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An Elaboration of Service Views within the UAF



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Agenda



The UAF
architecture
framework

The UAF
grid and
elements

Service
issues

Service
example
model

Conclusions



- Looking at the architecture of an enterprise in a grid was originally defined by Zachmann.
- The importance of aspects such as What needs to be done, How and Why and When were used in his grid but has an even older use.

I KEEP six honest serving-men
(They taught me all I knew);
Their names are What and Why and
When
And How and Where and Who.
I send them over land and sea,
I send them east and west;
But after they have worked for me,
I give them all a rest.

The Elephant's Child
Rudyard Kipling

Standard means of expression – model kinds

	Taxonomy	Structure & Connectivity	Behavior	Information	Parameters	Constraints	Roadmap	Traceability
Different Domains	Strategic	Understand enterprise context		defining and deploying				
	Operational	Understand the System		Operational/ Logical Functional			As-Is	
	Services	Identify Services		Exact behavior and capabilities		To-Be		
	Personnel & Resources	Understand constituents	Data in all forms	of Systems and related organizations			Planning	
	Security		Compliance	Security Analysis			Continuous	
	Projects	Understand context		Development milestones			Availability	
	Standards		Specs	compliance				
			Requirements					Traceability across all levels

	Taxonomy Tx	Structure Sr	Connectivity Cn	Processes Pr	States St	Interaction Scenarios Is	Information If	Parameters Pm	Constraints Ct	Roadmap Rm	Traceability Tr							
Metadata Md	Metadata Taxonomy Md-Tx	Architecture Viewpoints ^a Md-Sr	Metadata Connectivity Md-Cn	Metadata Processes ^a Md-Pr	-	-	Conceptual Data Model, Logical Data Model, Physical schema, real world results	Environment Pm-En, Measurements Pm-Me	Metadata Constraints ^a Md-Ct	Strategic Deployment, St-Rm, Strategic Phasing St-Rm	Metadata Traceability Md-Tr							
Strategic St	Strategic Taxonomy St-Tx	Strategic Structure St-Sr	Strategic Connectivity St-Cn	-	Strategic States St-St	-			Strategic Constraints St-Ct		Strategic Traceability St-Tr							
Operational Op	Operational Taxonomy Op-Tx	Operational Structure Op-Sr	Operational Connectivity Op-Cn	Operational Processes Op-Pr	Operational States Op-St	Operational Interaction Scenarios Op-Is			Operational Constraints Op-Ct		-							
Services Sv	Service Taxonomy Sv-Tx	Service Structure Sv-Sr	Service Connectivity Sv-Cn	Service Processes Sv-Pr	Service States Sv-St	Service Interaction Scenarios Sv-Is			Service Constraints Sv-Ct	Service Roadmap Sv-Rm	Service Traceability Sv-Tr							
Personnel Pr	Personnel Taxonomy Pr-Tx	Personnel Structure Pr-Sr	Personnel Connectivity Pr-Cn	Personnel Processes Pr-Pr	Personnel States Pr-St	Personnel Interaction Scenarios Pr-Is			Competence, Drivers, Performance Pr-Ct	Personnel Availability, Personnel Evolution, Personnel Forecast Pr-Rm	Personnel Traceability Pr-Tr							
Resources Rs	Resource Taxonomy Rs-Tx	Resource Structure Rs-Sr	Resource Connectivity Rs-Cn	Resource Processes Rs-Pr	Resource States Rs-St	Resource Interaction Scenarios Rs-Is			Resource Constraints Rs-Ct	Resource evolution, Resource forecast Rs-Rm	Resource Traceability Rs-Tr							
Security Sc	Security Taxonomy Sc-Tx	Security Structure Sc-Sr	Security Connectivity Sc-Cn	Security Processes Sc-Pr	-	-			Security Constraints Sc-Ct	-	-							
Projects Pj	Project Taxonomy Pj-Tx	Project Structure Pj-Sr	Project Connectivity Pj-Cn	-	-	-			-	Project Roadmap Pj-Rm	Project Traceability Pj-Tr							
Standards Sd	Standard Taxonomy Sd-Tx	Standards Structure Sd-Sr	-	-	-	-			-	Standards Roadmap Sr-Rm	Standards Traceability Sr-Tr							
Actuals Resources Ar	-	Actual Resources Structure, Ar-Sr	Actual Resources Connectivity, Ar-Cn	Simulation ^b					Parametric Execution/Evaluation ^b	-	-							
Dictionary * Dc																		
Summary & Overview SmOv																		
Requirements Rq																		

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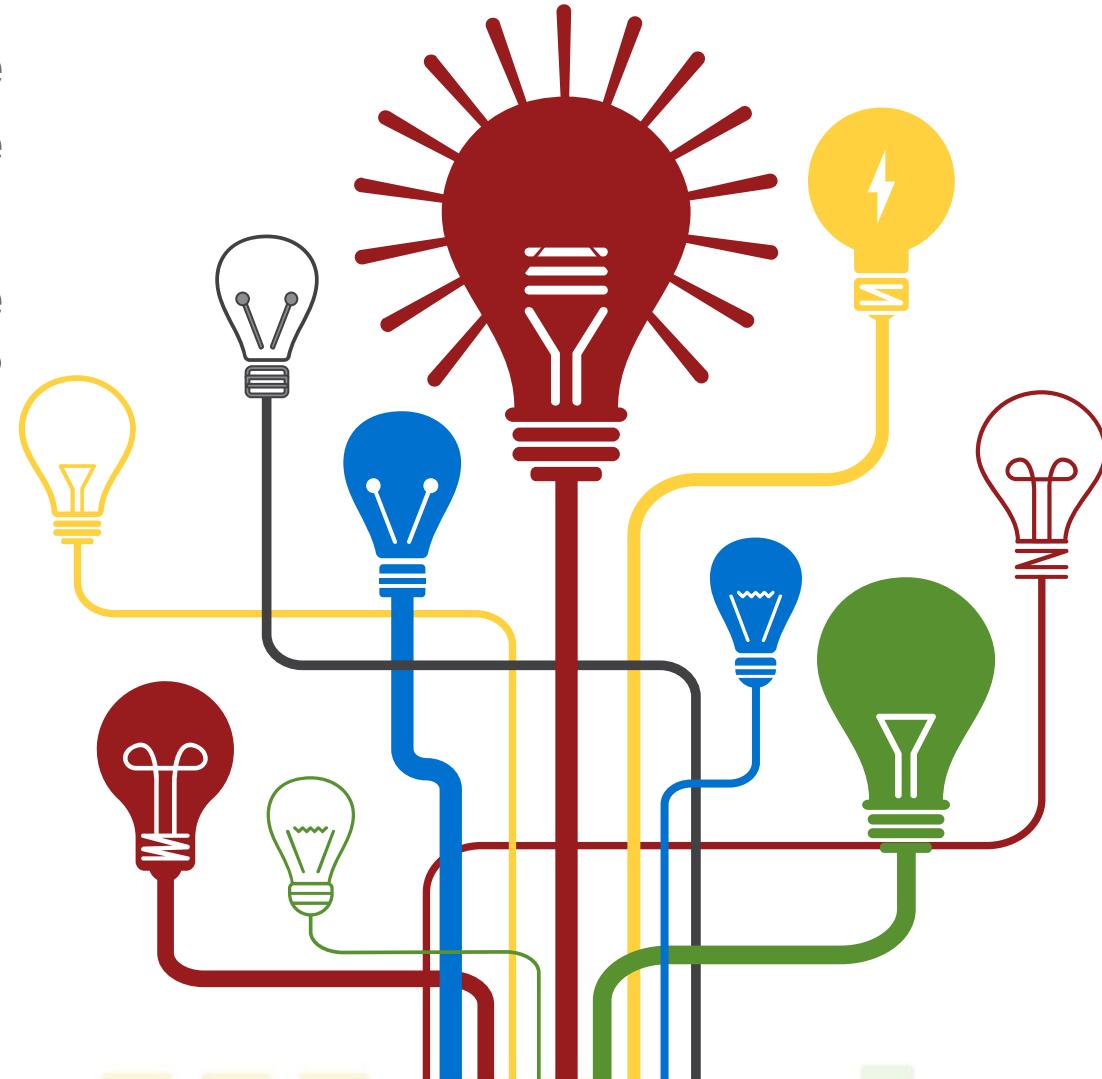


- The service concept entered the military architecture frameworks as part of as part of the NATO architecture framework 3.0 (NAF) as well as Ministry Of Defence Architecture Framework (MODAF) and later made a part of the Department of Defense Architecture Framework (DoDAF).
- It was intended to ensure the following:
 - The operational logic of an enterprise could be modified without impacting on the supporting systems provided the interfaces to the services were unchanged since the operations were consumers of services.
 - The resources supporting the enterprise could be modified as needed as long as the service interfaces provided to the operational layer was kept in place.
 - The open group has also looked at services and have defined them as a “logical representation of a repeatable business activity that has a specified outcome, a self-contained element that may contain other services and is considered as a “**black-box**” to consumer of the service.”



Is a service the specification of a service or the actual implementation of the service?

In order to fix this, UAF Group renamed the service element in the service layer to “ServiceSpecification”.



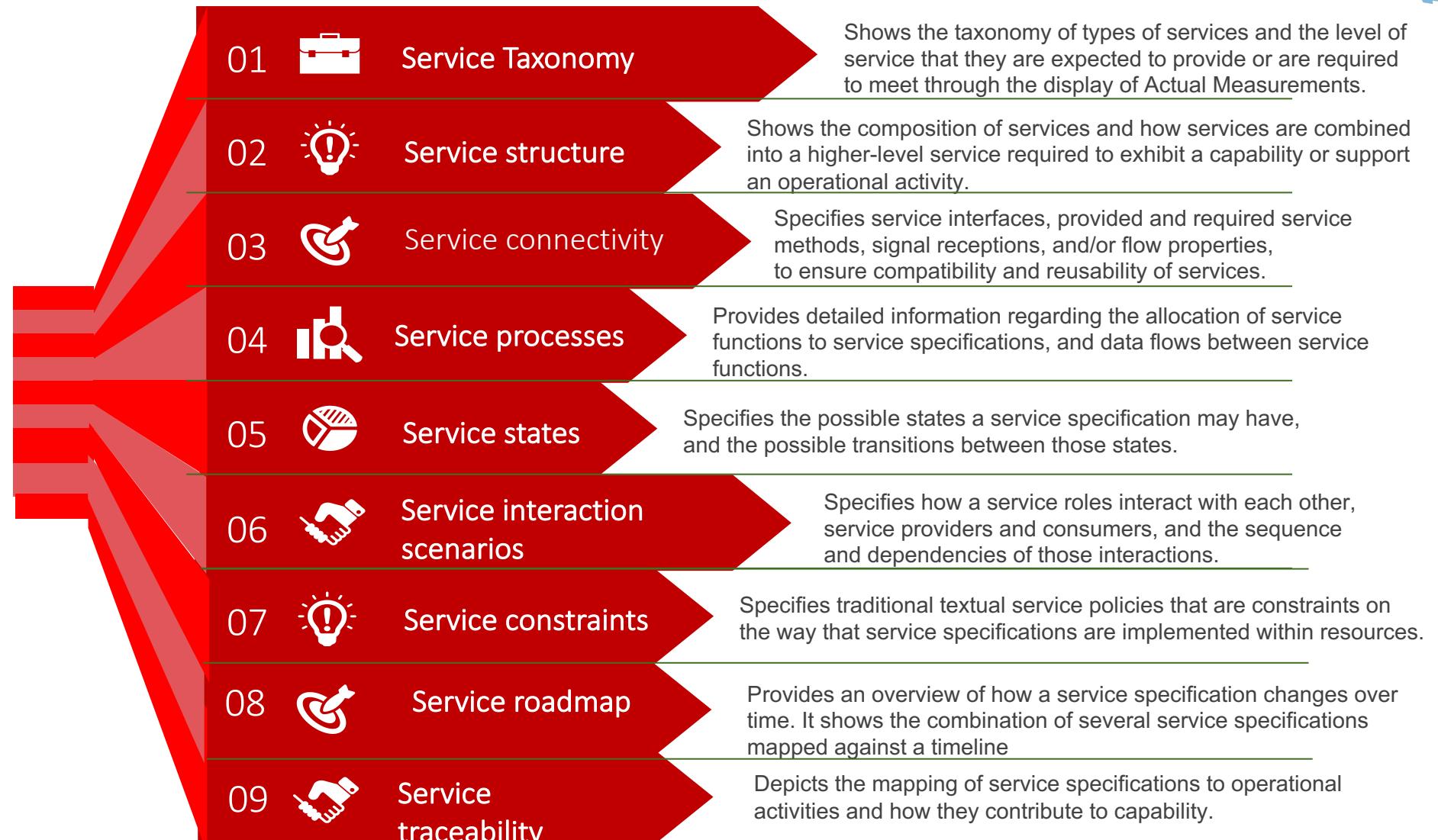
This still caused confusion and was unique since the word “specification” was not used anywhere else in the UAF to qualify elements.

In UAF version 1.2 several additions to the service layer will be introduced and ServiceSpecification will be renamed to Service.



Service Views in UAF

Service views within the UAF



- 01  Service Taxonomy
Shows the taxonomy of types of services and the level of service that they are expected to provide or are required to meet through the display of Actual Measurements.
- 02  Service structure
Shows the composition of services and how services are combined into a higher-level service required to exhibit a capability or support an operational activity.
- 03  Service connectivity
Specifies service interfaces, provided and required service methods, signal receptions, and/or flow properties, to ensure compatibility and reusability of services.
- 04  Service processes
Provides detailed information regarding the allocation of service functions to service specifications, and data flows between service functions.
- 05  Service states
Specifies the possible states a service specification may have, and the possible transitions between those states.
- 06  Service interaction scenarios
Specifies how a service roles interact with each other, service providers and consumers, and the sequence and dependencies of those interactions.
- 07  Service constraints
Specifies traditional textual service policies that are constraints on the way that service specifications are implemented within resources.
- 08  Service roadmap
Provides an overview of how a service specification changes over time. It shows the combination of several service specifications mapped against a timeline
- 09  Service traceability
Depicts the mapping of service specifications to operational activities and how they contribute to capability.



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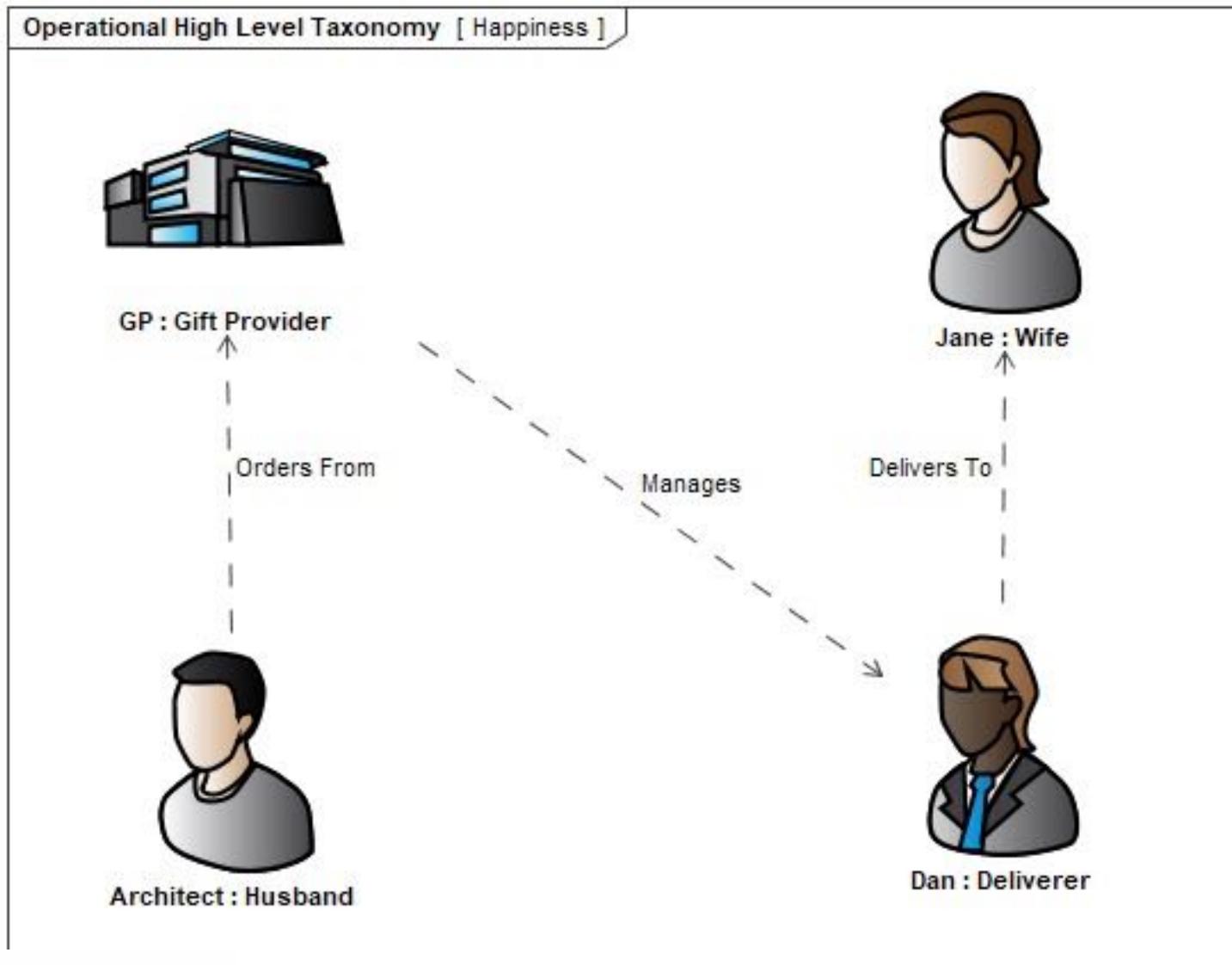


- A young enterprise architect notices that Valentine's Day is fast approaching and wants to do something that will make his wife feel happy and appreciated.
- Being a romantic person, he immediately starts to build a UAF model of the stakeholder wishes, requirements, and detailed views of what he calls the Happiness Enterprise.

Happiness Formula



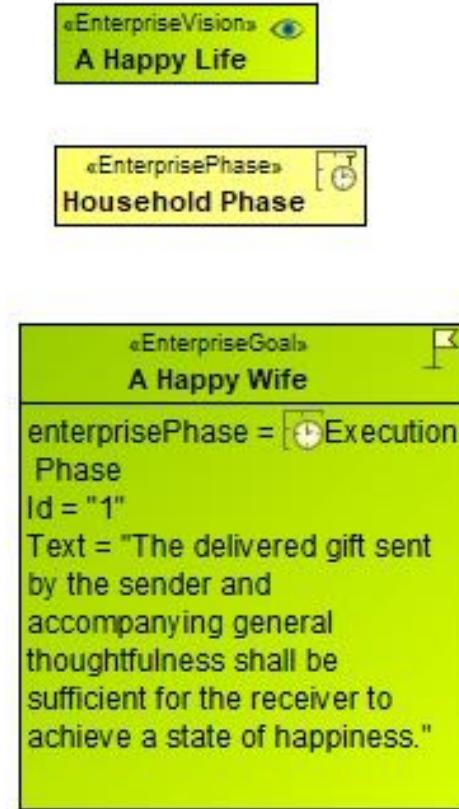
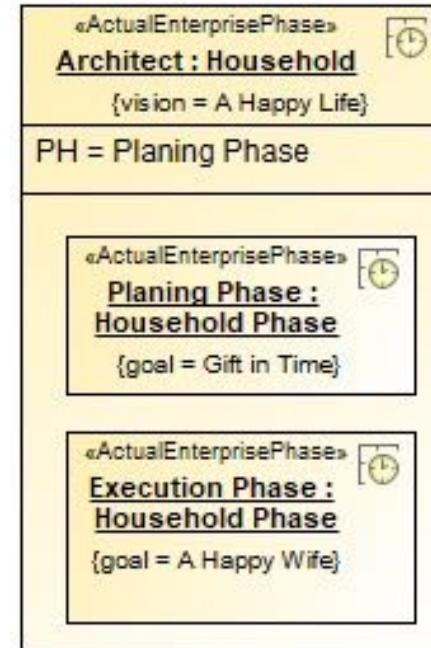
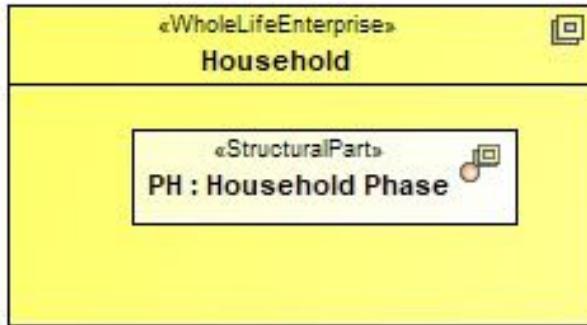
- Martin Seligman (2002) gave the world its first authentic formula for happiness: $H=S+C+V$, where
 - (H) stands for happiness. It is the sum of three factors:
 - one's genetic set-range for happiness (S),
 - their life circumstances (C), and
 - factors under their voluntary control (V).
 - There is a percentage allocation for each.
- Our engineer's actions will hopefully increase "V" for the engineer and his wife.



- Defines major concepts in the enterprise
- Also defines context and relationships



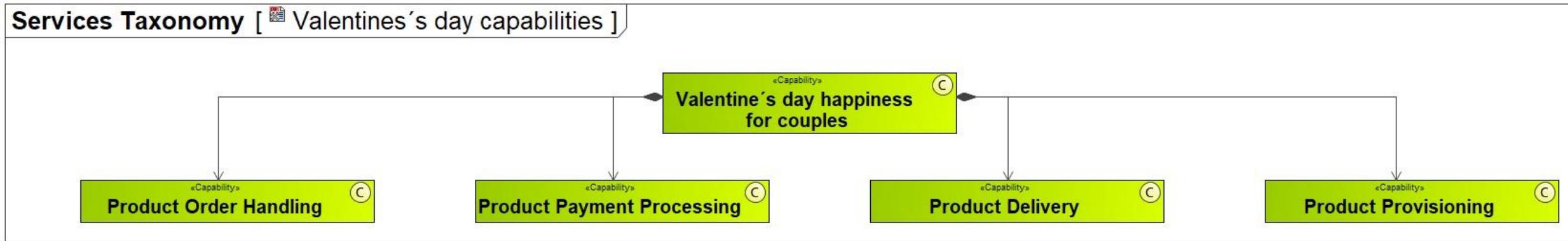
Strategic Structure [Strategic Structure]



- Enterprise Goals and Visions define motivation.
- The whole life enterprise vision is a happy life.
- Phase I goal is to buy a gift in time
- Phase II goal is a happy wife.

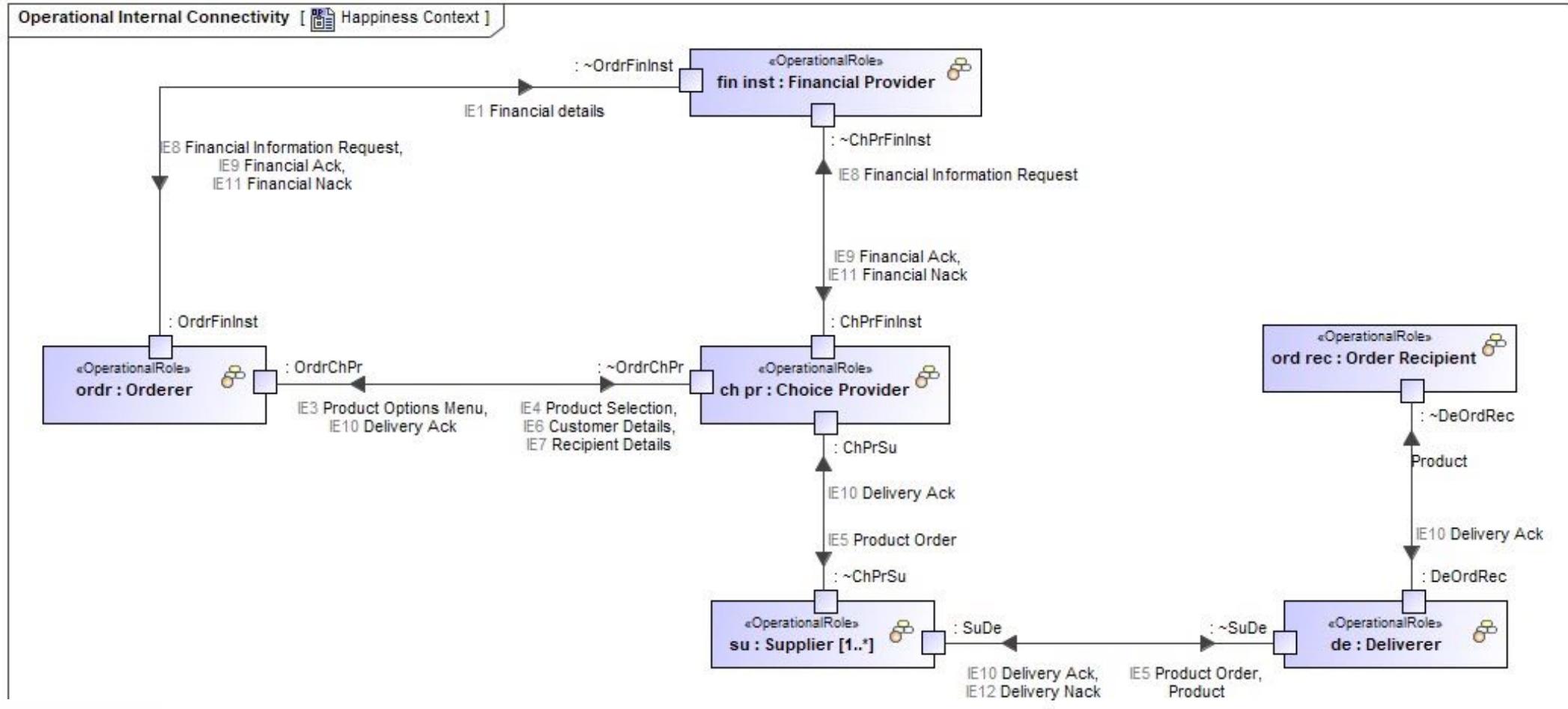


- Capabilities define the ability to achieve a desired effect



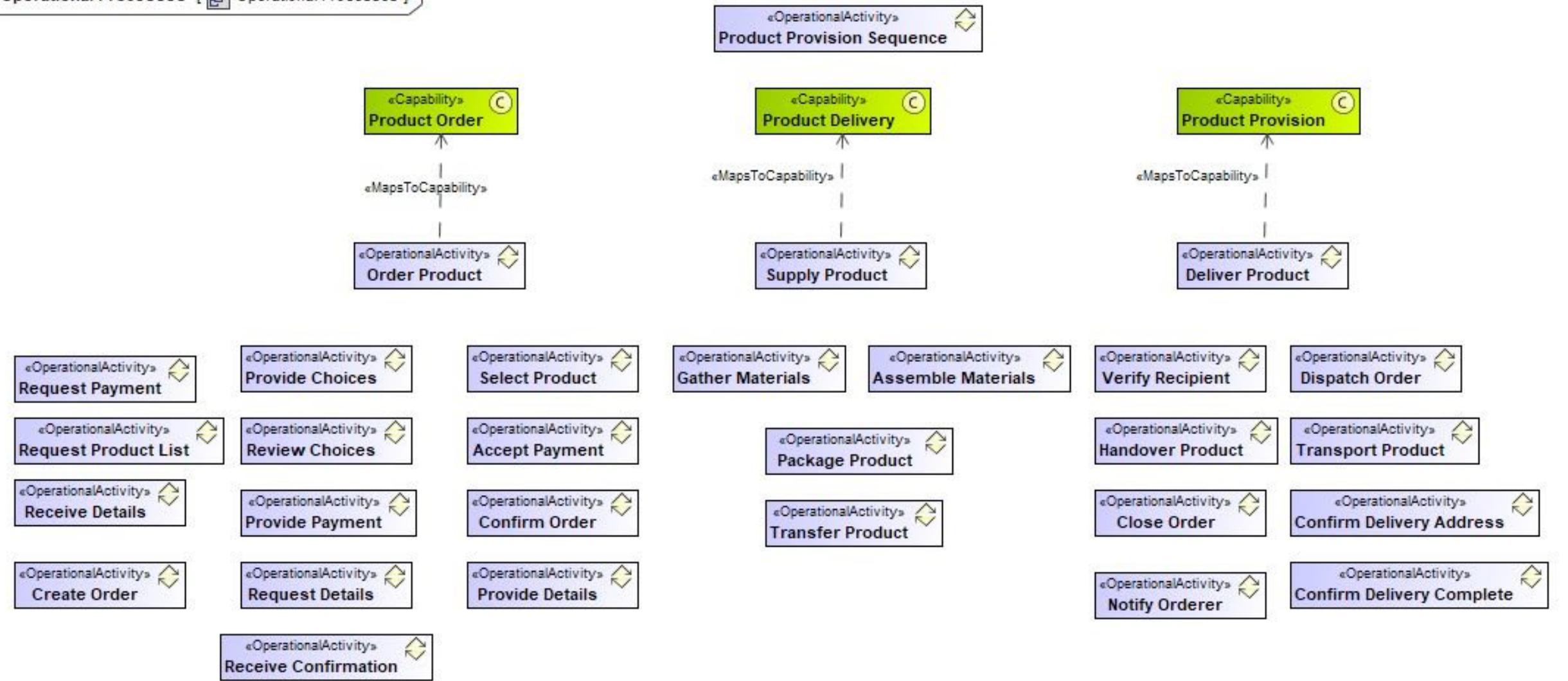


- Defines what needs to take place and NOT how
- Defines required interactions between performers
- Does not assume the existence of services to be consumed by operational activities

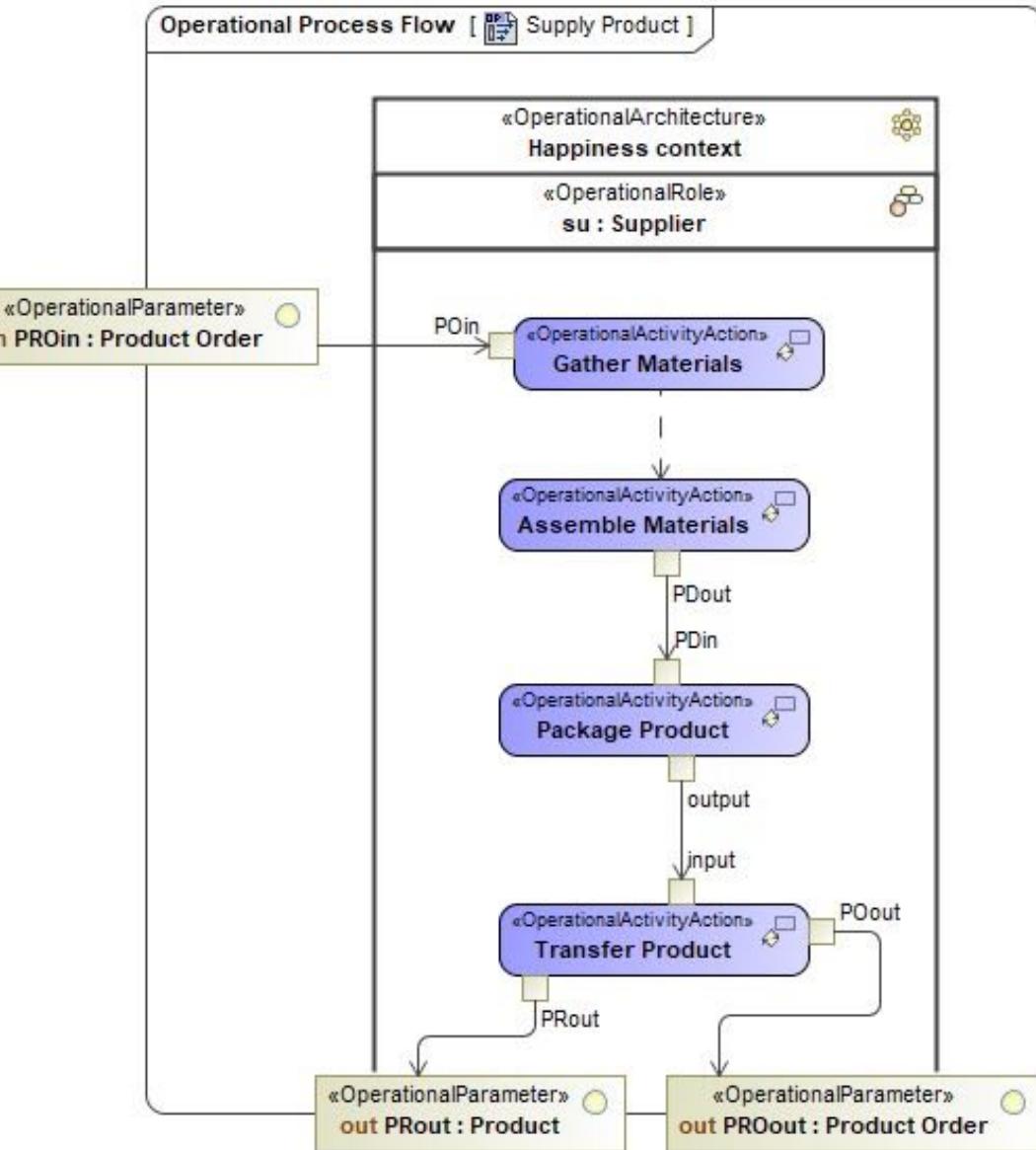
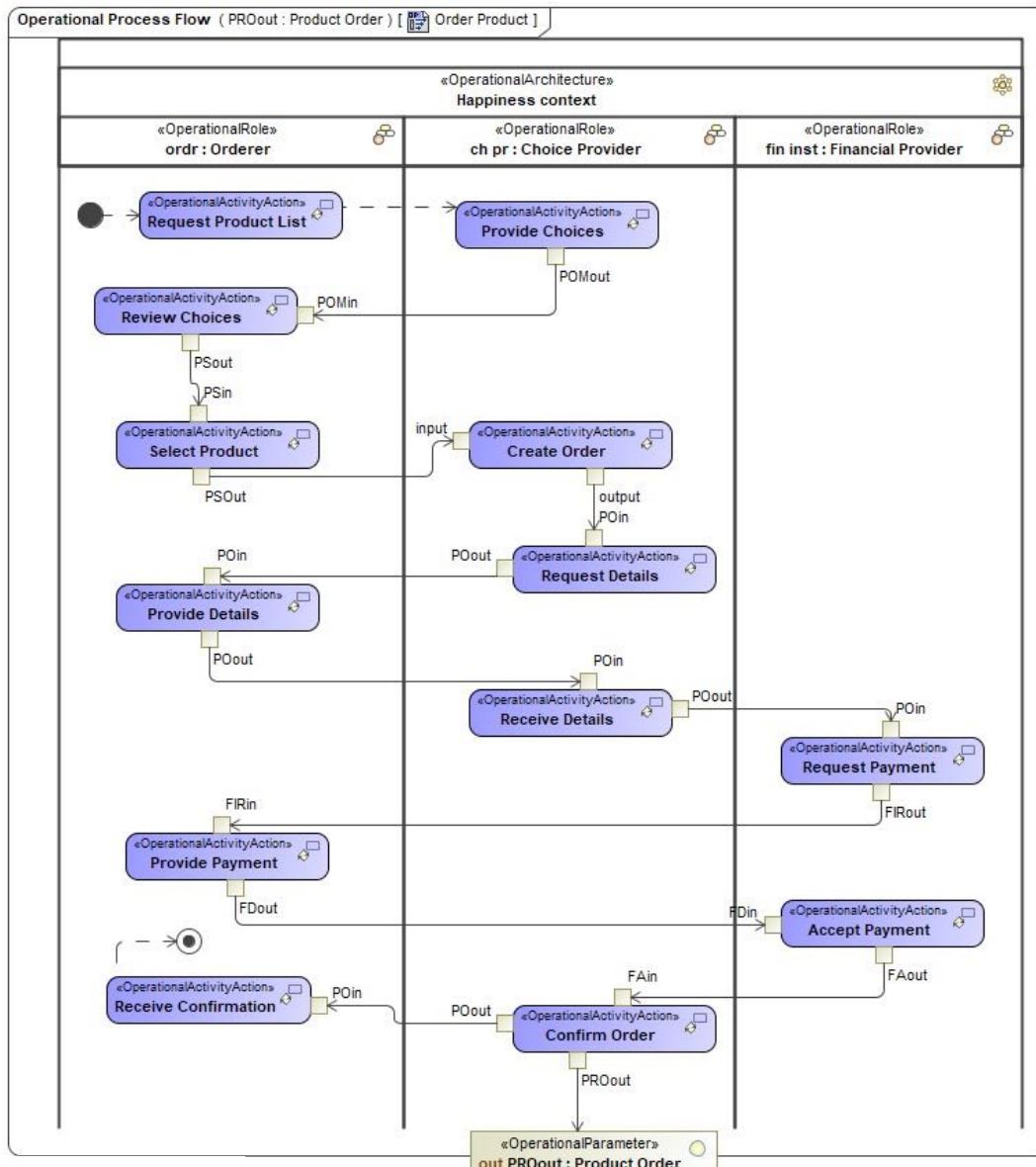


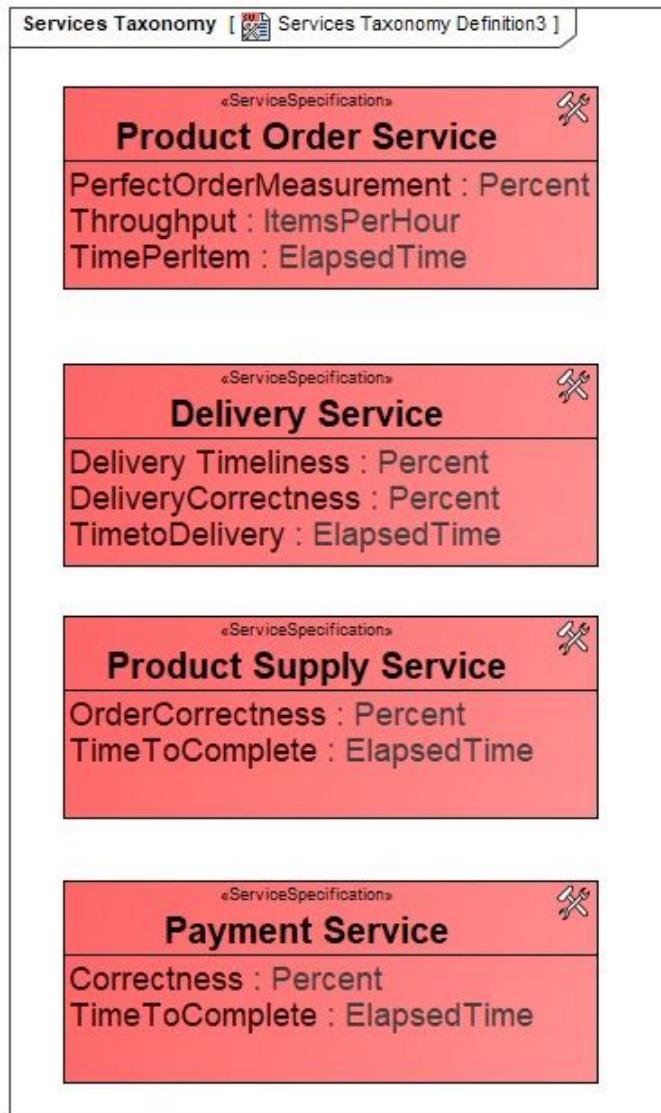


Operational Processes [Operational Processes]



Processes and Interactions





- One can consider the introduction of an order service, a delivery service a supply service and a payment service.
- In order to determine the quality of these services a set of measurements can be created to assess quality.



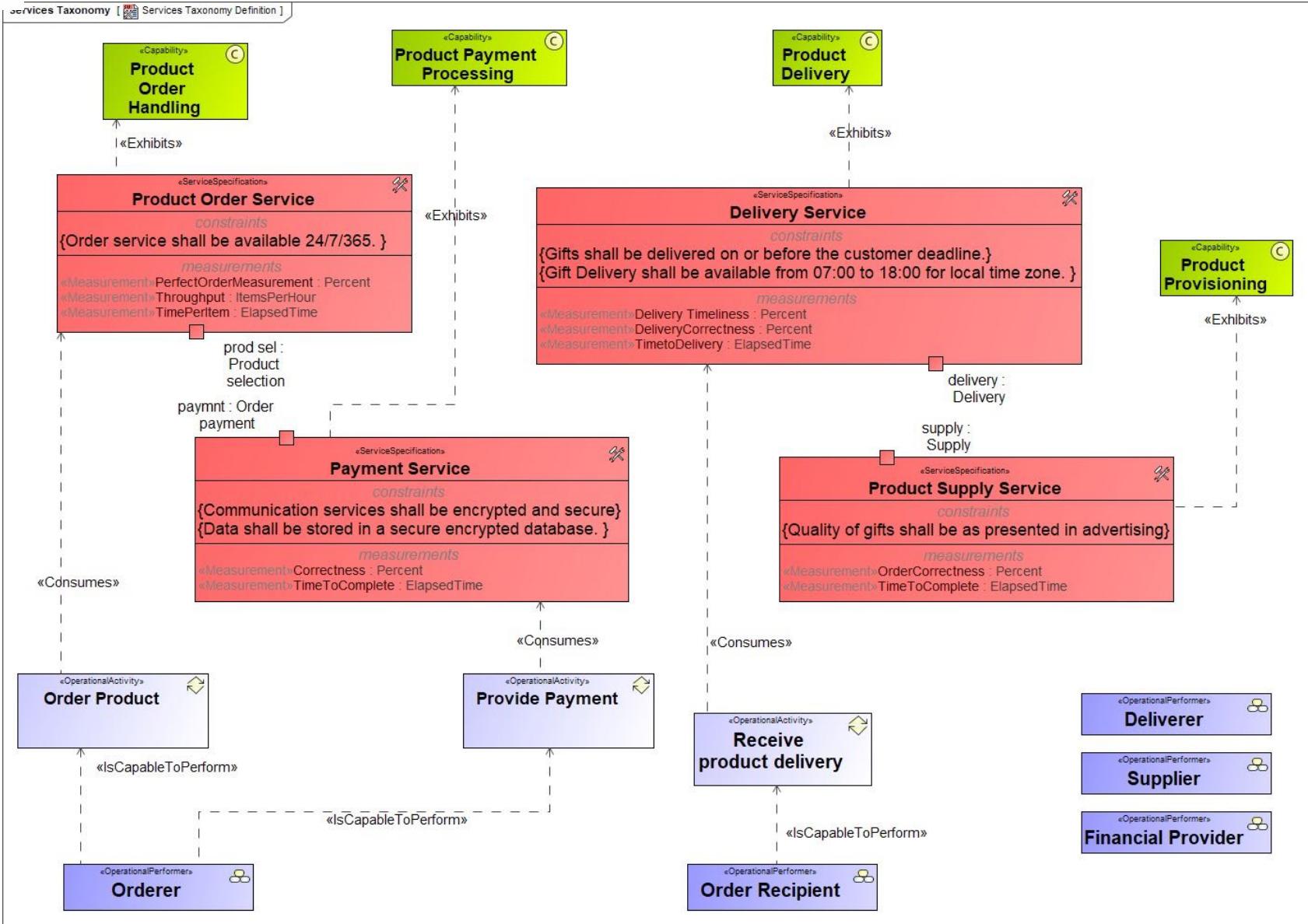
Services Taxonomy [Services Taxonomy Actuals]	
«RequiredServiceLevel» Required Order : Product Order Service PerfectOrderMeasurement : Percent = 95.0 Throughput : ItemsPerHour = 150.0 TimePerItem : ElapsedTime = 180.0	«RequiredServiceLevel» Required Payment : Payment Service Correctness : Percent = 99.99 TimeToComplete : ElapsedTime = 1.0
«RequiredServiceLevel» Required Supply : Product Supply Service OrderCorrectness : Percent = 99.9 TimeToComplete : ElapsedTime = 3600.0	«RequiredServiceLevel» Required Delivery : Delivery Service Delivery Timeliness : Percent = 98.0 DeliveryCorrectness : Percent = 98.8 TimetoDelivery : ElapsedTime = 3700.0
«ProvidedServiceLevel» Provided Order : Product Order Service PerfectOrderMeasurement : Percent = 99.0 Throughput : ItemsPerHour = 180.0 TimePerItem : ElapsedTime = 110.0	«ProvidedServiceLevel» Provided Payment : Payment Service Correctness : Percent = 99.99 TimeToComplete : ElapsedTime = 0.9
«ProvidedServiceLevel» Provided Supply : Product Supply Service OrderCorrectness : Percent = 99.99 TimeToComplete : ElapsedTime = 3400.0	«ProvidedServiceLevel» Provided Delivery : Delivery Service Delivery Timeliness : Percent = 99.0 DeliveryCorrectness : Percent = 97.0 TimetoDelivery : ElapsedTime = 3600.0

- The required service levels set the levels required.
- The providers can indicate what they are able to accomplish with the service realization that they are offering.

What can these Service do?



- The consumer would access the product order service to decide on the gift to purchase.
- Possible suppliers would have submitted a list of what can be ordered from them to the service such that the service would be able to present these to actual customers.
- Once a selection has been made and address and time of delivery has been defined, the service would check to see that the selected supplier can deal with the order and that a delivery can be made.
- When this has been done, the service would hand over control to the payment service to finalize payment. Once this has been successfully completed, the payment service hands back control to the product order service that indicates completion of the order.
- The service issues a confirmation of delivery of gift if the consumer desires this to be done.





Trace Table

Legend

- ↗ Exhibits
- ↗ Exhibits (Implied)

a Model		Model							
		Services Taxonomy [Service]	Valentine's day happiness	Strategic Taxonomy Caf	Create Happiness	Product Delivery	Product Order Handling	Product Payment Process	Product Provisioning
Services Taxonomy [Model::Services]									
		Character Delivery							
		Happiness Service Architecture	6	1	↗ 5	↗	↗	↗	↗
		Product Delivery Service	3	1	↗ 2	↗	↗		
		Product order consumer							
		Product order receiver							
		Product Order Service	3	1	↗ 2	↗	↗		
		Product Payment Service	3	1	↗ 2	↗	↗		
		Product Supply Service	3	1	↗ 2	↗	↗		



- Defines service policies that apply to implementations of service specifications.
- Specifies traditional textual service policies that constrain the way that service specifications are implemented.

#	Name	Rule Kind	Applies To	Rule Specification
1	Gift Quality	Constraint	☒ Product Supply Service	Quality of gifts shall be as presented in advertising
2	Availability	Constraint	☒ Delivery Service	Gift Delivery shall be available from 07:00 to 18:00 for local time zone.
3	Delivery Deadline	Contract	☒ Delivery Service	Gifts shall be delivered on or before the customer deadline.
4	Availability	Constraint	☒ Product Order Service	Order service shall be available 24/7/365.
5	Secure Comms	Constraint	☒ Payment Service	Communication services shall be encrypted and secure
6	Secure Data	Constraint	☒ Payment Service	Data shall be stored in a secure encrypted database.



«ServiceInterface» Product ordering	
operations	
reqd	Order confirmation request(order : Product Order) : OrderConfirmation
prov	Provide Gift List(customer : Customer Details) : Product Options Menu
prov	Gift selection(selection : SelectedGift, continue : Boolean)
reqd	Payment Request(order : Product Order, customer details : Customer Details)
reqd	Order supply confirmation(order : Product Order, confirmation : Supply confirmation)
reqd	Supply availability check(order : Product Order) : Supply Availability
reqd	Delivery availability check(customer : Customer Details, order : Product Order) : Delivery availability
reqd	Delivery of order confirmation(customer : Customer Details, order : Product Order)
prov	Payment completion(order : Product Order, customer details : Customer Details, payment completeion : PaymentCompletion)
prov	Order delivery to receiver confirmation(order : Product Order, customer details : Customer Details)
prov	Order transfer to deliverer confirmation(order : Product Order, customer details : Customer Details)
reqd	Supply part of order confirmation(order : Product Order, confirmation : Supply confirmation)
prov	Order transfer to deliverer confirmed(order : Product Order, customer details : Customer Details)
reqd	Delivery in progress(order : Product Order)
prov	Confirmation of gift delivery(order : Product Order, customer details : Customer Details)
reqd	Gift delivered to intended receiver(order : Product Order)

«ServiceInterface» Receiver consumer	
operations	
prov	Confirmation of delivery to receiver(gift : GiftToBeDelivered) : GiftDeliveryConfirmation

«ServiceInterface» Order consumer	
operations	
reqd	Provide Gift List(customer details : Customer Details) : Product Options Menu
reqd	Gift selection(selection : SelectedGift, continue : Boolean)
reqd	Order confirmation(order : Product Order) : order confirmation or rejection
reqd	Consumer payment handling(order : Product Order, customer details : Customer Details) : PaymentOfOrder
prov	Order confirmation request(order : Product Order) : OrderConfirmation
prov	Delivery in progress(order : Product Order)
prov	Gift delivered to intended receiver(order : Product Order)

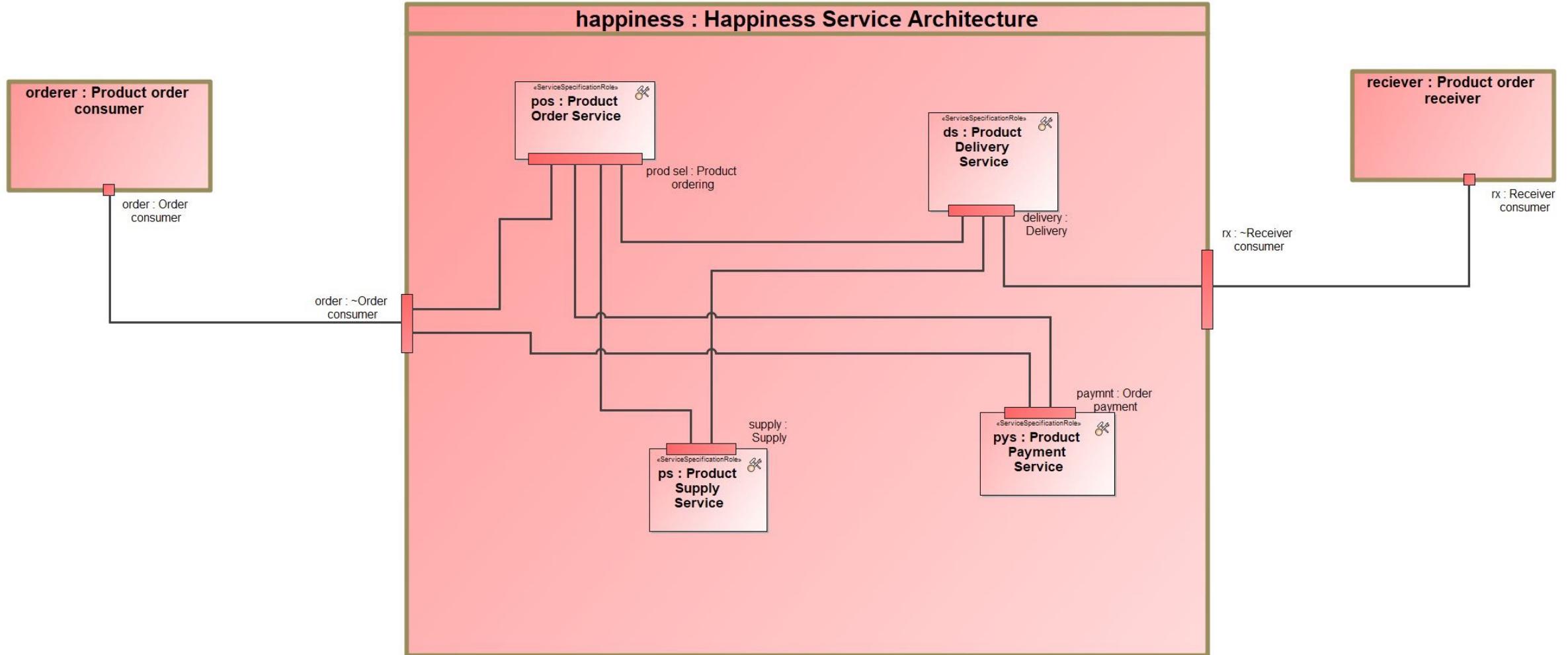
«ServiceInterface» Delivery	
operations	
prov	Delivery availability check(customer : Customer Details, order : Product Order) : Delivery availability
prov	Order transfer to deliverer and dekiverer confirmation(order : Product Order, customer details : Customer Details, gift : GiftToBeDelivered) : OrderTransferredToDeliverer
reqd	Confirmation of delivery to receiver(gift : GiftToBeDelivered) : GiftDeliveryConfirmation
reqd	Confirmation of gift delivery(order : Product Order, customer details : Customer Details)

«ServiceInterface» Order payment	
operations	
prov	Payment Request(order : Product Order, customer details : Customer Details)
reqd	Consumer payment handling(order : Product Order, customer details : Customer Details) : PaymentOfOrder
reqd	Payment completion(order : Product Order, customer details : Customer Details, payment completeion : PaymentCompletion)

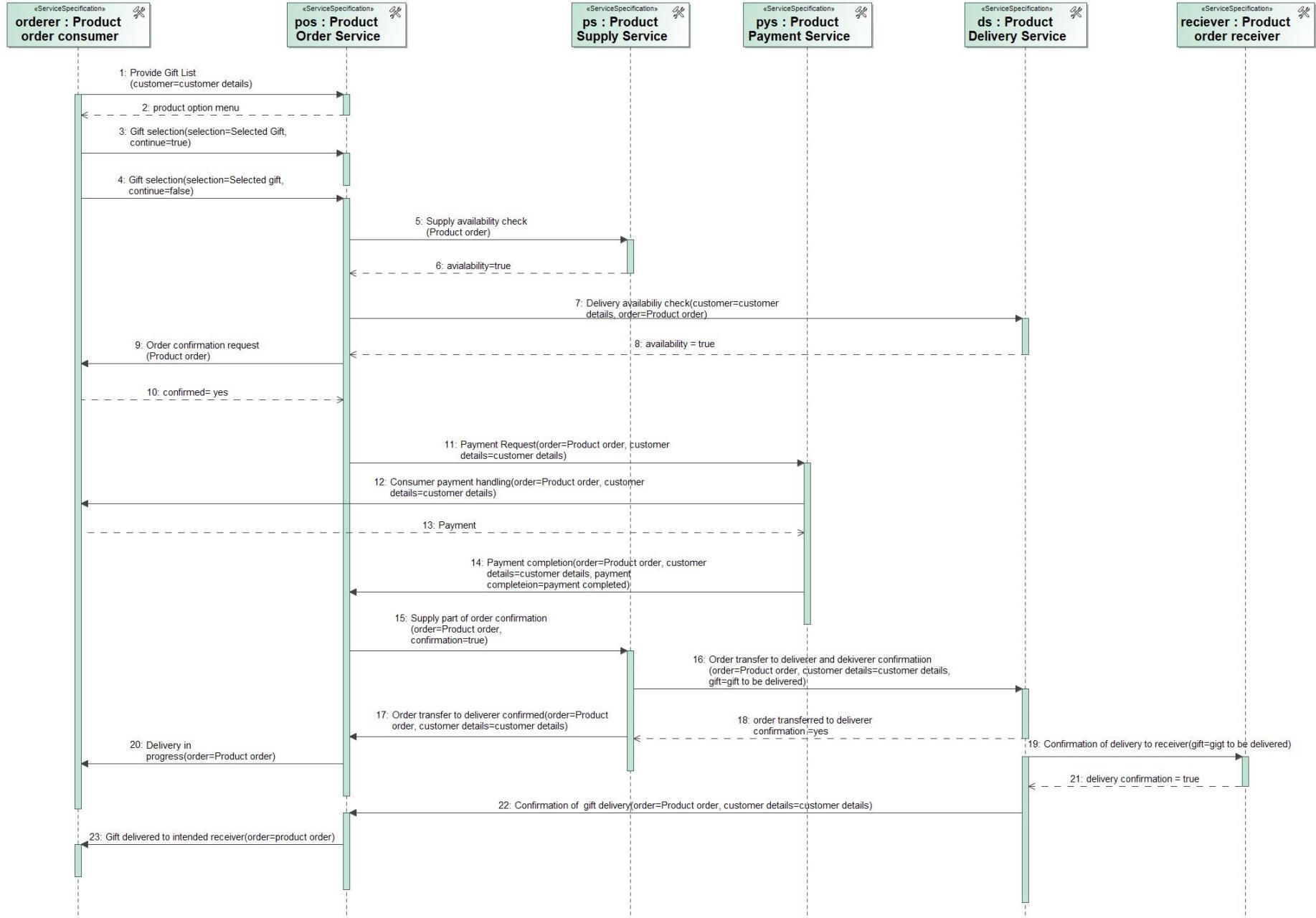
«ServiceInterface» Supply	
operations	
prov	Supply availability check(order : Product Order) : Supply Availability
prov	Supply part of order confirmation(order : Product Order, confirmation : Supply confirmation)
reqd	Confirmation of transfer be delivery()
reqd	Order transfer to deliverer and dekiverer confirmation(order : Product Order, customer details : Customer Details, gift : GiftToBeDelivered) : OrderTransferredToDeliverer
reqd	Order transfer to deliverer confirmed(order : Product Order, customer details : Customer Details)

- Service Specifications & Service Methods
- Provided & Required

A Possible Configuration

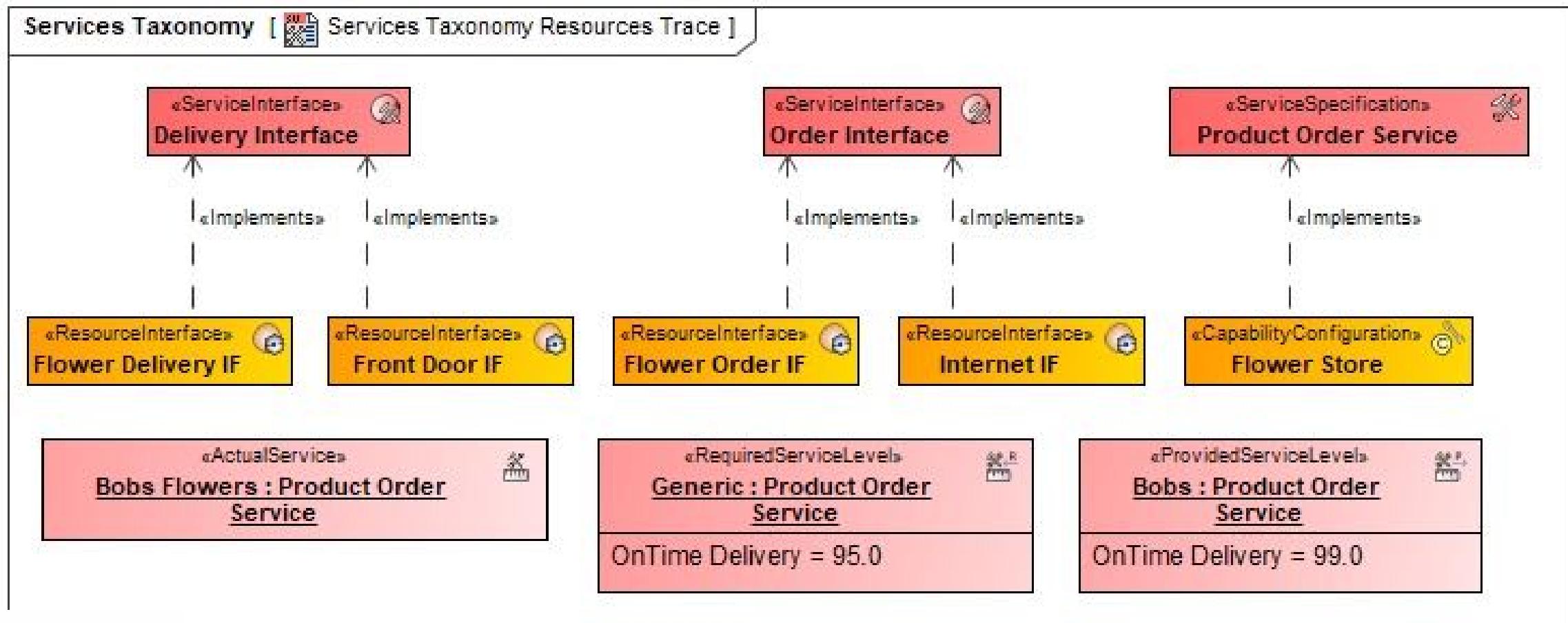


A Sequence Diagram



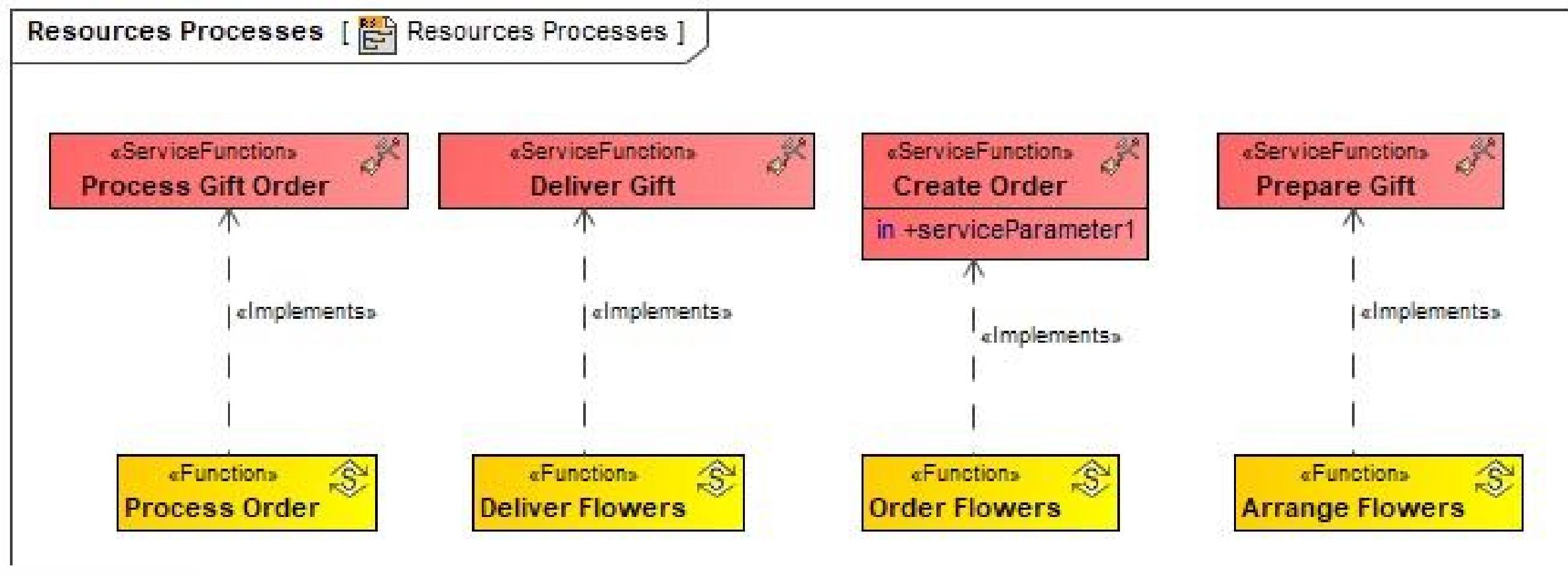


- Defines traceability to implementing resources
- Also defines required service performance





- Defined service processes and implementing processes



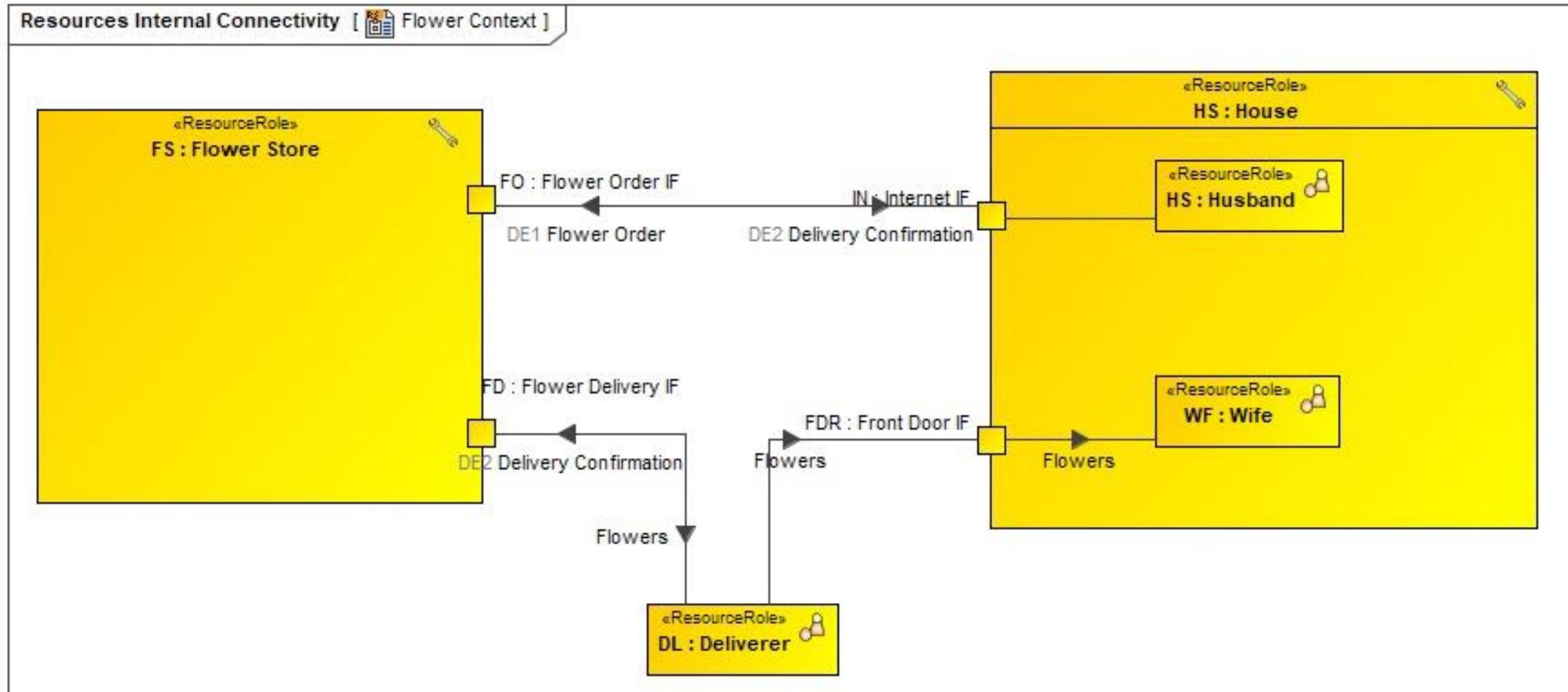


- Roadmap provides an overview of how a service specification changes over time.
- Shows the combination of several service specifications mapped against a timeline.

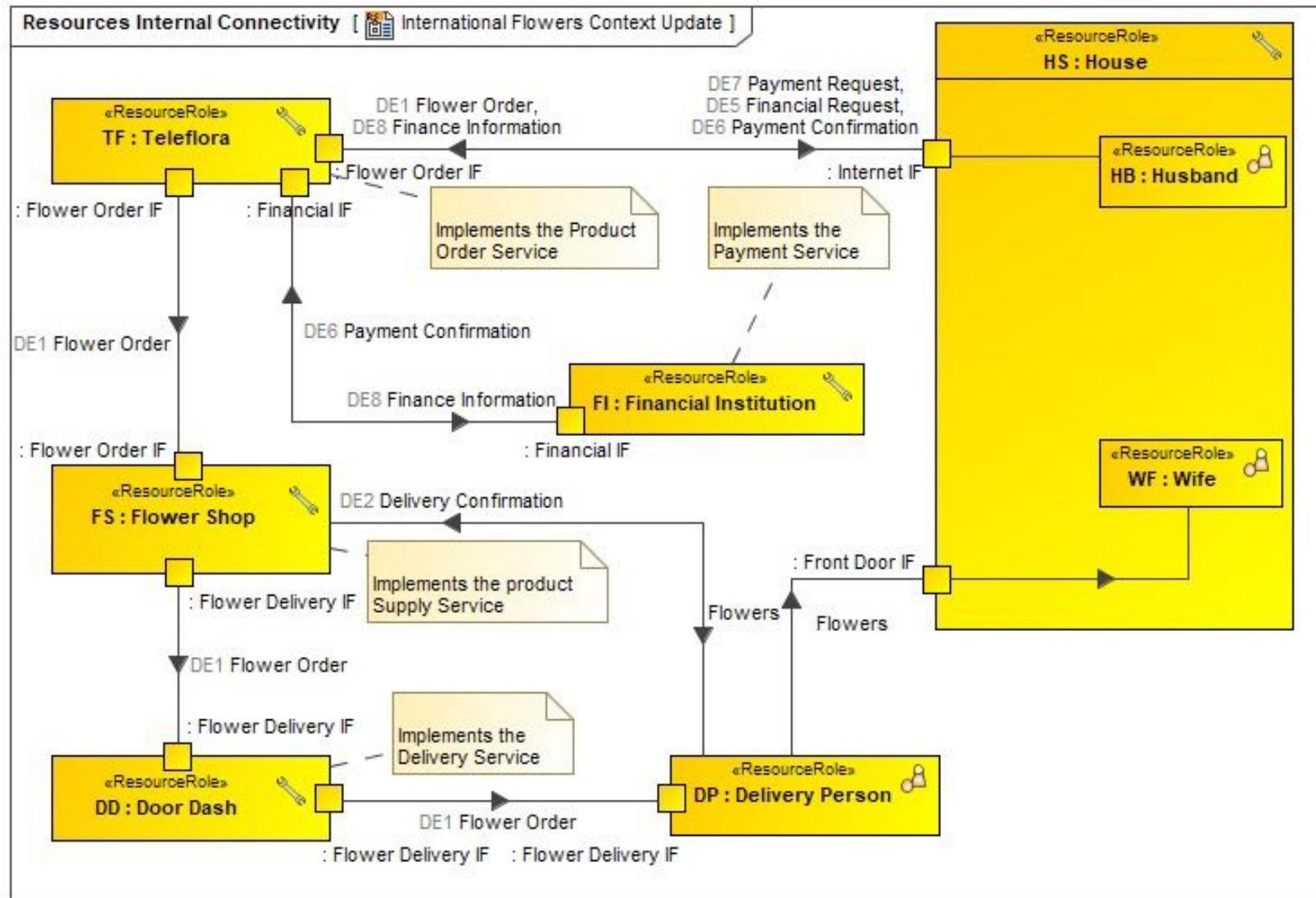
Version of Configuration	2020												2021			
	October-December												January-March			
	November			December			January			February						
Bob's Flowers Order	...	20.11.22...	20.11.29...	20.12.6-2...	20.12.13...	20.12.20...	20.12.27...	21.1.3-21...	21.1.10-2...	21.1.17-2...	21.1.24-2...	21.1.31-2...	21.2.7-21...	21.2.14-2...		
Bob's Flowers Payment		Product Order Service														
Bob's Flowers Supply		Payment Service														
Bob's Flowers Delivery		Product Supply Service														
Bob's Flowers Character Delivery		Delivery Service													Character Delivery	



- A Single Entity Implements all Services
- Requestor initiates service in person, knows providers



Complex Implementation



- Multiple systems and people implement the services.
- Door Dash even outsources final delivery to a person
- Service requestor does not know or care who will deliver each service



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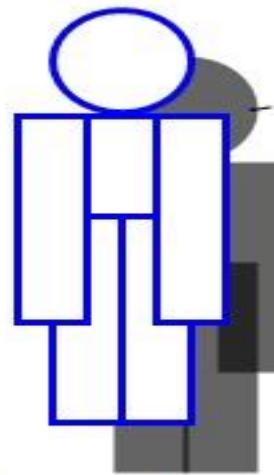
Conclusions



- Services are a misunderstood part of DoDAF/MODAF/UAF
- UAF Services “specify” the value provided by a service implementation and NOT how it is implemented.



Questions and Answers



Speaker

Thanks for your attention!



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