



33rd Annual **INCOSE**
international symposium
hybrid event
Honolulu HI USA



ASPICE compliance development of Cyber-Physical Systems by using Model-Based Systems Engineering

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Our company

24,500 passionate people
From 135 countries
180 sites
One global R&D / 72 labs

+15,000 partners
Software, Technology & Architecture
Content & Online services
Sales
Consulting & System Integrators (C&SI)
Education
Research

A purpose-driven company
Combining Art, Science & Technology
for a more sustainable world

Long-term driven
Majority shareholder control
Revenue: €4.86 billions*
Operating margin: 34,3%*

*Figures as of FY 2021 / Non-IFRS

+300,000 customers
11 industries in 140 countries
29 million users
Game-changing
3DEXPERIENCE platform

Our Presence

HEADQUARTERS
Paris / WW & EMEAR
Boston / Americas
Shanghai / Asia & Oceania

72 R&D labs

180 3DS offices

Globe Viewer

300,000 customers

11 industries in 140 countries

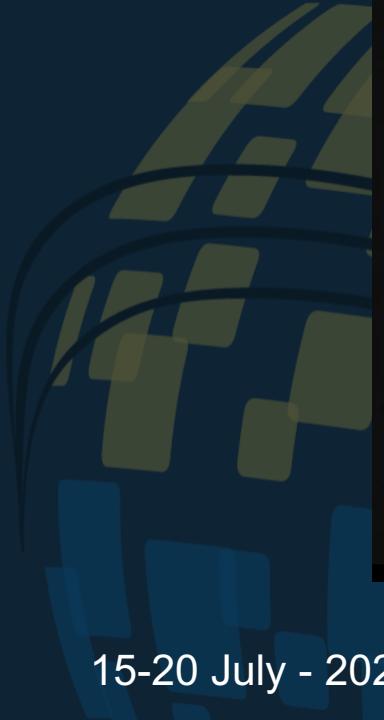
29 million users

Game-changing

3DEXPERIENCE platform

Automotive Industry is transforming

(source: mckinsey.com/auto2030)



**AUTOMOTIVE
REVOLUTION
2030**

20-year trend for Automotive industry: ACES



AUTOMATED AUTONOMOUS

Challenges

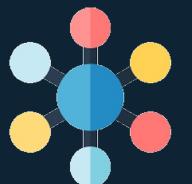
- Regulation and Compliance
- Safety



"Automated and Autonomous Driving: Regulation under uncertainty"

Facts & Figures

New norms impacting autonomous software certification: SOTIF (ISO/PAS 21448), ASPICE (ISO/IEC 15504), SAE J3061, UL4600, PEGASUS



CONNECTED

- Intelligent Transportation Planning
- Communication Infrastructure
- Vehicle to X communication
- Regulation and Compliance



McKinsey&Company

"Protecting the connected car in the era of new regulation"

5G as an enabler of mobility: 100+ billion connected devices in the world by 2025
Vehicle to X: X= Grid, Vehicle, Pedestrian, Infrastructure, Network



ELECTRIC

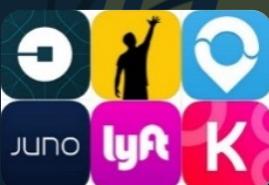
- Battery lifecycle management (inc. waste management)
- Smart Grid Infrastructure (inc. energy storage)
- Regulation and Compliance

accenture



"Why the EV battery life cycle is more important than the battery life"

Emission/efficiency regulation :EU 95 gCO2 /km, 2021; US 54.5 mpg, 2025, CA 15% ZEV 2025
Electric Car Batteries Recycling: as few as 5% of lithium-ion batteries are recycled



SHARED

- Competitive Mobility Service Delivery
- Traffic
- Multimodality



Forbes

"Integrating Shared Mobility into Multimodal Transportation Planning"

Mobility as a Service Investments: from \$0.2B in 2010 to \$67.4B in 2023 (+56% CAGR10-19)

Source

Leading the world to 5G:Cellular Vehicle-to-Everything(C-V2X) technologies
http://www.foeeurope.org/sites/default/files/publications/13_factsheet-lithium-gb.pdf
<https://www.mckinsey.com/industries/automotive-and-assembly/our-insights/start-me-up-where-mobility-investments-are-going>

Software Defined Vehicle System

=

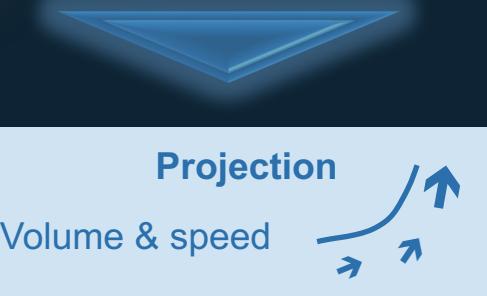
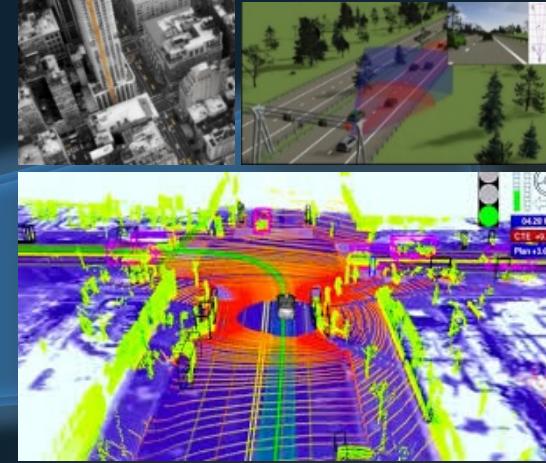
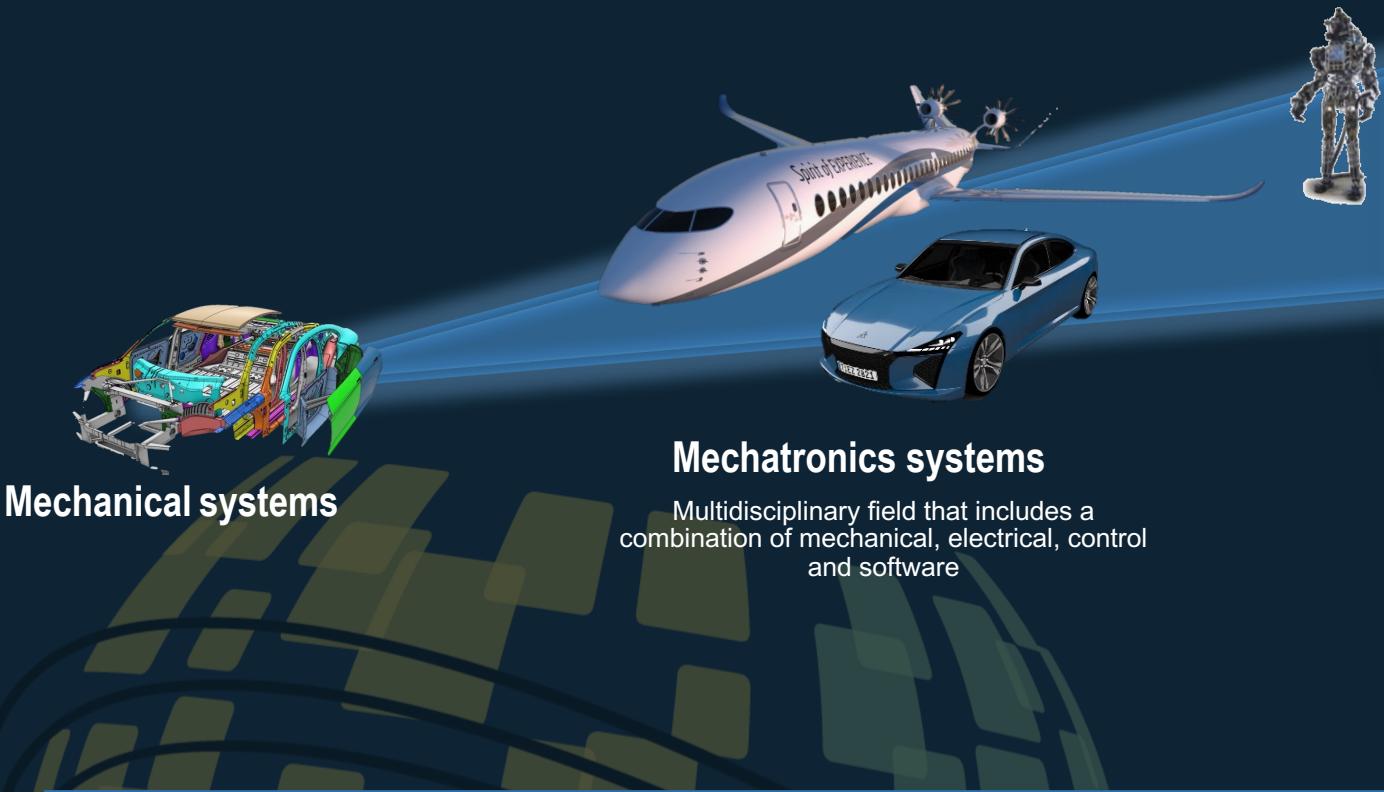
Vehicle + backend service Apps and infrastructure + fleet feedback loops



Source: Tesla's 2023 Investor Day
<https://www.youtube.com/watch?v=f6nTLTI5Tms>

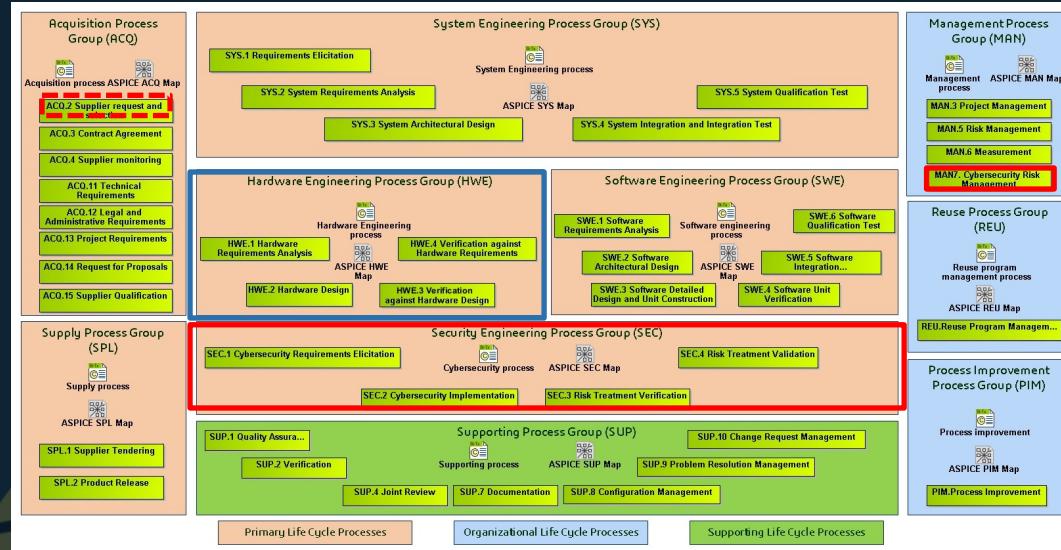
Source: Mass over-the-air update of Tesla cars
https://youtu.be/wt2b_1Wi_DU

Evolution of complexity

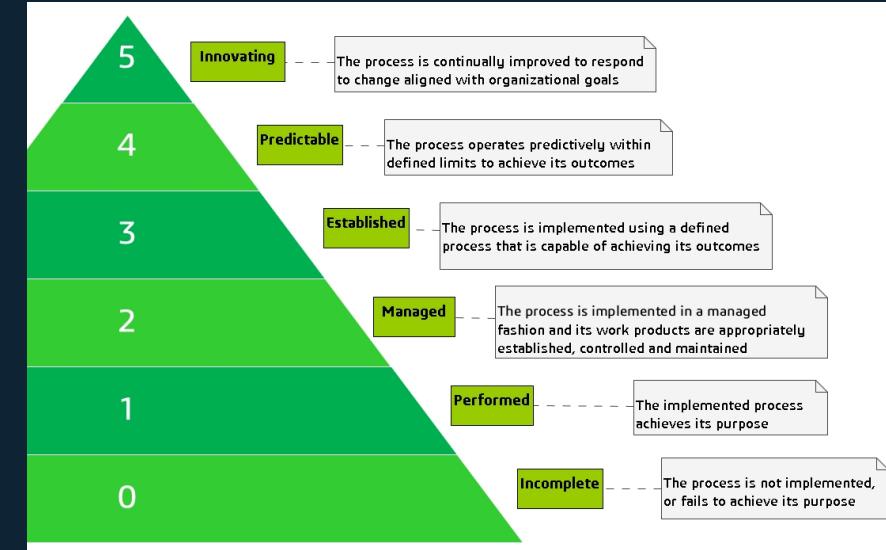


ASPICE

Automotive Software Process Improvement Capability Determination



Process reference model
(VDA scope + **hardware** & **cyber security**)



Process improvement model

Benefits: process evaluation by OEMs with ones from their suppliers to demonstrate end-to-end artifacts traceability across the value chain, and obtain necessary certifications

What is the big idea of MBSE?

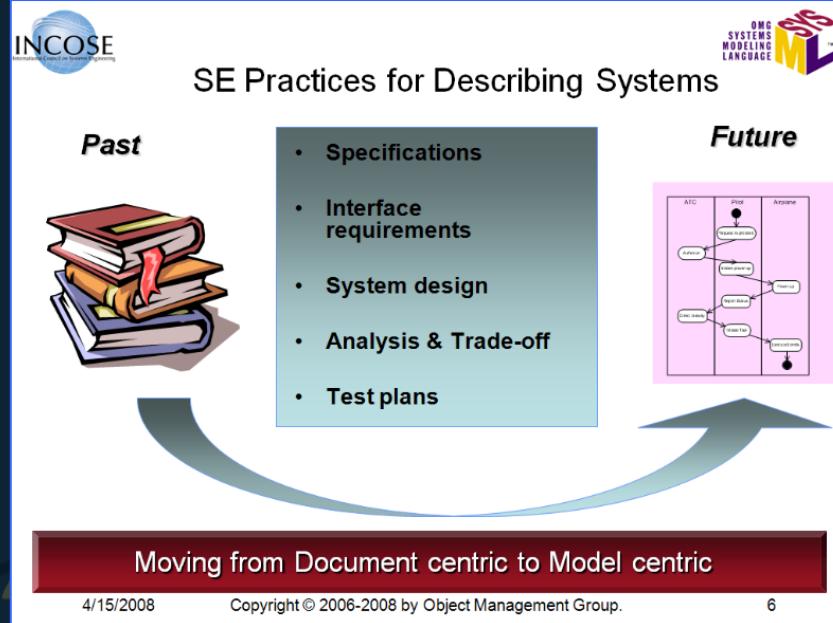
Add rigor and precision with a modeling language to enhance communication

Help manage complexity through system decomposition, behavior and interface definition



Digitalization → Mechanical CAD went through similar transformations over 30 years

What is MBSE?



Model-Based Systems Engineering is a disciplined, rigorous approach to systems engineering that uses visual modeling and simulation to support requirements, analysis, and design, through conceptual, logical, and later phases of the system life cycle

PICTURE \neq MODEL



Model repository provides a single source of truth!

Need for a Systems Engineering Methodology

What to do?



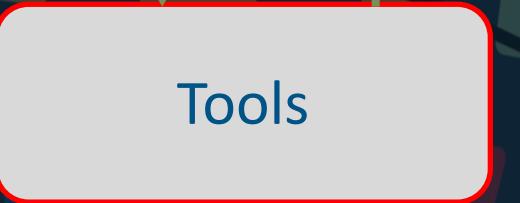
Define activities to implement and expected results

How to do?

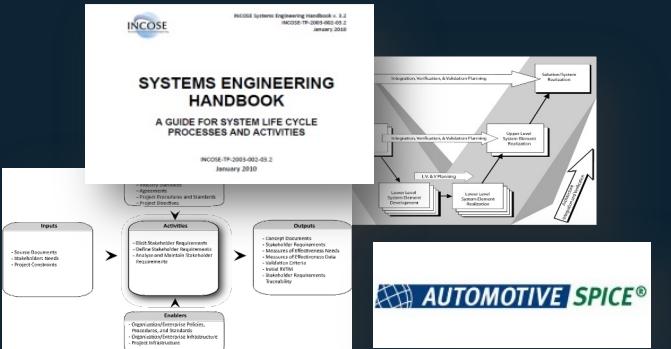


Defines technics & methodology to implement the activities

With what?



Improve the efficiency of tasks implementation, use of method

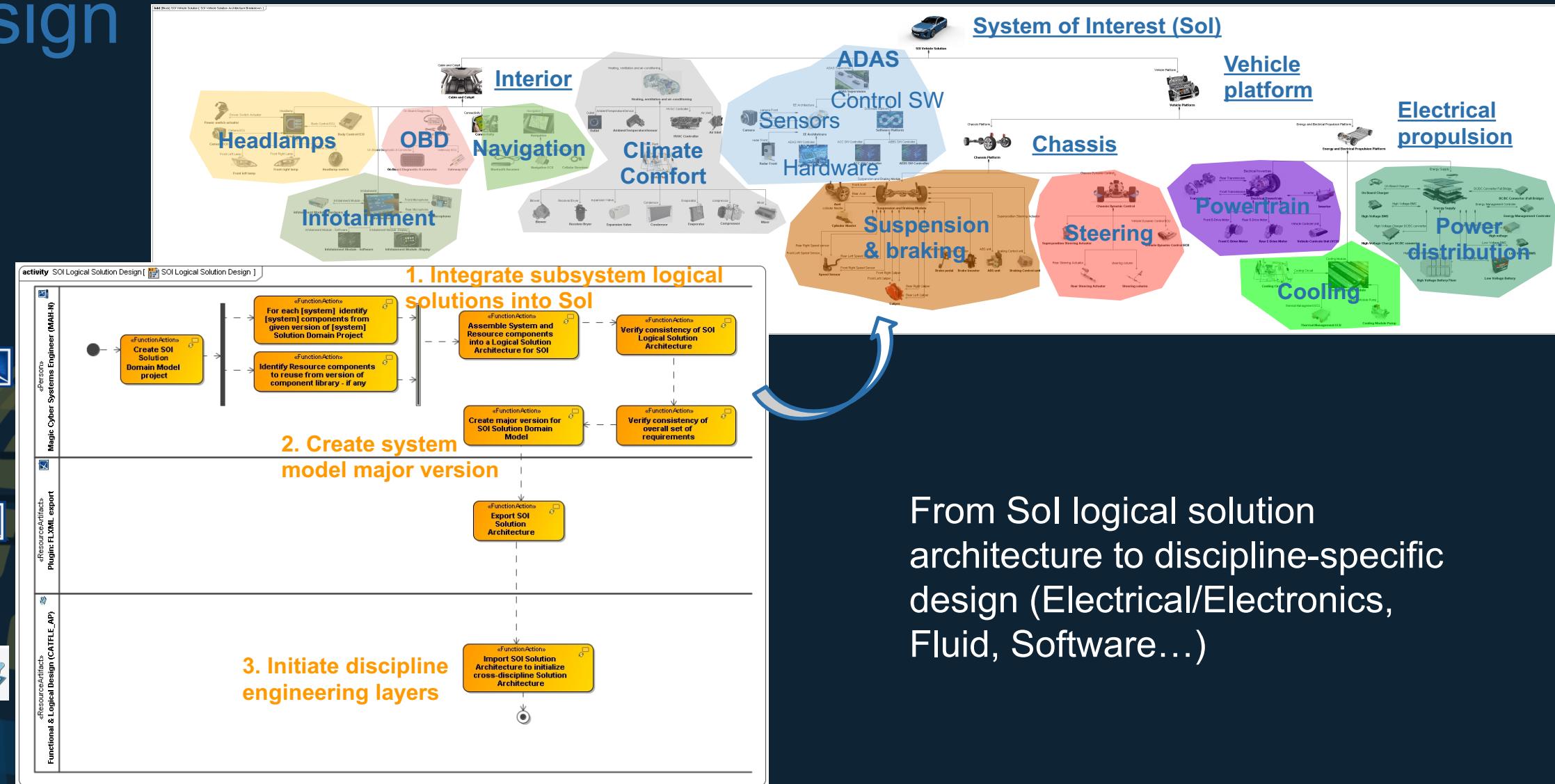


From MagicGrid to Cyber MagicGrid

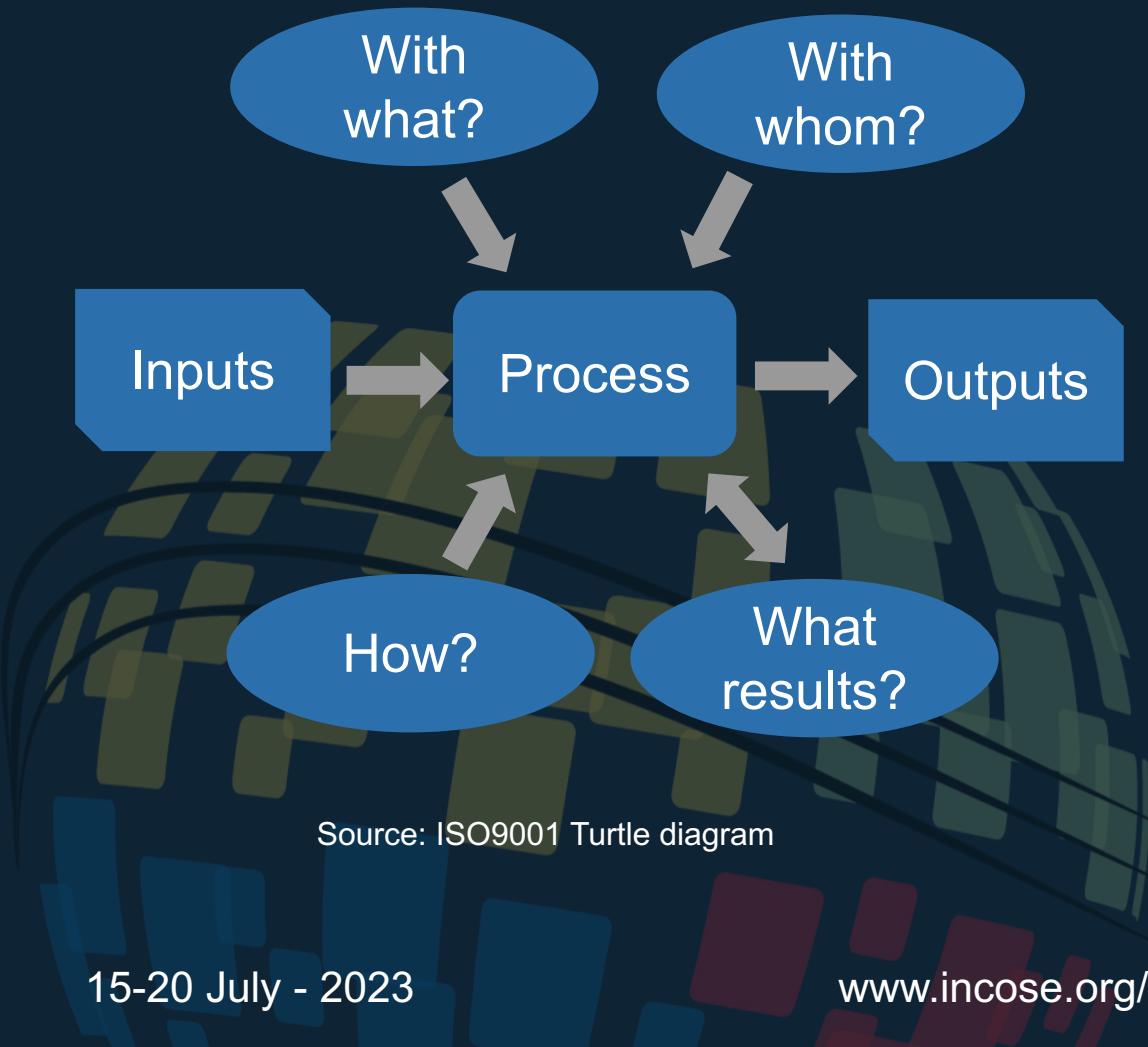
Domains		Pillars																																														
		Requirements	Behavior	Structure	Parameters	Safety	Security	V+R Testing	Governance																																							
Problem	Black Box	End-to-End Traceability Text-based Requirements definition Model-based Requirements definition	<table border="1"> <thead> <tr> <th colspan="6">Pillar</th> </tr> <tr> <th>Domain</th> <th>Requirements</th> <th>Behavior</th> <th>Structure</th> <th>Parameters</th> <th rowspan="4">Specialty Engineering</th> </tr> </thead> <tbody> <tr> <td>Problem</td> <td>Use Cases</td> <td>System Context</td> <td>Measurements of Effectiveness</td> <td></td> <td></td> </tr> <tr> <td>Stakeholder Needs</td> <td>Functional Analysis</td> <td>Logical Subsystems</td> <td>MoEs of Subsystems</td> <td></td> <td></td> </tr> <tr> <td>Solution</td> <td>System Requirements</td> <td>System Behavior</td> <td>System Structure</td> <td>System Parameters</td> <td>Integrated Testing</td> </tr> <tr> <td>Implementation</td> <td>Subsystem...</td> <td>...</td> <td>...</td> <td>...</td> <td>Analysis</td> </tr> <tr> <td></td> <td>Component...</td> <td>...</td> <td>...</td> <td>...</td> <td></td> </tr> </tbody> </table>	Pillar						Domain	Requirements	Behavior	Structure	Parameters	Specialty Engineering	Problem	Use Cases	System Context	Measurements of Effectiveness			Stakeholder Needs	Functional Analysis	Logical Subsystems	MoEs of Subsystems			Solution	System Requirements	System Behavior	System Structure	System Parameters	Integrated Testing	Implementation	Subsystem...	Analysis		Component...		ISO26262 Hazard Analysis and Risk Assessment ISO26262 Functional Safety Concept ISO21434 Threat Analysis and Risk Assessment Fault Tree Analysis	System Qualification System Integration Verification Validation [SW] Software Integration and Tests [SW] Software Unit Verification Tests [HW] Electronic Architecture Integration and Verification Tests	MBSE collaboration management Configuration Management Plan Configuration Identification Configuration Status Accounting Change Management Configuration Audit
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Solution		[SW] System Requirements Analysis for SW [HW] System Requirements Analysis for HW	Discipline-Specific Architectures SOI Electrical Electronics Engineering [HW] Preliminary Architecture Design [SW] Software Applicative Architecture	Hardware, Software, Parts [HW] Detailed Architecture Design [SW] Software Detailed Design and Unit Construction Software Code Generation	Failure Mode and Effects Analysis [HW] Electronic Building Block Unit Verification Test																																											
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- Requirements Engineering
- Systems Engineering
- Electrical & Electronics Engineering
- Software Engineering
- Hardware Engineering
- Safety Engineering
- Security Engineering
- System integration, verification and validation
- Change and Configuration Management

Best practices example | Sol Logical solution design



Process standards compliance | Quality management process approach

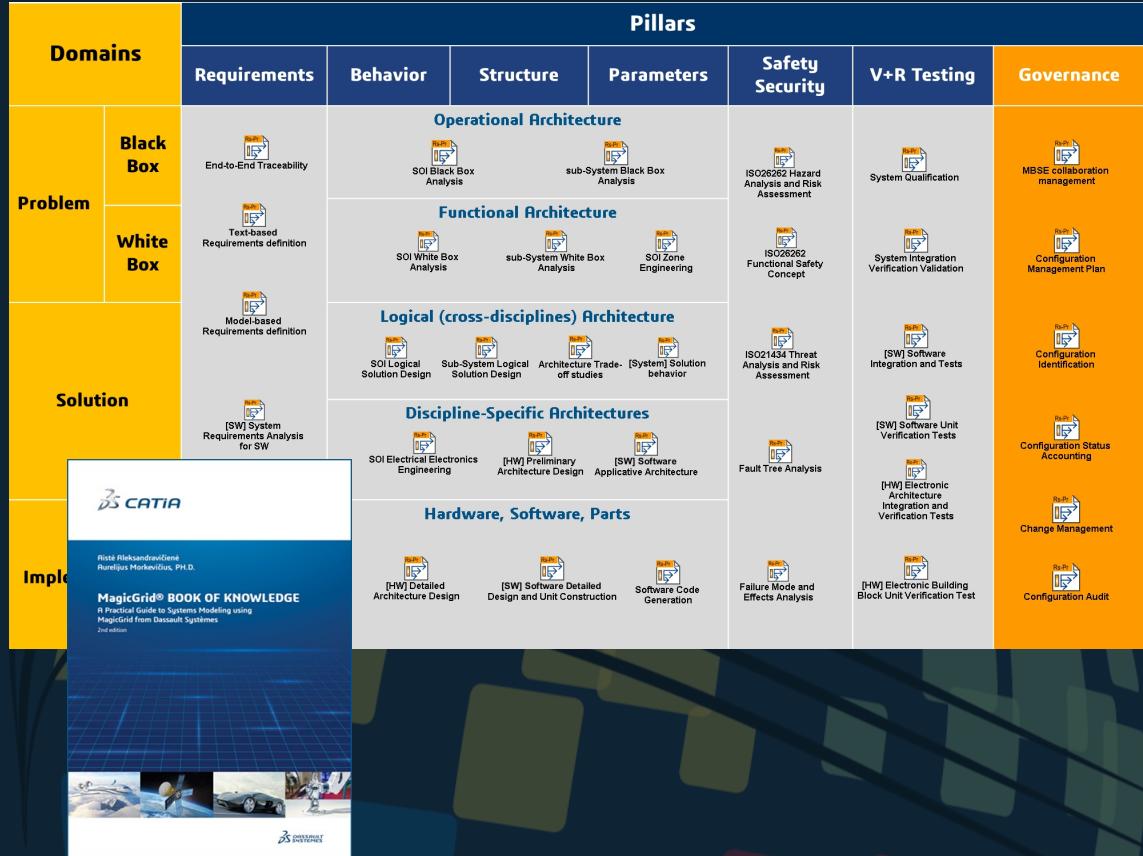


- Quality Management System (QMS): focuses on process management, compliance and certification

Main risks

- Lack of relevance for MBSE application: process oriented vs method oriented
- Overemphasis of documentation vs Engineering

Process standards compliance | Systems Engineering methodology as reference



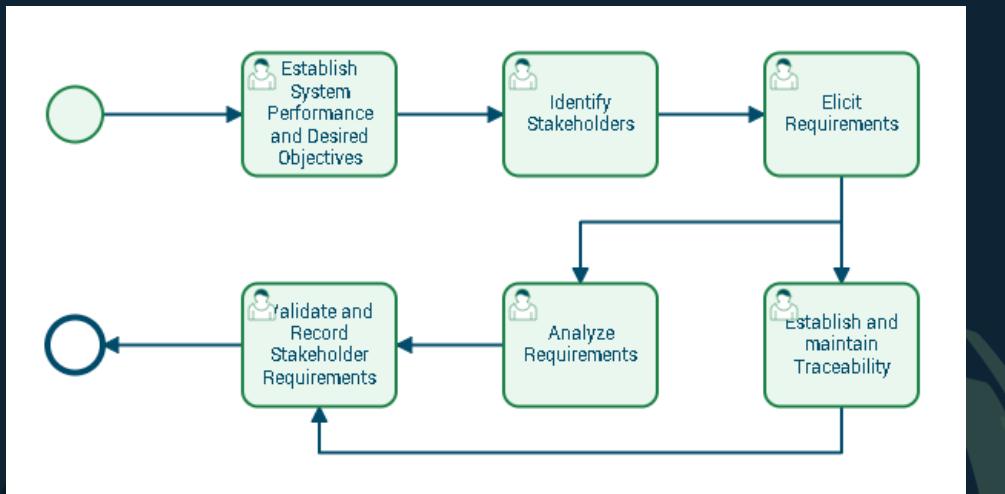
- MBSE: Focus on engineering systems using models throughout the system development lifecycle

Benefits

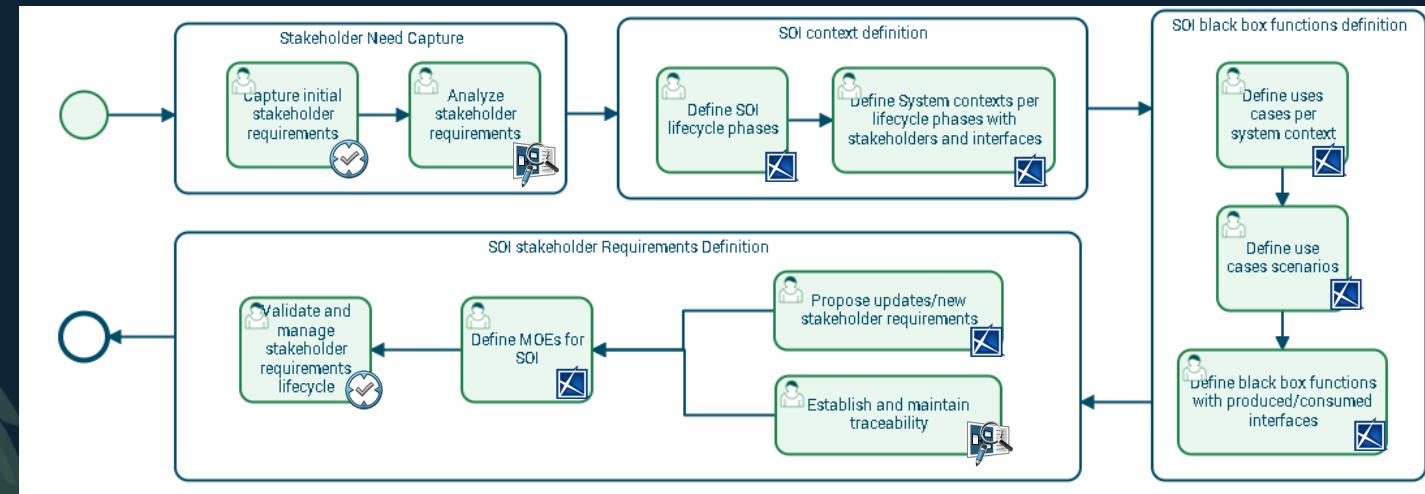
- MBSE methodology: improved understanding of complex systems behavior leading to more efficient and effective system development.
- Supports day-to-day engineering: effective application of processes

Process standards compliance | Example

Requirements Elicitation Process



System of Interest Black Box Analysis



Quality Process

Proposes set of activities to achieve: what to do

MBSE methodology

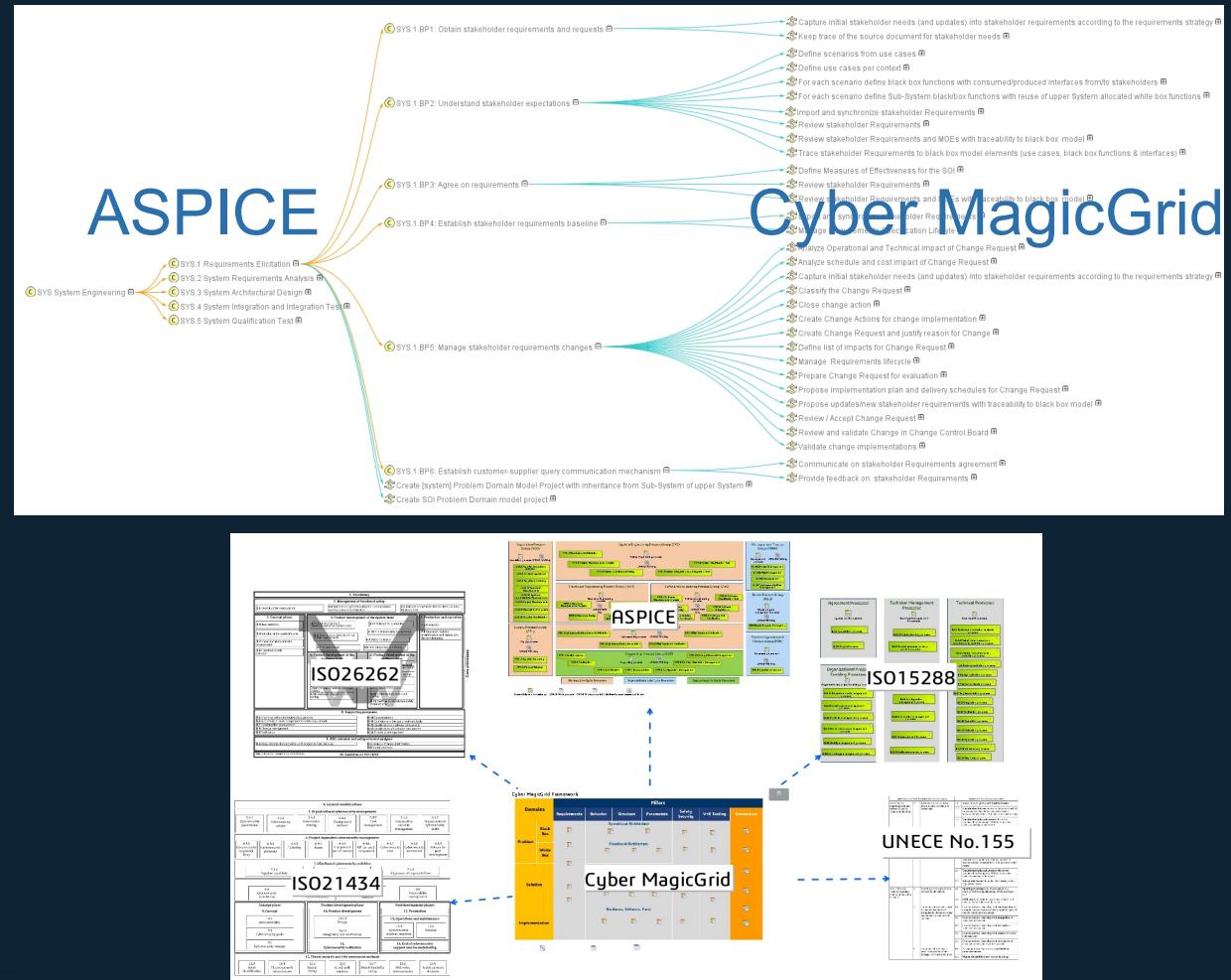
Proposes practical way to engineer systems: how to do, with what

Conclusion | Value proposal

Use MBSE methodology to support process compliance for engineering

Benefits

- Effort focused on MBSE deployment and adoption
- Compliance evidence through traceability and document generation from models
- Scalability to cover multiple standards
- Continuous improvement with PDCA (Plan-Do-Act-Check)





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www.incos.org/symp2023
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