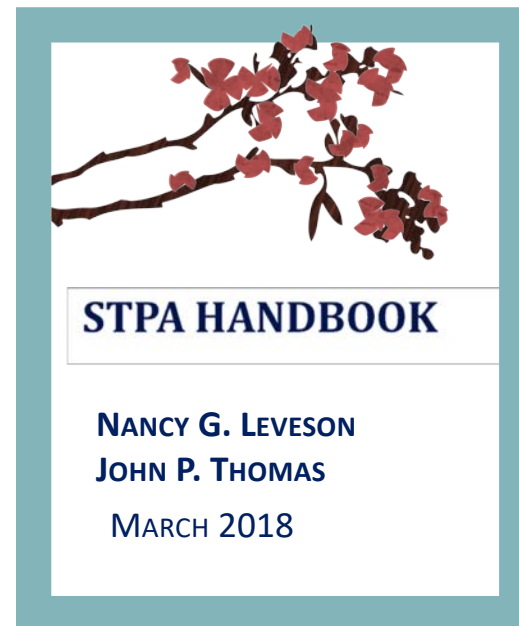
- Most of these systems are very complex (e.g., the new U.S. missile defense system)
- In all cases where a comparison was made (to FTA, HAZOP, FMEA, ETA, etc.)
  - STPA found the same hazard causes as the old methods
  - Plus it found more causes than traditional methods
  - In some evaluations, found accidents that had occurred that other methods missed
  - Cost was orders of magnitude less than the traditional hazard analysis methods
  - Same results for security evaluations
- ROI data (limited but mind blowing)

# MIT STAMP/STPA Workshop

- 327 people from 32 countries registered
- Industry, academia, government
- Just about every safety-critical industry represented



MIT Press, 2012



<http://psas.scripts.mit.edu>



**Questions?**

# Safety Control Structure for FMIS

