



**28**<sup>th</sup> Annual **INCOSE**  
international symposium

Washington, DC, USA  
July 7 - 12, 2018

Session 8.5.2 – Presented by Patrick Godfrey and James Martin

## What do we mean by “system”? – System Beliefs and Worldviews in the INCOSE Community

*Analysis and Results for the Systems Engineering Worldviews study*

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# Introduction

# Authors



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# Purpose - Fellows Initiative

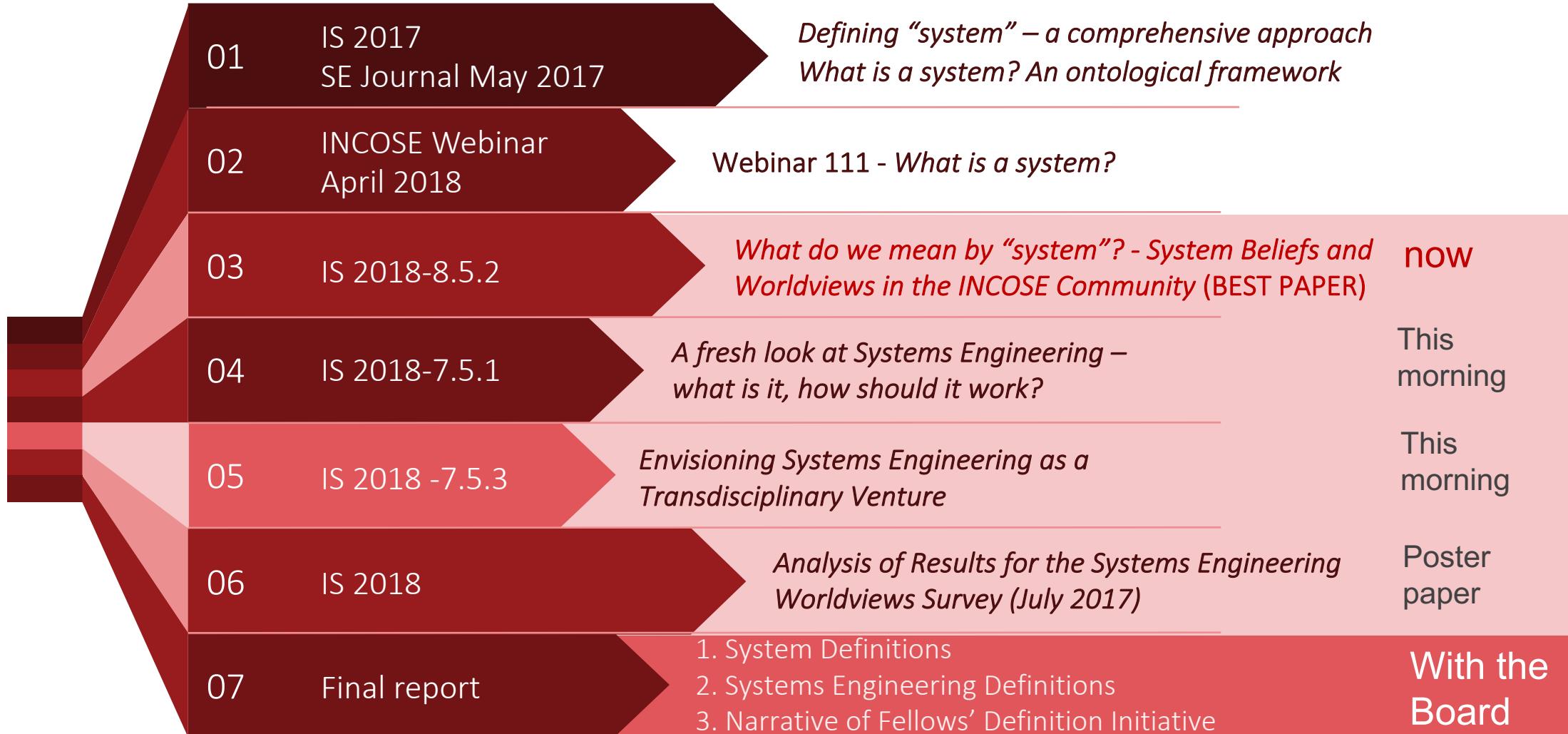
- *A Task Team of INCOSE Fellows to write a white paper that contains a definition of systems engineering that reflects the consensus for INCOSE Fellows.*
- *The purpose of this white paper is to distill the discussion of the definition of systems engineering so it is constructive and helpful to both systems engineering practitioners, and to those INCOSE is reaching out to educate about the value of systems engineering.*

*Fellows' Initiative - Task statement (Dorothy McKinney, May 2016)*

# Where the work is described

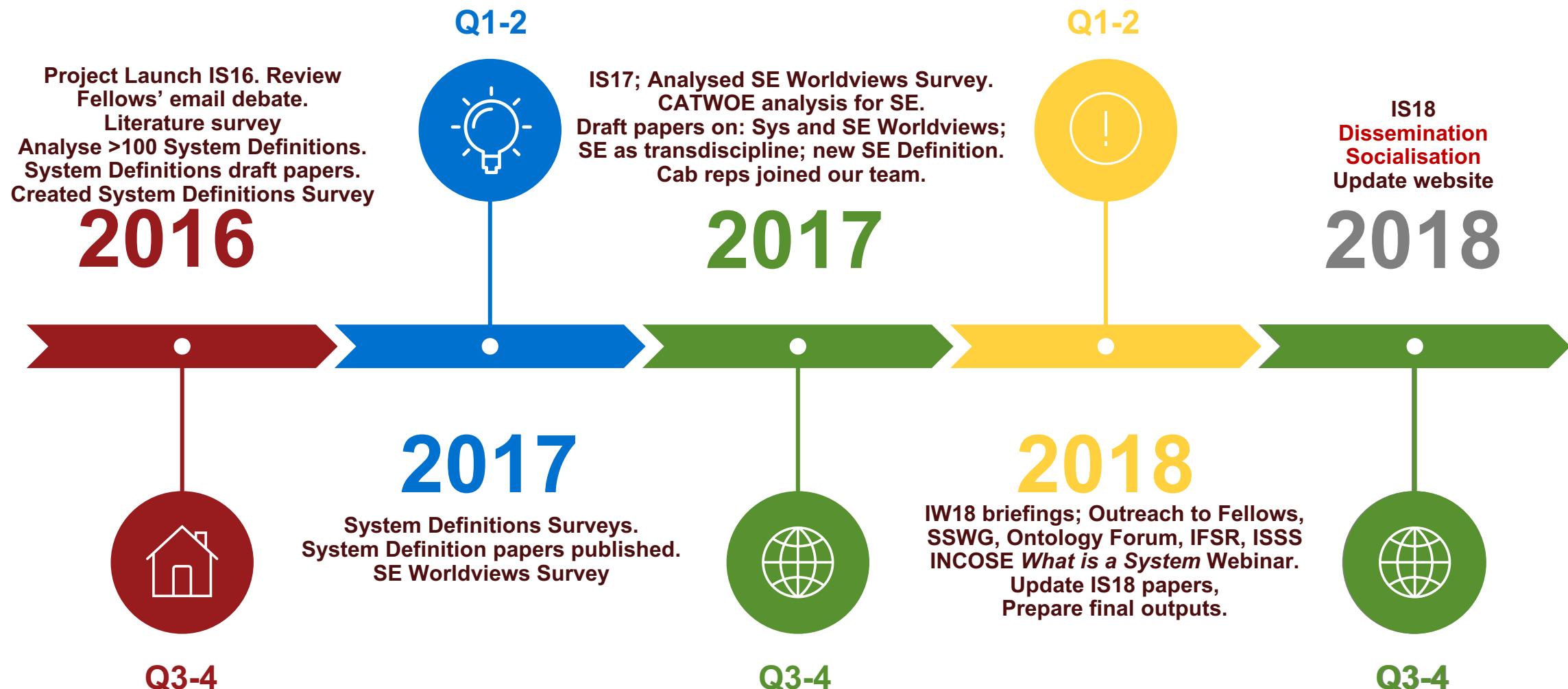


## Papers and reports etc





# Summary of project





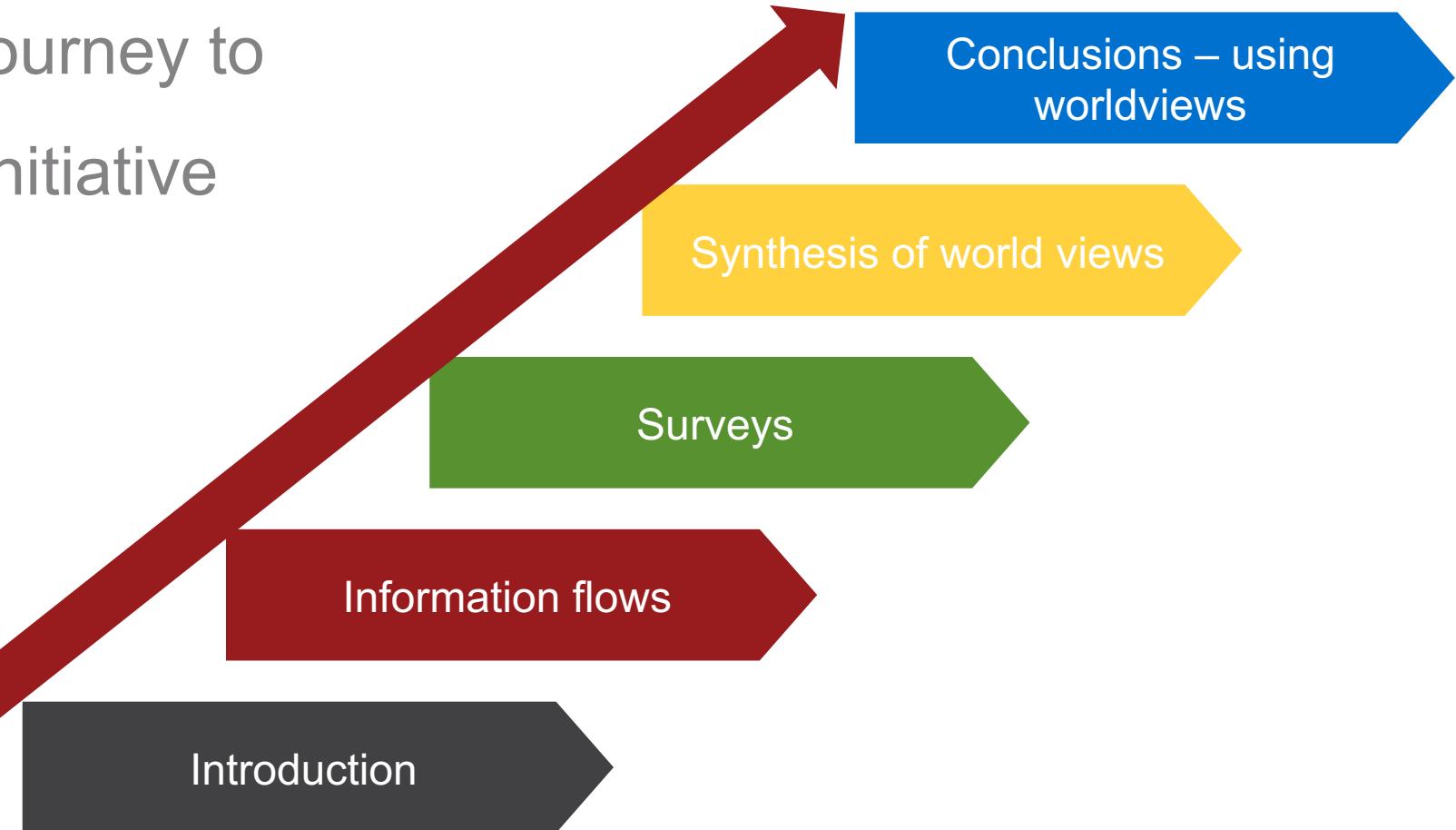
# Purpose of this paper

- This paper presents an analysis of the responses from INCOSE surveys and relates these to prior literature. Five distinct worldviews are identified from the survey responses, and two more are identified from subsequent correspondence.
- It also includes the definition we propose for System and Systems Engineering



# The start of a learning journey

Part of the learning journey to  
deliver the Fellow's Initiative

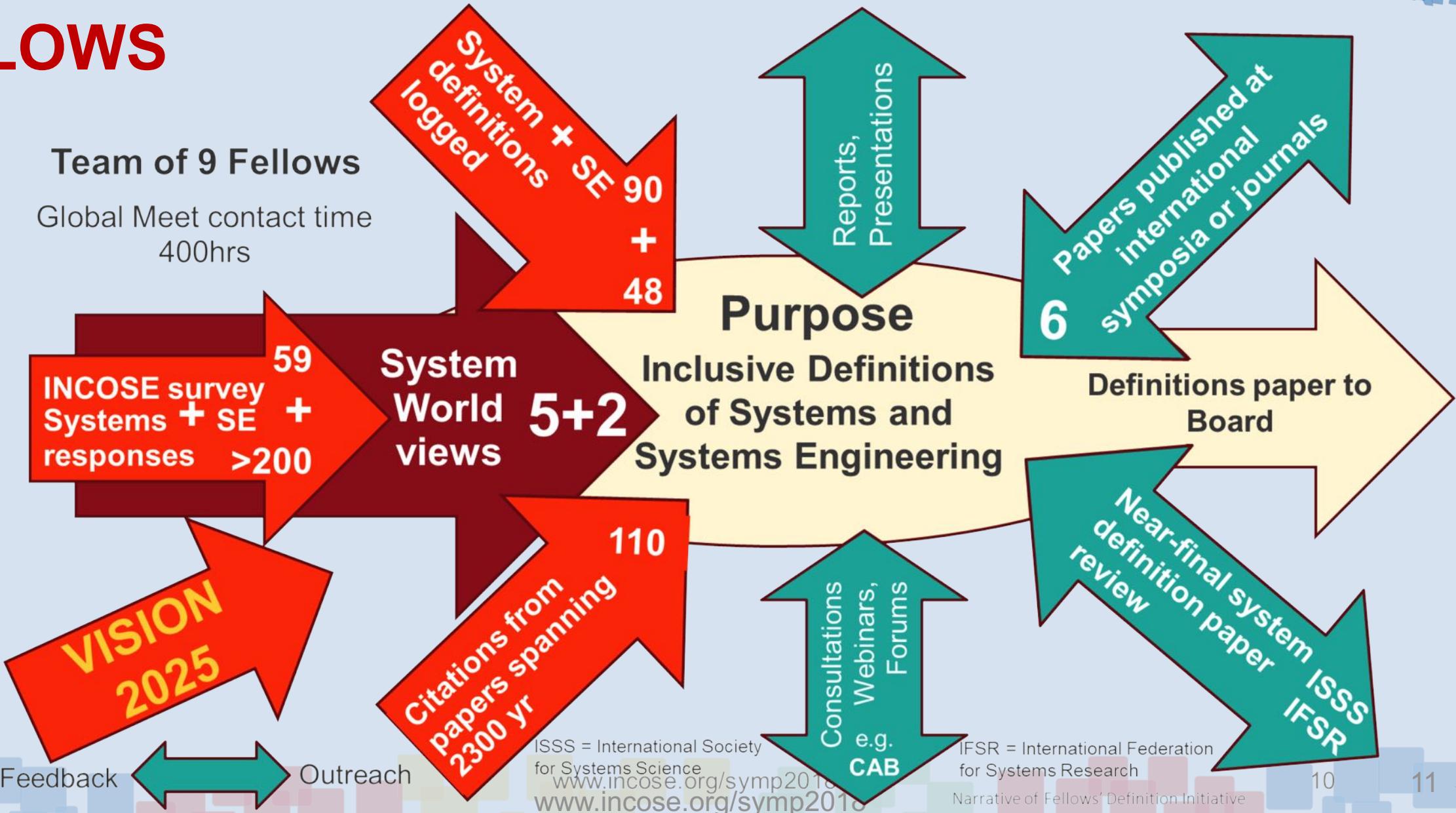




# Information flows

# STUDY INFORMATION FLOWS

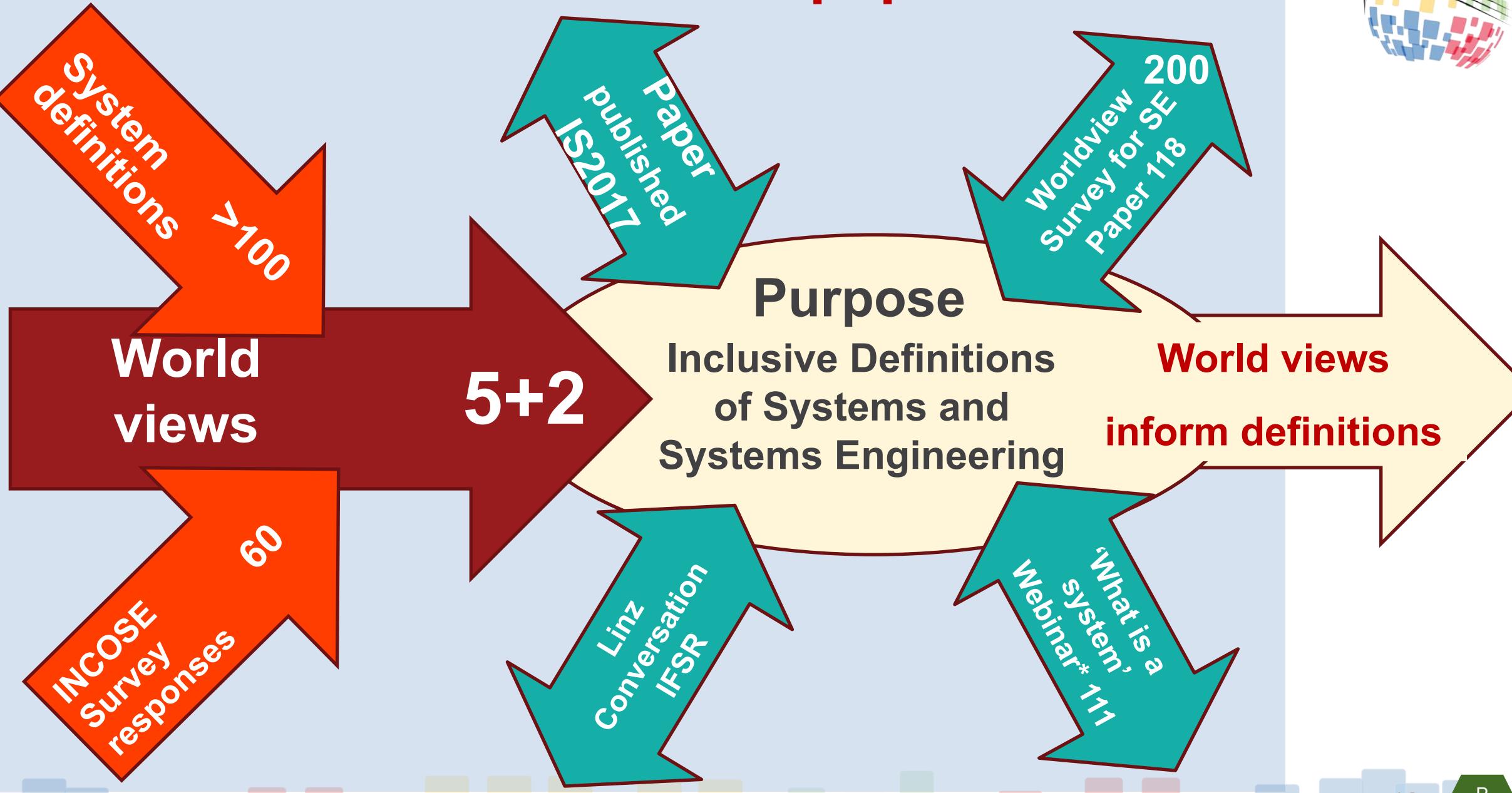
## Handbook Definition



Action - Inclusive definitions



# WORLDVIEWS: Focus of this paper



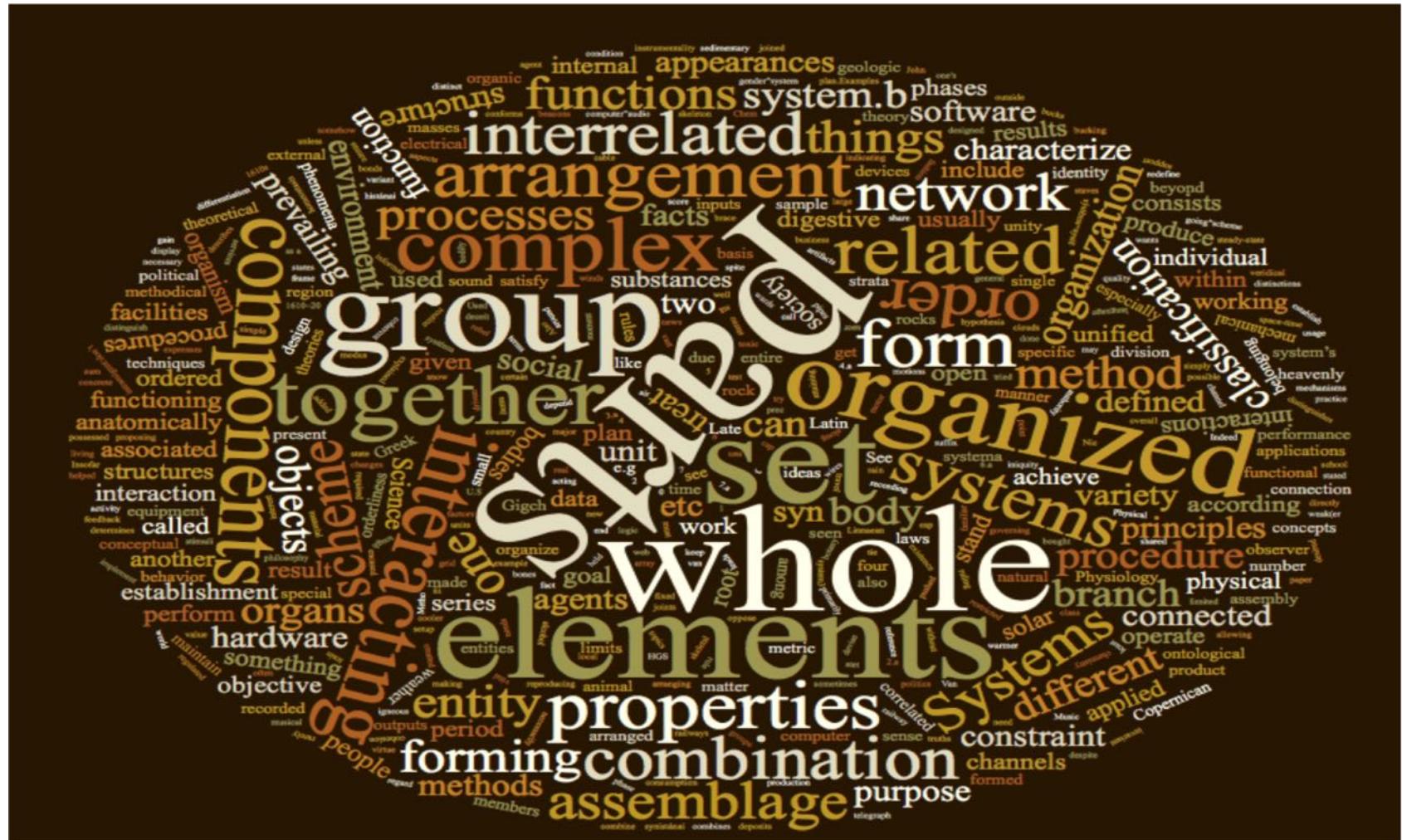


# Literature Search & Surveys

# Literature Search



- ~100 definitions of “system” were extracted from the literature
- Going back over 2500 years!





# Steps we followed

Fellows Email Thread:  
~100 emails → revealed disparate views

Literature survey ~100 definition → wide range of concepts

**Key Finding:** different beliefs about systems  
**Hypothesis:** Failure to agree was due to tacit assumptions not shared → i.e., different worldviews

Systems Philosophy literature – range of worldviews along realist/constructivist spectrum

Surveys to test hypothesis

Cluster analysis of responses

5 worldviews “popped out” of the cluster analysis

2 more worldviews were revealed by additional correspondence and discussion

# System Definition Survey



System Definitions Survey for SSWG Jan 2017

## \* 1. Do you think that Systems

only exist in the real world

are purely mental constructs

can be either of the above

## \* 2. Do you think that systems, or entities designated as systems, in the real world, can be

only human-made

only naturally occurring

either or both of the above

## \* 3. Considering how you think of entities in the real world designated as systems, do you think

systems only exist if they are designated by a human observer?

systems can exist in the physical universe independently of human observation and thought?

## \* 4. Considering again how you think of entities in the real world designated as systems, do you think

system boundaries are always a free choice of the observer

while an observer is always free to define the boundary for a particular analysis, 'system' boundaries can at least in some cases be discovered and refined based on objective criteria

the 'correct' system' boundary can always be discovered and refined based on objective criteria

## 5. Do you think that the following are essential characteristics that determine whether something is a system or not? (Select all that apply)

more than one part

a defined "purpose" or "goal"

when deployed into their operational environment, systems both change and adapt to their environment

relationships between the parts

viability, the ability to survive in a non-benign environment

have dynamic and integrity limits

✓ Designed to elicit different “beliefs” about the nature of systems

✓ Five questions were used in the Survey

- INCOSE Fellows
- Systems Science Working Group



# Survey Questions

- 1) Are they real or a mental construct? Or both?
- 2) Only manmade or only naturally occurring?
- 3) Only exist if observer designates as such?
- 4) System boundaries – intrinsic or observer designated?
- 5) Essential characteristics of “Systemicity”?

# First Question: *Realist or Constructivist?*



- Intended to elicit the respondents' position on the basic realist/constructivist spectrum:
- *Do you think that Systems*
  - *only exist in the real world?*
  - *are purely mental constructs*
  - *can be either of the above*

## Second Question:

### *Human-made or naturally occurring?*



- *Do you think that systems, or entities designated as systems, in the real world, can be:*
  - *only human* made
  - *only naturally occurring*
  - *either or both* of the above?

# Sample response summary sheet



Summary	13	16	8	9	22	25	3	18	7	17	2	4	24	6	19	26	10	14	15	20	1	5	23	12	11	21
<b>Do you think that Systems</b> exist (only) in the real world?	1																									1
are a mental construct	4	1	1	1	1																					
can be both of the above	21					1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
<b>Do you think that systems, or entities designated as systems, in the real world, can be</b>																										
human made	1																									
naturally occurring	0																									
either or both of the above	25	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
<b>Considering how you think of entities in the real world described as systems, do you think</b>																										
systems only exist if they are designated by a human observer?	6	1	1	1	1	1	1																			
systems can exist in the physical universe independent of human observation and thought?	19																									1
<b>Considering again how you think of entities in the real world described as systems, do you think</b>																										
system boundaries are always a free choice of the observer	5		1	1	1				1	1																
while an observer is always free to designate the boundary for a particular analysis, 'system' boundaries can at least in some cases be discovered and refined based on objective criteria	20		1			1	1		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
the 'correct' system' boundary can always be discovered and refined based on objective criteria	1																									1
other	0																									
<b>Do you think that the following are essential characteristics of "systems"</b>																										
more than one part or element	24	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
relationships between the parts	24	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1

JM



# Key Findings

## ❖ Essential Characteristics

- ✓ Nearly 90% considered “**emergent properties**” as essential characteristics
- ✓ About 25% considered that “**a defined purpose or goal**” was essential
- ✓ Most respondents took a **modest** or even a **minimalist** approach to the essential characteristics that define a system
- ✓ By contrast, a small group (about 12%) consider that all 18 of the “**systemic**” characteristics listed were **essential** for something to be considered a system

## ❖ Real vs Conceptual Systems

- ✓ About 20% are “**constructivists**” (ie, systems are a human mental construct)
- ✓ About 80% are “**moderate realists**” (ie, can be either “**real**” or in the mind)



# Synthesis of World Views



# Worldviews in context

- Survey results were complex!
  - The team itself had diverse and strongly held views
- Resolved using a systems approach
  - **Purpose** to make sense of the diversity
  - **Method** emergent learning
  - **Improved and validated** by engagement and feedback with the wider community of interest
- **Output** a systemic set of worldviews.



# What is a worldview

Lens or filter  
through which we  
see the world

Referred to in social science

- a particular philosophy of life or conception of the world
- the fundamental cognitive orientation of an individual or society encompassing the whole of the individual's or society's knowledge and point of view.

**Information flows used to structure sets of Worldviews**  
**Worldviews used to inform new definitions**



# 5 worldviews from surveys



Worldview 1

**Formal minimalist** - based on mathematics and logic

Worldview 2

**Constructivist** - systems are purely a mental construct

Worldview 3

**Moderate realist** - both mental constructs or physical world

Worldview 4

**Strong & extreme realists** – only physical world

Worldview 5

**Complex, viable and living systems** - only exist in physical world



# 2 more worldviews from subsequent correspondence



## Worldview 6

**Systems as a Mode of Description -** nothing “is” a system, anything can be described as a system

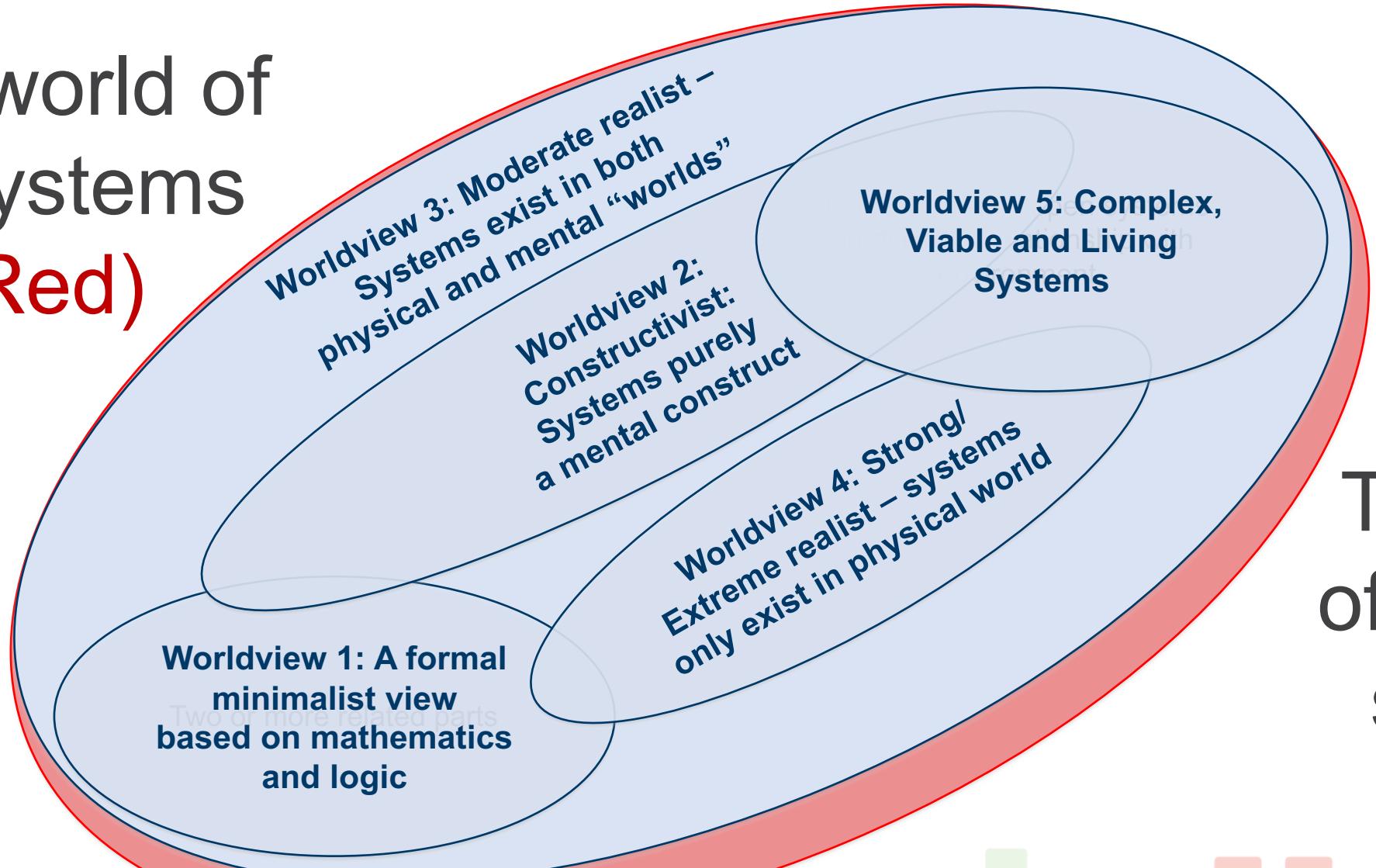
## Worldview 7

**System as a process –** everything changes so can be regarded as a process – applicable to all world views

# Mapping 5 worldviews from Surveys



The world of  
all systems  
(Red)

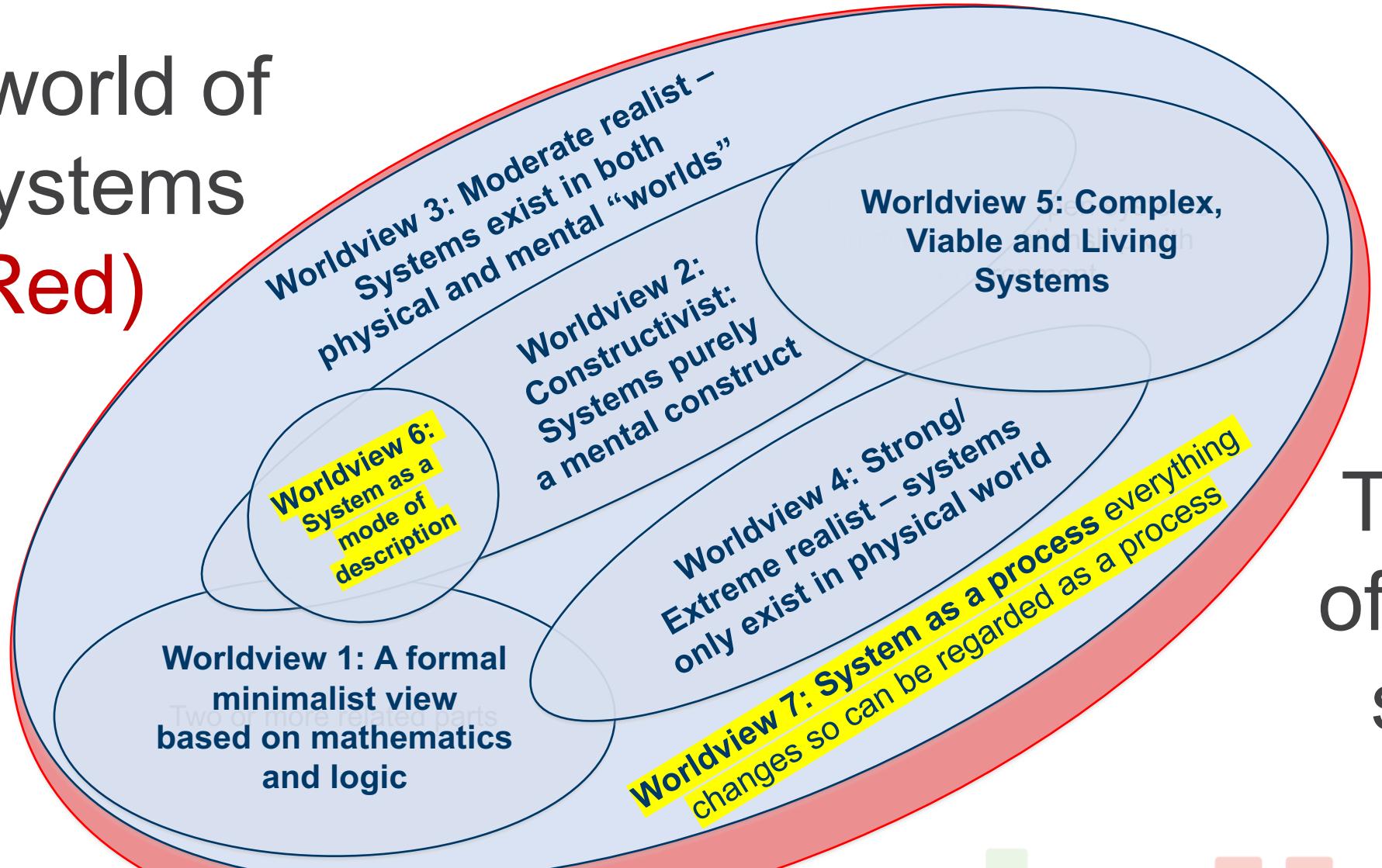


The world  
of INCOSE  
systems  
(Blue)

# Mapping 5 + 2 worldviews



The world of  
all systems  
(Red)

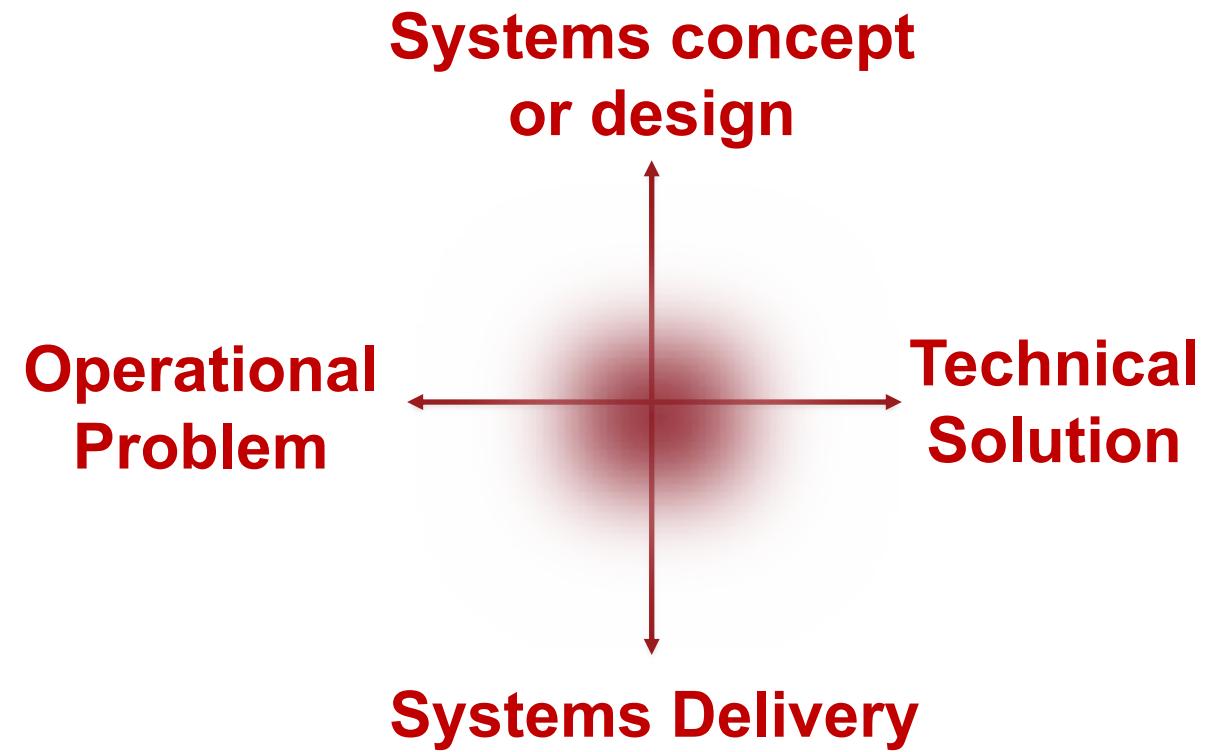


The world  
of INCOSE  
systems  
(Blue)



# Worldviews on Systems Engineering

- > 200 people surveyed:  
IS 2018 poster paper
- 48 definitions analysed
- Consistent with *systems* worldview map
- Distribution reflects respondents/definition focus





# Summary on systems worldviews

## Observations

1. No worldview is wrong
2. No worldview is complete
3. The set of worldviews defines a landscape
4. Worldviews overlap - don't 'fit together'
5. Worldview-centred Definitions don't add up to a coherent whole

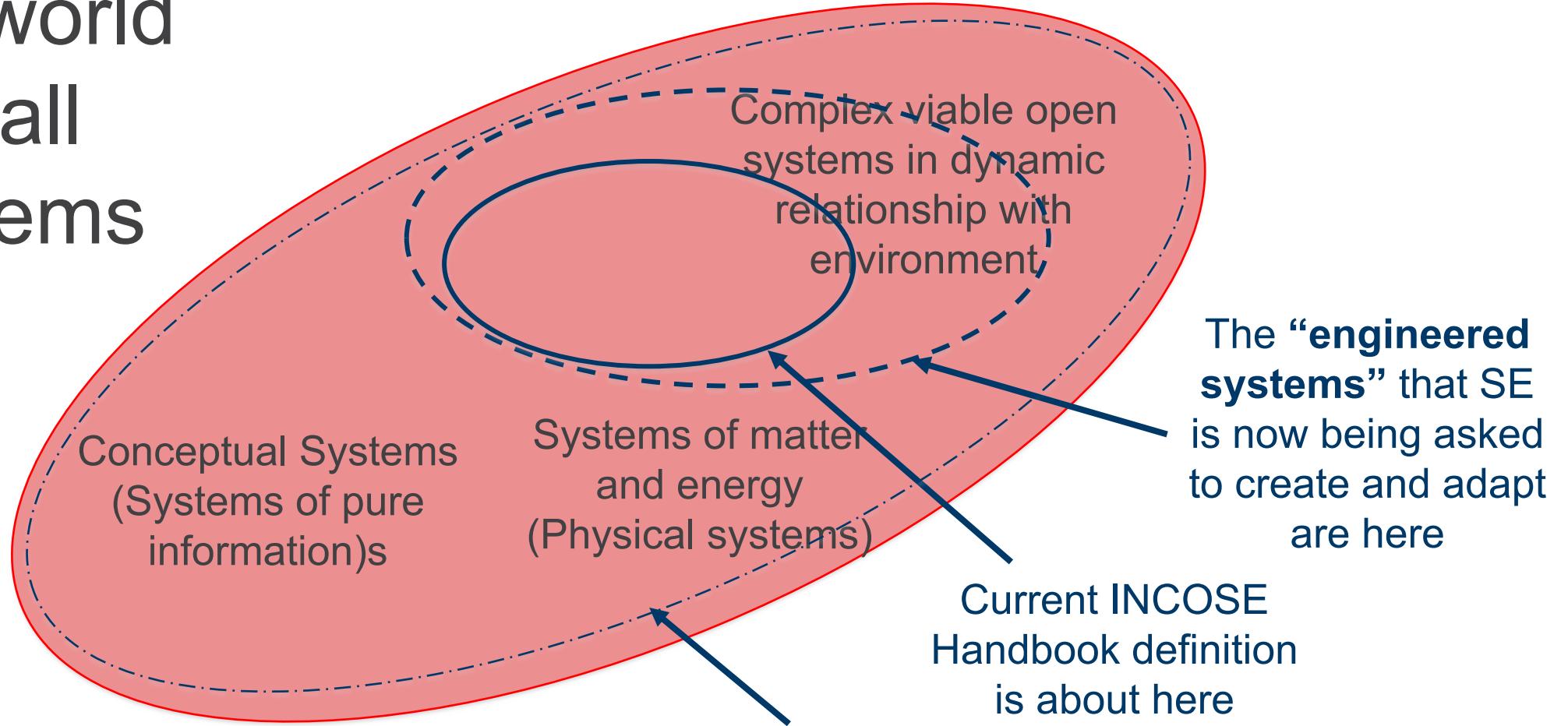
## Implications

1. General definition must encompass all worldviews
2. Subordinate definitions don't map directly to worldviews (because of 4&5 above)

# Why we need a new definition of systems



## The world of all systems





# Conclusion - using world views



# Summary and conclusions

- Senior and experienced members of the INCOSE community hold at least 7 quite different worldviews about systems
- Dialogue with Systems Scientists elicited an 8<sup>th</sup> potentially unifying Worldview.
- To achieve Vision 2025 the Worldviews need to be:
  - Understood in context with other prior publications and further engagement
  - Used to widen our view of systems
  - Adopted as a transdisciplinary integration challenge
  - Recognised that knowledge generation is a never ending process
- This work informs recommendations to INCOSE for an updated set of definitions for “system” and “systems engineering”.



# What is a system?

A system is a structured set of parts or elements, which together exhibit **behaviour** or **meaning** that the individual parts do not.

- ‘**Behaviour**’ refers to **physical** systems
- ‘**Meaning**’ refers to **conceptual** system
- Further layers of definition are appropriate to different world views



# New definitions covering all worldviews

**A system** is a structured set of parts or elements, which together **exhibit behaviour** or **meaning** that the individual parts do not.

- A physical system
- A conceptual system
  - A closed system
  - An open system
  - A viable system
  - A complex system
  - An anticipatory system
  - A natural system
  - An artificial system
  - A hybrid system

**A physical system** is a structured set of parts or elements, which together **exhibit behaviour** that the individual parts do not.

**A conceptual system** is a structured set of parts or elements, which together **exhibit meaning** that the individual parts do not.



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**A closed system** is a system that is completely **isolated from its environment**.

**An open system** is a system that has **flows** of information, energy, or material **between the system and its environment**.



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**A viable system** is an open system which, within certain environmental limits, **can: sustain itself** by exchanging material, energy and information with its environment; maintain and repair its internal organisation in the face of disruption; and adapt to a changing environment.



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**A Complex System** is a system in which there are **uncertain relationships** between cause and effect: each effect may be due to multiple causes; each cause may contribute to multiple effects; and cause-effect chains are circular and entangled rather than linear and separable.



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An **anticipatory system** is a physical system that has an internal model of itself and its environment, enabling it to **anticipate future changes** in the environment and **make appropriate adaptations** to be ready for the change predicted by the model



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**A natural system** is a system that occurs in nature by natural evolution without intervention from intentional agents.

**An artificial system** is a system constructed by intentional agents.



# New definitions covering all worldviews

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**A hybrid system** is a system with both **natural** and **artificial** elements, **or** a natural system **influenced** (e.g. by selective breeding) **or modified** (e.g. by genetic engineering) **by intentional agents**.



# New definitions covering all worldviews

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**An Engineered System** is a system designed or adapted to interact with an anticipated operational environment to achieve an intended purpose while complying with applicable constraints.

# P.S. for Systems Engineering Practitioners



**Worldview analysis has emerged as a systems engineering tool**  
used to:

- **dissolve** the boundaries between conventional disciplines, and belief systems
  - **organizes** us around
    - purpose
    - physical real world context
  - **usable** at any level
    - from complex to simple
    - from global to personal
- **promote** cooperation, collaboration and integration
- **reduce** prejudice and conflict

An enabler for:

- Transdisciplinary Engineering
- Vision 2025

# Questions and Discussion



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**Thank You!**



Use any of the following as a basis for any additional charts you want to develop

# Back up Slides



# New definitions covering all worldviews

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# 8<sup>th</sup> Worldview from Linz 'co

**Based on fundamental conjectures about systems**

1. System is a persistent region of low entropy (= ordered organisation) in physical or conceptual space-time
2. Systemness is a fundamental organising principle of nature.
3. Humans are hardwired to recognise “systems” because it has high survival value
4. The universe is the only known closed physical system.
5. System practice and systems science involve two key aspects:
  - Understanding systems
  - Understanding how we perceive and interact with systems

If we build on these ideas we think we can develop an *integrated approach* that respects, integrates and builds upon all of the other identified worldviews.

Based on discussions among Team 2, International Foundation for Systems Research (IFSR) Conversation Linz, April 2018

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“We see systems everywhere because they are everywhere”.  
Systemness is the phenomenon that allows regions of organisation in the material world to persist in a dissipative universe.

(NB many conceptual systems, including all system models, are models of closed systems!!!)



# New definitions covering all worldviews

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  - **A physical system** is a structured set of parts or elements, which together exhibit behaviour that the individual parts do not.
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  - **A natural system** is a system that occurs in nature by natural evolution without intervention from intentional agents.
  - **An artificial system** is a system constructed by intentional agents.
  - **A hybrid system** is a system with both natural and artificial elements, or a natural system influenced (e.g. by selective breeding) or modified (e.g. by genetic engineering) by intentional agents.

Document "System Definitions", 1<sup>st</sup> June 2018