



32nd Annual **INCOSSE**
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Detroit, MI, USA
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The ISO-15288 technical processes, system maturity & conceptual gaps



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How it came about?





An Example

Why do we need to do this?

System Requirements Definition Process:

“The purpose of the System Requirements Definition process is to transform the stakeholder, user-oriented view of desired capabilities into a technical view of a solution that meets the operational needs of the user”.

What do we gain by doing this?



What does this mean?

System Requirements Definition Process:

“The purpose of the System Requirements Definition process is to transform the stakeholder, user-oriented view of desired capabilities into a technical view of a solution that meets the operational needs of the user”.

I thought Design was technical or was that architecture?



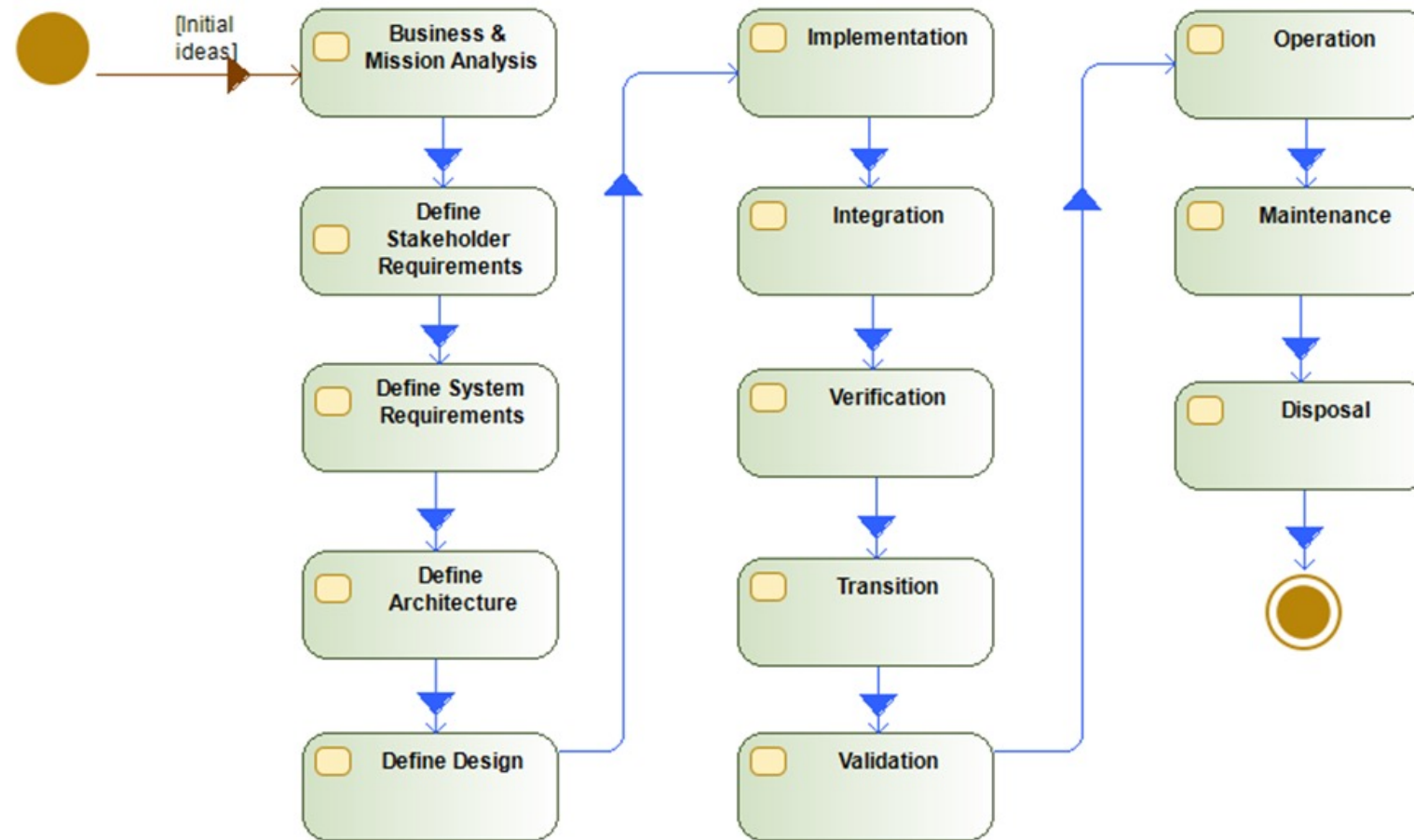
The diagram illustrates the relationship between project management processes and organizational project-enabling processes. It is divided into three main sections:

- Technical management processes:** This section lists various project management processes, including:
 - Project planning process
 - Project assessment and control process
 - Decision management process
 - Configuration management process
 - Information management process
 - Measurement process
 - Quality assurance process
- Agreement processes:** This section lists processes related to acquisition and supply, including:
 - Acquisition process
 - Supply process
- Organizational project-enabling processes:** This section lists processes that enable project management, including:
 - Life cycle model management process
 - Infrastructure management process
 - Portfolio management process
 - Human resource management process
 - Quality management process
 - Knowledge management process

Additional context from the diagram includes:

- A blue callout bubble on the left asks: "What is the difference between architecture and design?"
- A blue callout bubble in the middle asks: "How can we understand why I need all these processes?"
- A blue callout bubble at the bottom asks: "What do we need to do before?"
- A table on the left lists various processes: Stakeholder needs & requirements, Verification process, Stakeholder management process, Operation process, Maintenance process, and Project management process.

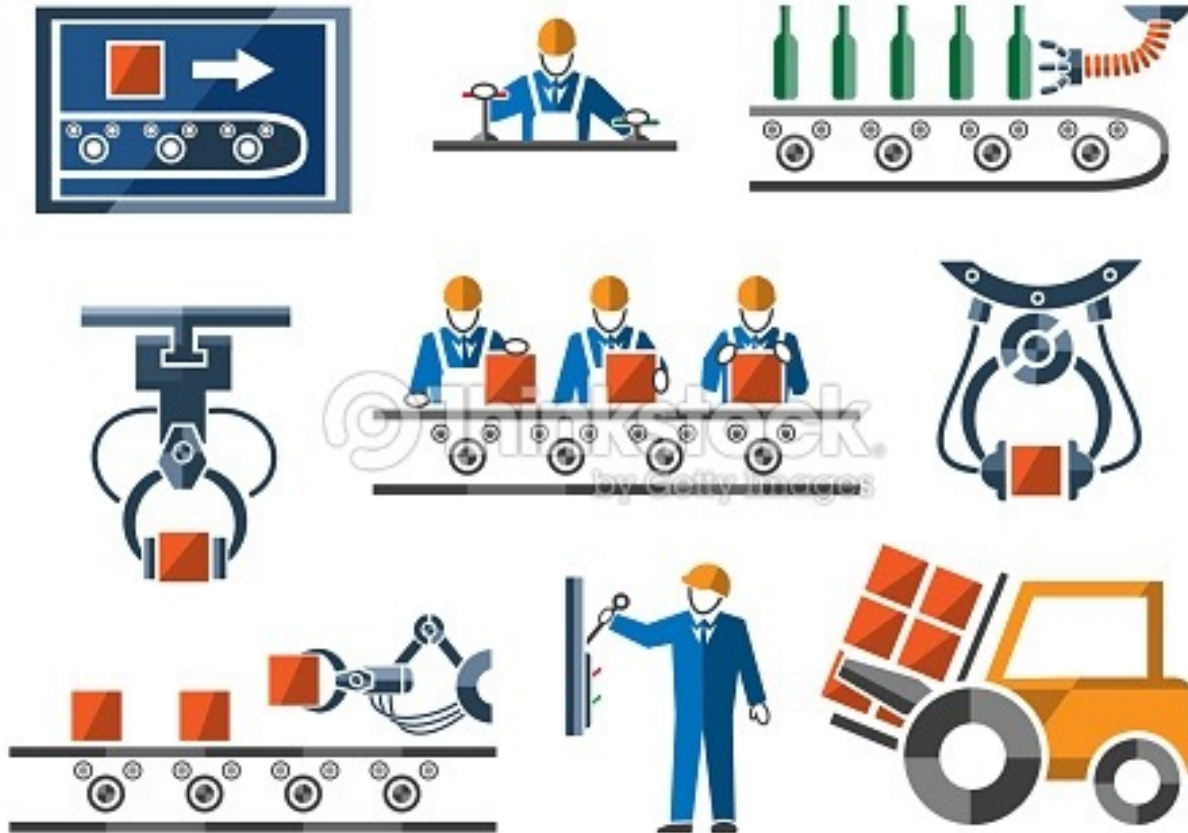
Activity Diagram – Technical Processes as a Flow



Thought Exercise – What can we learn?



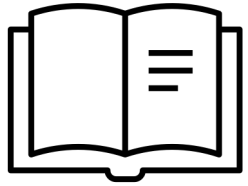
Processes are unique



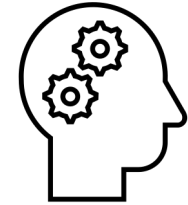
Each one enacts a state change and increases in maturity



What are conceptual gaps?



A conceptual gap arises when the concepts or elements in one statement about the system cannot be clearly mapped to concepts or elements in another statement.





Restaurant example

Process	Example
Business and Mission Analysis	Restaurant provides hot meals to customers
Stakeholder Requirements Definition	Chef shall be able to cook a meal
System Requirements Definition	System shall provide suitable heating
Architecture Definition	Heat source below pans
Design Definition	Induction heating and suitable pans
Implementation	Physical induction stove top and pans
Integration	Integrated stove top and pans
Verification	Verified stove top and pans
Transition	Operable stove top and pans
Validation	Validated stove top and pans
Operation	Stove top and pans in use
Maintenance	Maintained stove top and pans
Disposal	Disposed stove top and pans

To skip, or not to skip, that is the question



Process	Example
Business and Mission Analysis	Restaurant provides hot meals to
Operation	Stove top and pans in use
Maintenance	Maintained stove top and pans
Disposal	Disposed stove top and pans

Just the one?



Process	Example
Business and Mission Analysis	Restaurant provides hot meals to customers
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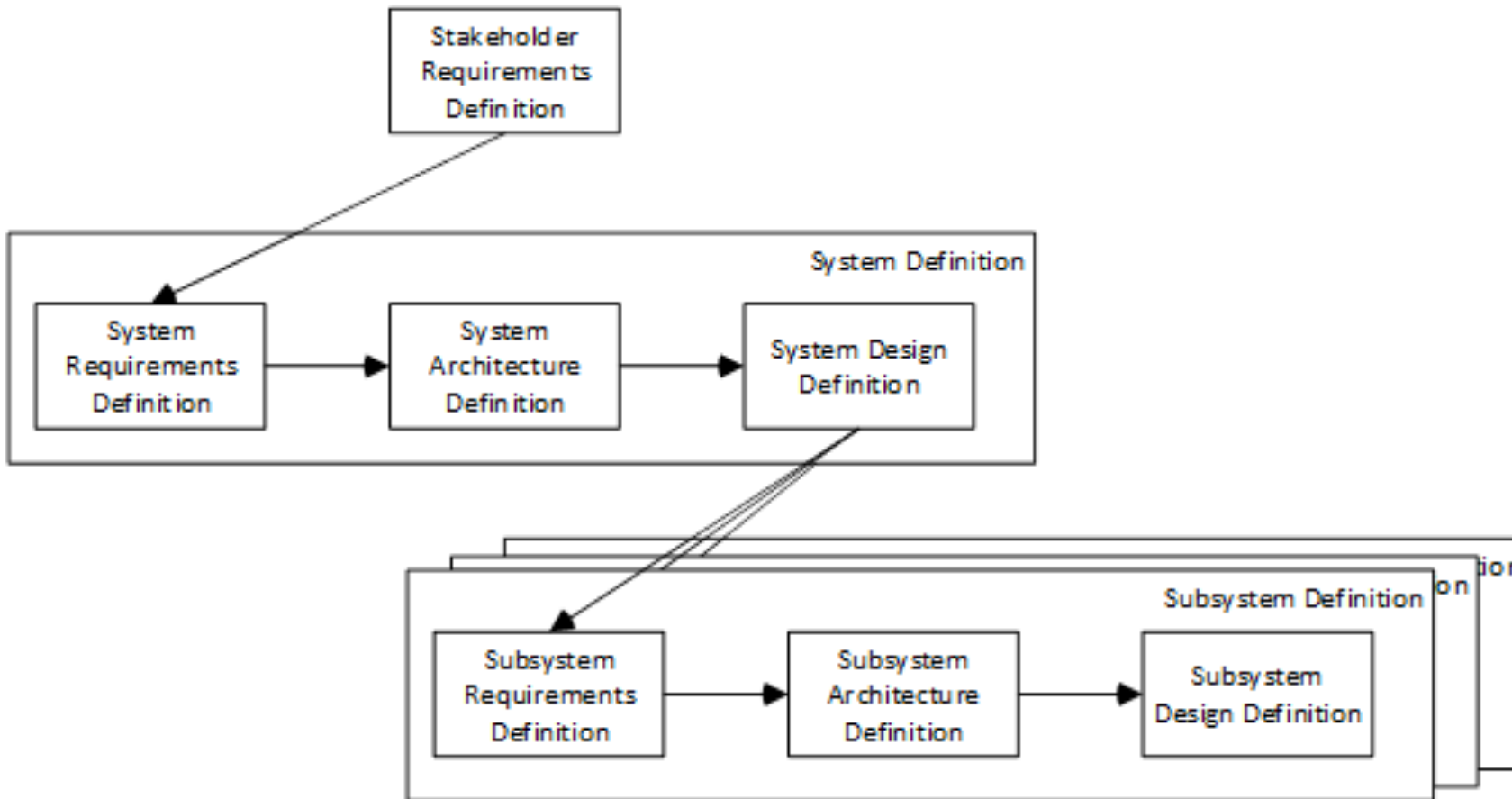


A useful tool?

Process	State Change	Example
Stakeholder Requirements Definition	Overall Scope → Verbs describing what the Actors want to achieve (Actor Verbs)	Chef shall be able to cook a meal
System Requirements Definition	Actor Verbs → Verbs describing what the System will do (System Verbs)	System shall provide suitable heating
Architecture Definition	System Verbs → Nouns describing what the System is in Abstract terms (Abstract System Nouns)	Heat source below pans
Design Definition	Abstract System Nouns → Nouns describing the System in Concrete terms (Concrete System Nouns)	Induction heating and suitable pans

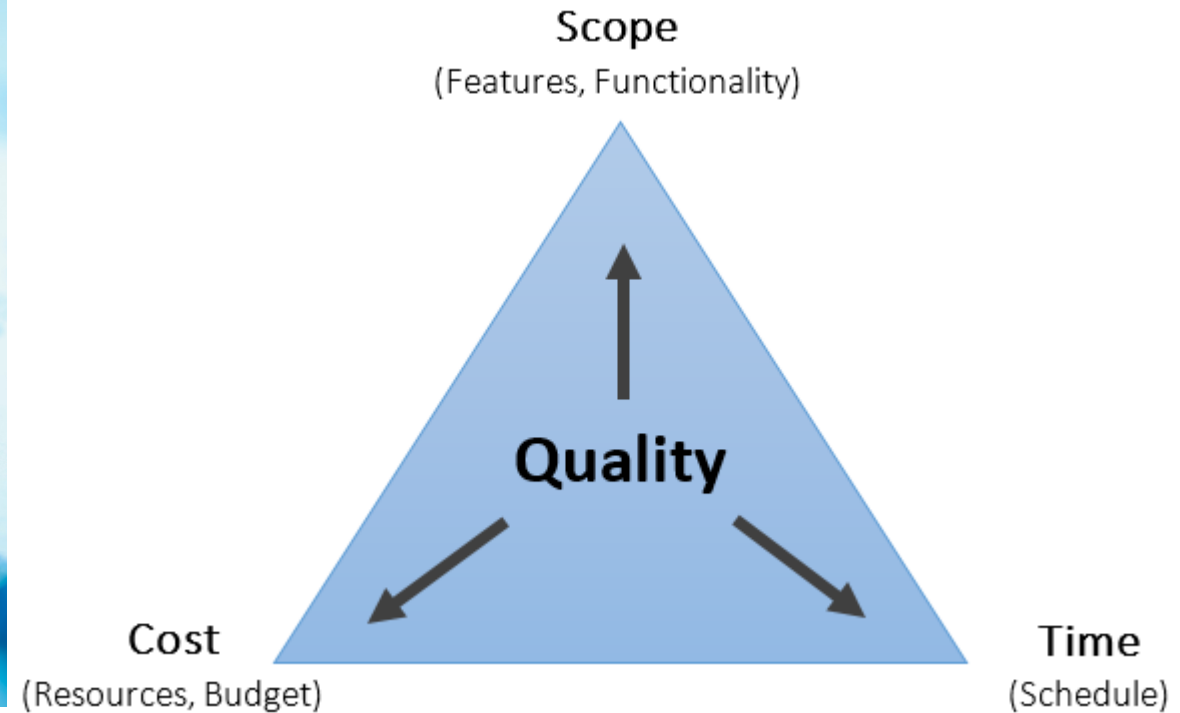


Value to the Systems Engineer



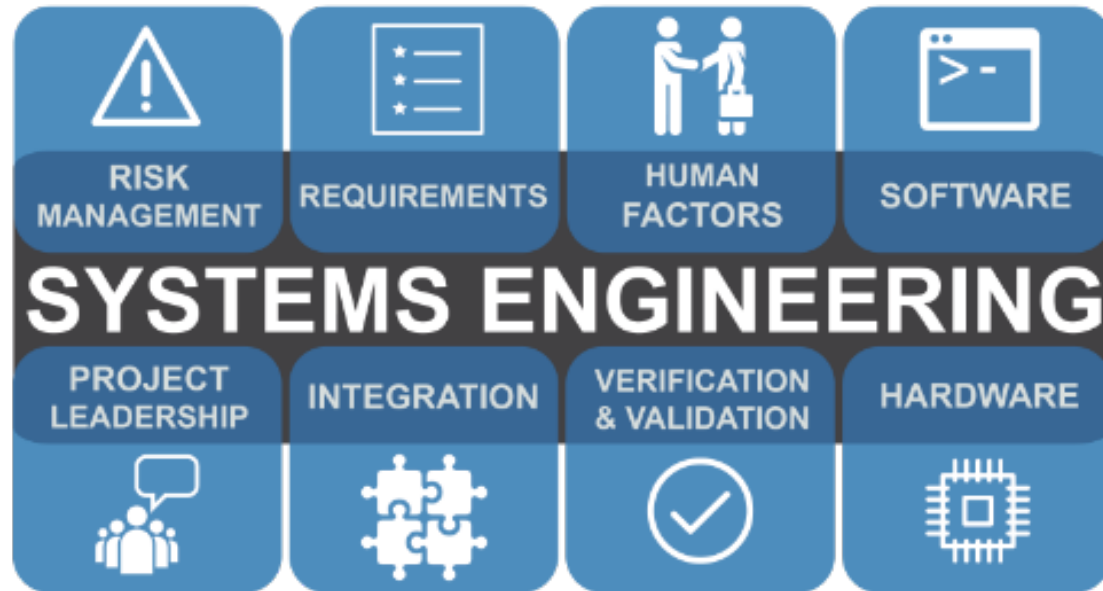


Value to the Project/Programme

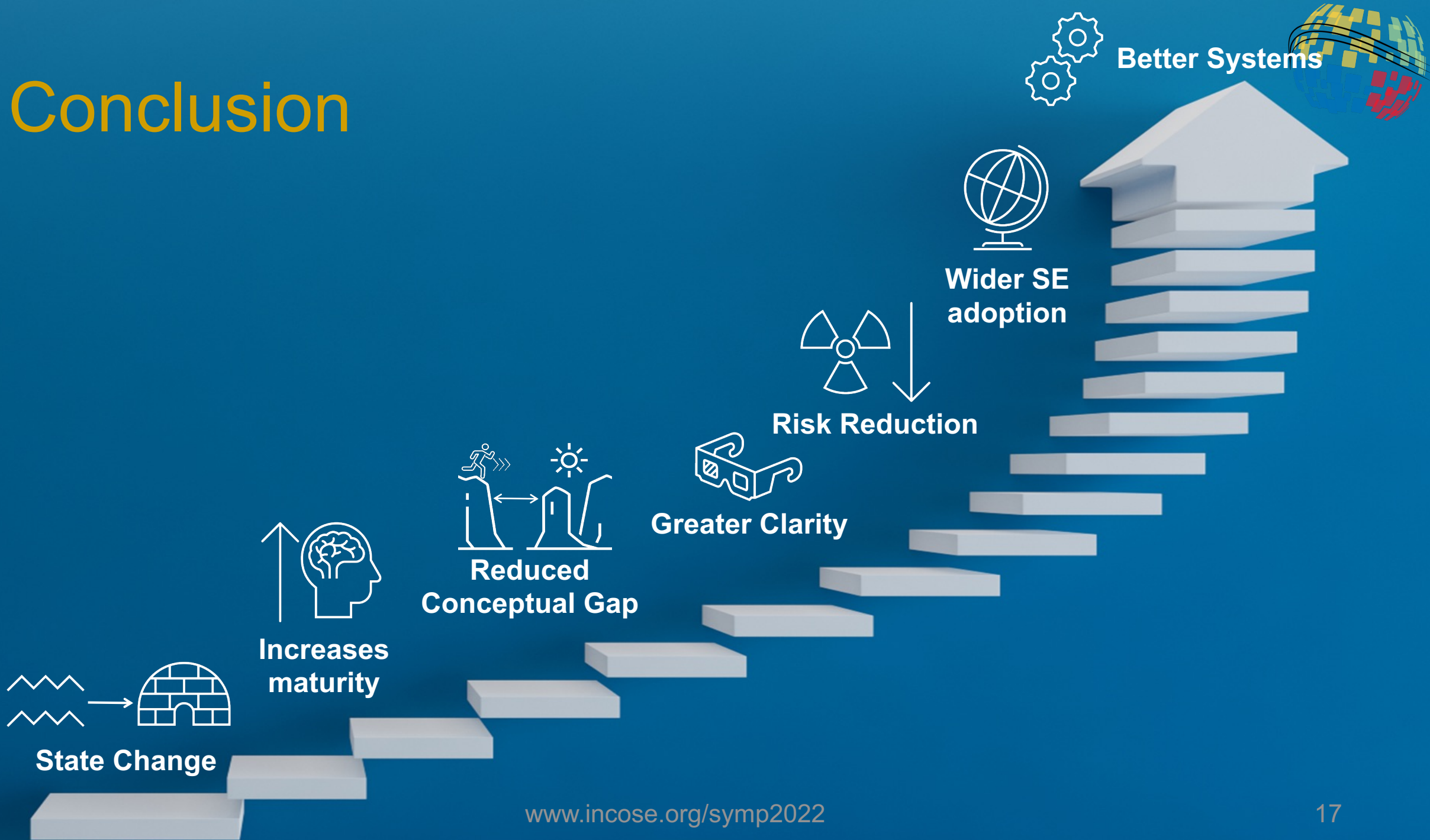




Value of Systems Engineering



Conclusion





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www.incose.org/symp2022