



29th Annual **INCOSE**
international symposium

Orlando, FL, USA
July 20 - 25, 2019

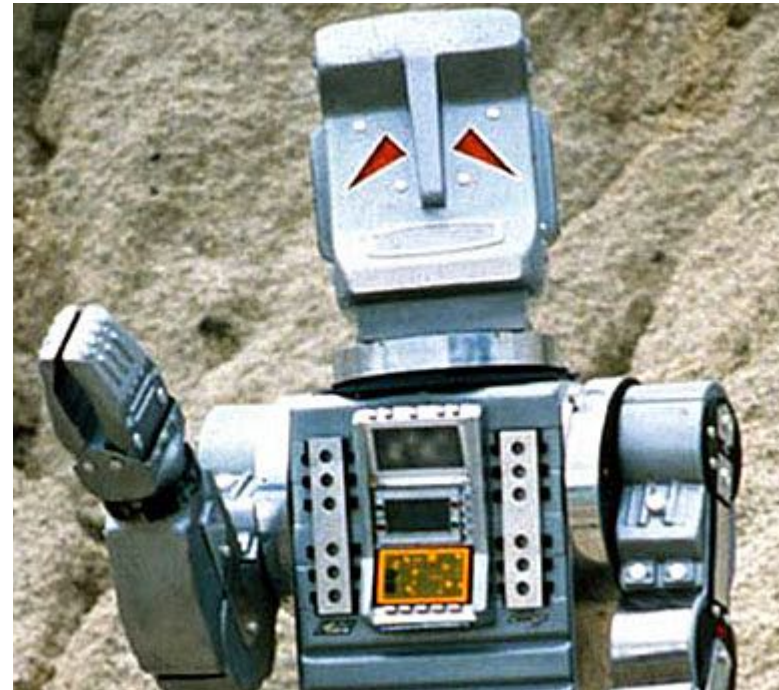
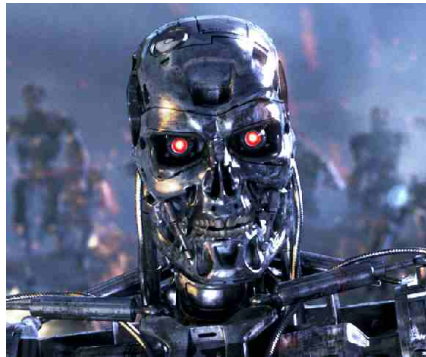
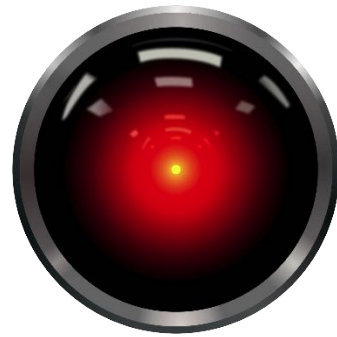
**Augmented Intelligence: Combining Model Based Systems Engineering with
AI & Machine Learning**

Augmented Intelligence for Systems Engineering

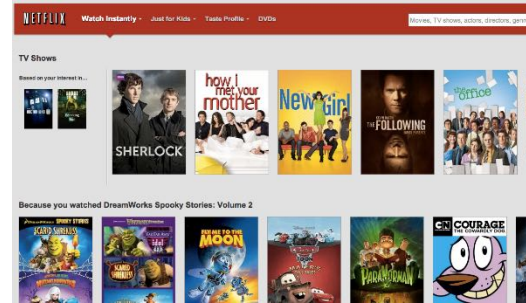
www.incose.org/symp2019

Mark Petrotta
SYSTEM STRATEGY, INC.
Principal Engineer
mpetrotta@systemxi.com

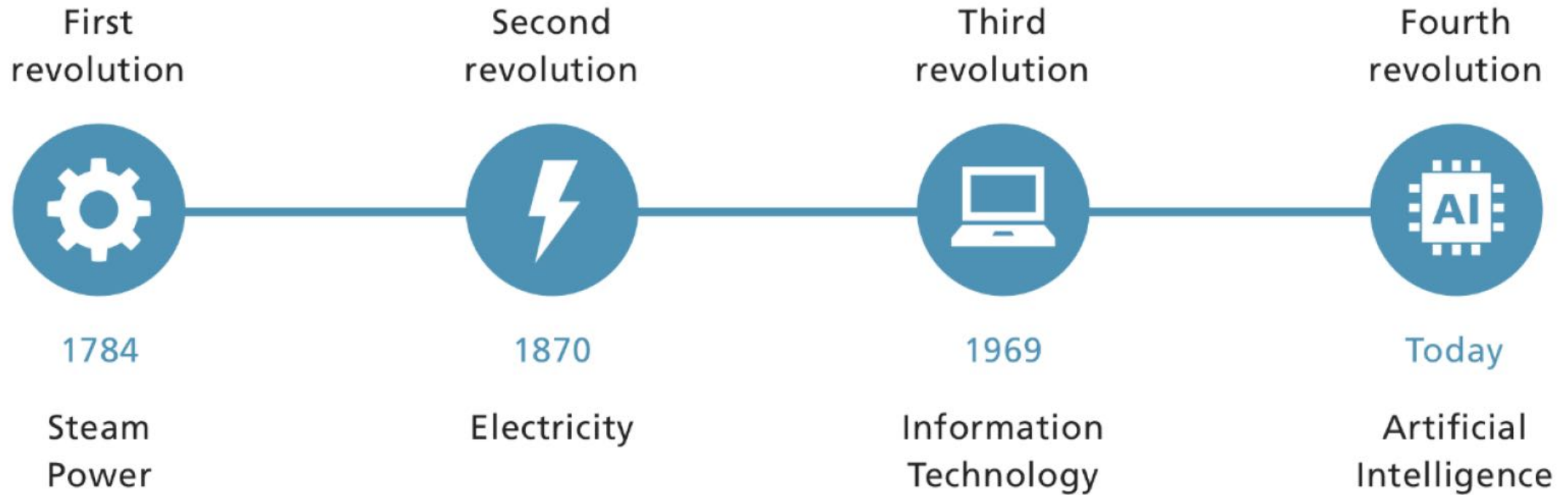
AI We Expected



AI We Got

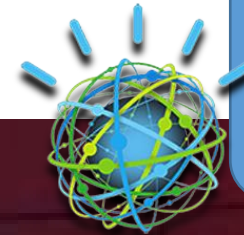


AI and the Fourth Industrial Revolution



+ robotics, nanotechnology, quantum computing, biotechnology, IoT, 3D printing and autonomous vehicles.

But wait...



What is
Toronto?

IBM Watson





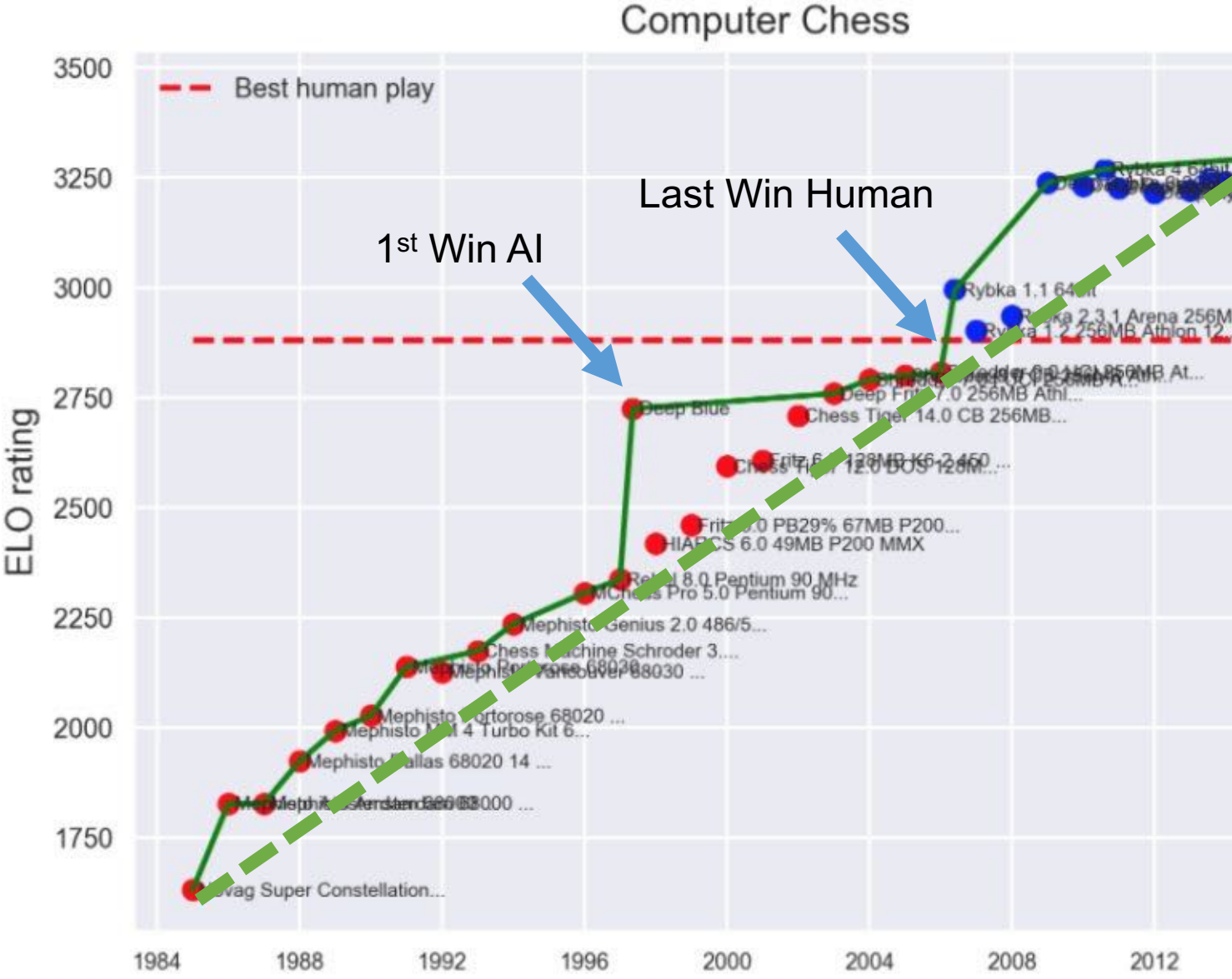
- INCOSE Challenge Team: Augmented Intelligence for Systems Engineering
- Chartered 2018:

...further the understanding of how computational approaches, such as artificial intelligence, machine learning, and data science, can collaborate with human systems engineers to measurably improve the system engineering effort. The challenge team will seek out approaches that enhance human capabilities in systems engineering.

<http://www.omgwiki.org/MBSE/doku.php?id=mbse:augmented>

- *How can Humans and AI Form Effective Engineering Teams?*

Chess: Human vs AI



Kasparov has Deep Blues after losing

Chess champ: I was rooked

By MICHELE MOPHIE, K.C. HAKER and CORRY SEMARZKO

Unable to find a way out, Kasparov — playing the black pieces — tipped his king and resigned. He curled his head in his hands and didn't look at IBM's Tan when they shook hands. The final score was 2½ points for the computer and 2½ points for Kasparov. Kasparov said he "cracked under the pressure."

"I am ashamed," said Kasparov, who would have won \$700,000 if he had beaten the computer. Patrick Wolff, author of "The Complete Idiot's Guide to Chess," said the world chess champion "basically cracked."

Kasparov, playing black, used a standard defense known as the "Caro-Kann," forcing white to sacrifice a piece. But for some reason he botched his seventh move and "he became lost," Wolff said.

"This is not a position he wanted to get into," said Ilya Gurevich, a grand master from Manhattan. "It's a pure calculating position where the computer has a big advantage. The computer's strength is tactics."

The computer, Kasparov, battled was capable of analyzing 200 million positions per second — twice as many positions per second as the IBM model he defeated in Philadelphia last year.

One expert said he was surprised when Kasparov resigned. "It didn't seem lost," said grand master John Fedorowicz of the Bronx, who helped the IBM team prepare its game plan.

At Chess Forum on Thompson St. in Greenwich Village, die-hard chess fans expressed shock at Kasparov's loss.

"This is a historic event," said Mark Wieder, 46, also a computer programmer. "The greatest human player of all time lost to a machine."

Chess Forum owner Imad Khashan, 31, said Kasparov was following in the footsteps of other sore losers by suggesting his forfeit play fair.

"This is not uncommon in chess," he said. "When Viktor Korchnoi was playing Kasparov in the '70s, Korchnoi made the accusation that the KGB was sending him telephonic messages to destroy his concentration."

Artificial intelligence not black and white

FORGET ABOUT THE Garden of the Meadowlands. The real action was outside the Equitable Center on Seventh Ave., where Garry Kasparov, with a name like a hockey player, did battle with Deep Blue, an IBM supercomputer whose name was a pun on the name of the movie "Deep Blue" (1999). The scalpers were asking as much as \$200 for a \$25 seat. "Actually, I'd settle for a couple of hundred," said Ze Ayala, 42, in those halcyon days before Disney.

"Who got tickets?" — Ayala was content to let the business come to him as he furnished his new herma tattoo with a cotton ball doused in lemon juice. "The team on the left helps the absorption of the dye," he said. The tattoo bore the name of his band, "Flashmob," for whom the tall, long-haired Ayala plays guitar. It should be noted that the day job, he works at the Institute of Molecular Evolutionary Genetics at Penn State. His mission wasn't even mercenary.

"My field is artificial intelligence," he said. "And this is the coolest thing to happen in my lifetime."

In such a spirit, the 26-year-old scientist had come to witness the inevitable collision: Man mangled by Machine.

He couldn't help but root for Kasparov. The sentimental part of him was taken with the charms of shosles.

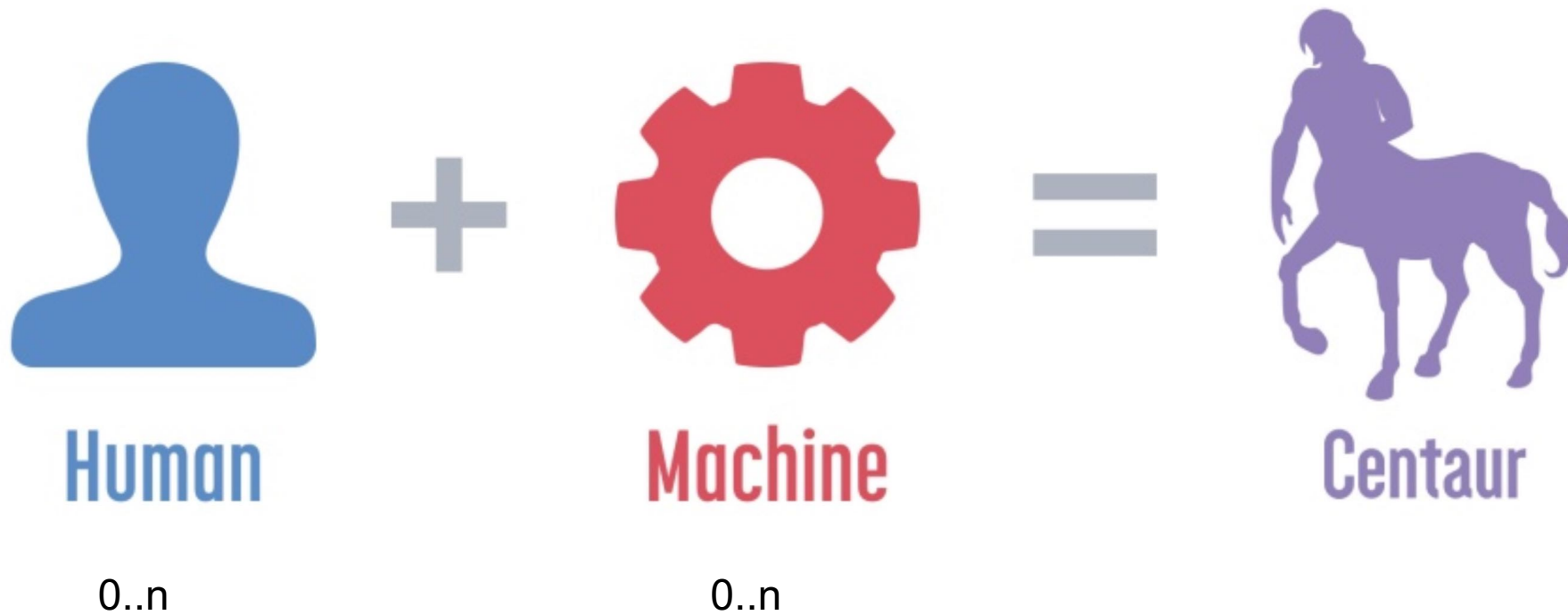
MARK KRUEGER

REMARKS: Chess champion Garry Kasparov is disappointed yesterday after losing to IBM's Deep Blue supercomputer. IBM's team leader C.J. Tan (left) denied the computer had been coached, as Kasparov charged after the historic loss in Manhattan. Kasparov will get \$400,000 for his efforts.

SEE KRUEGER PAGE 28


Freestyle / “Centaur” Chess

Rules: {}

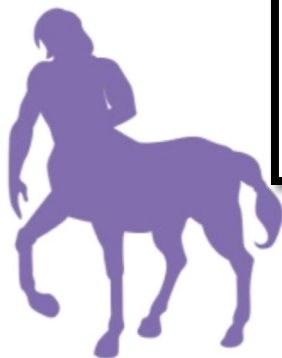




Dark horse ZackS wins Freestyle Chess Tournament

 [I like it!](#) | [0 Comments](#)

6/19/2005 – The computer-assisted PAL/CSS Freestyle Chess Tournament, staged on Playchess.com, ended with a shock win by two amateurs: Steven Cramton, 1685 USCF and Zackary Stephen, 1398 USCF, using three computers for analysis, defeated teams of strong grandmasters all the way to victory in the finals. We bring you a first flash report with games and results.



Centaur

GM +



Centaur

GM +



Centaur

GM +



Centaur

“ZackS”



Q: What makes for a great freestyle operator?

KASPAROV: Someone who can work out the most effective combination, bringing together human and machine skills. I reached the formulation that a weak human player plus machine plus a better process is superior, not only to a very powerful machine, but most remarkably, to a strong human player plus machine plus an inferior process.

Kasparov's Law:

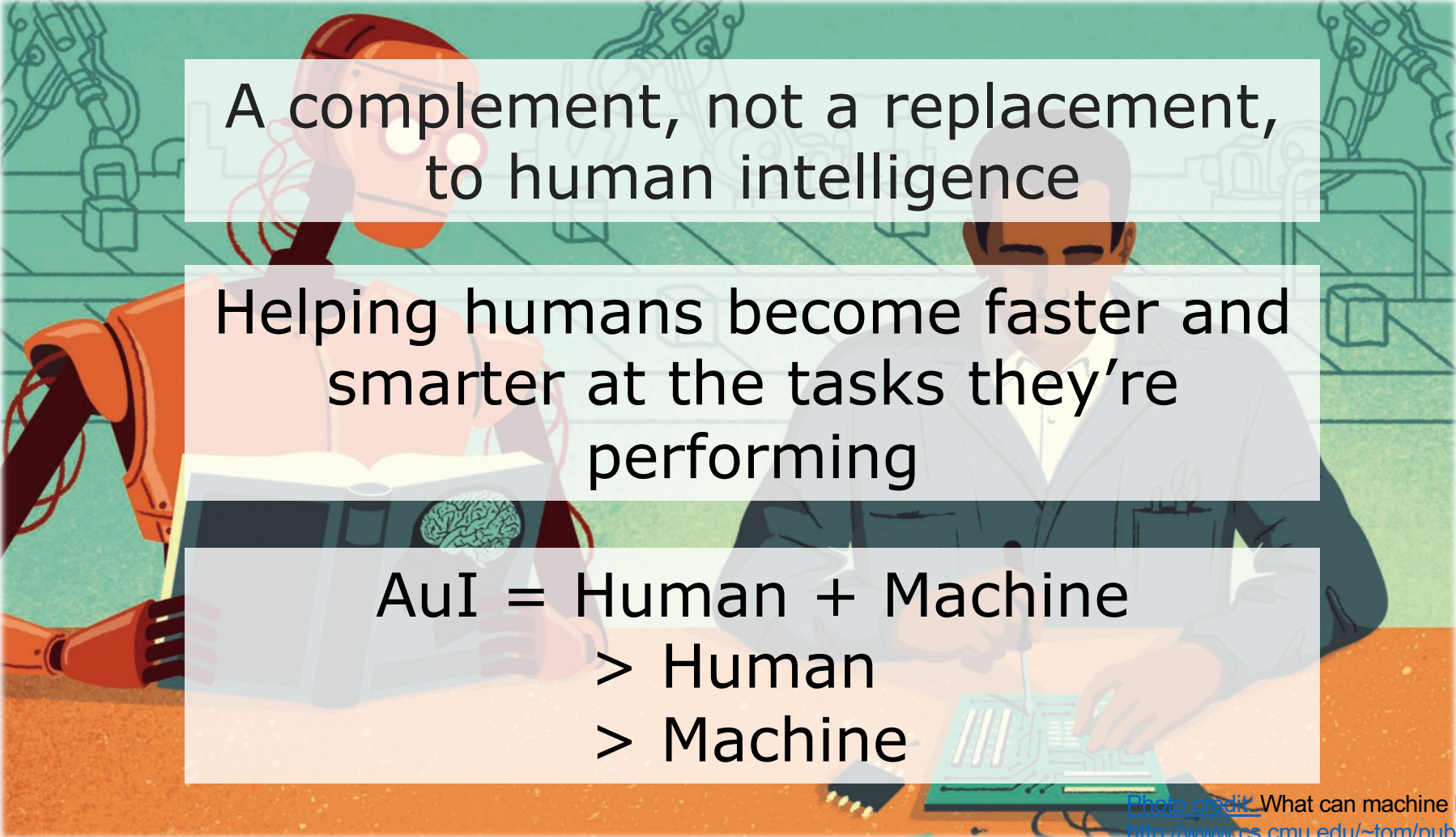
Weak Human + Machine + Good Process
Outperforms
Strong Human + Machine + Inferior Process



Augmented Intelligence



What is Augmented Intelligence?



A complement, not a replacement,
to human intelligence

Helping humans become faster and
smarter at the tasks they're
performing

AuI = Human + Machine
> Human
> Machine

Photo credit: What can machine learning do? Workforce implications
http://www.cs.cmu.edu/~tom/pubs/Science_WorkforceDec2017.pdf



What is Artificial Intelligence?







Using computers to solve problems

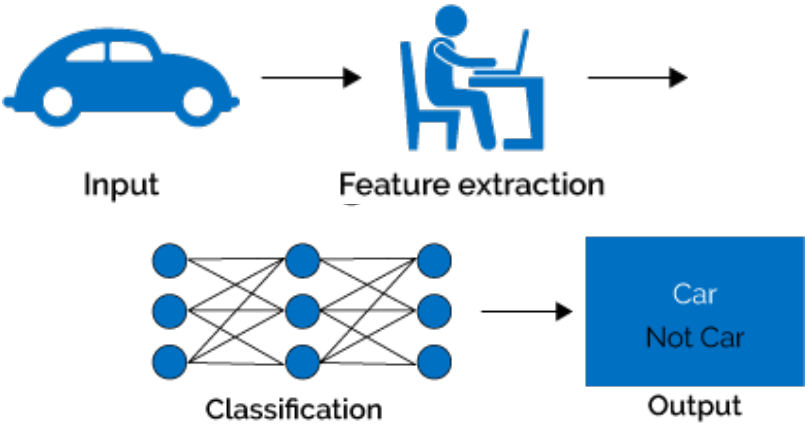
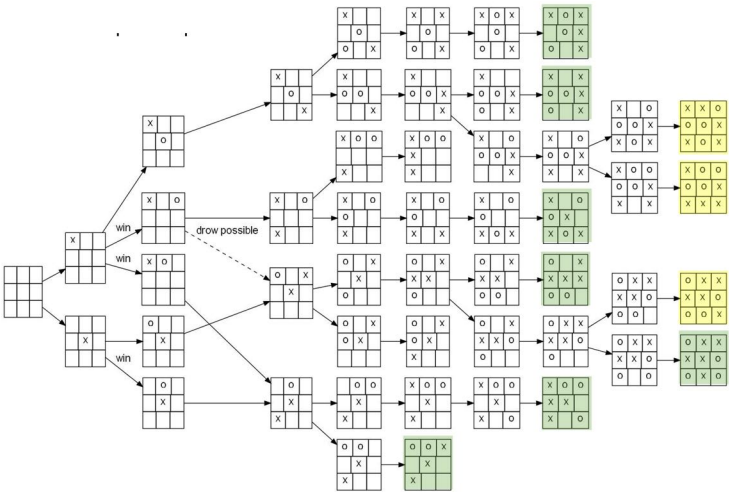
“Human intelligence exhibited by machines”

“Any program can be considered AI if it does something that we would normally think of as intelligent in humans”

Two Categories of AI

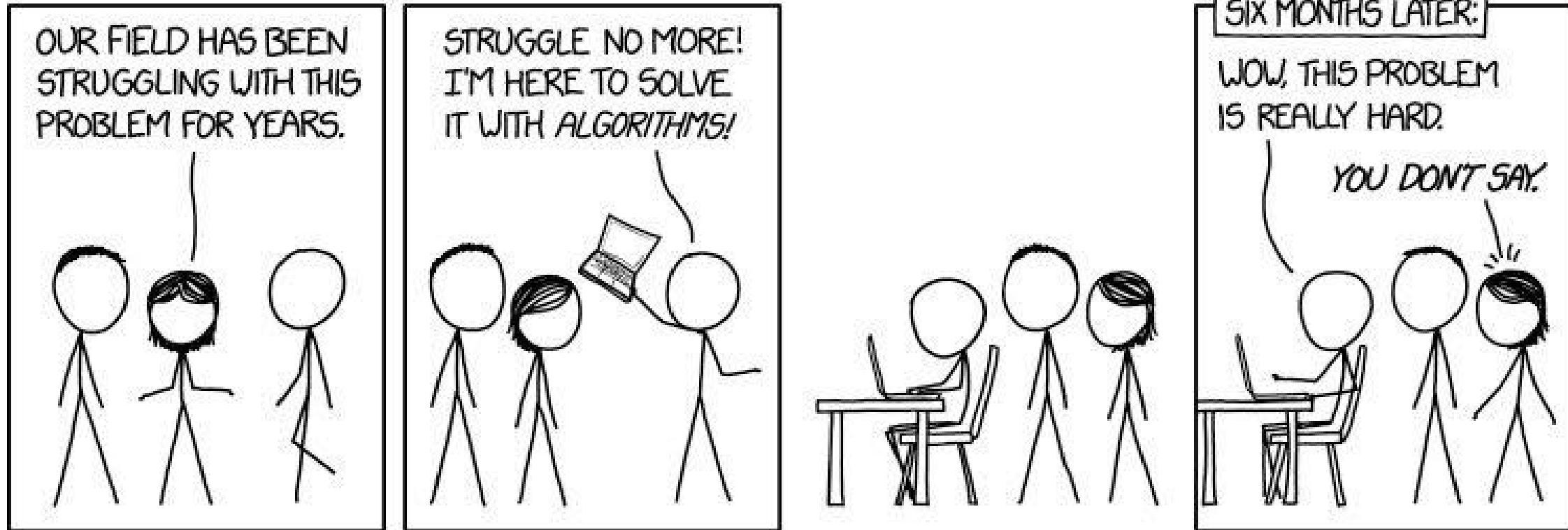


Categories	Example Techniques
<div>“Rules Based” Explicit Knowledge</div> <div></div>	<ul style="list-style-type: none">• Expert Systems• NLP• Genetic Algorithms• Optimization Solvers
<div>“Patterns Based” Tacit Knowledge</div> <div></div>	<ul style="list-style-type: none">• Machine Learning• Neural networks• Deep Learning





Augmented Systems Engineering



XKCD: Here to Help, <https://xkcd.com/1831/>

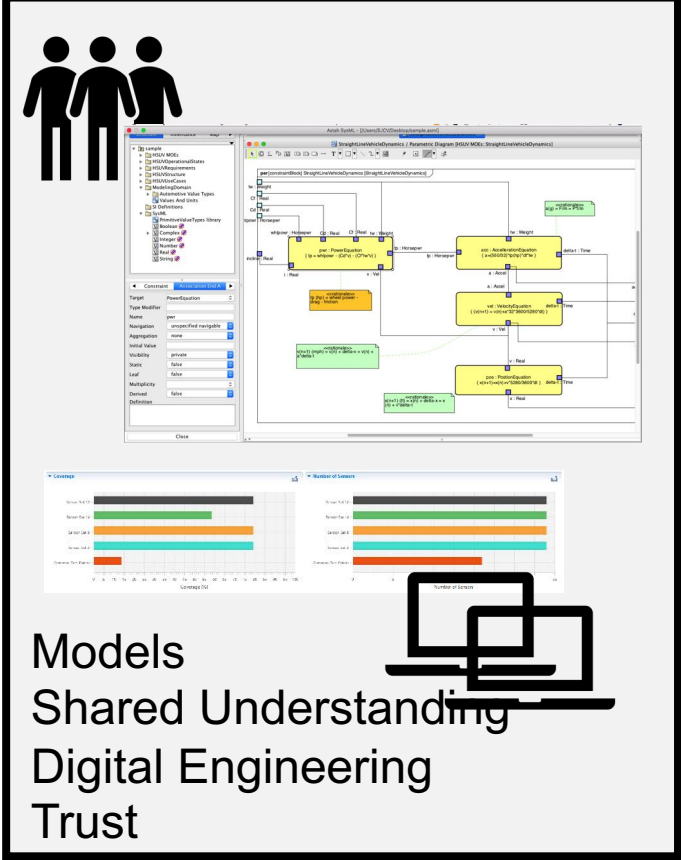
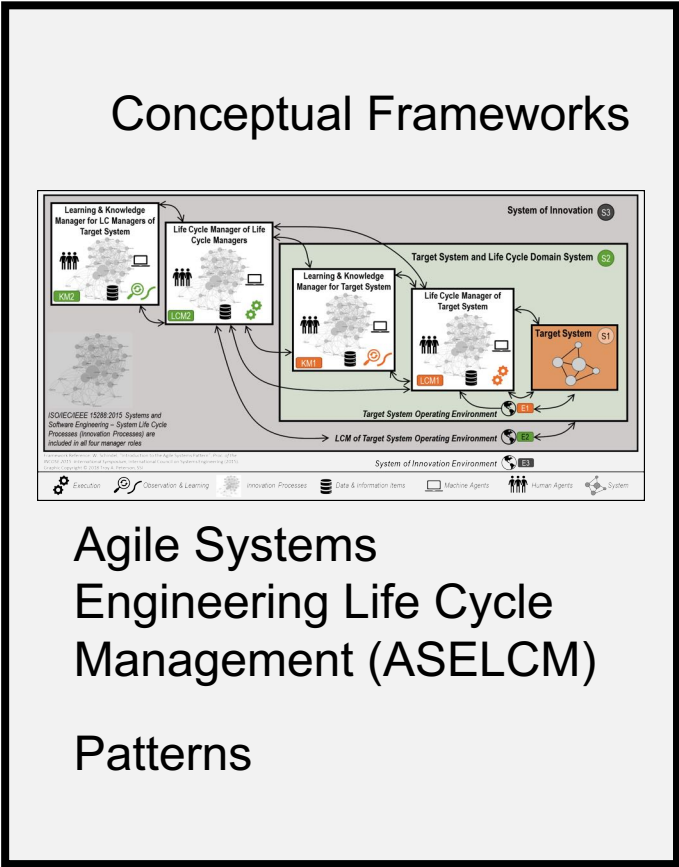
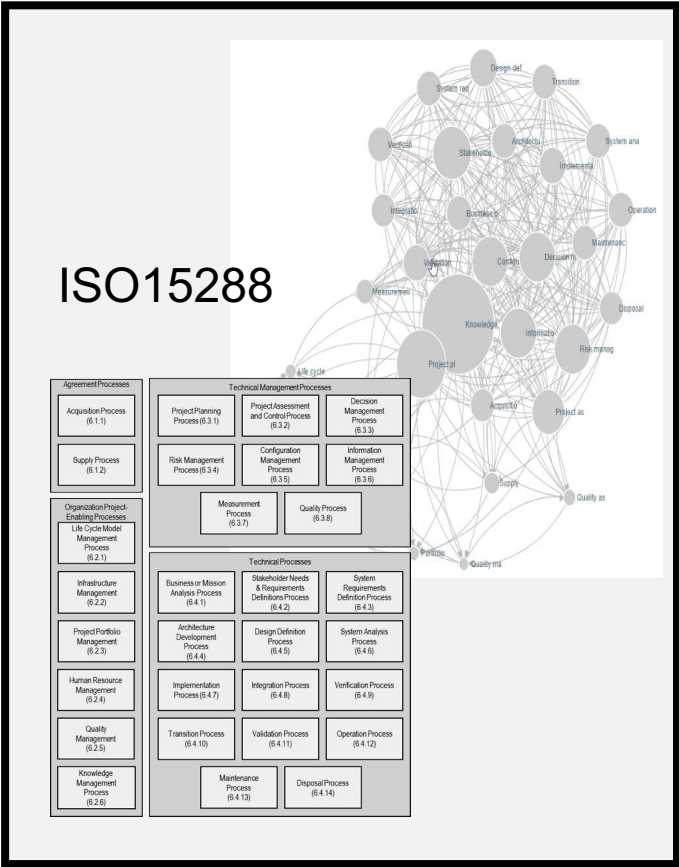
Piecing Together Augmented Intelligence in SE



Processes

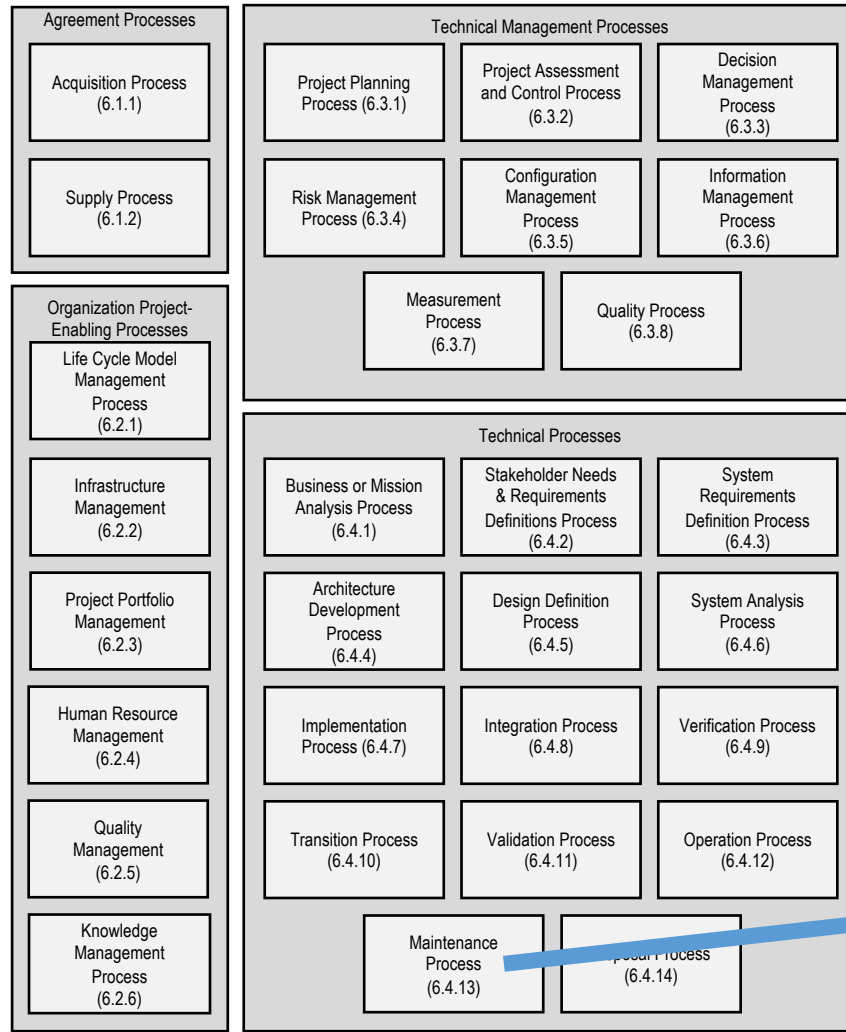
Framework

Knowledge & Decision Making

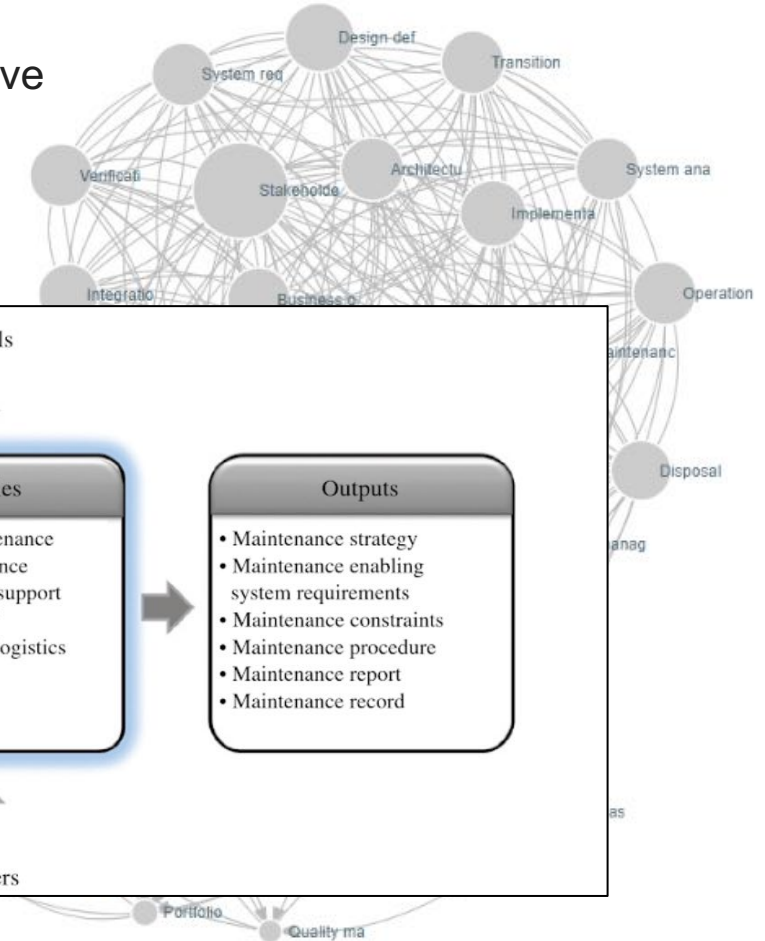


How can Humans and AI Form Effective Engineering Teams?

Breadth of Systems Engineering – ISO 15288 Process Areas



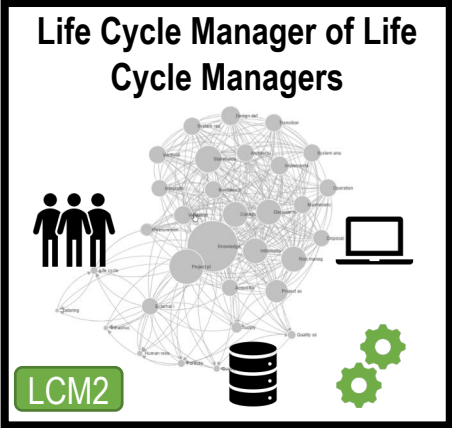
- Each process is defined by a purpose, outcomes, and activities
- Comprises 25 processes which have 123 outcomes derived from 403 activities



ISO 15288

IPO and Graph of ISO 15288 Process Area interactions from INCOSE Handbook

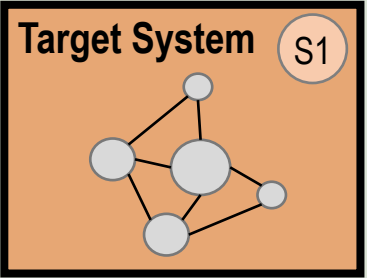
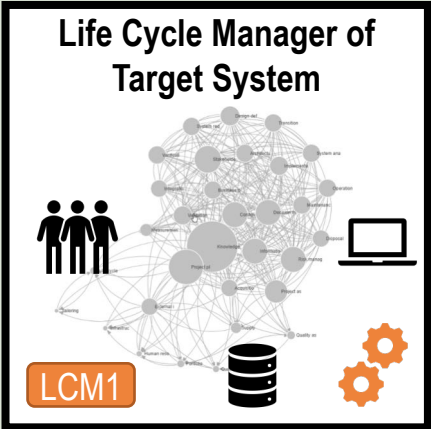
Conceptual Framework for Human/Machine Teamwork



System 2: Focus of Effort

System of Innovation S3

Target System and Life Cycle Domain System S2



System 1: AI in Target System

System 2: AI as a Collaborator for the Lifecycle Processes for System 1

ISO/IEC/IEEE 15288:2015 Systems and Software Engineering – System Life Cycle Processes (Innovation Processes) are included in all four manager roles

System 3: AI as a co-manager for cross-domain efficiency, effectiveness and innovation for System 2



Execution



Observation & Learning



Innovation Processes



Data & Information Items



Machine Agents

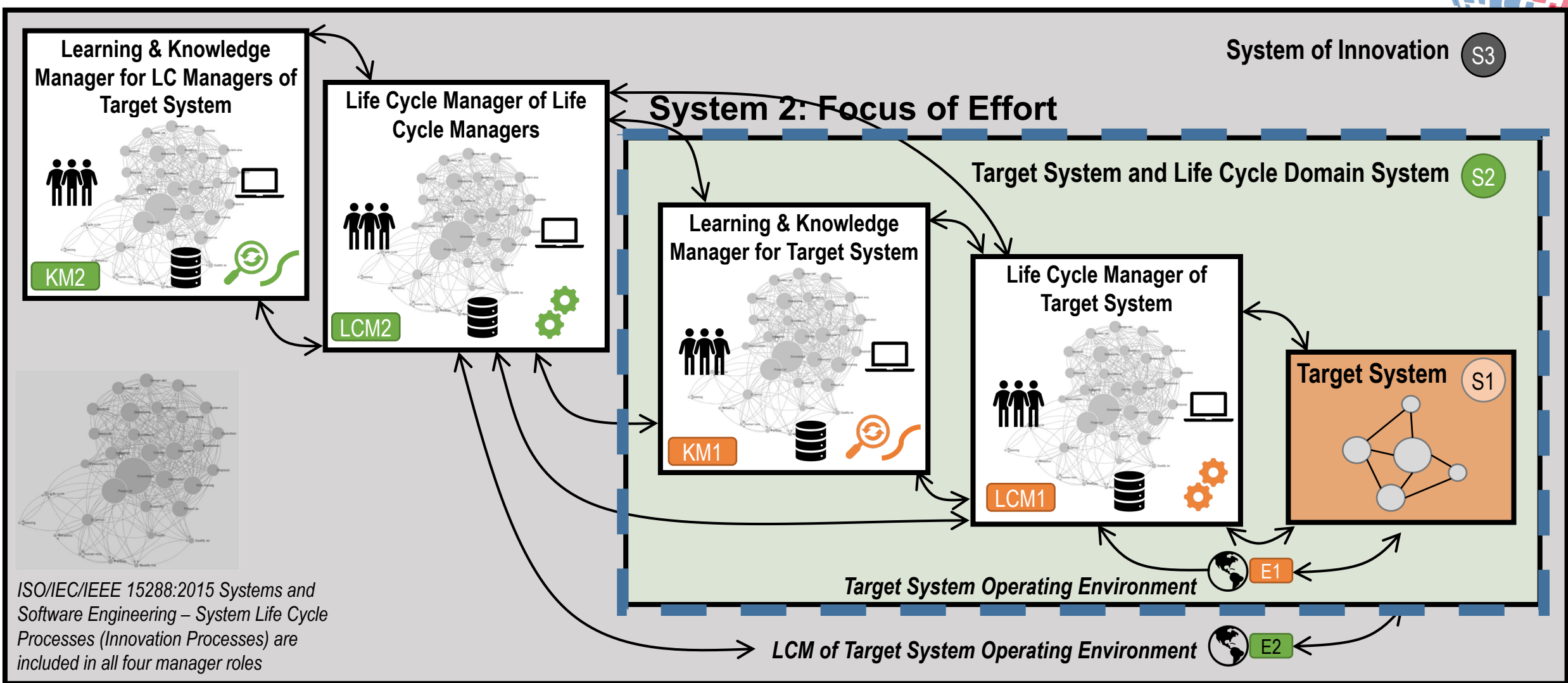


Human Agents



System

Conceptual Framework for Human/Machine Teamwork



Framework Reference: W. Schindel, "Introduction to the Agile Systems Pattern", *Proc. of the INCOSE 2015 -International Symposium*, International Council on Systems Engineering (2015).



Execution



Observation & Learning



Innovation Processes



Data & Information Items



Machine Agents



Human Agents



System

Models for Knowledge and Decision Making

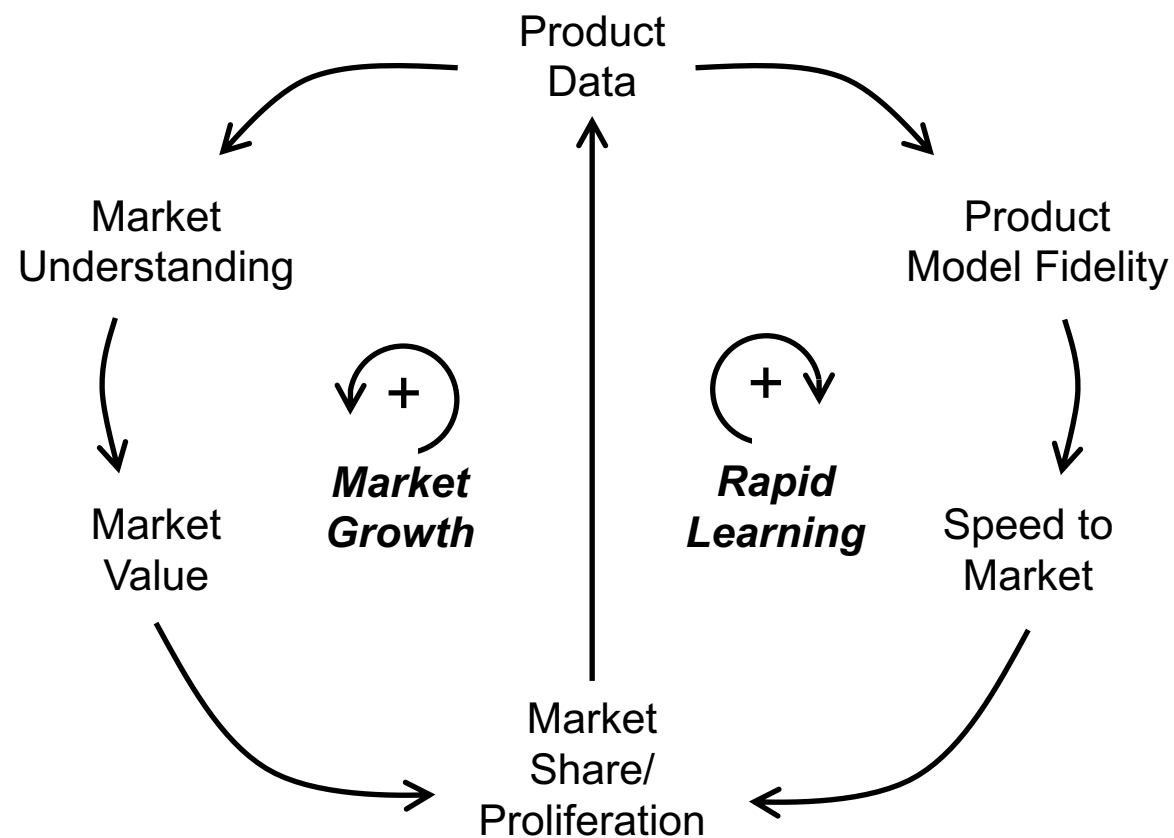


Both AI and MBSE rely on Models

Model based products get better, allowing them to collect more data, which allows them to build better models, making their products better...



What happens when our models are right?



What happens when our models are wrong?

Better Decisions with Human Centered Algorithms



Agency

Reflect the information, goals, and constraints that the decision-maker tends to weigh when arriving at a decision

Perspective

Analyze from a position of domain and institutional knowledge, and an understanding of the process that generated it

Relevancy

Anticipate the realities of the environment in which it is to be used

Objectivity

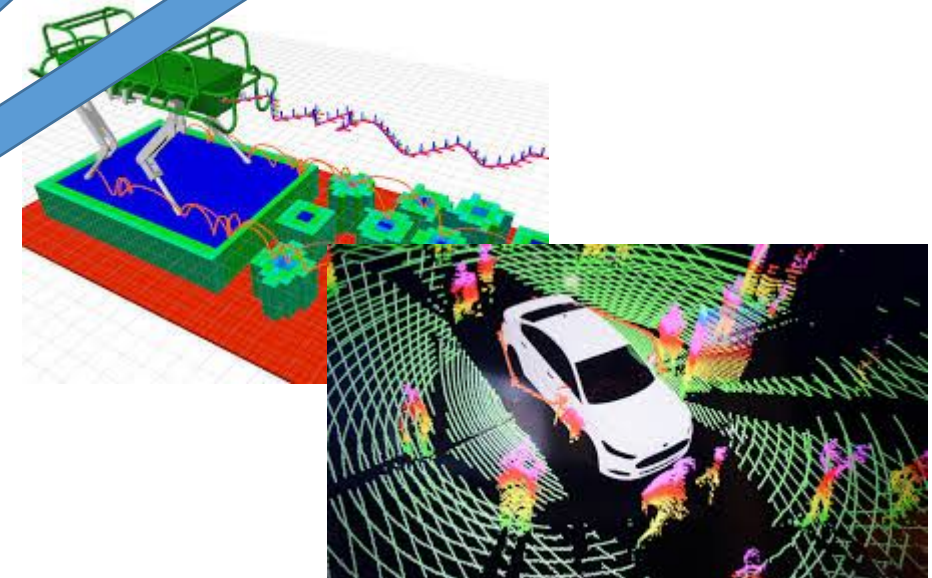
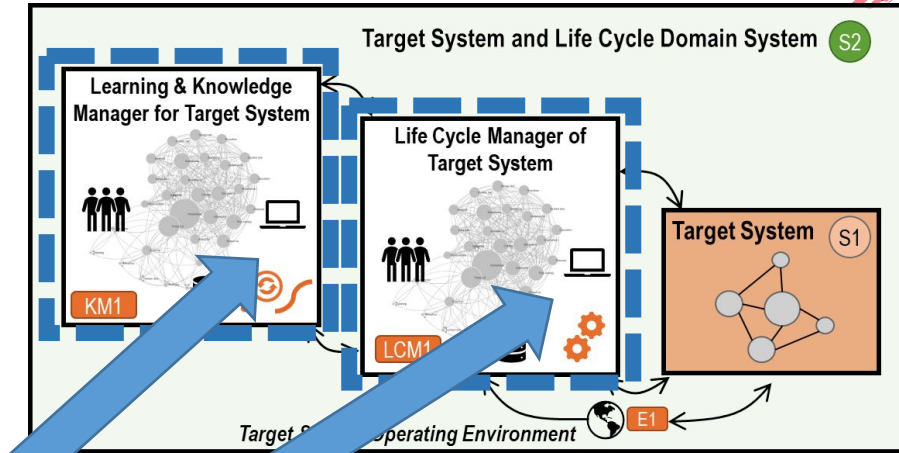
Avoid biased predictors

Transparency

Be transparent, peer-reviewed or audited to ensure that unwanted biases have not inadvertently crept in

Candor

Effectively present measures of confidence and “why” messages (ideally expressed in intuitive language) explaining why a certain algorithmic indication is what it is



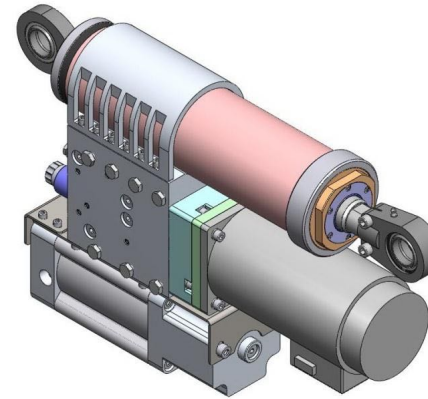
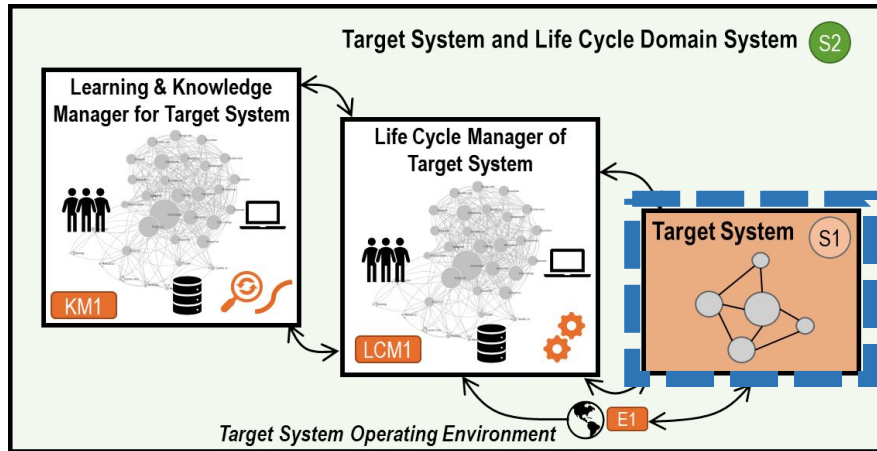
Why artificial intelligence needs human-centered design - Deloitte Review, issue 22

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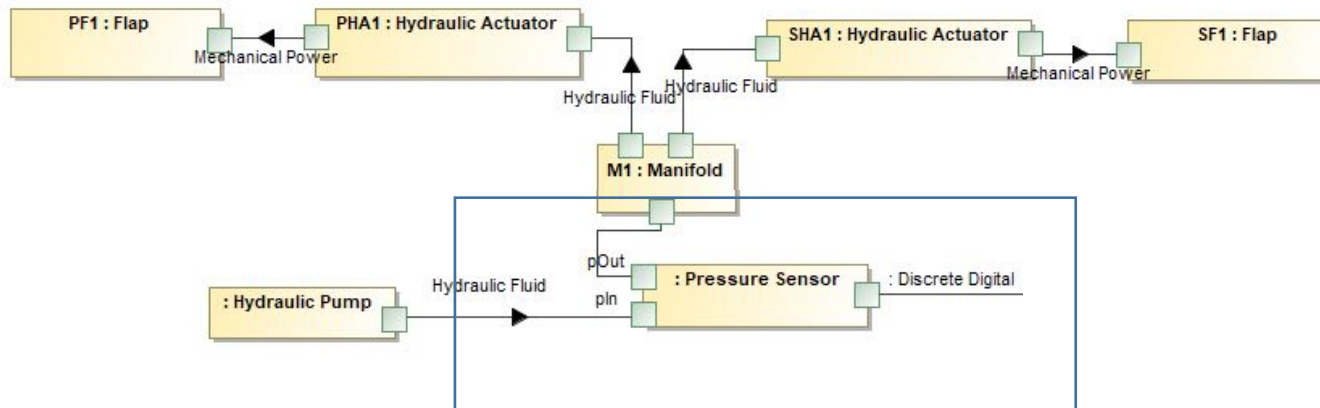
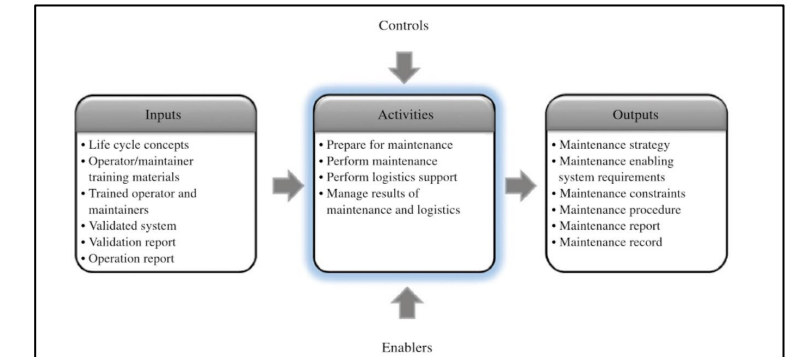


Case Studies of Augmented Intelligence

Case Study: Design for CBM



ISO15288/6.4.13

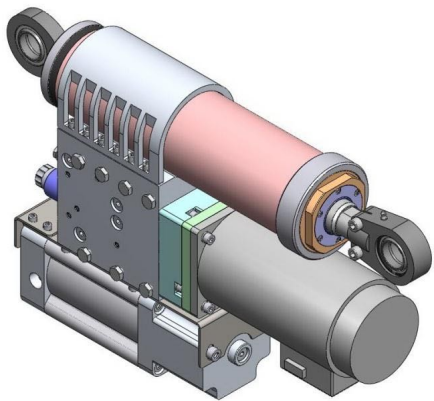
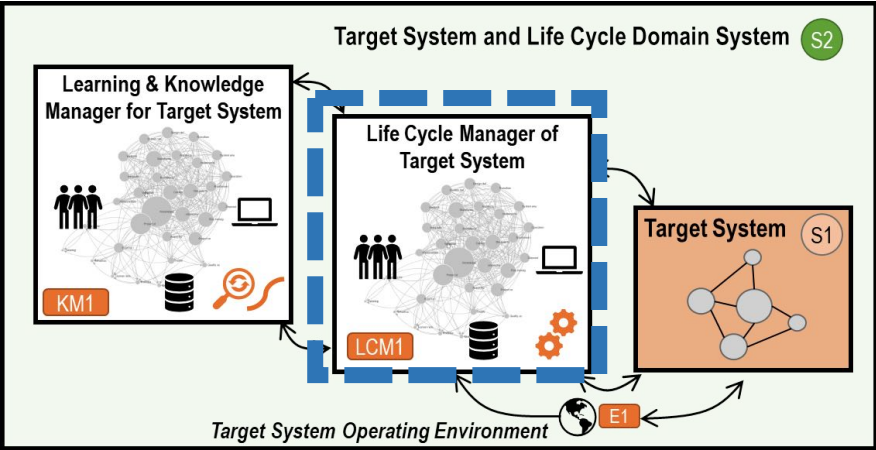


Performance requirement:
Achieve > 90% fault isolation

Constraints:
Sensors can be placed on
hydraulic or mechanical
connectors

Initial Conditions: 14% fault isolation

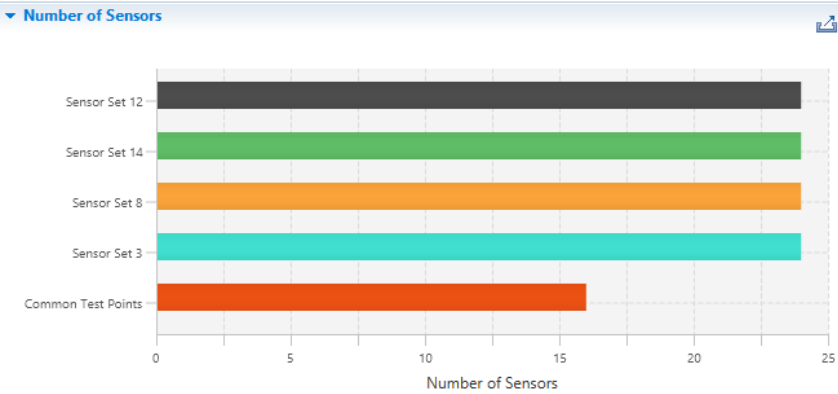
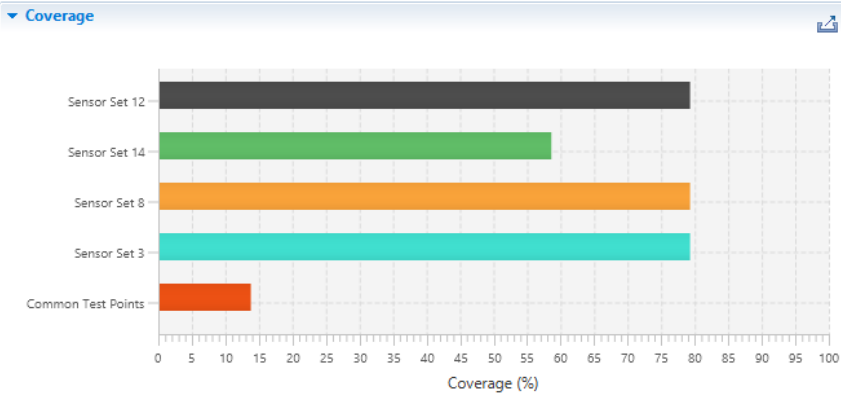
Case Study: Design for CBM



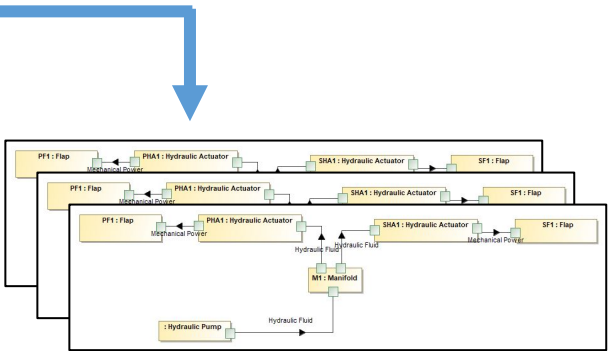
Apply
User: compare sensor sets
parameters (coverage, size,
weight, cost, **reliability**) →
isolation %

Fault Isolation

User: compare sensor sets parameters (coverage, size, weight, cost)

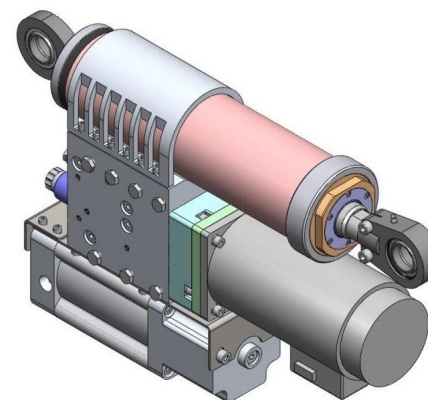
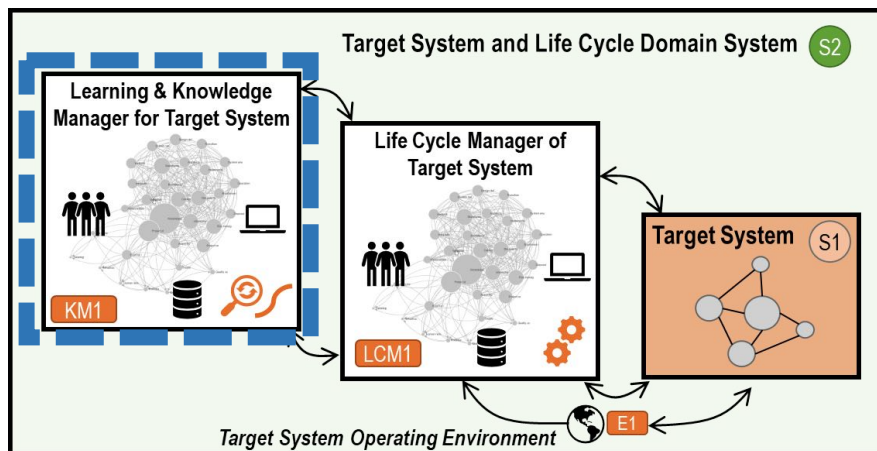


Apply Maintenance Design

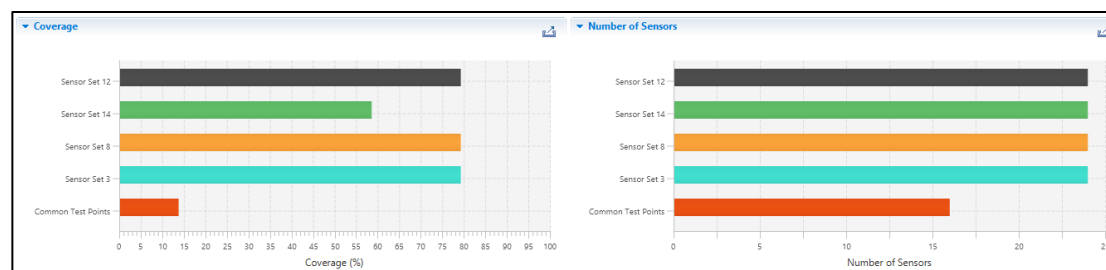


Method: Genetic Algorithm

Case Study: Design for CBM

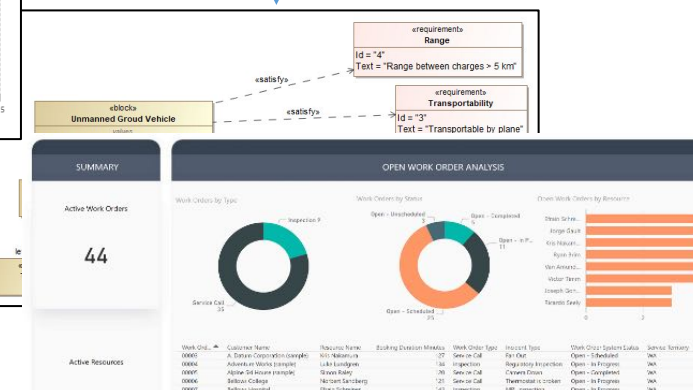


Maintenance Learning System



Learn: Sensor count → Reliability

Observe: Increased failure modes from sensors



Service Reports

How Can SE Form Effective Augmented Teams?



- Effective augmented teams will outperform non-augmented teams
- “Go apply the algorithm” is insufficient, even for simple problems
- Experience in other domains indicate systems engineering will change:

Less

- Direct modeling
- Qualitative assessments
- Disconnected data
- Point-based designs

More

- Value of shared understanding
- Validated models & formalized trust
- Problem space & constraint definition
- Encoded domain knowledge
- Use/reuse of patterns
- Visualizations of state space
- Set-based designs
- ...



Q&A

“Many jobs will continue to be lost to intelligent automation. But if you’re looking for a field that will be booming for many years, get into human-machine collaboration.” -Kasparov, Deep Thinking



MARK PETROTTA

SYSTEM STRATEGY, INC.

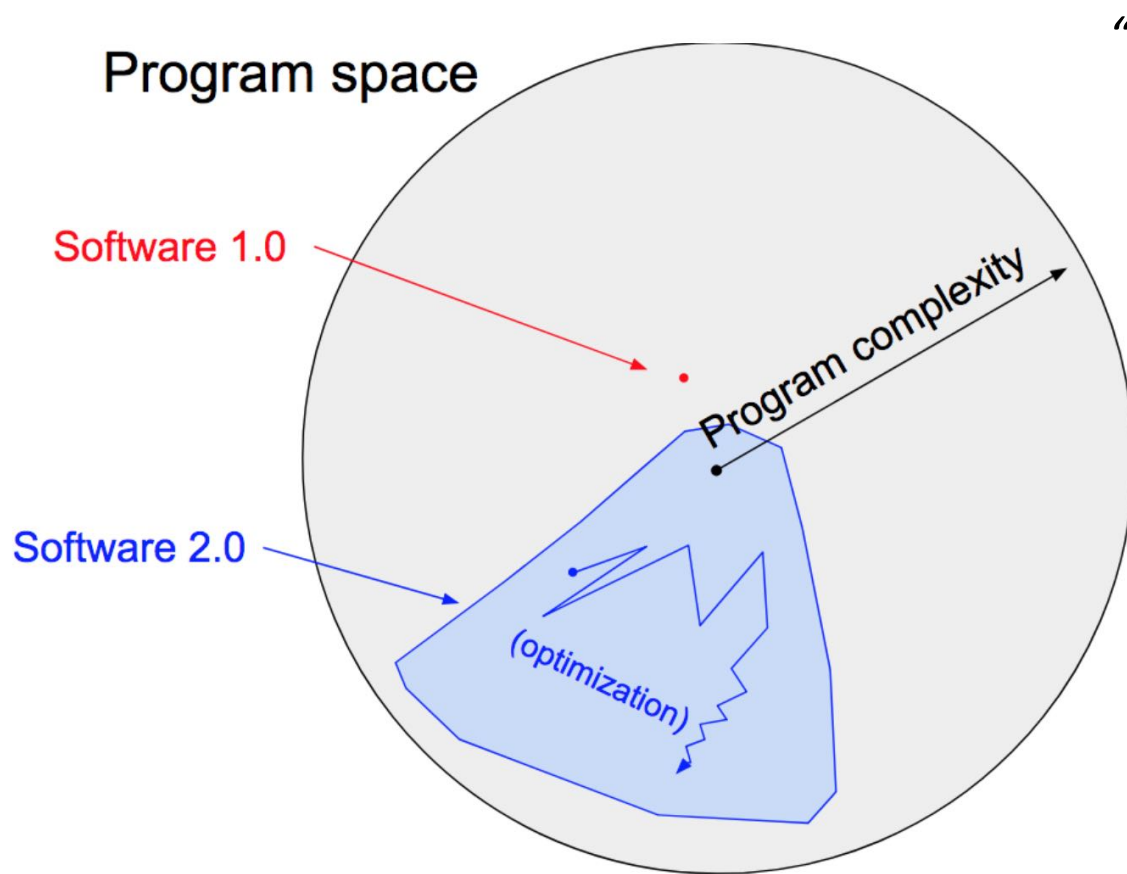
PRINCIPAL

mpetrotta@systemxi.com

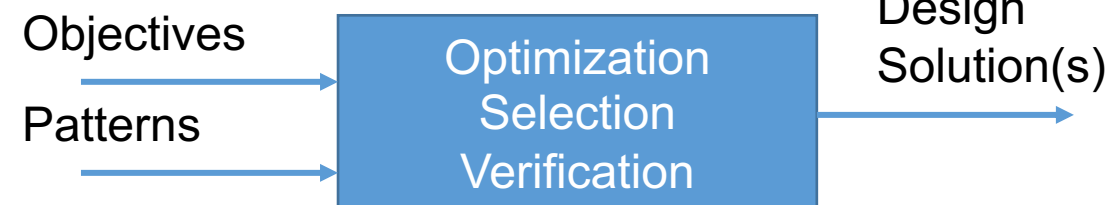
Augmented Intelligence in Software



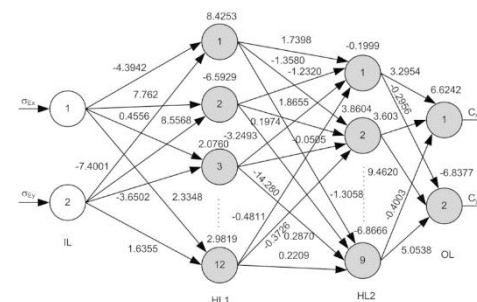
Software 2.0: Identify subset of program space to search, and use the computational resources at our disposal to search this space for a program that works.



"win a game of Go"



Neural net architecture

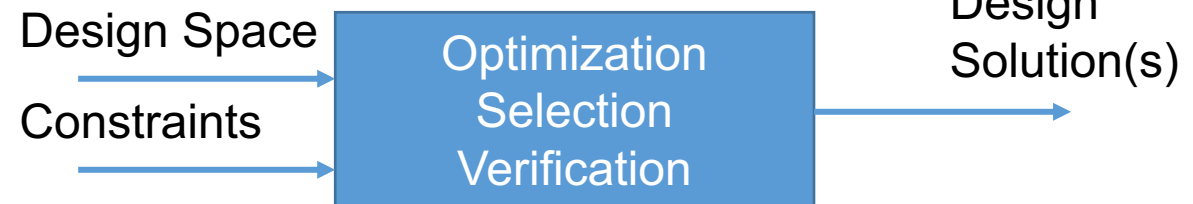
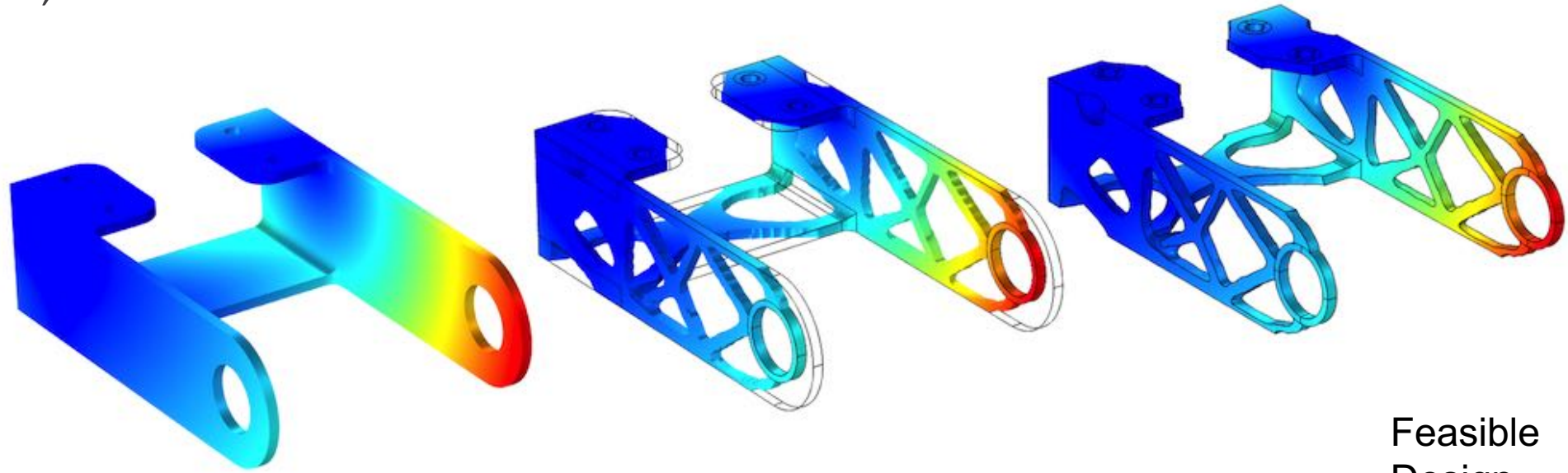


Software 2.0, Andrew Karpathy
<https://medium.com/@karpathy/software-2-0-a64152b37c35>

Augmented Intelligence in Material Science



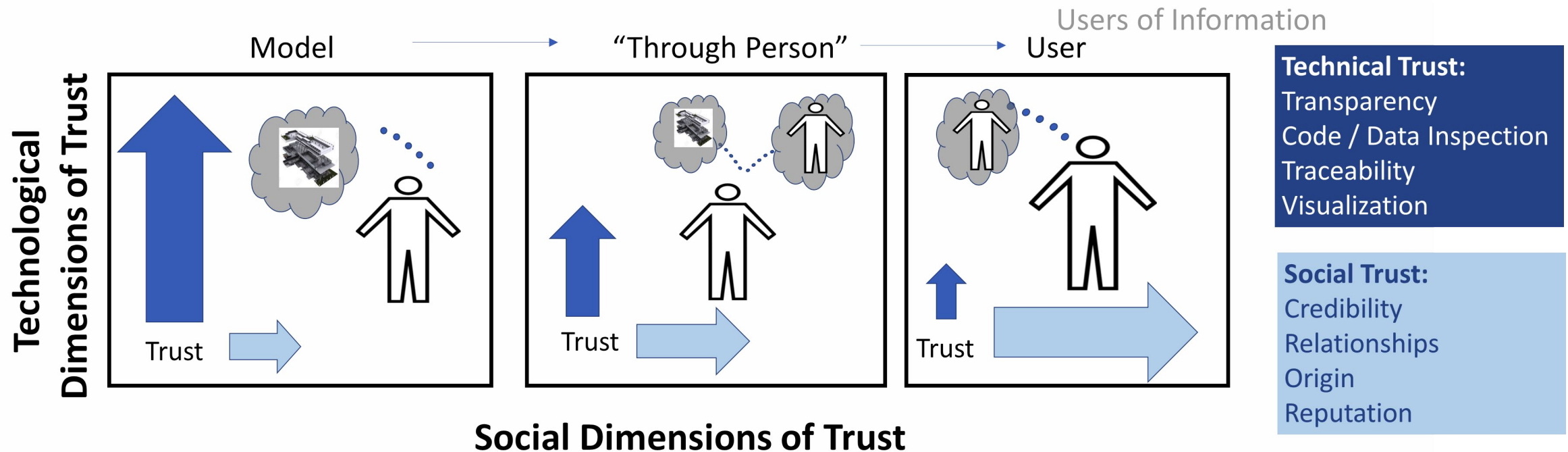
A bracket geometry is topology optimized, leaving only 50% of the material, which contributes the most to the stiffness.



<https://www.comsol.com/blogs/performing-topology-optimization-with-the-density-method/>

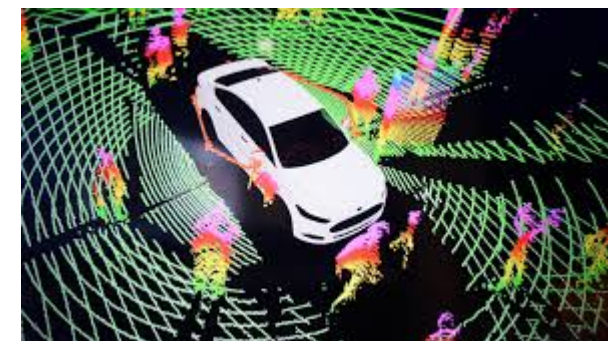
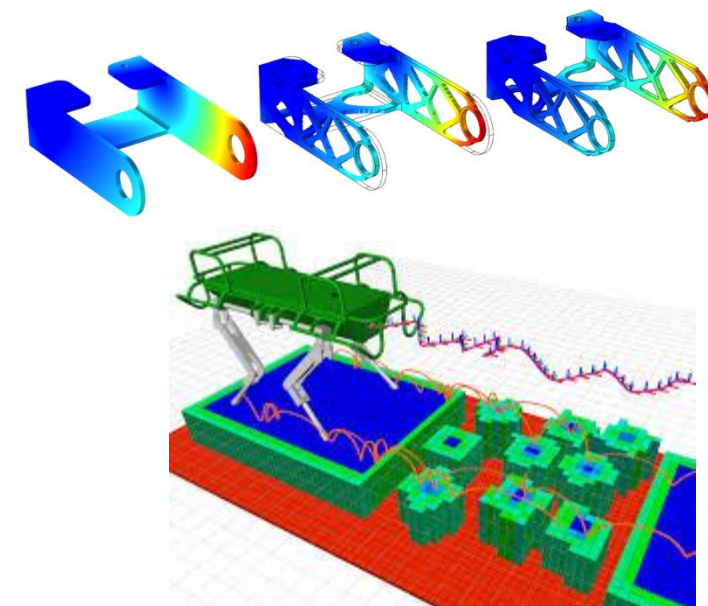
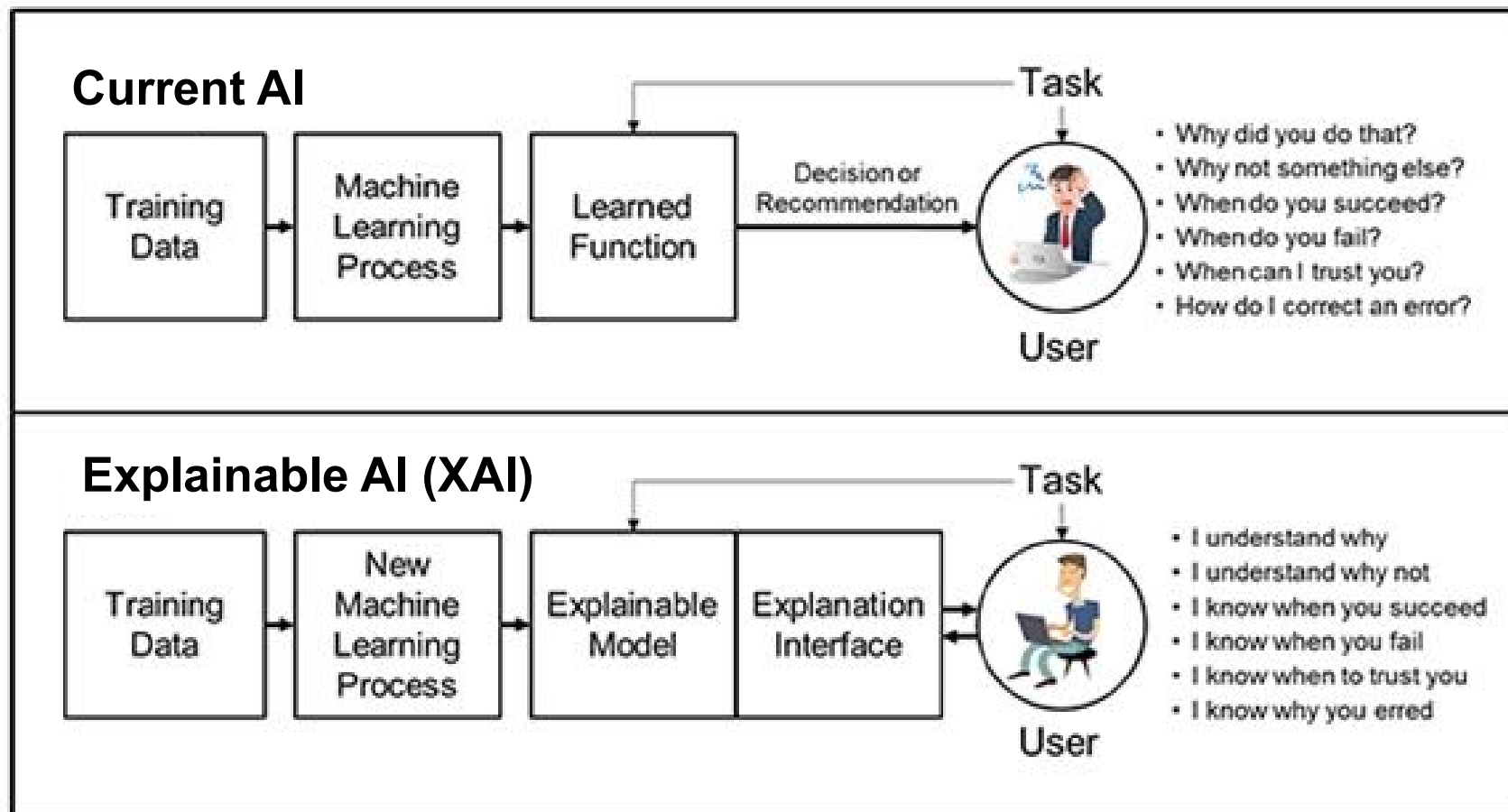


Through Person Trust Model



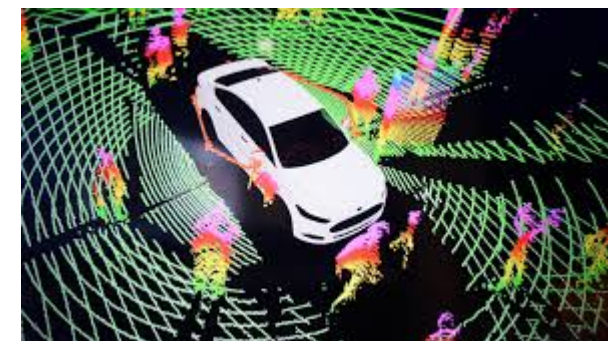
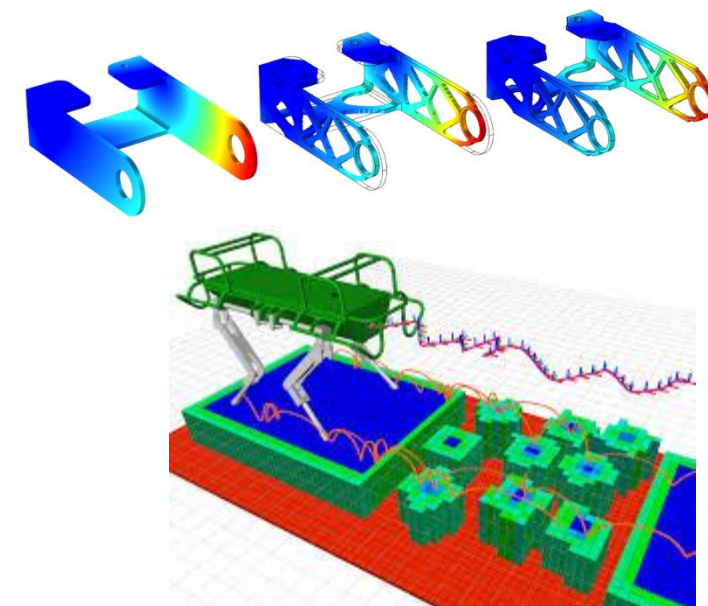
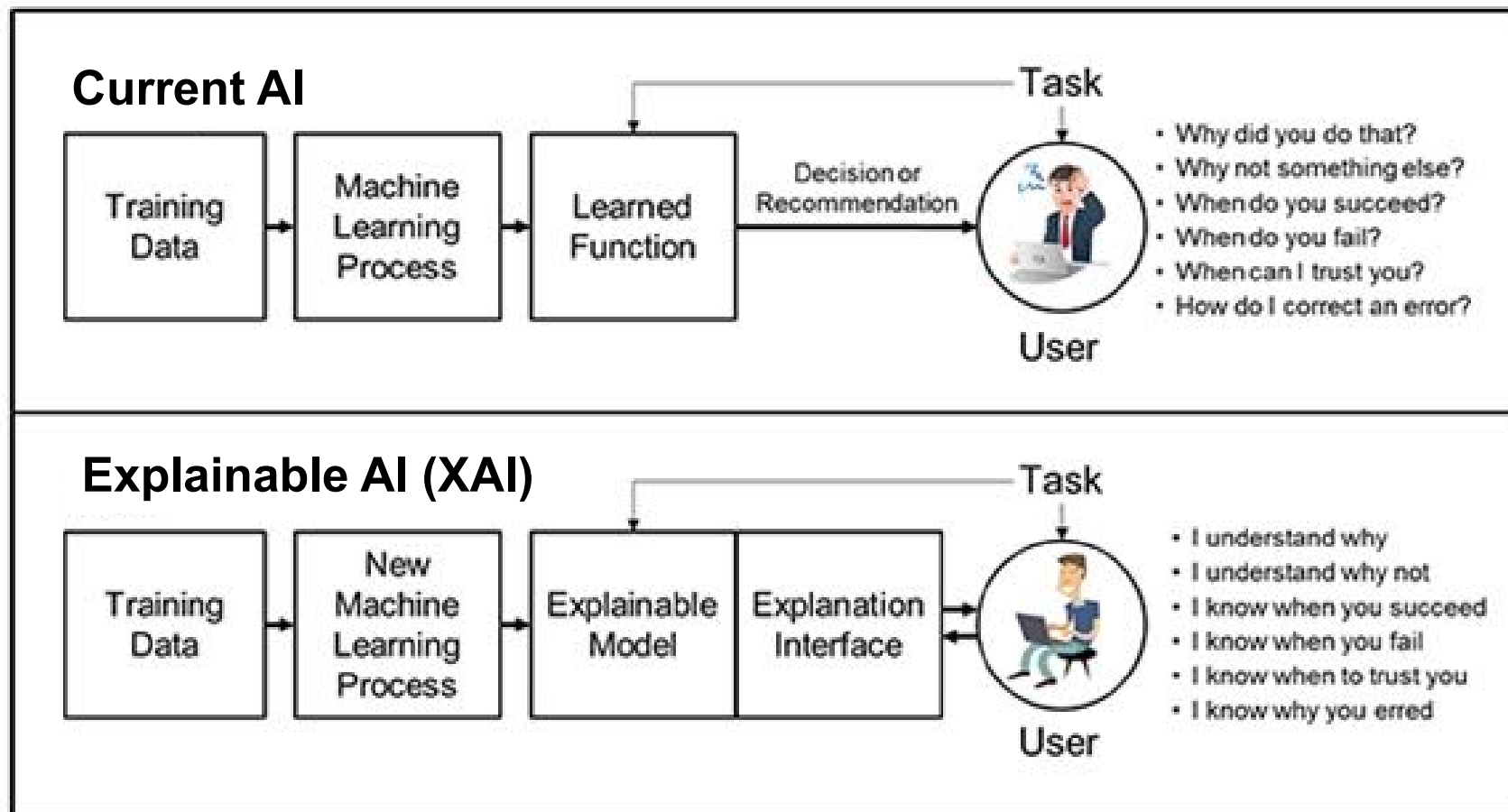
Model-Centric Decision Making: Insights from an Expert Interview Study,
Donna H. Rhodes, E. Shane German, Massachusetts Institute Of Technology

Transparent and Explainable Models



<https://www.darpa.mil/program/explainable-artificial-intelligence>

Transparent and Explainable Models



<https://www.darpa.mil/program/explainable-artificial-intelligence>