



31st Annual **INCOSE**
international symposium
virtual event
July 17 - 22, 2021



An Elaboration of Service Views within the UAF



Presenters

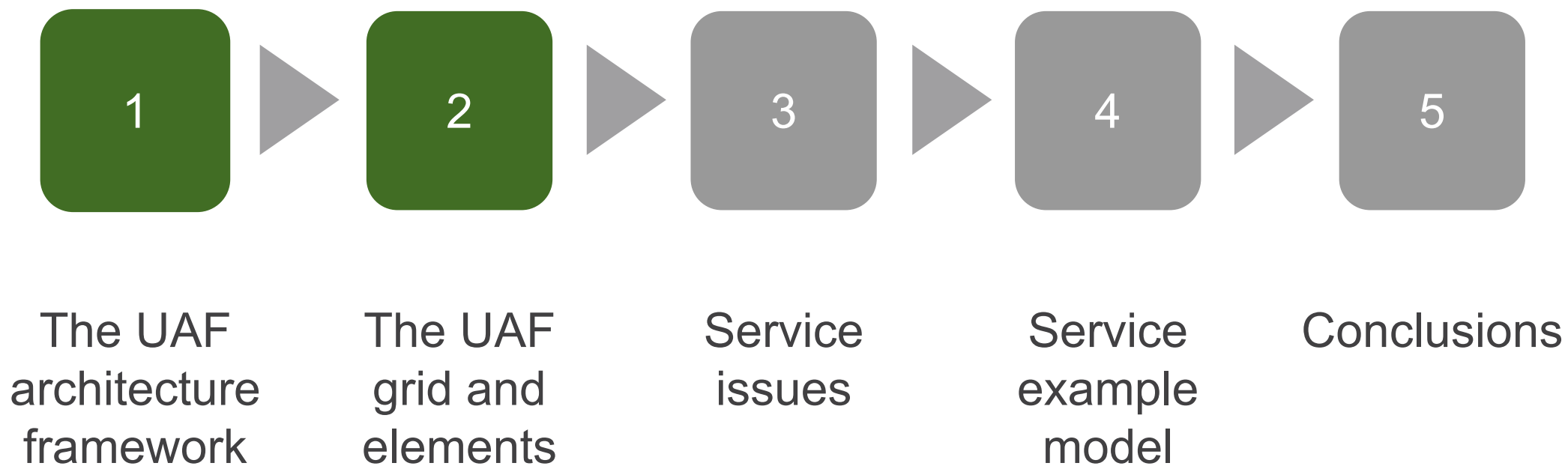
- Matthew Hause,
Principal
System Security Innovation
– MHause@SystemXI.com



- Lars-Olof Kihlström,
Principal Consultant
Syntell AB
– Lars-Olof.kihlstrom@syntell.se



Agenda





- Looking at the architecture of an enterprise in a grid was originally defined by Zachmann.
- The importance of aspects such as What needs to be done, How and Why and When were used in his grid but has an even older use.

I KEEP six honest serving-men
(They taught me all I knew);
Their names are What and Why and
When
And How and Where and Who.
I send them over land and sea,
I send them east and west;
But after they have worked for me,
I give them all a rest.

The Elephant's Child
Rudyard Kipling



Standard means of expression – model kinds

		Taxonomy	Structure & Connectivity	Behavior	Information	Parameters	Constraints	Roadmap	Traceability	
Different Domains	Strategic	Understand enterprise context				Data in all forms of Systems and re organizations	defining and deployment		As-Is To-Be Planning Continuous Availability	Traceability across all levels
	Operational	Understand the Software					Operational/ Logical Flow			
	Services	Identify Services					Service behavior and capabilities			
	Personnel & Resources	Understand constituent people								
	Security	Compliance					Security Analysis			
	Projects	Understand development					Development milestones			
	Standards	Standards					Compliance			
		Requirements								

	Taxonomy Tx	Structure Sr	Connectivity Cn	Processes Pr	States St	Interaction Scenarios Is	Information If	Parameters Pm	Constraints Ct	Roadmap Rm	Traceability Tr
Metadata Md	Metadata Taxonomy Md-Tx	Architecture Viewpoints ^a Md-Sr	Metadata Connectivity Md-Cn	Metadata Processes ^a Md-Pr	-	-	Conceptual Data Model,	Environment Pm-En	Metadata Constraints ^a Md-Ct		Metadata Traceability Md-Tr
Strategic St	Strategic Taxonomy St-Tx	Strategic Structure St-Sr	Strategic Connectivity St-Cn	-	Strategic States St-St	-			Strategic Constraints St-Ct	Strategic Deployment, St-Rm Stategic Phasing St-Rm	Strategic Traceability St-Tr
Operational Op	Operational Taxonomy Op-Tx	Operational Structure Op-Sr	Operational Connectivity Op-Cn	Operational Processes Op-Pr	Operational States Op-St	Operational Interaction Scenarios Op-Is			Operational Constraints Op-Ct	-	-
Services Sv	Service Taxonomy Sv-Tx	Service Structure Sv-Sr	Service Connectivity Sv-Cn	Service Processes Sv-Pr	Service States Sv-St	Service Interaction Scenarios Sv-Is			Service Constraints Sv-Ct	Service Roadmap Sv-Rm	Service Traceability Sv-Tr
Personnel Pr	Personnel Taxonomy Pr-Tx	Personnel Structure Pr-Sr	Personnel Connectivity Pr-Cn	Personnel Processes Pr-Pr	Personnel States Pr-St	Personnel Interaction Scenarios Pr-Is	Logical Data Model,	Measurements Pm-Me	Competence, Drivers, Performance Pr-Ct	Personnel Availability, Personnel Evolution, Personnel Forecast Pr-Rm	Personnel Traceability Pr-Tr
Resources Rs	Resource Taxonomy Rs-Tx	Resource Structure Rs-Sr	Resource Connectivity Rs-Cn	Resource Processes Rs-Pr	Resource States Rs-St	Resource Interaction Scenarios Rs-Is	Physical schema, real world results		Resource Constraints Rs-Ct	Resource evolution, Resource forecast Rs-Rm	Resource Traceability Rs-Tr
Security Sc	Security Taxonomy Sc-Tx	Security Structure Sc-Sr	Security Connectivity Sc-Cn	Security Processes Sc-Pr	-	-			Security Constraints Sc-Ct	-	-
Projects Pj	Project Taxonomy Pj-Tx	Project Structure Pj-Sr	Project Connectivity Pj-Cn	-	-	-			-	Project Roadmap Pj-Rm	Project Traceability Pj-Tr
Standards Sd	Standard Taxonomy Sd-Tx	Standards Structure Sd-Sr	-	-	-	-			-	Standards Roadmap Sr-Rm	Standards Traceability Sr-Tr
Actuals Resources Ar		Actual Resources Structure, Ar-Sr	Actual Resources Connectivity, Ar-Cn	Simulation ^b					Parametric Execution/Evaluation ^b	-	-
Dictionary * Dc											
Summary & Overview SmOv											
Requirements Rq											



Agenda



The UAF
architecture
framework

The UAF
grid and
elements

Service
issues

Service
example
model

Conclusions

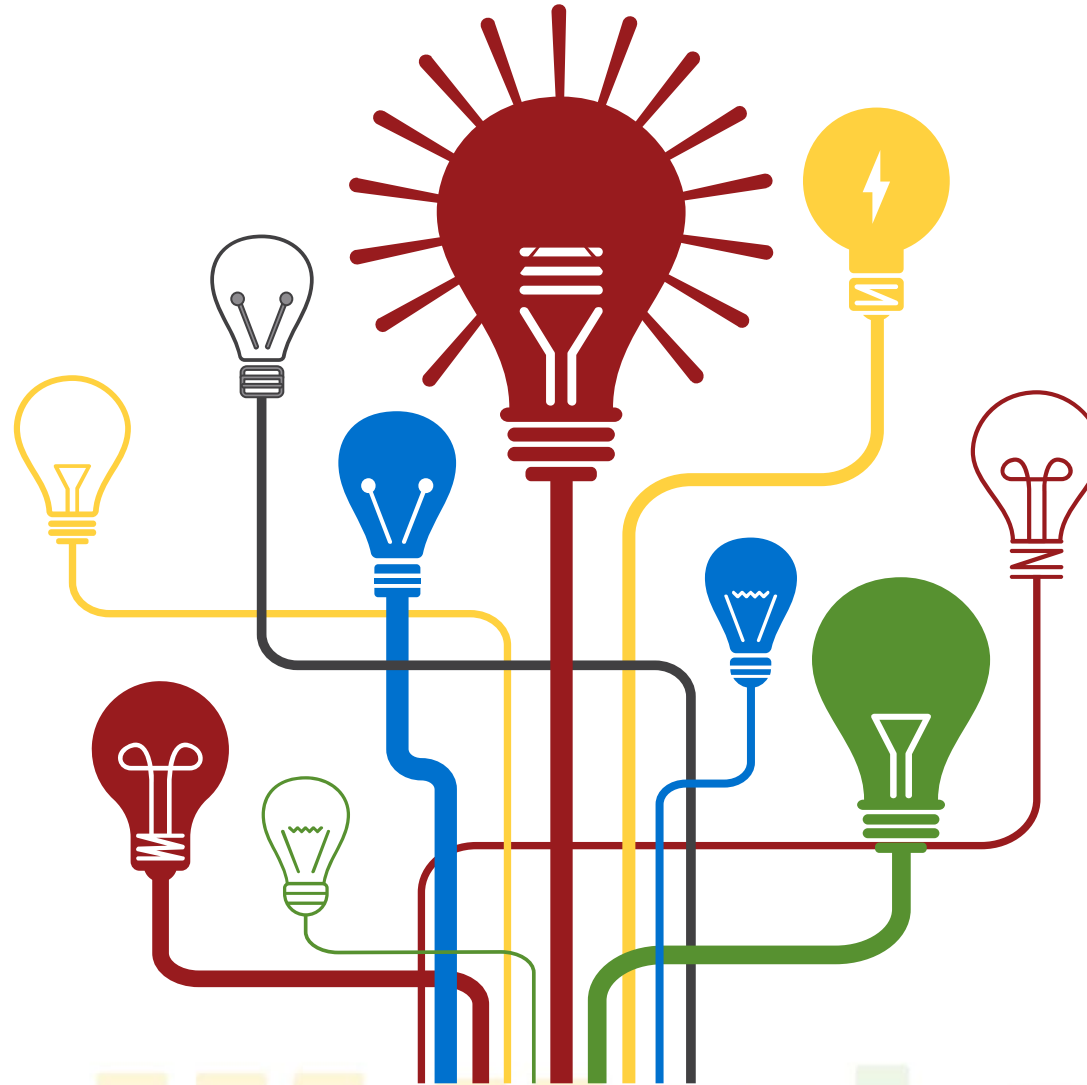


- The service concept entered the military architecture frameworks as part of as part of the NATO architecture framework 3.0 (NAF) as well as Ministry Of Defence Architecture Framework (MODAF) and later made a part of the Department of Defense Architecture Framework (DoDAF).
- It was intended to ensure the following:
 - The operational logic of an enterprise could be modified without impacting on the supporting systems provided the interfaces to the services were unchanged since the operations were consumers of services.
 - The resources supporting the enterprise could be modified as needed as long as the service interfaces provided to the operational layer was kept in place.
 - The open group has also looked at services and have defined them as a “logical representation of a repeatable business activity that has a specified outcome, a self-contained element that may contain other services and is considered as a “black-box” to consumer of the service.”



Is a service the
specification of a service
or the actual
implementation of the
service?

In order to fix this, UAF
Group renamed the
service element in the
service layer to
“ServiceSpecification”.

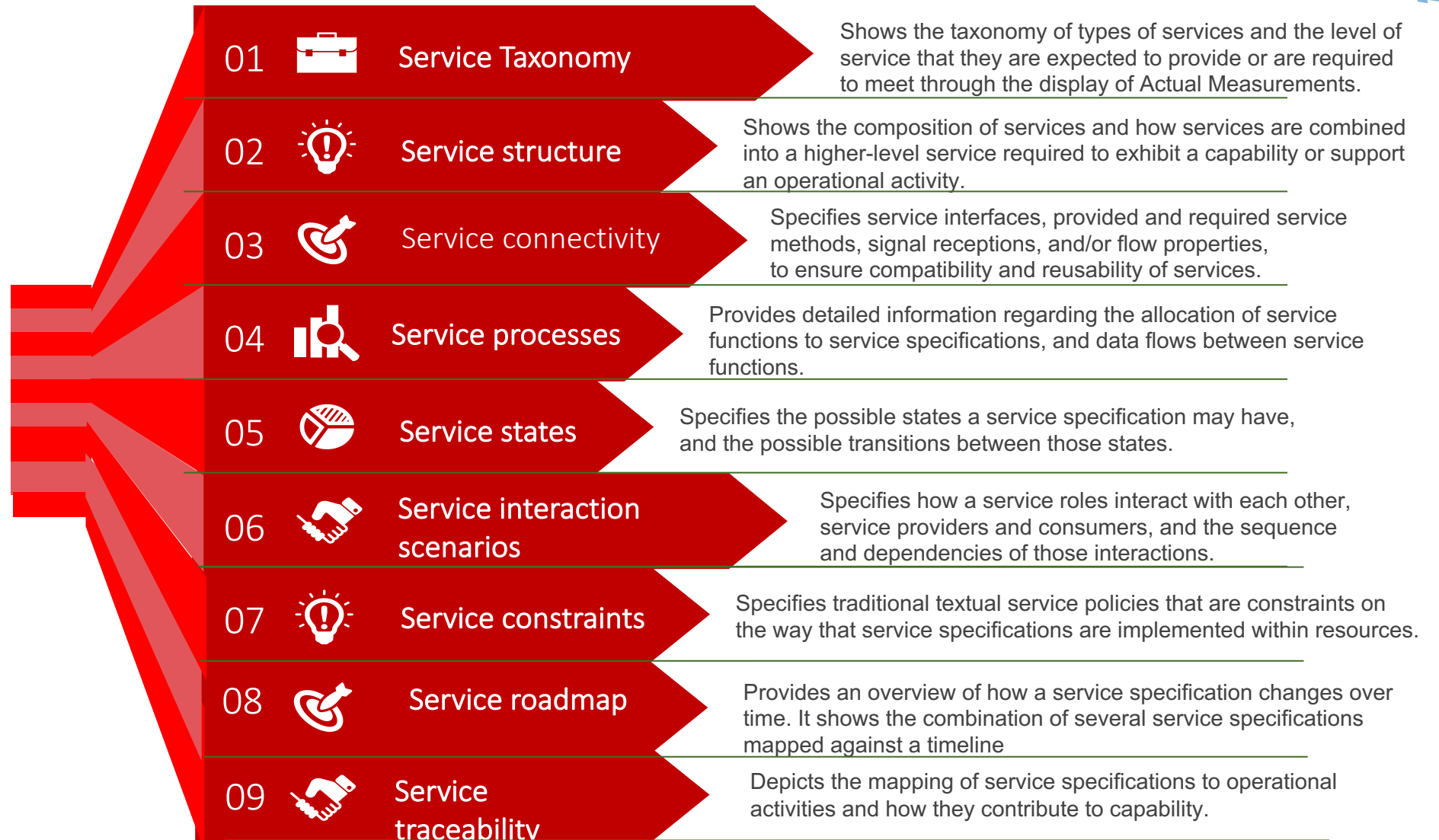


This still caused confusion
and was unique since the
word “specification” was not
used anywhere else in the
UAF to qualify elements.

In UAF version 1.2 several
additions to the service
layer will be introduced and
ServiceSpecification will be
renamed to Service.



Service views within the UAF





Agenda



The UAF
architecture
framework

The UAF
grid and
elements

Service
issues

Service
example
model

Conclusions

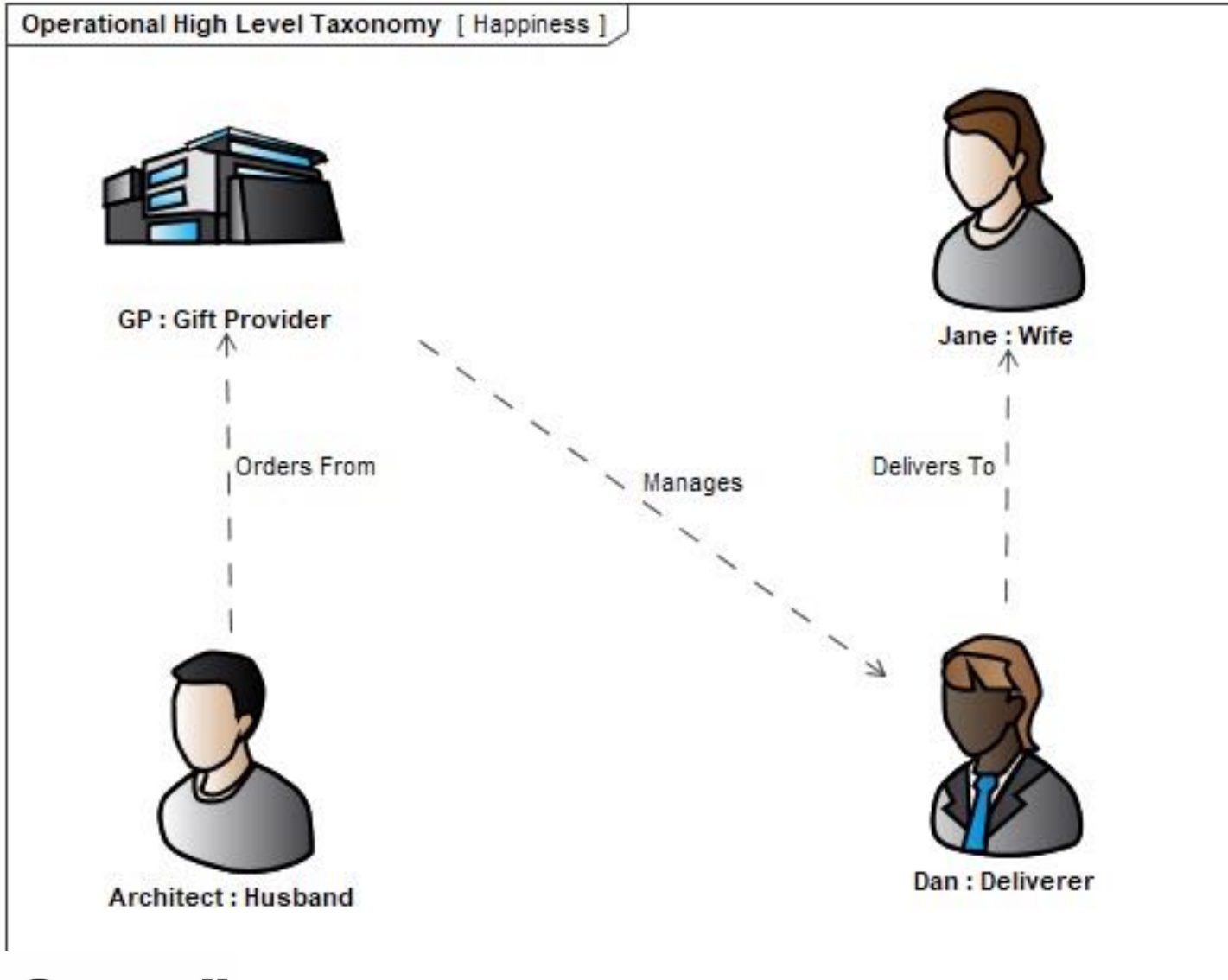


- A young enterprise architect notices that Valentine's Day is fast approaching and wants to do something that will make his wife feel happy and appreciated.
- Being a romantic person, he immediately starts to build a UAF model of the stakeholder wishes, requirements, and detailed views of what he calls the Happiness Enterprise.

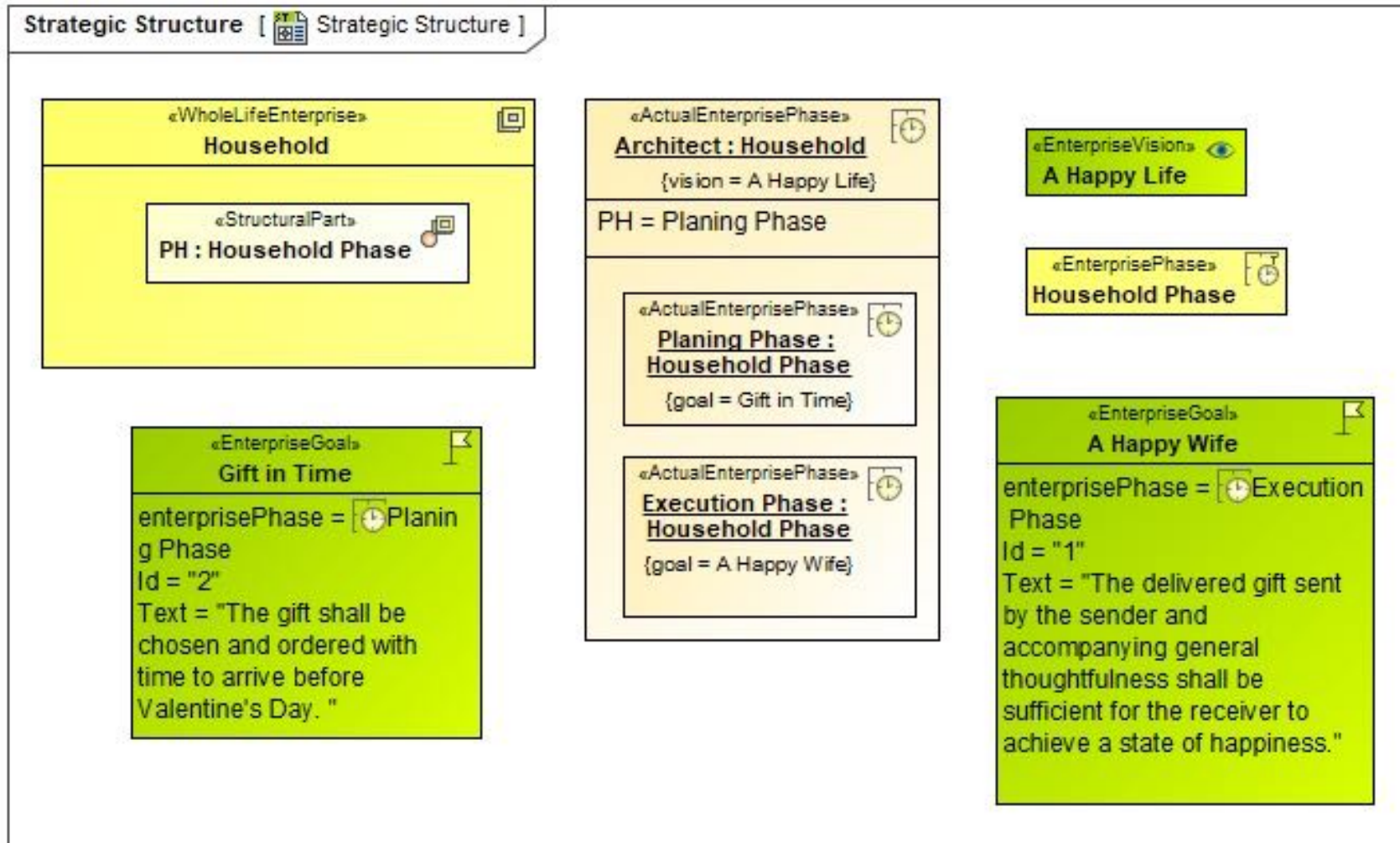
Happiness Formula



- Martin Seligman (2002) gave the world its first authentic formula for happiness: $H=S+C+V$, where
 - (H) stands for happiness. It is the sum of three factors:
 - one's genetic set-range for happiness (S),
 - their life circumstances (C), and
 - factors under their voluntary control (V).
 - There is a percentage allocation for each.
- Our engineer's actions will hopefully increase "V" for the engineer and his wife.



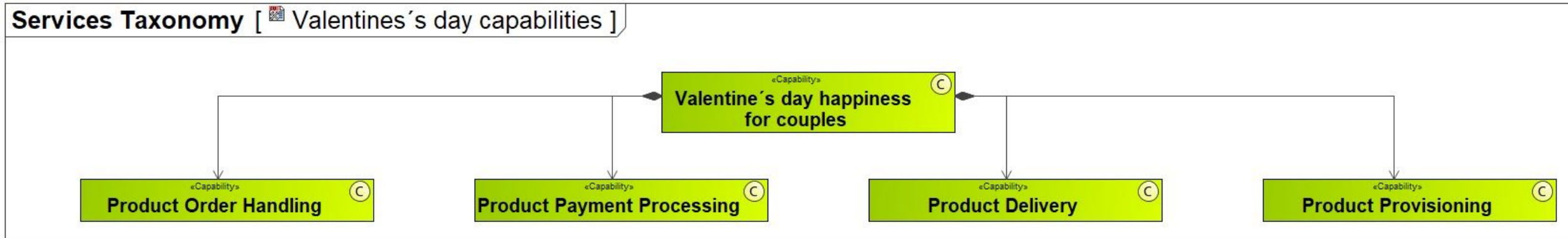
- Defines major concepts in the enterprise
- Also defines context and relationships



- Enterprise Goals and Visions define motivation.
- The whole life enterprise vision is a happy life.
- Phase I goal is to buy a gift in time
- Phase II goal is a happy wife.

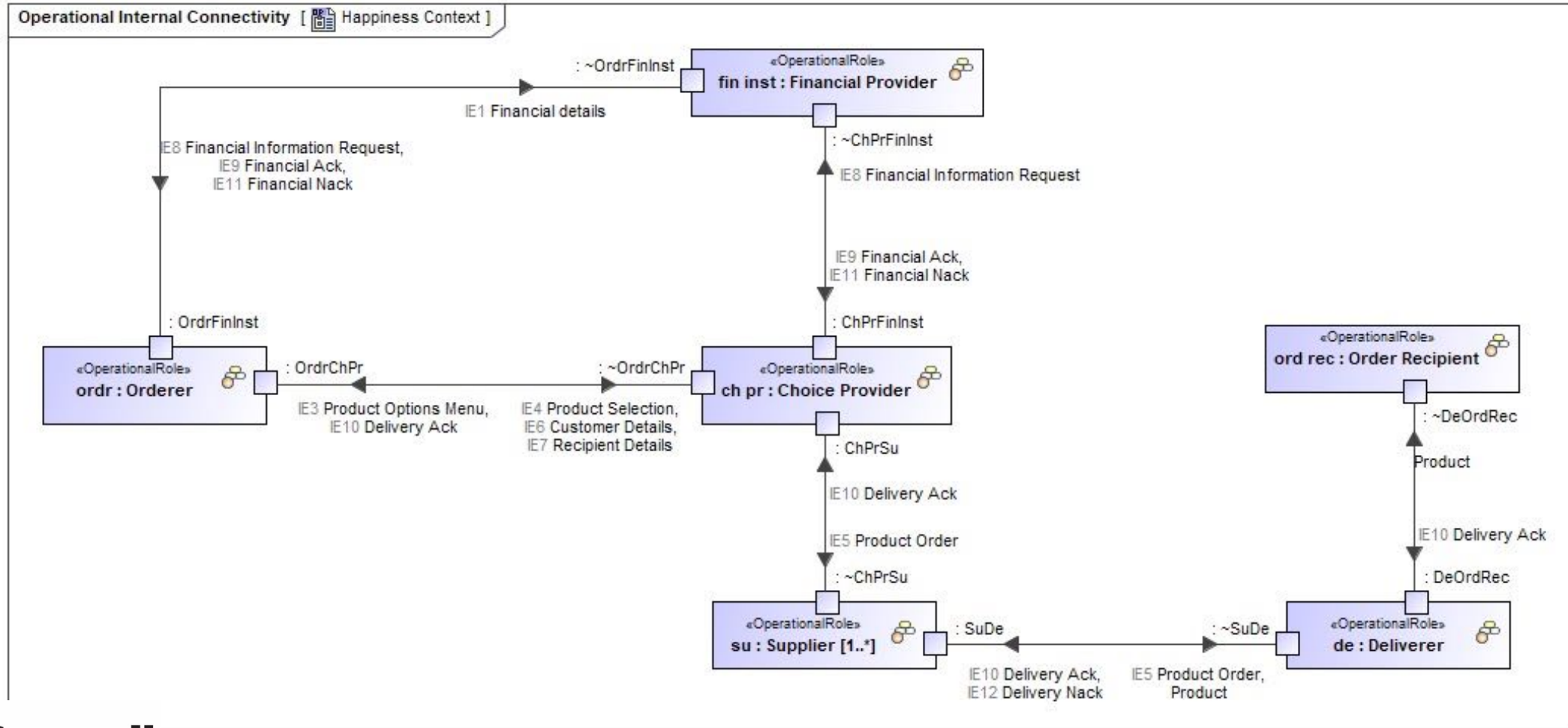


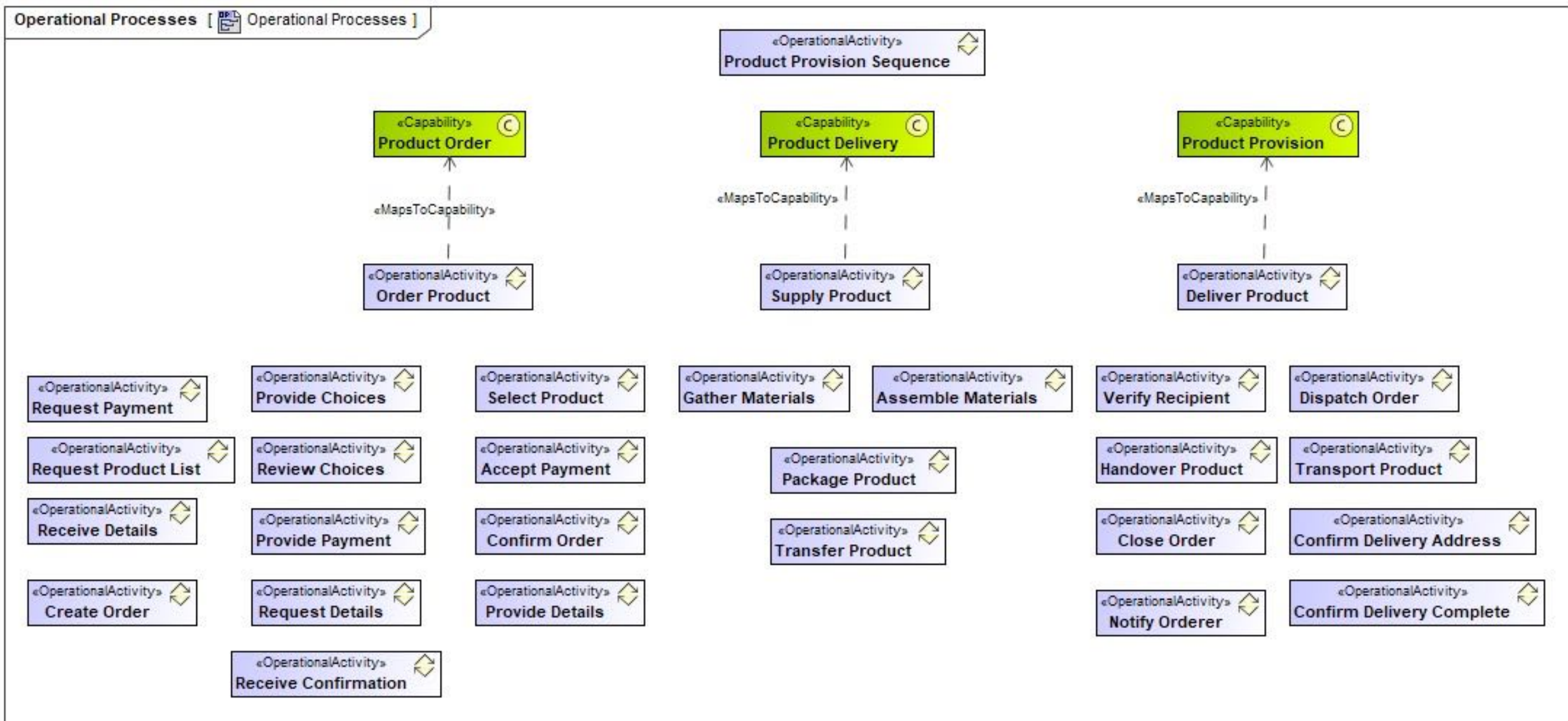
- Capabilities define the ability to achieve a desired effect

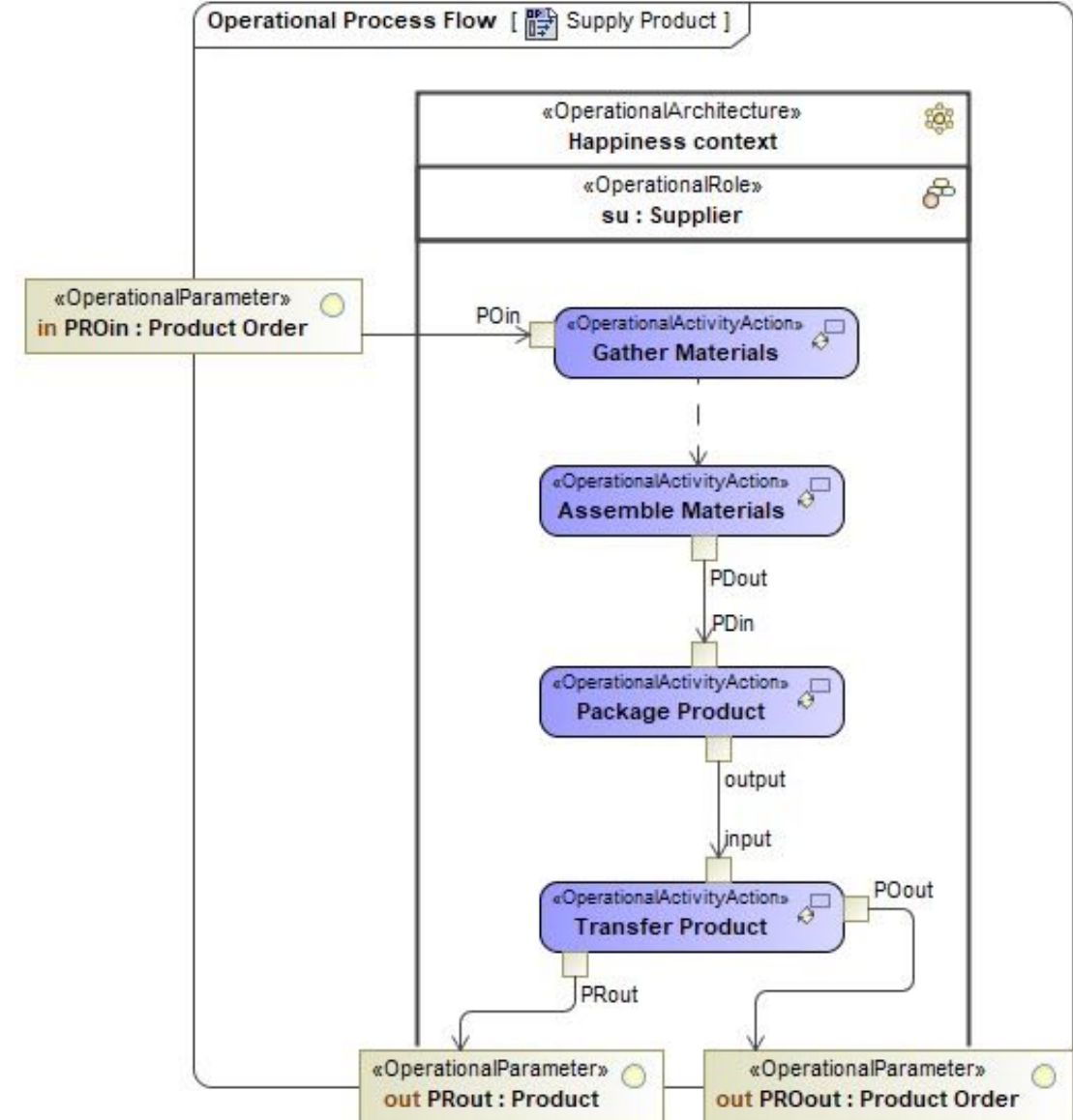
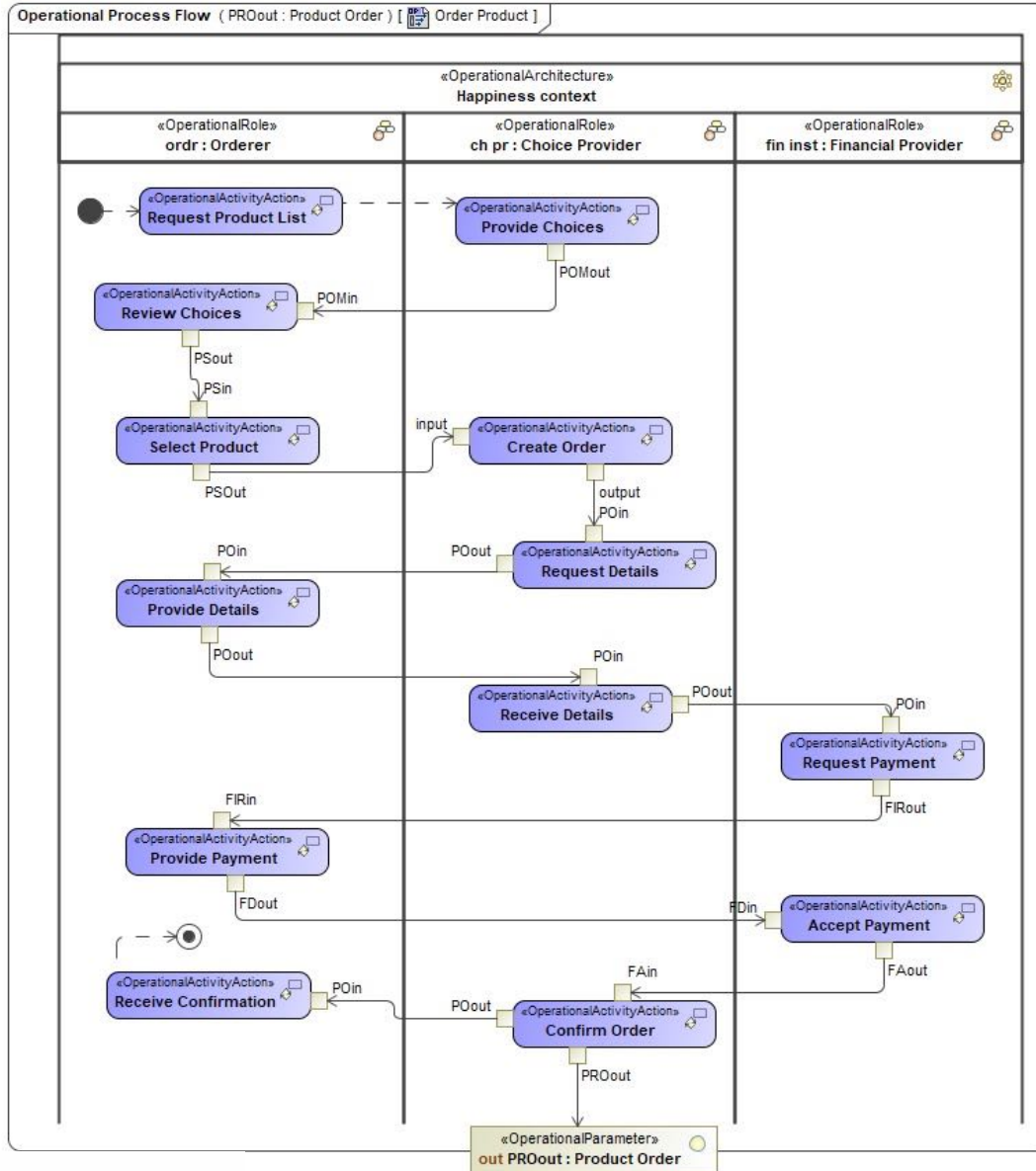


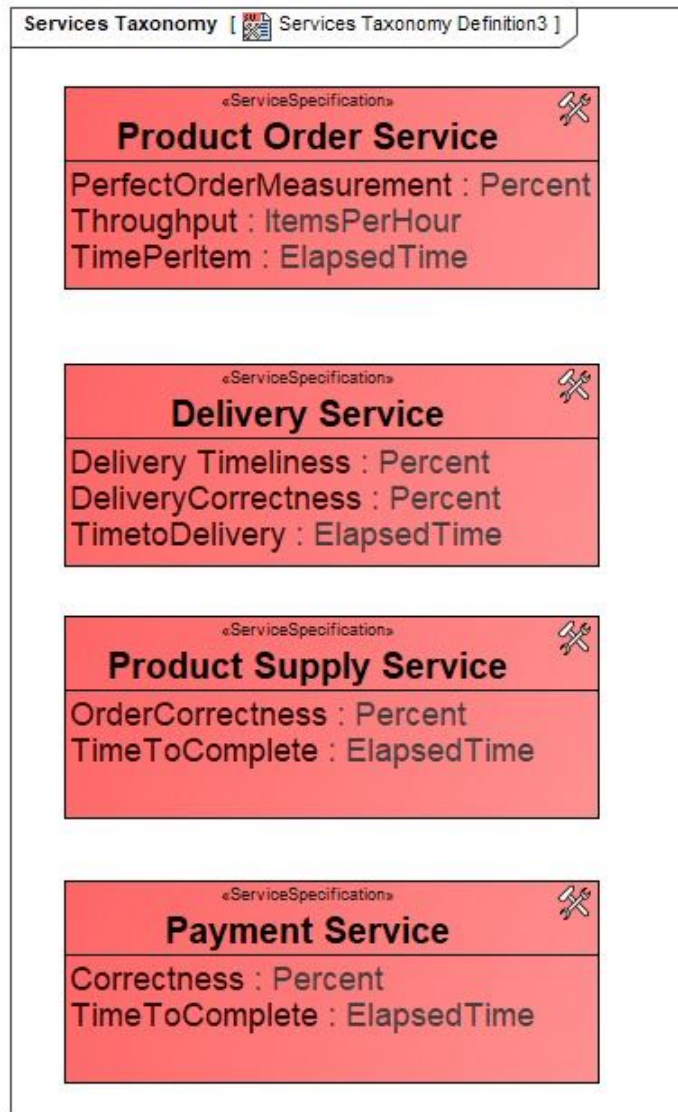


- Defines what needs to take place and NOT how
- Defines required interactions between performers
- Does not assume the existence of services to be consumed by operational activities


















- One can consider the introduction of an order service, a delivery service a supply service and a payment service.
- In order to determine the quality of these services a set of measurements can be created to assess quality.



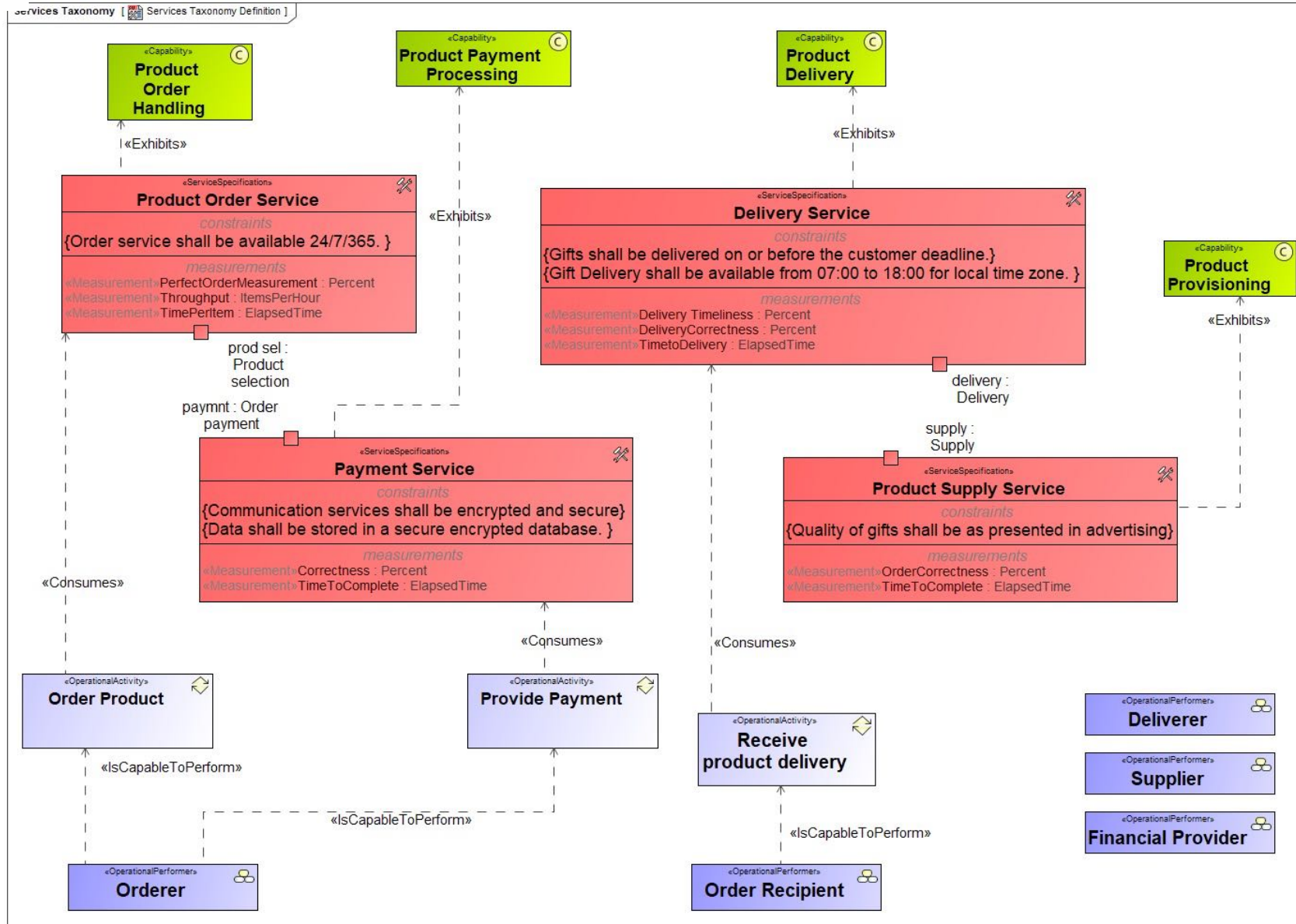
Services Taxonomy [ Services Taxonomy Actuals]			
<p>«RequiredServiceLevel» </p> <p>Required Order : Product Order Service</p> <p>PerfectOrderMeasurement : Percent = 95.0 Throughput : ItemsPerHour = 150.0 TimePerItem : ElapsedTime = 180.0</p>	<p>«RequiredServiceLevel» </p> <p>Required Payment : Payment Service</p> <p>Correctness : Percent = 99.99 TimeToComplete : ElapsedTime = 1.0</p>	<p>«RequiredServiceLevel» </p> <p>Required Supply : Product Supply Service</p> <p>OrderCorrectness : Percent = 99.9 TimeToComplete : ElapsedTime = 3600.0</p>	<p>«RequiredServiceLevel» </p> <p>Required Delivery : Delivery Service</p> <p>Delivery Timeliness : Percent = 98.0 DeliveryCorrectness : Percent = 98.8 TimetoDelivery : ElapsedTime = 3700.0</p>
<p>«ProvidedServiceLevel» </p> <p>Provided Order : Product Order Service</p> <p>PerfectOrderMeasurement : Percent = 99.0 Throughput : ItemsPerHour = 180.0 TimePerItem : ElapsedTime = 110.0</p>	<p>«ProvidedServiceLevel» </p> <p>Provided Payment : Payment Service</p> <p>Correctness : Percent = 99.99 TimeToComplete : ElapsedTime = 0.9</p>	<p>«ProvidedServiceLevel» </p> <p>Provided Supply : Product Supply Service</p> <p>OrderCorrectness : Percent = 99.99 TimeToComplete : ElapsedTime = 3400.0</p>	<p>«ProvidedServiceLevel» </p> <p>Provided Delivery : Delivery Service</p> <p>Delivery Timeliness : Percent = 99.0 DeliveryCorrectness : Percent = 97.0 TimetoDelivery : ElapsedTime = 3600.0</p>

- The required service levels set the levels required.
- The providers can indicate what they are able to accomplish with the service realization that they are offering.

What can these Service do?



- The consumer would access the product order service to decide on the gift to purchase.
- Possible suppliers would have submitted a list of what can be ordered from them to the service such that the service would be able to present these to actual customers.
- Once a selection has been made and address and time of delivery has been defined, the service would check to see that the selected supplier can deal with the order and that a delivery can be made.
- When this has been done, the service would hand over control to the payment service to finalize payment. Once this has been successfully completed, the payment service hands back control to the product order service that indicates completion of the order.
- The service issues a confirmation of delivery of gift if the consumer desires this to be done.



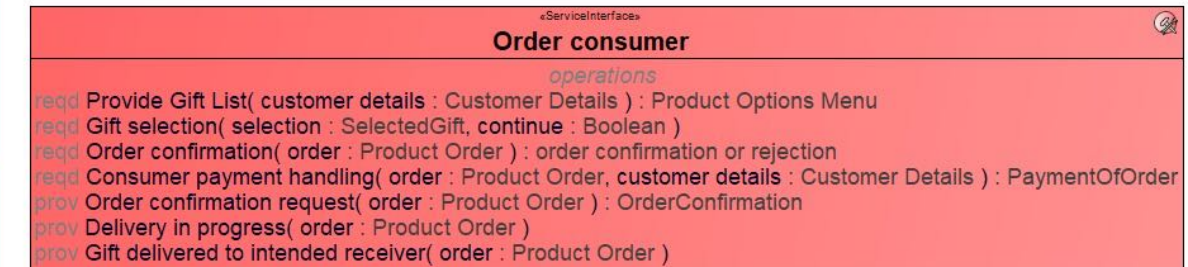
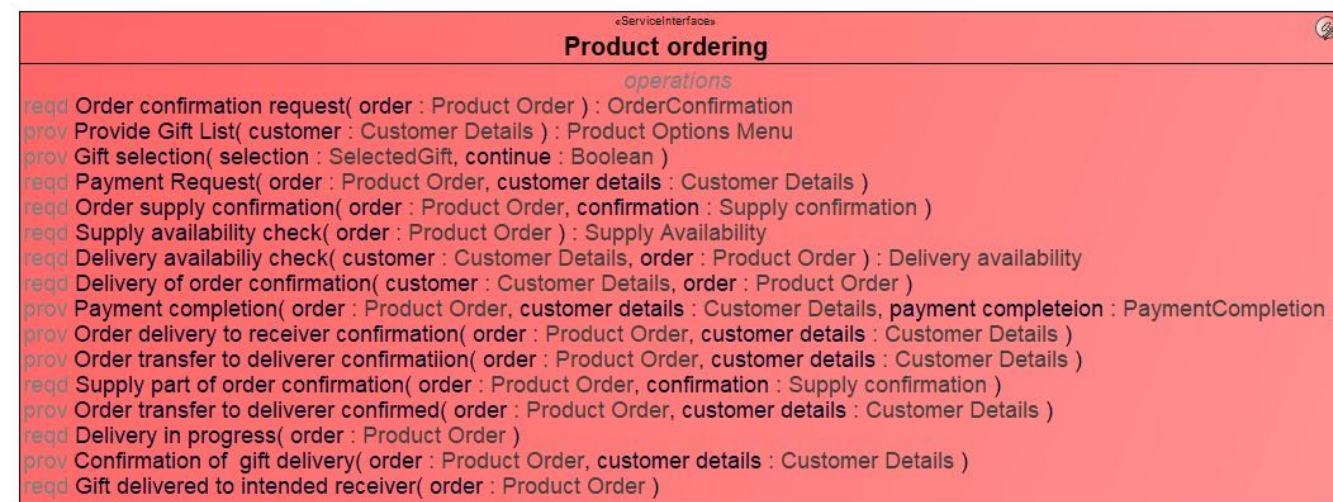
Trace Table

Legend		Model							
	Exhibits								
	Exhibits (Implied)								
		<div> <div>Services Taxonomy [Ser]</div> <div>Valentine's day happine</div> <div>Strategic Taxonomy Cap</div> <div>Create Happiness</div> <div>Product Delivery</div> <div>Product Order Handling</div> <div>Product Payment Proces</div> <div>Product Provisioning</div> </div>							
Services Taxonomy [Model::Services]				5		5	2	2	2
Character Delivery									
Happiness Service Architecture		6	1		5				
Product Delivery Service		3	1		2				
Product order consumer									
Product order receiver									
Product Order Service		3	1		2				
Product Payment Service		3	1		2				
Product Supply Service		3	1		2				



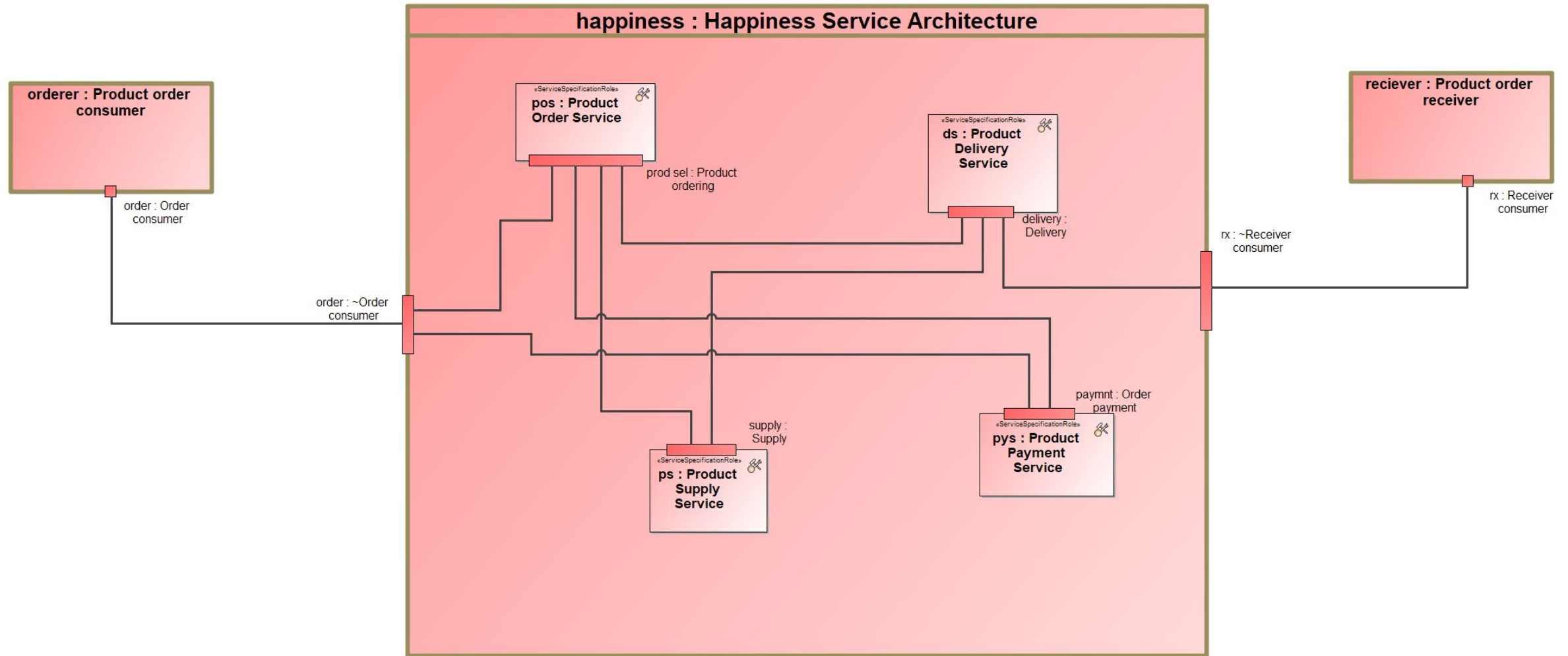
- Defines service policies that apply to implementations of service specifications.
- Specifies traditional textual service policies that constrain the way that service specifications are implemented.

#	Name	Rule Kind	Applies To	Rule Specification
1	Gift Quality	Constraint	 Product Supply Service	Quality of gifts shall be as presented in advertising
2	Availability	Constraint	 Delivery Service	Gift Delivery shall be available from 07:00 to 18:00 for local time zone.
3	Delivery Deadline	Contract	 Delivery Service	Gifts shall be delivered on or before the customer deadline.
4	Availability	Constraint	 Product Order Service	Order service shall be available 24/7/365.
5	Secure Comms	Constraint	 Payment Service	Communication services shall be encrypted and secure
6	Secure Data	Constraint	 Payment Service	Data shall be stored in a secure encrypted database.

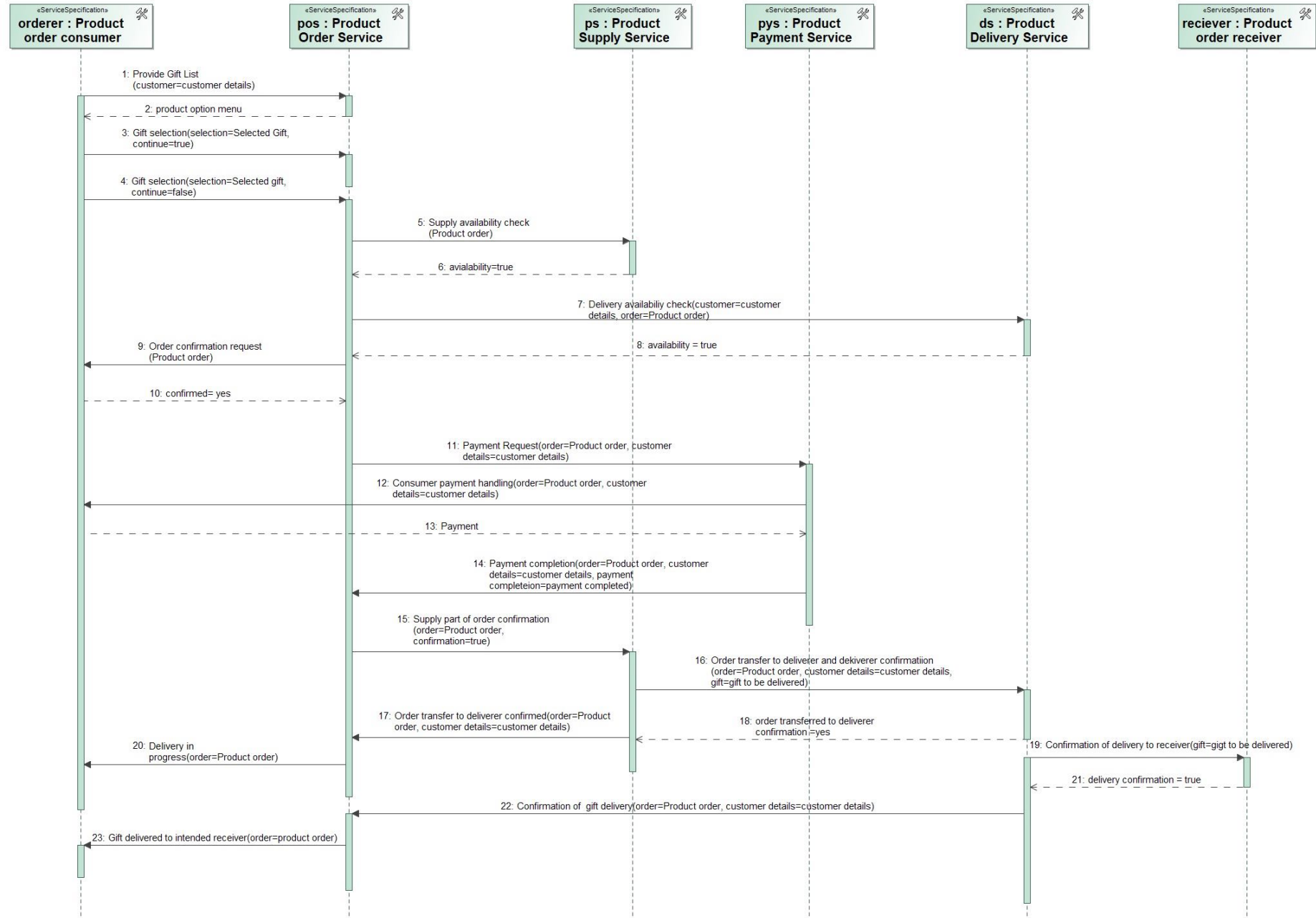


- Service Specifications & Service Methods
- Provided & Required

A Possible Configuration

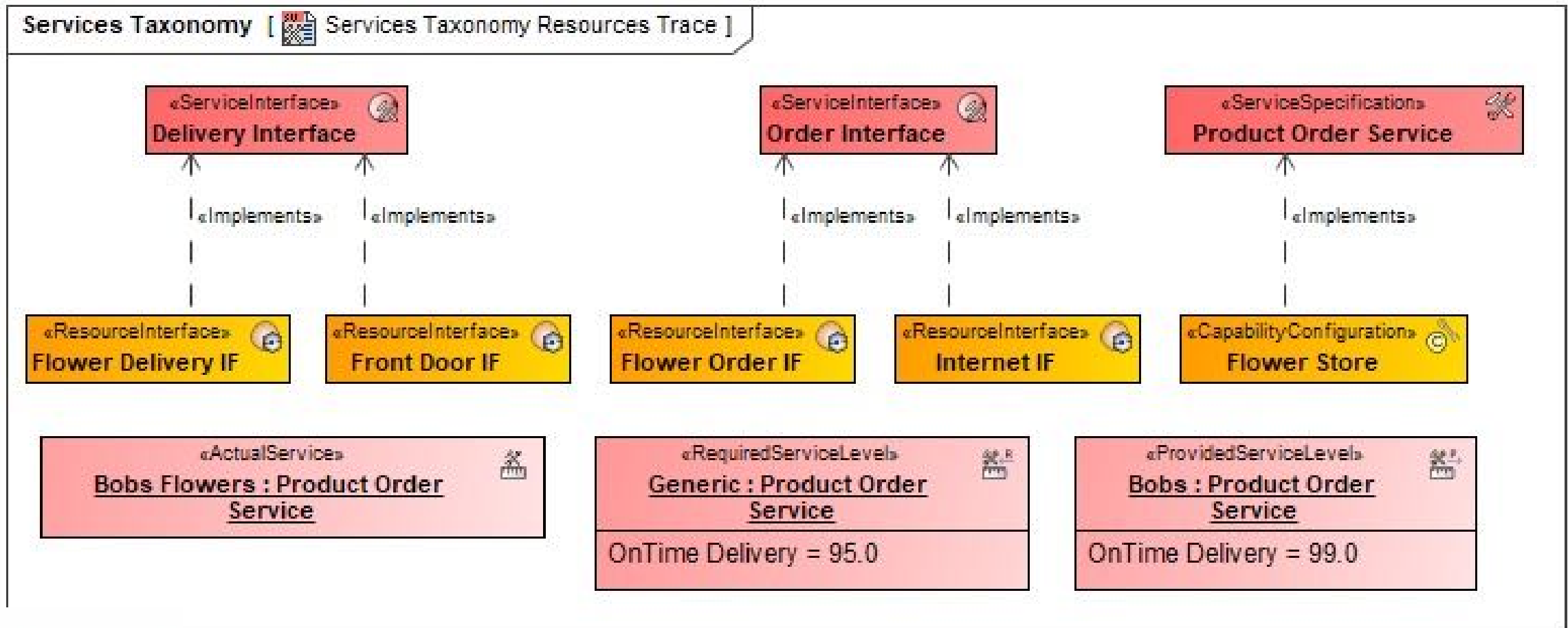


A Sequence Diagram



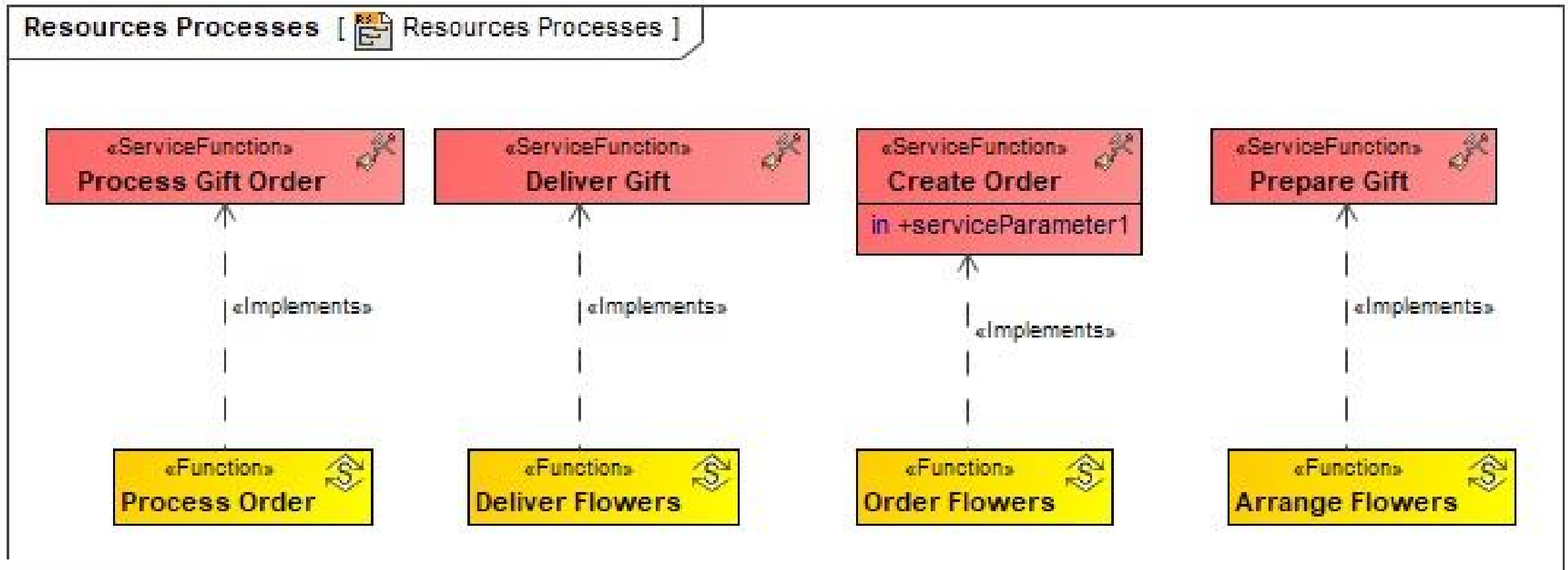


- Defines traceability to implementing resources
- Also defines required service performance



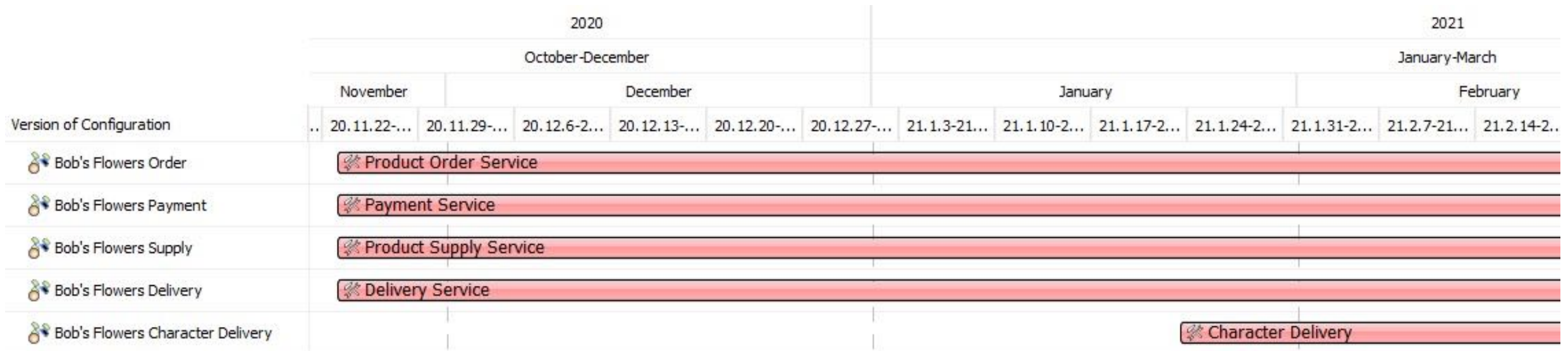


- Defined service processes and implementing processes





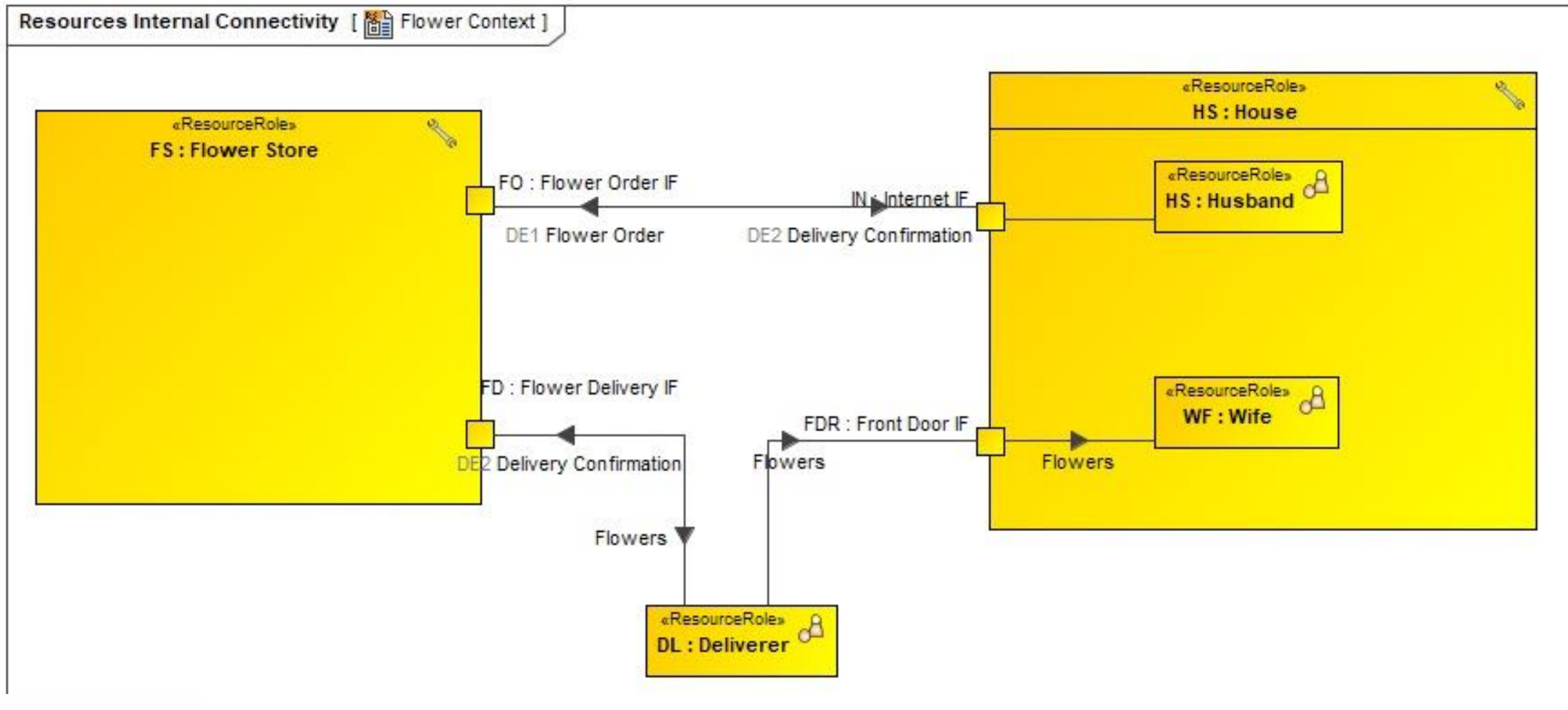
- Roadmap provides an overview of how a service specification changes over time.
- Shows the combination of several service specifications mapped against a timeline.

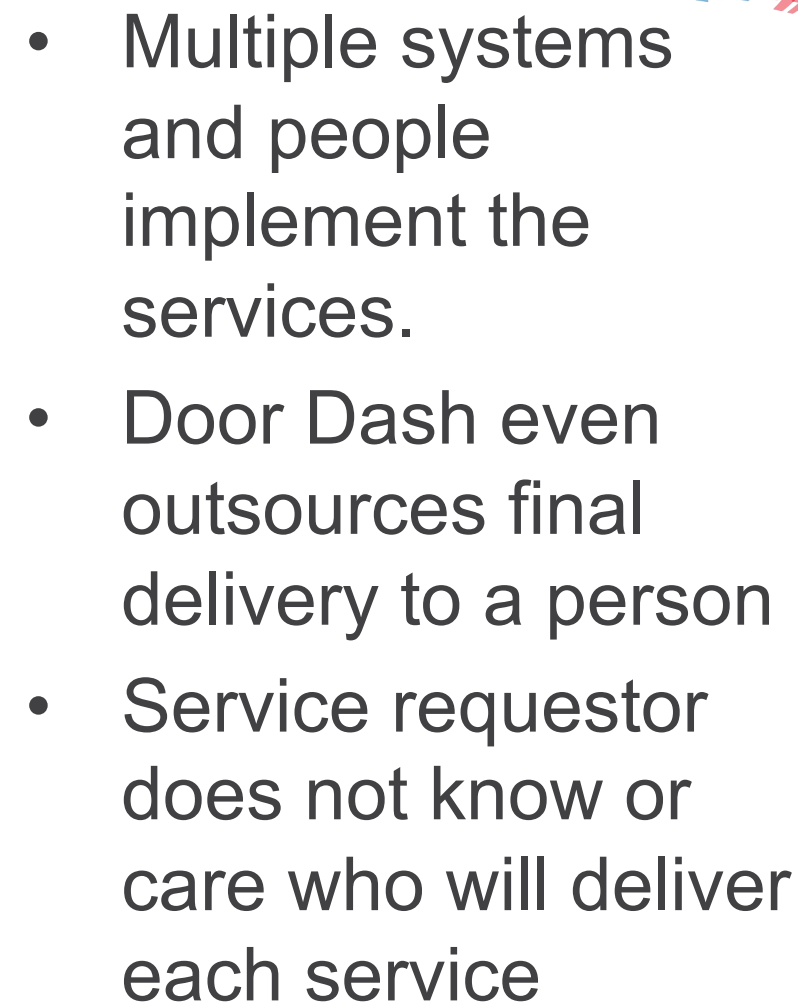


How? Service Providers



- A Single Entity Implements all Services
- Requestor initiates service in person, knows providers







Agenda



The UAF
architecture
framework

The UAF
grid and
elements

Service
issues

Service
example
model

Conclusions



- Services are a misunderstood part of DoDAF/MODAF/UAF
- UAF Services “specify” the value provided by a service implementation and NOT how it is implemented.



Questions and Answers





31st Annual **INCOSE**
international symposium

virtual event

July 17 - 22, 2021



www.incose.org/symp2021

www.incose.org/symp2021