



**32<sup>nd</sup>** Annual **INCOSE**  
international symposium

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# Controlling the Digital Engineering Ecosystem: An Elastic Model Governance Guide for the Digital Thread

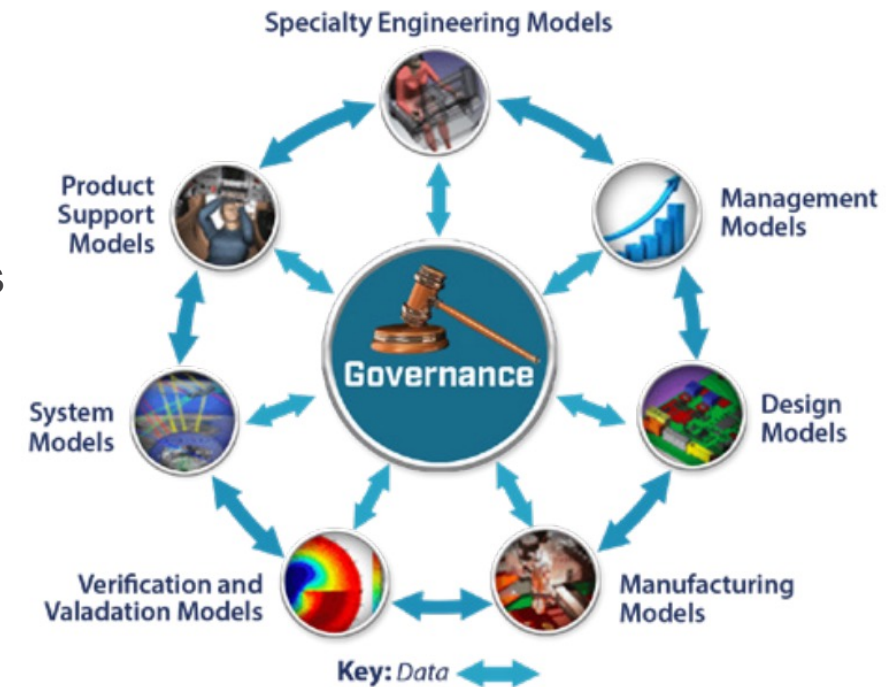
Dr. Heidi Davidz and Dr. Douglas Orellana, ManTech International Corporation



# Executive Summary

As Digital Engineering (DE) ecosystems proliferate, there is a need to robustly manage heterogeneous linked models and data across disciplines, cultures, and contractual boundaries. The Elastic Model Governance Guide includes:

- **GUIDANCE** – Model-based guidance with in-model work instructions
- **INTEGRATION** – Integration of the overall model governance system, DE Ecosystem (DEE) infrastructure, individual models, and composite models
- **PURPOSE** – Traceability of model purpose and resolution of technical debt
- **VALIDATION** – Automated validation for insight on compliance
- **FLEXIBILITY** – Customization for flexibility and tailoring (fleX-engineering™)

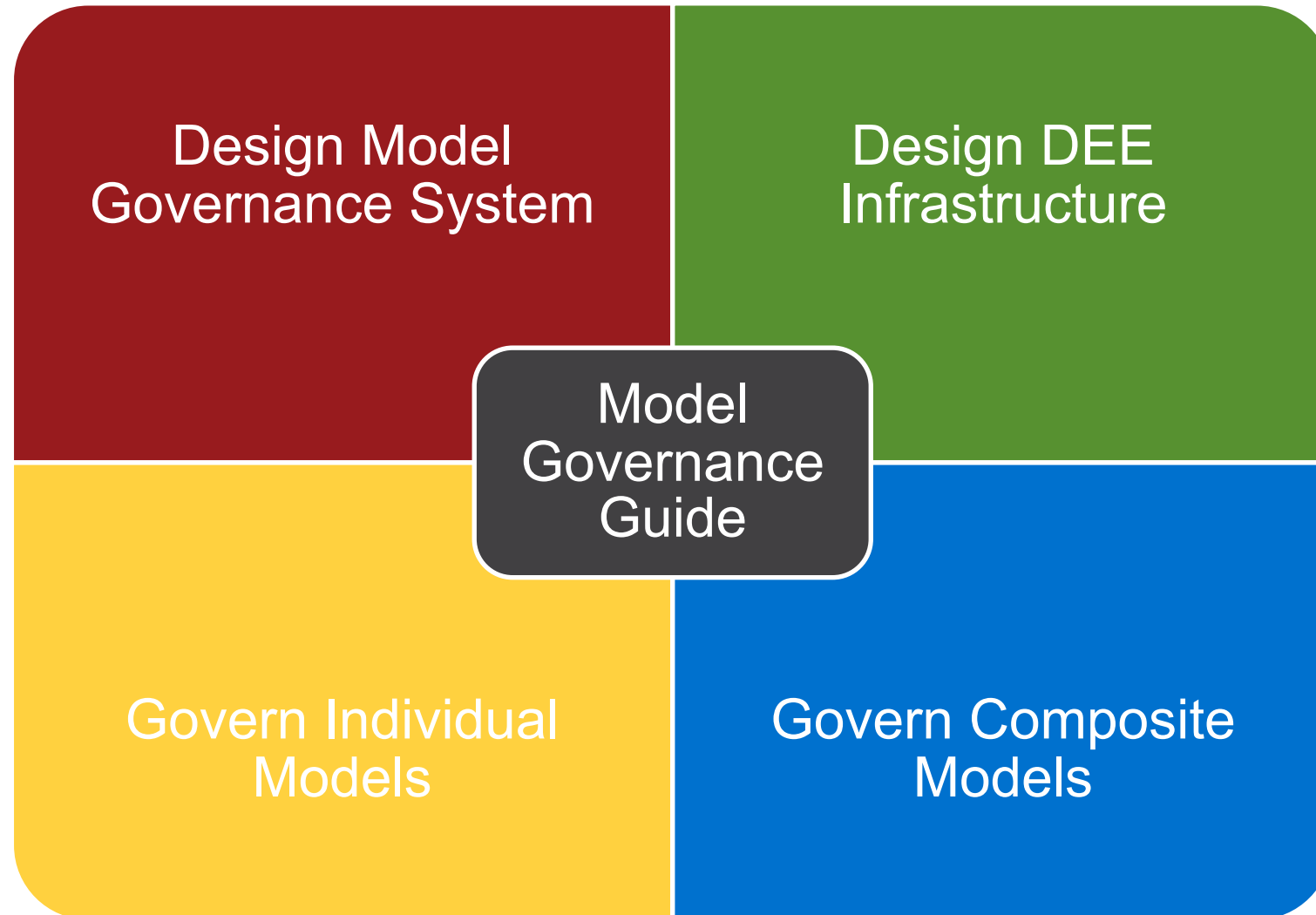


*Adaptation from graphic<sup>1</sup>*

Model Governance Enhances Value Delivered to Customers

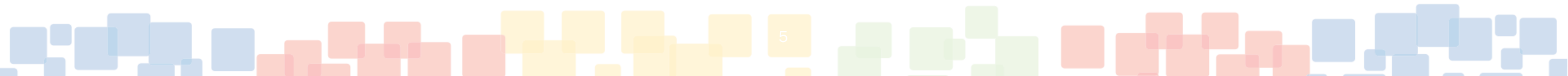


# Key Sections





# Agenda





# Model Governance Challenges



# Governance Challenges

Change  
Synchronization



Trust



Contractual  
Boundaries



Hidden  
Data



Model  
Heterogeneity



Large Teams



Accountability

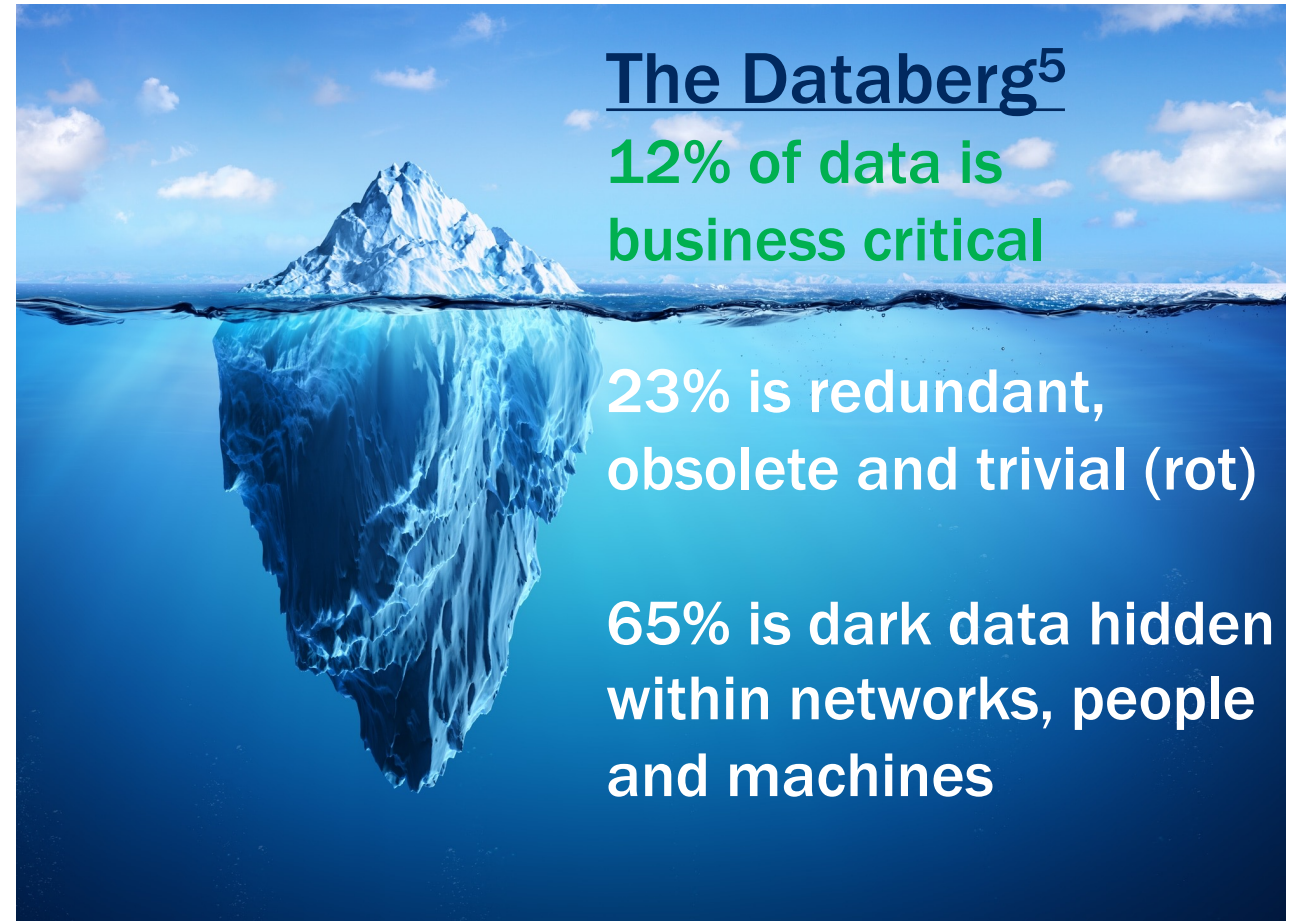






# Quantifying Need

- Scale of data and model generation with petabytes of data generated by low-cost, high-throughput technologies<sup>3</sup>
- Organizations score low on “Model Management” capabilities when assessed by the INCOSE Model-Based Capabilities matrix<sup>4</sup>
- SERC SE Survey cited “Model Management” as a significant area of improvement<sup>4</sup>



Model Governance is a Recognized Need

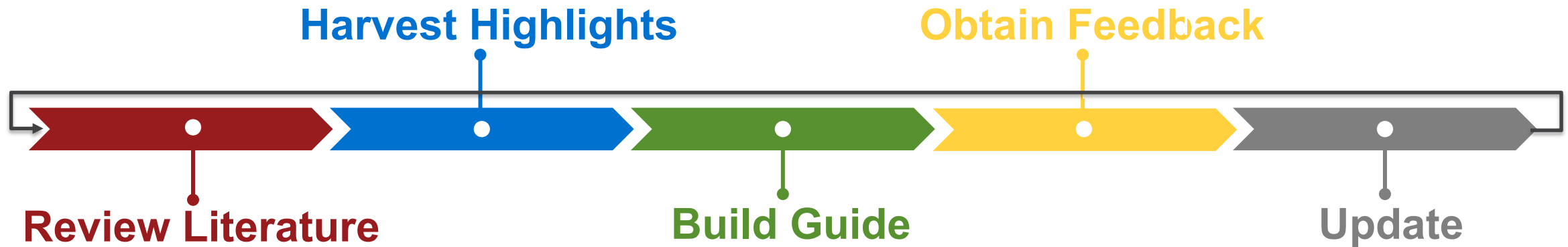




# ManTech Approach



# Methodology



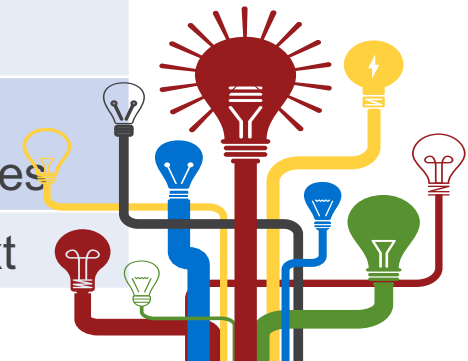
- Data management
- Model management
- Knowledge management
- Configuration management
- Data governance
- Dark data
- Digital curation
- Model curation
- Standards
- Elasticity
- Model validation

- Use model lifecycle and guidelines from NASA-STD-7009<sup>6,7</sup>
- Use considerations from International Council on Systems Engineering (INCOSE) model lifecycle management<sup>8</sup>, OpenMBEE<sup>9,10</sup>, Model Portfolio Management Guide<sup>11</sup>, Model-Based Capabilities Matrix<sup>12</sup>
- Include INCOSE configuration management insights<sup>13</sup>
- Involve ManTech Data Governance expertise<sup>14</sup>
- Incorporate digital curation<sup>15</sup>
- Include recommendations from model curation<sup>16,17</sup>
- Structure process to be flexible per DoDI 5000.0216 “Operation of the Adaptive Acquisition Framework”<sup>18</sup>, ManTech fleX-engineering™<sup>19</sup>
- Utilize established SysML model validation practices<sup>20</sup>

# Solution Features with Corresponding Value



Features	Value
Provide model-based <b>guidance</b> with in-model work instructions	Enhance <b>usability</b> and demonstrate model-based methods promoted
Establish explicit <b>governance</b> system	Ensure <b>veracity</b> of authoritative source of truth
Include <b>interacting</b> elements -- model governance system, DEE infrastructure, individual models, composite models	Improve <b>integration</b> , since elements can be referenced, linked, checked
Trace model <b>purpose</b> through needs addressed, questions answered, technical debt resolved	Establish <b>transparency</b> into system development status
Automate <b>validation</b> for insight on compliance	Enable synchronized data structuring for <b>analytics</b> applications to enhance outcomes
Structure for <b>customization</b>	Provides <b>flexibility</b> and tailoring for context





# Model Governance Guide


## Profile and Model

# Welcome and Navigation



[Content Diagram](#) [AA Instructions](#) [ [ManTech Model Governance Instructions](#) ]

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Limited Use License. You agree to use this [model](#) solely for building internal enterprise [model governance](#) according to the scope of the current ManTech Contract. Transfer or use of [model](#) outside of the organization shall not be permitted unless prior authorized approval has been given in writing for such use by ManTech Intelligent Systems Engineering organization.

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**ManTech Model Governance Guide**

This is an introductory landing page to provide instructions and quick [model](#) navigation.

**ManTech Model Governance Instructions**

The ManTech [Model Governance](#) Package has three parts:

- (1) Template for [Model Governance Plan](#).
- (2) [Model Governance Guide](#).
- (3) [Model Governance Profile](#).

The first is a template for a [Model Governance Plan](#) (MGP). It is intended as a starting point for customers to build their own, customized approach to [model governance](#).

This [model](#) is the second item, the [Model Governance Guide](#) (MGG), which one should reference for detailed instructions on how to populate the [Model Governance Plan](#).


The third item is the [Model Governance Profile](#), which includes validation rules and customizations for the governance approach described in the [Model Governance Guide](#). The [Model Governance Profile](#) should be a project usage by the [Model Governance Plan](#). (Item 3 is a project usage in Item 1. Item 2 is used as reference.)

**Model Governance Guide**

To use the ManTech [Model Governance Guide](#), follow the work instructions at "Work Instructions to Build [MGP](#)" to the right. To further explain the beginning steps:

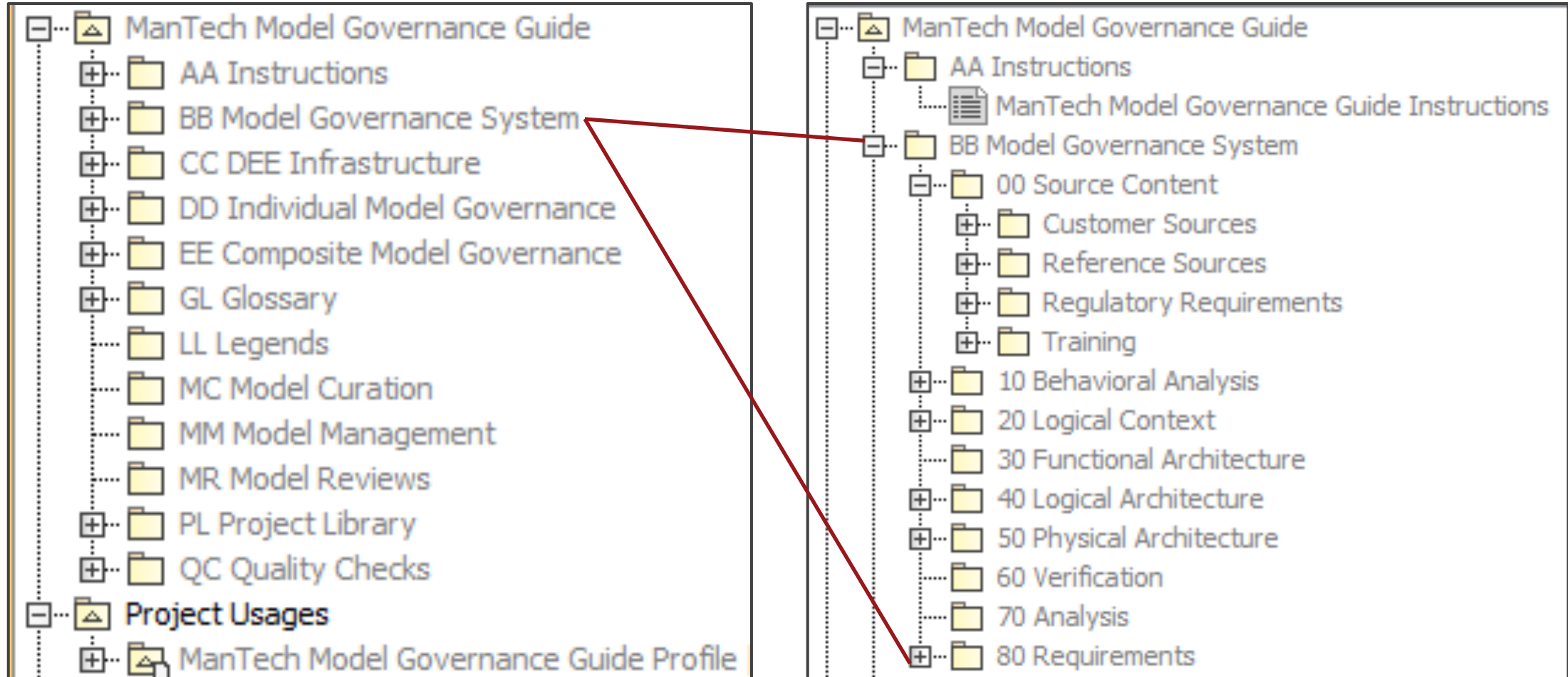
- (1) Save the "Template for [Model Governance Plan](#)" as a starting place for your customized [Model Governance Plan](#).
- (2) Point to the "[Model Governance Profile](#)" from the "Template for [Model Governance Plan](#)" to access the custom stereotypes and validation rules.
- (3) Save a copy of the "[Model Governance Guide](#)."
- (4) Step through the embedded work instructions in the [Model Governance Guide](#), updating your [Model Governance](#)

Navigation

  
Work Instructions to Build [MGP](#)

Navigation Aids and Embedded Explanation Provided

# Structure



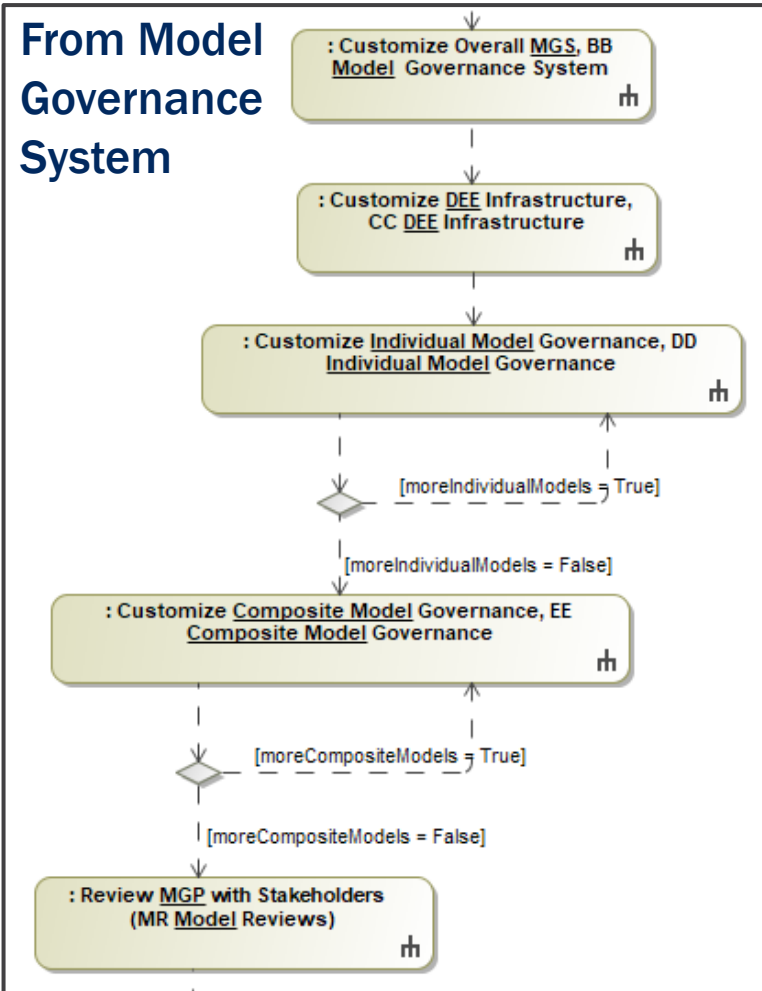
Repeatable Structure to Easily Find Information



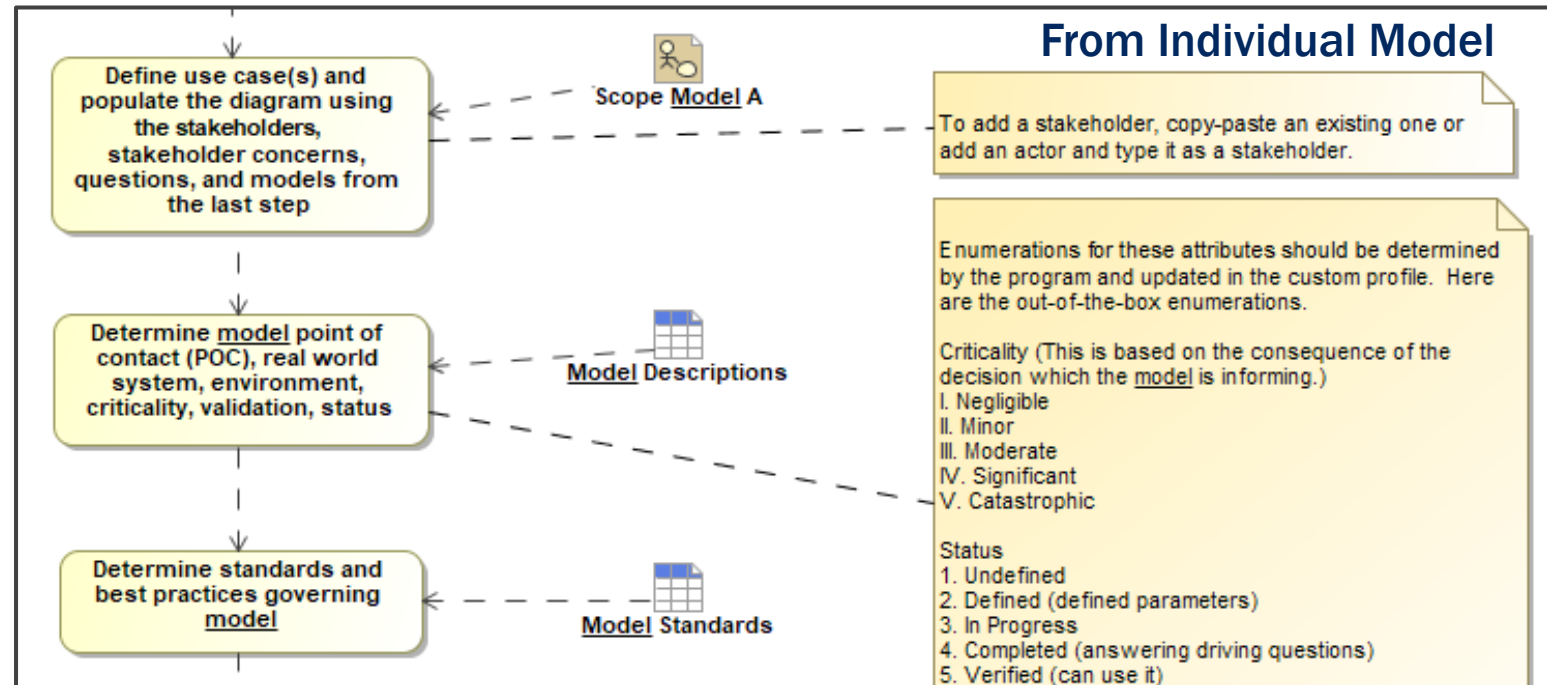
# Work Instructions



## From Model Governance System

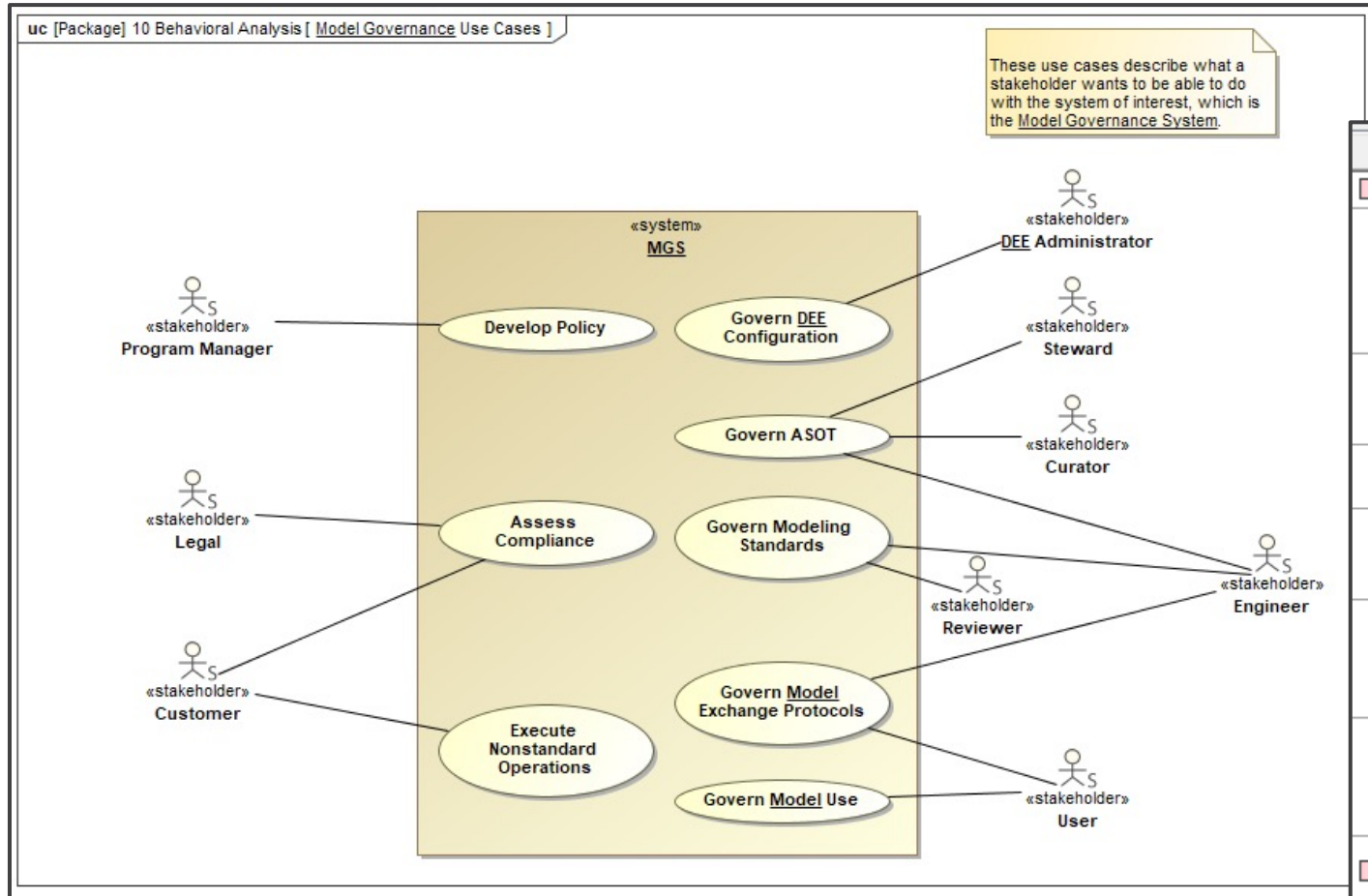


## From Individual Model



Instructions Provided at Point of Need

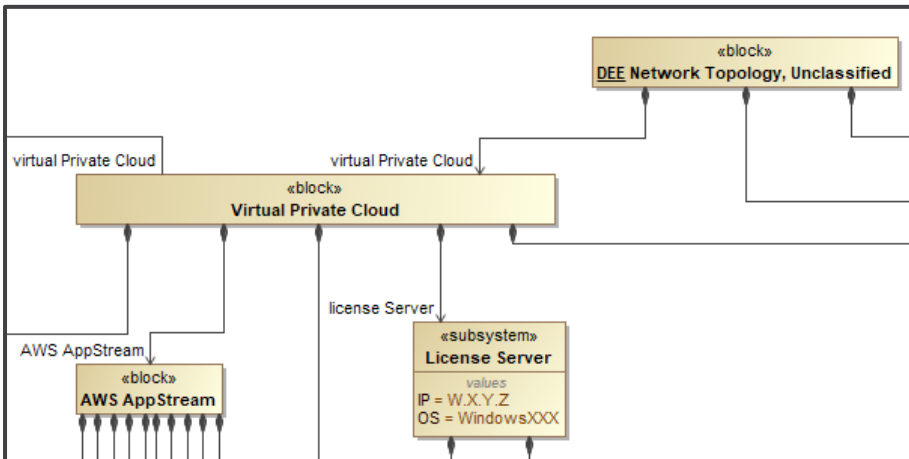
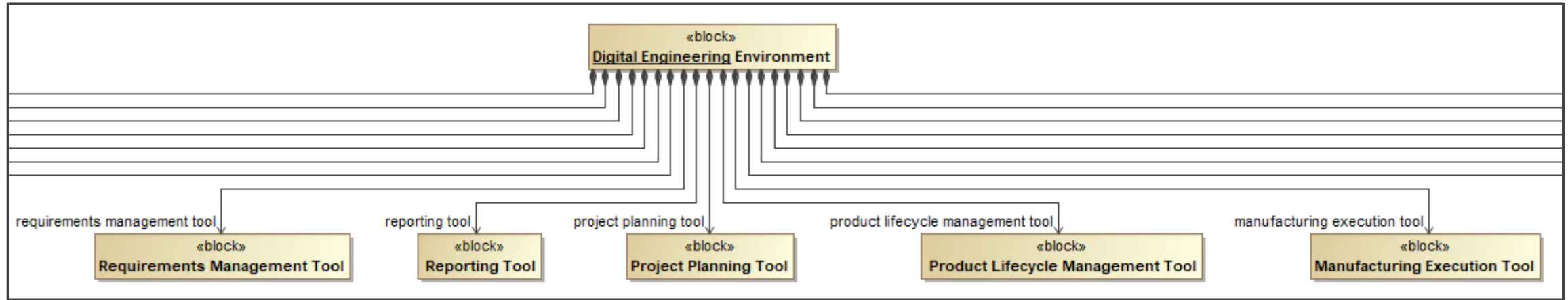
# Model Governance System



△ Name	Text	Traced To
26 MGS Services		
26.1 Different Kinds	The <u>MGS</u> services shall include models of different kinds including geometric, analysis, and logical models (refer to <u>model</u> taxonomy in SEBoK Part 2 'Representing Systems with Models').	A Fisher, Amit, M. Nol
26.2 Results	The <u>MGS</u> services shall include artifacts that result from the execution of models such as simulation and analysis results.	A Fisher, Amit, M. Nol
26.3 Inputs	The <u>MGS</u> services shall include needed inputs to stimulate the models.	A Fisher, Amit, M. Nol
26.4 Views	The <u>MGS</u> services shall include artifacts that are generated as views of the models including documents and reports.	A Fisher, Amit, M. Nol
26.5 Environments	The <u>MGS</u> services shall include the tools and environments used to create, review, update and delete the models and related artifacts.	A Fisher, Amit, M. Nol
26.6 Metadata	The <u>MGS</u> services shall include metadata about the models, the related artifacts, the tools and environments, and the users of the models and related artifacts.	A Fisher, Amit, M. Nol
27 Model Content Modification	The <u>MGS</u> shall not modify the <u>model</u> content (excluding its metadata).	A Fisher, Amit, M. Nol

Design the Governance System Itself

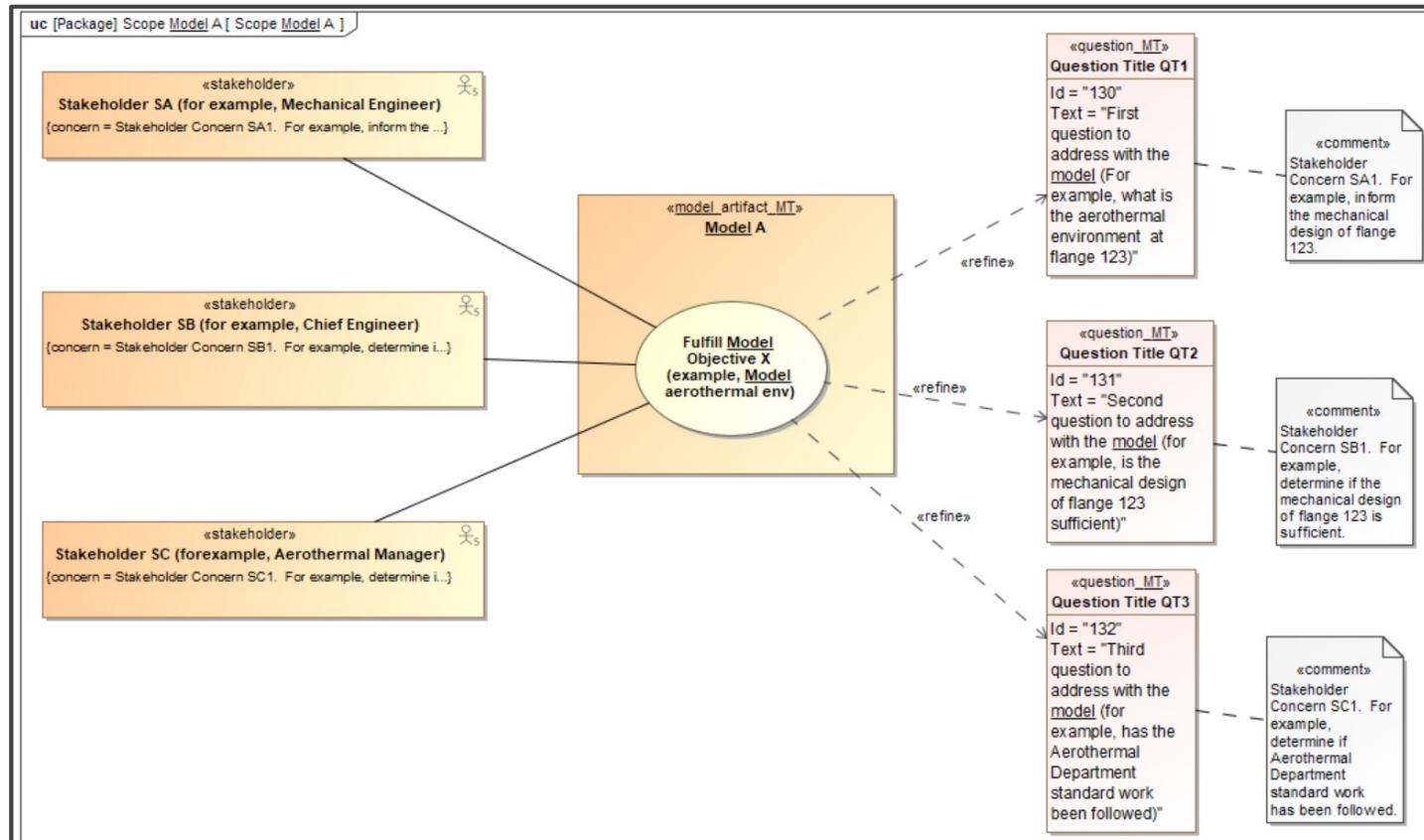
# DEE Infrastructure



Name	Documentation	Realizes	Associations
<div> <div></div> Cameo Enterprise Architecture </div>	Dassault Cameo is a model-based systems engineering tool.	<div> <div></div> Architecture Tool </div> <div> <div></div> Verification Management T </div>	<div> <div></div> Teamwork Cloud </div> <div> <div></div> FlexNet Publisher </div> <div> <div></div> Cameo Collaborator </div> <div> <div></div> AWS AppStream </div>
<div> <div></div> Matlab </div>	Matlab is an analytical tool.	<div> <div></div> Analytical Tool </div>	<div> <div></div> Computer A </div> <div> <div></div> AWS AppStream </div>
<div> <div></div> ModelCenter </div>	ModelCenter is a tool which enables trades and multi-disciplinary optimization.	<div> <div></div> Analytical Tool </div> <div> <div></div> Trades and Optimization T </div>	<div> <div></div> FlexNet Embedded </div> <div> <div></div> AWS AppStream </div>

Include DEE Infrastructure Details and Relationship to Models

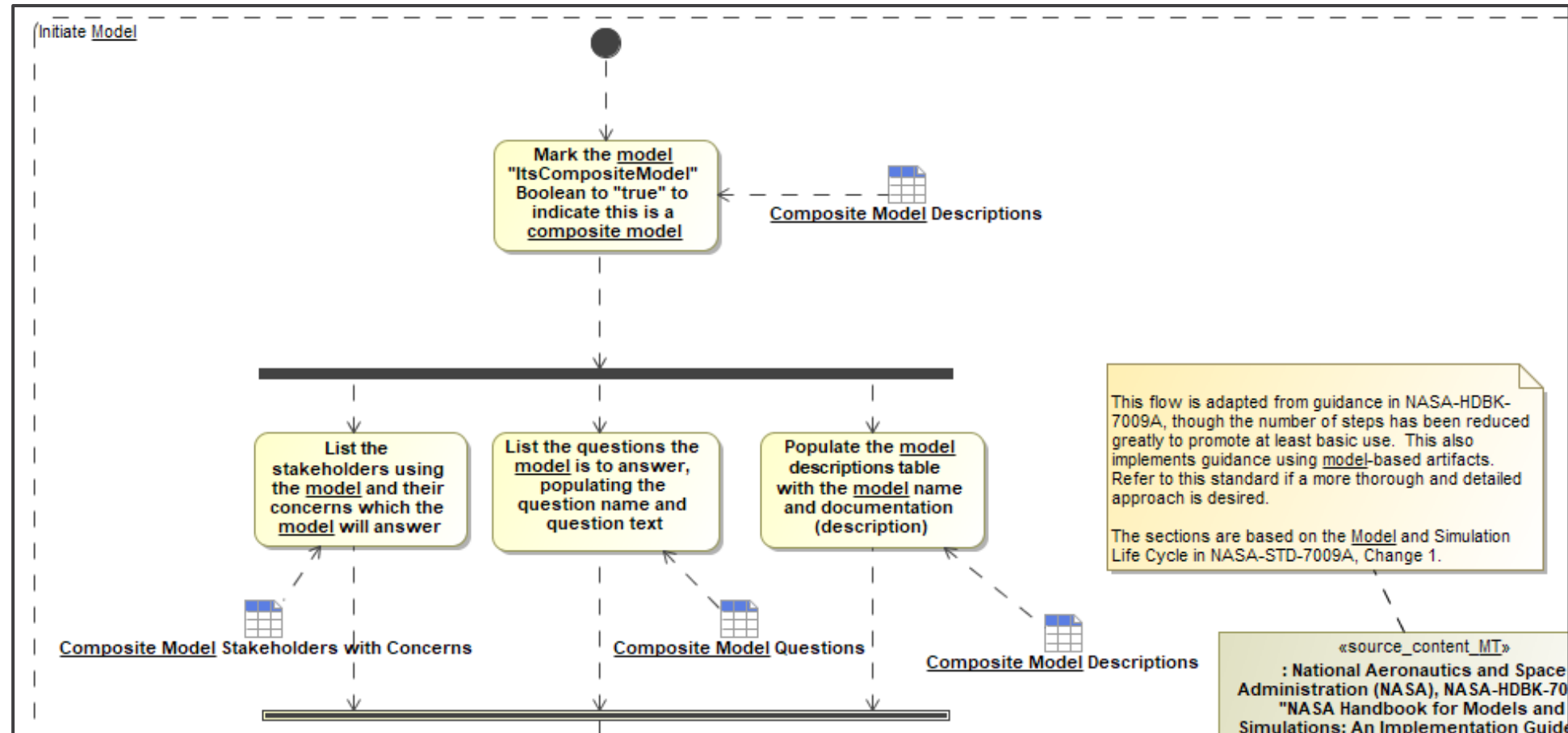
# Individual Models



#	Name	Documentation	Associated Assumptions	Associated Risks	Traced to Standards	Use Cases	Questions2	Satisfies	Allocated To	Location
1	Model A	This is the description of Model A...	Assumption B Assumption A	Risk R1	Standard 1 (for example, I Best Practice 3 (for examp Standard 2 (for example, c	Fulfill Model Objective X (e	<input checked="" type="checkbox"/> Question Title QT1 <input checked="" type="checkbox"/> Question Title QT2 <input checked="" type="checkbox"/> Question Title QT3	23 Modeling Questions MGSG-116 Risk MGSG-2 Model Name	ansys : ANSYS	AWS AppStream

Scoping and Traceability for Models to Address Stakeholder Needs

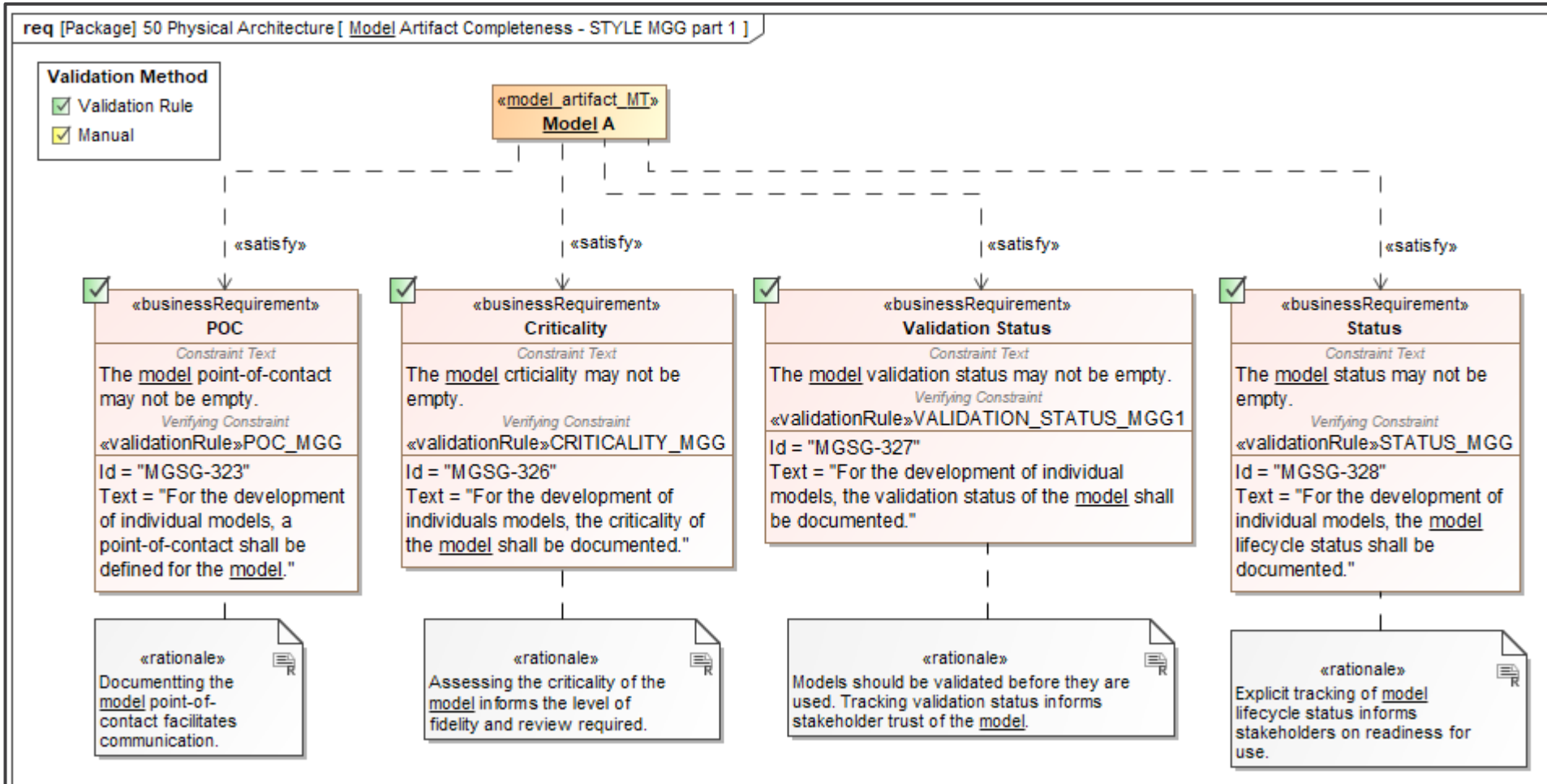
# Composite Models



Define Composite Model Characteristics to Track Linked Model Needs



# Automated Validation



Automated Validation Highlights Compliance





# User Statement



“The Model Governance Guide provided our team with a framework for developing data governance rules and techniques to execute a rigorous enterprise modeling program. Establishing a set of model controls is no different and just as important as establishing Security Controls in the Cybersecurity discipline. With this effort, our customer will improve their business process management, degree of data integrity, and communication and transparency among Stakeholders. Without Model Governance the desired degree of model and data integrity cannot be achieved.”

Mark Stimeling and Rebecca Quintero  
ManTech Marine Systems Engineering Directorate



# Model Governance Guide Changes in Work

- Further utilize data governance literature to design robust implementation programs
- Update package structure for security viewpoint with attack vectors, security enclaves, threats, controls
- Incorporate learning from program use
- Add validation rule testing diagrams
- Address evolving standards
- Enhance governance automation



**Transparent**



**Collaborative**



**Measurable**



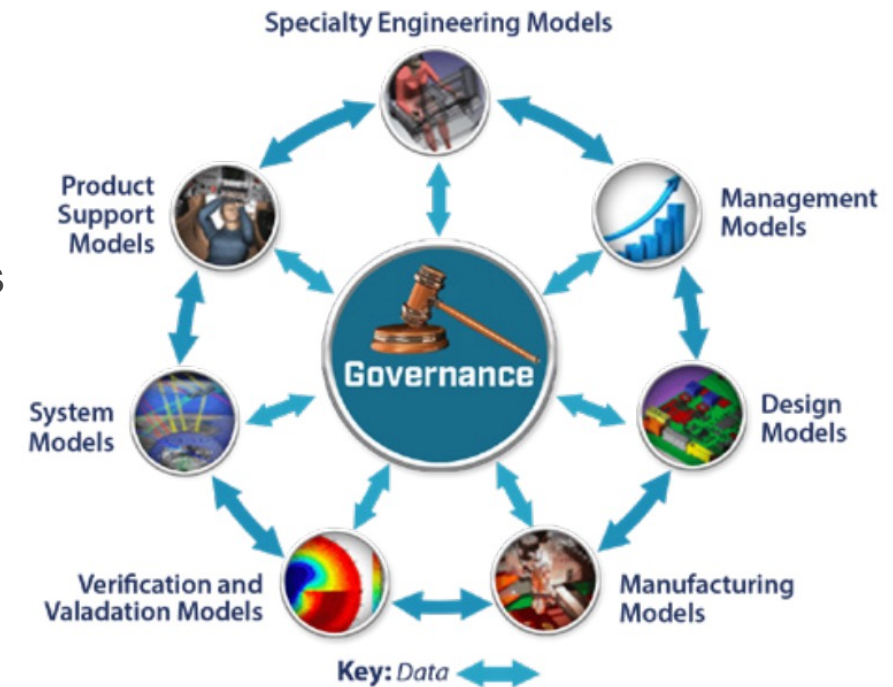
# Summary

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*Adaptation from graphic<sup>1</sup>*

Model governance enhances value delivered to customers



# Thank you!

- For more information, contact
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  - Dr. Douglas Orellana, [Douglas.Orellana@ManTech.com](mailto:Douglas.Orellana@ManTech.com)



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