



33rd Annual **INCOSE**
international symposium

hybrid event

Honolulu HI USA



ASPICE compliance development of Cyber-Physical Systems by using Model-Based Systems Engineering

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15-20 July - 2023

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Our company



A purpose-driven company
Combining Art, Science & Technology
for a more sustainable world

24,500 passionate people

From 135 countries
180 sites
One global R&D / 72 labs



Long-term driven

Majority shareholder control
Revenue: €4,86 billions*
Operating margin: 34,3%*
*Figures as of FY 2021 / Non-IFRS

+15,000 partners

Software, Technology & Architecture
Content & Online services
Sales
Consulting & System Integrators (C&SI)
Education
Research

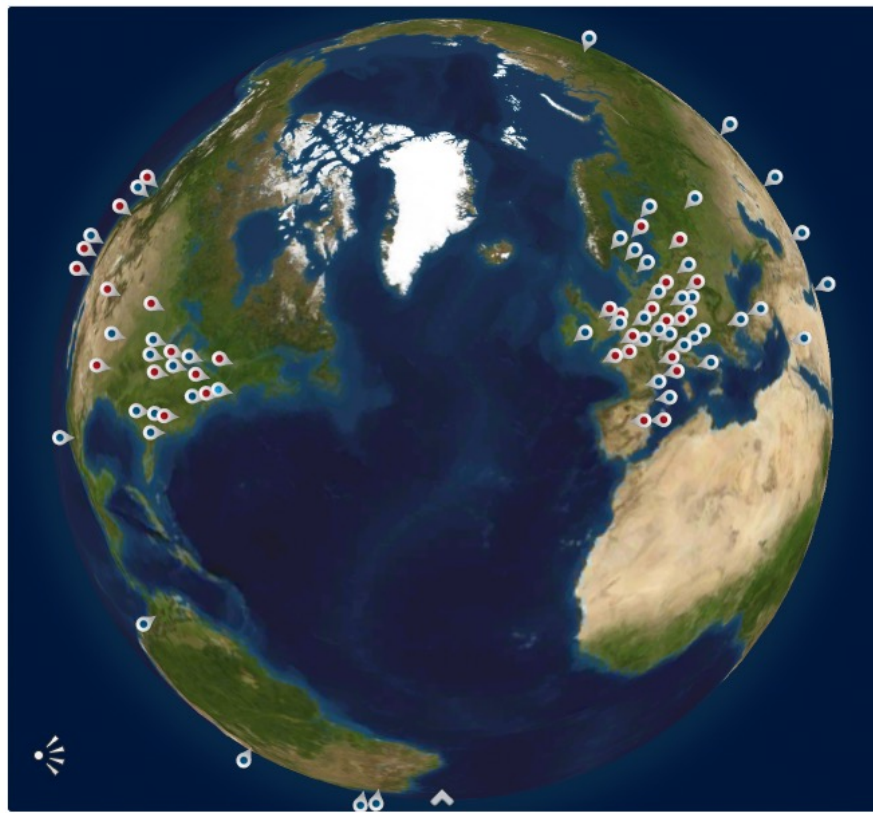


+300,000 customers

11 industries in 140 countries
29 million users
Game-changing
3DEXPERIENCE platform

Our Presence

- HEADQUARTERS
 - Paris / WW & EMEAR
 - Boston / Americas
 - Shanghai / Asia & Oceania
- 72 R&D labs
- 180 3DS offices



Automotive Industry is transforming

(source: mckinsey.com/auto2030)

AUTOMOTIVE REVOLUTION 2030

20-year trend for Automotive industry: ACES

AUTOMATED AUTONOMOUS



Challenges

- Regulation and Compliance
- Safety



“Automated and Autonomous Driving: Regulation under uncertainty”

Facts & Figures

New norms impacting autonomous software certification: SOTIF (ISO/PAS 21448), ASPICE (ISO/IEC 15504), SAE J3061, UL4600, PEGASUS

CONNECTED



- Intelligent Transportation Planning
- Communication Infrastructure
- Vehicle to X communication
- Regulation and Compliance



McKinsey & Company

“Protecting the connected car in the era of new regulation”

5G as an enabler of mobility: 100+ billion connected devices in the world by 2025
Vehicle to X: X= Grid, Vehicle, Pedestrian, Infrastructure, Network

ELECTRIC



- Battery lifecycle management (inc. waste management)
- Smart Grid Infrastructure (inc. energy storage)
- Regulation and Compliance



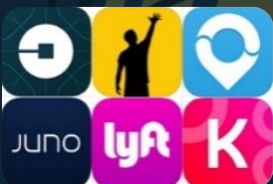
accenture

EY

“Why the EV battery life cycle is more important than the battery life”

Emission/efficiency regulation: EU 95 gCO₂ /km, 2021; US 54.5 mpg, 2025, CA 15% ZEV 2025
Electric Car Batteries Recycling: as few as 5% of lithium-ion batteries are recycled

SHARED



- Competitive Mobility Service Delivery
- Traffic
- Multimodality

Forbes



“Integrating Shared Mobility into Multimodal Transportation Planning”

Mobility as a Service Investments: from \$0.2B in 2010 to \$67.4B in 2023 (+56% CAGR10-19)

Source

Leading the world to 5G: Cellular Vehicle-to-Everything (C-V2X) technologies

http://www.foeeurope.org/sites/default/files/publications/13_factsheet-lithium-gb.pdf

<https://www.mckinsey.com/industries/automotive-and-assembly/our-insights/start-me-up-where-mobility-investments-are-going>

Software Defined Vehicle

System

=

Vehicle + backend service Apps and infrastructure + fleet feedback loops



Source: Tesla's 2023 Investor Day

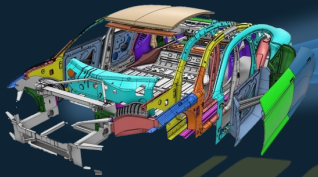
<https://www.youtube.com/watch?v=f6nTLTI5Tms>

Source: Mass over-the-air update of Tesla cars

https://youtu.be/wt2b_1Wi_DU

Evolution of complexity

Mechanical systems



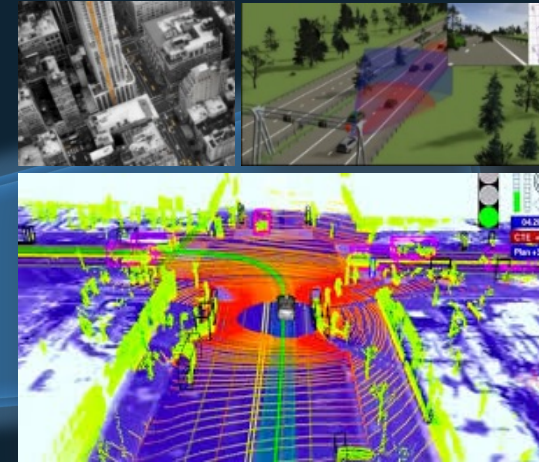
Mechatronics systems

Multidisciplinary field that includes a combination of mechanical, electrical, control and software



Cyber systems

Populations of software-intensive distributed systems interacting together in an unpredictable world



Typical figures in T&M and A&D (one program)



0,5 – 1 M requirements



2 000 – 5 000 components



4000 – 15 000 functions



100 000 interfaces

Projection

Volume & speed



+



+

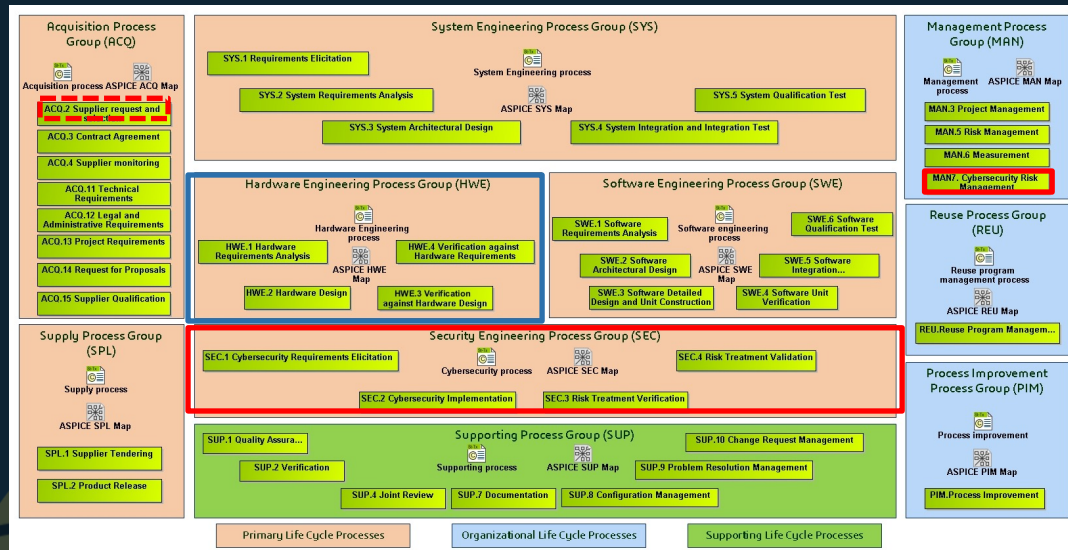


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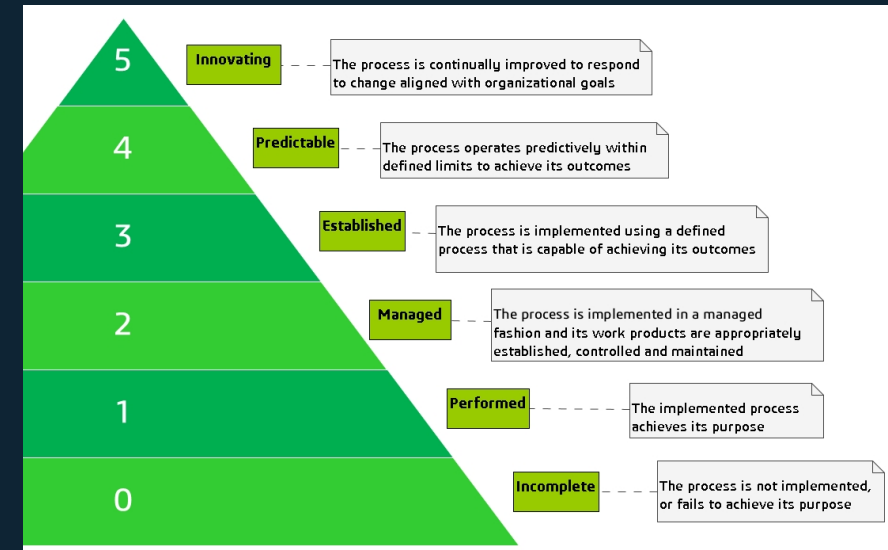


ASPICE

Automotive Software Process Improvement Capability Determination



Process reference model
(VDA scope + hardware & cyber security)



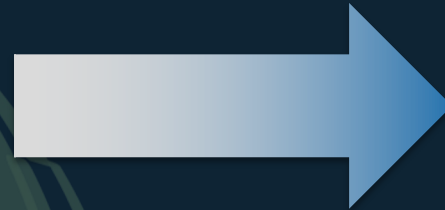
Process improvement model

Benefits: process evaluation by OEMs with ones from their suppliers to demonstrate end-to-end artifacts traceability across the value chain, and obtain necessary certifications

What is the big idea of MBSE?

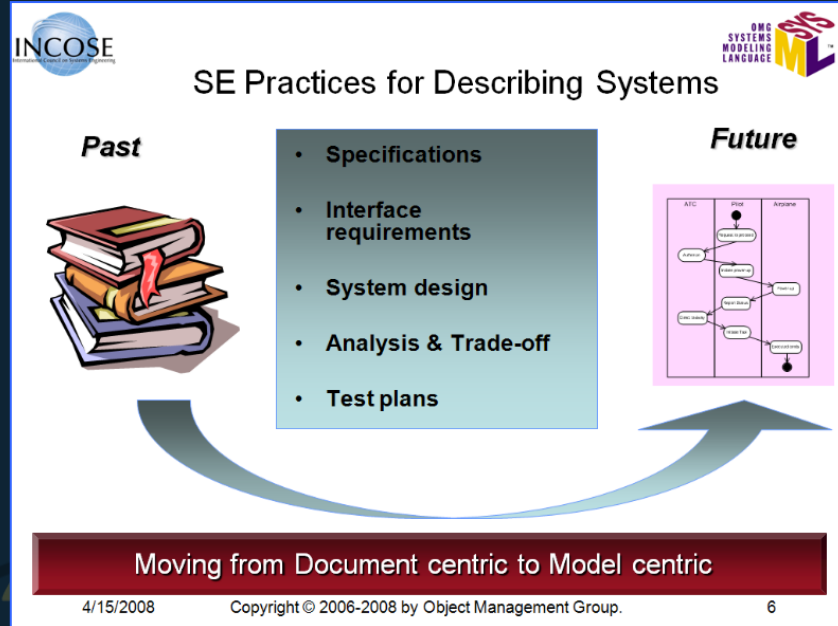
Add rigor and precision with a modeling language to enhance communication

Help manage complexity through system decomposition, behavior and interface definition



Digitalization → Mechanical CAD went through similar transformations over 30 years

What is MBSE?



Model-Based Systems Engineering a disciplined, rigorous approach to systems engineering that uses visual modeling and simulation to support requirements, analysis, and design, through conceptual, logical, and later phases of the system life cycle

PICTURE \neq MODEL



Model repository provides a single source of truth!

Need for a Systems Engineering Methodology

What to do?

Processes

Define activities to implement and expected results

supported by

support

How to do?

Method

Defines technics & methodology to implement the activities

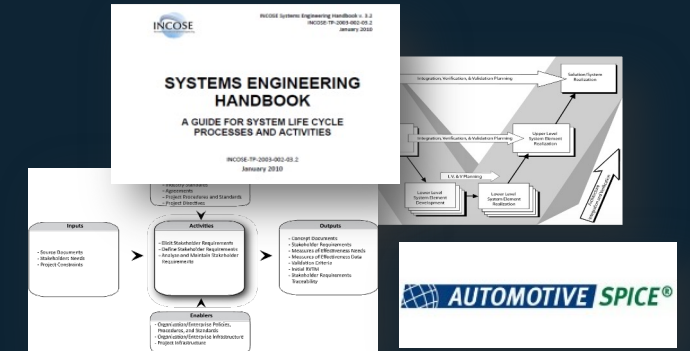
supported by

support

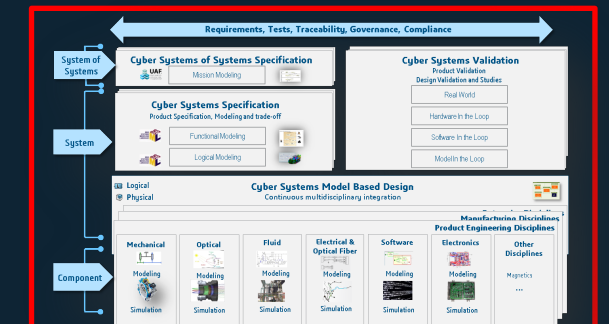
With what?

Tools

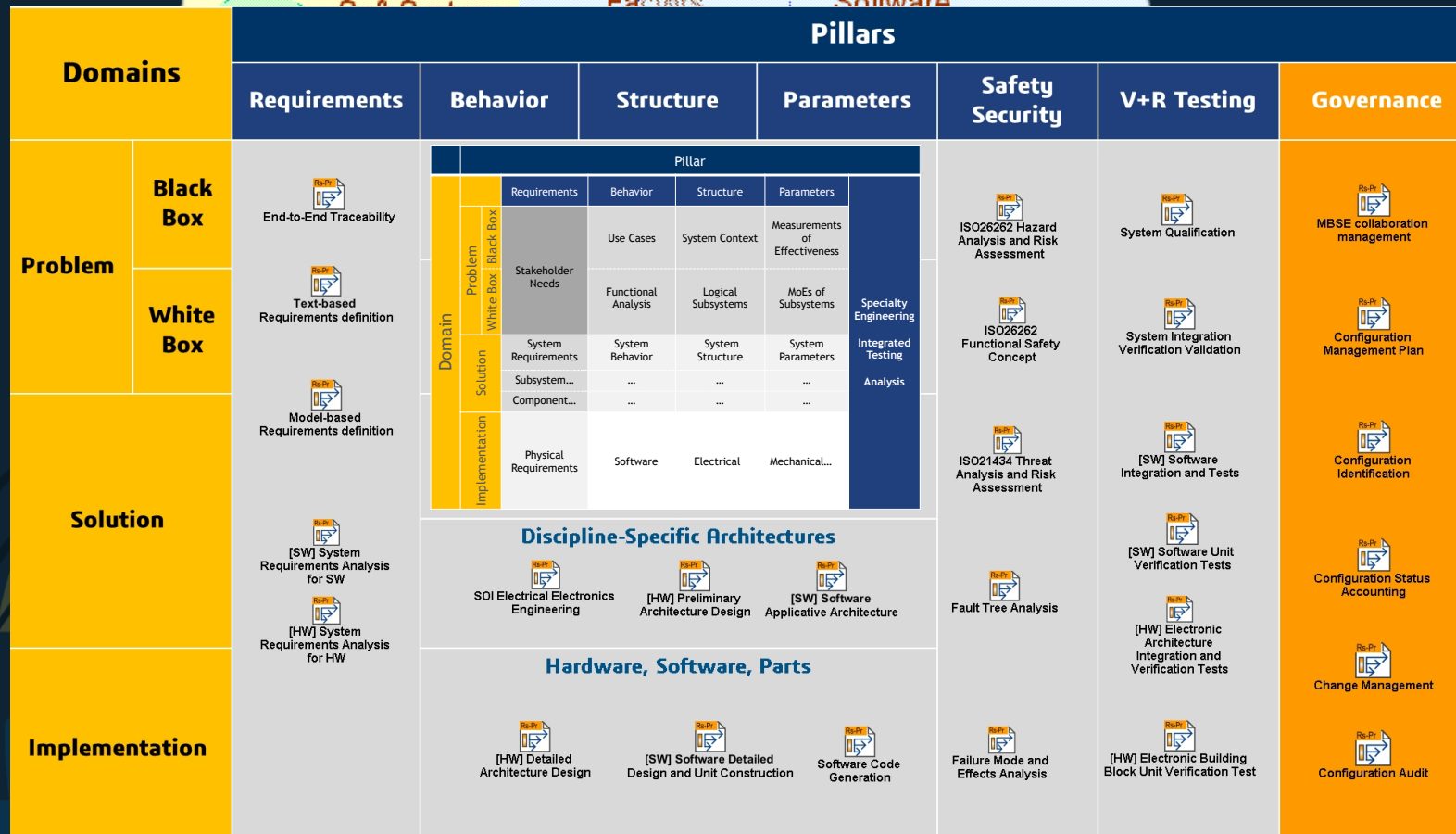
Improve the efficiency of tasks implementation, use of method



*MagicGrid extension

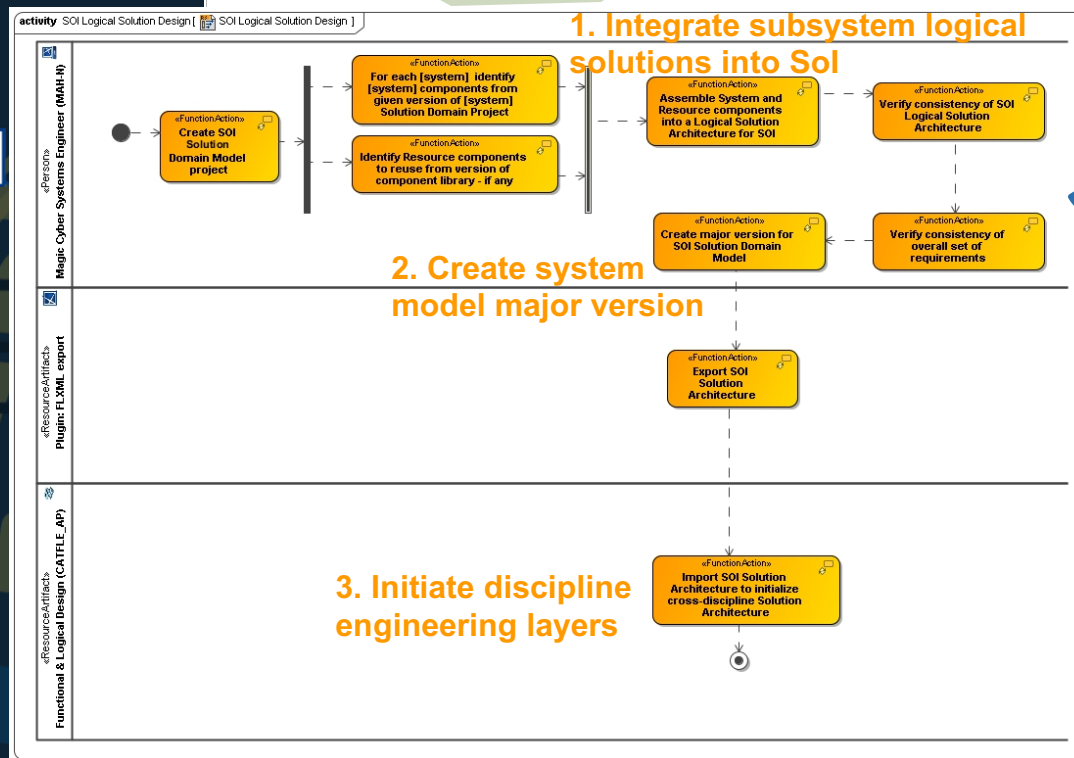
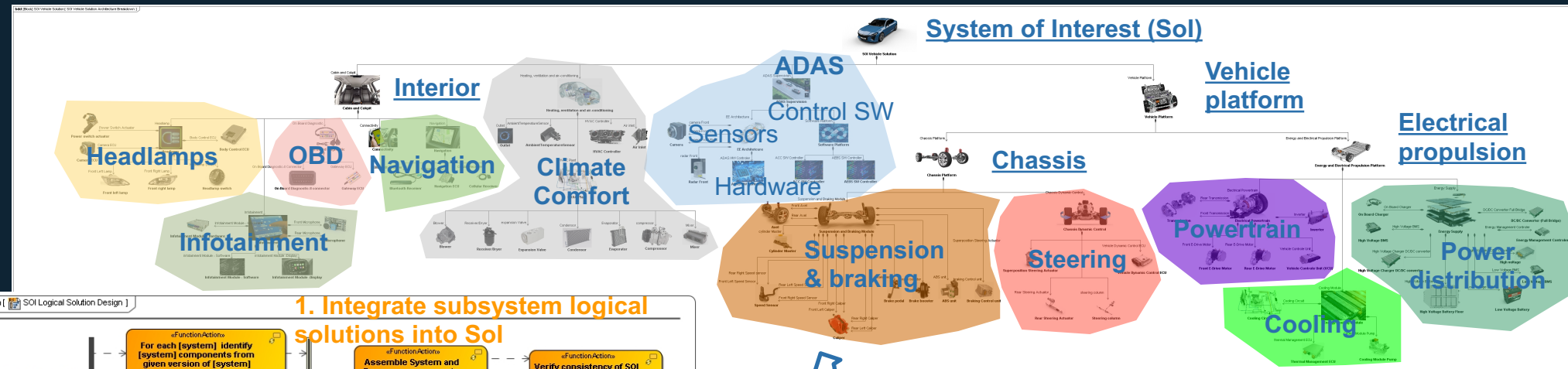


From MagicGrid to Cyber MagicGrid



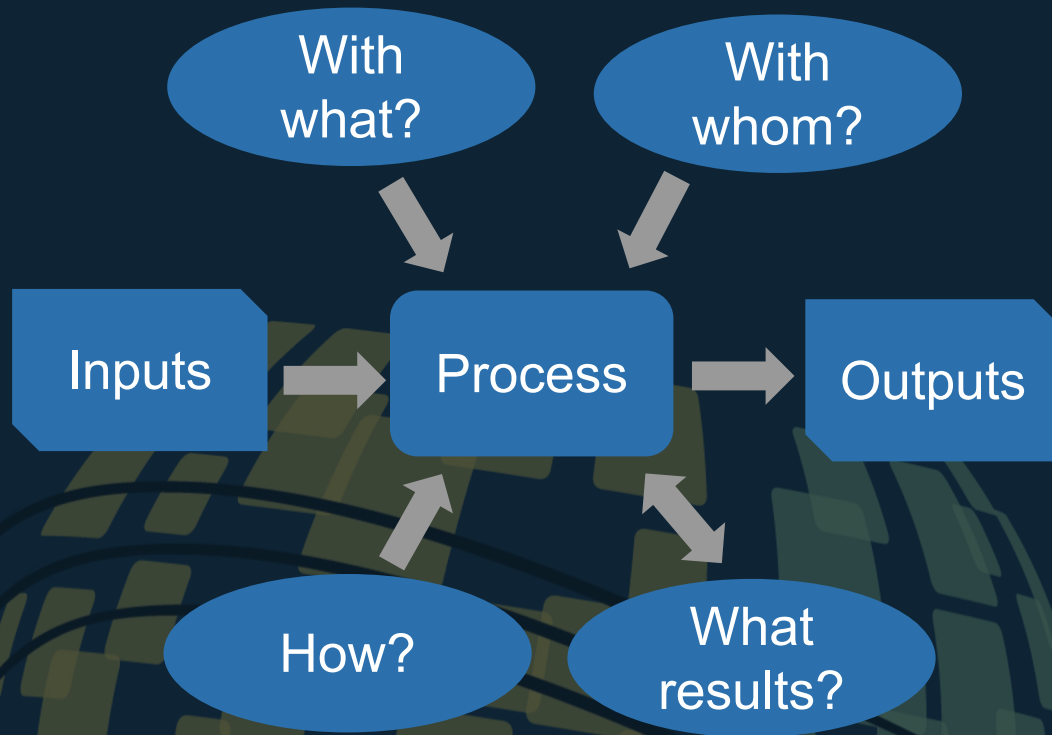
- Requirements Engineering
- Systems Engineering
- Electrical & Electronics Engineering
- Software Engineering
- Hardware Engineering
- Safety Engineering
- Security Engineering
- System integration, verification and validation
- Change and Configuration Management

Best practices example | Sol Logical solution design



From Sol logical solution architecture to discipline-specific design (Electrical/Electronics, Fluid, Software...)

Process standards compliance | Quality management process approach








































Source: ISO9001 Turtle diagram

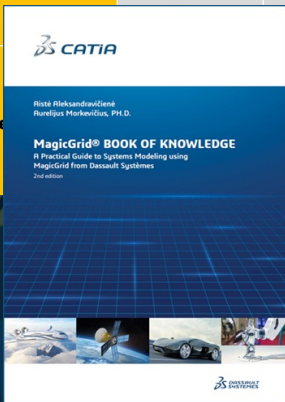
- Quality Management System (QMS): focuses on process management, compliance and certification

Main risks

- Lack of relevance for MBSE application: process oriented vs method oriented
- Overemphasis of documentation vs Engineering

Process standards compliance | Systems Engineering methodology as reference

Domains		Pillars									
		Requirements	Behavior	Structure	Parameters	Safety Security	V+R Testing	Governance			
Problem	Black Box	 End-to-End Traceability	Operational Architecture  SOI Black Box Analysis			 sub-System Black Box Analysis	 ISO26262 Hazard Analysis and Risk Assessment	 System Qualification	 MBSE collaboration management		
	White Box	 Text-based Requirements definition	Functional Architecture  SOI White Box Analysis			 sub-System White Box Analysis	 SOI Zone Engineering	 ISO26262 Functional Safety Concept	 System Integration Verification Validation	 Configuration Management Plan	
Solution		 Model-based Requirements definition	Logical (cross-disciplines) Architecture  SOI Logical Solution Design			 Sub-System Logical Solution Design	 Architecture Trade-off studies	 [System] Solution behavior	 ISO21434 Threat Analysis and Risk Assessment	 [SW] Software Integration and Tests	 Configuration Identification
		 [SW] System Requirements Analysis for SW	Discipline-Specific Architectures  SOI Electrical Electronics Engineering			 [HW] Preliminary Architecture Design	 [SW] Software Applicative Architecture	 Fault Tree Analysis	 [SW] Software Unit Verification Tests	 Configuration Status Accounting	
Implementation			Hardware, Software, Parts  [HW] Detailed Architecture Design			 [SW] Software Detailed Design and Unit Construction	 Software Code Generation	 Failure Mode and Effects Analysis	 [HW] Electronic Architecture Integration and Verification Tests	 Change Management	
							 [HW] Electronic Building Block Unit Verification Test	 Configuration Audit			
Footer		<div> Riste Aleksandroviciene Rureljus Morkevicius, Ph.D. MagicGrid® BOOK OF KNOWLEDGE A Practical Guide to Systems Modeling using MagicGrid from Dassault Systèmes 2nd edition</div>									



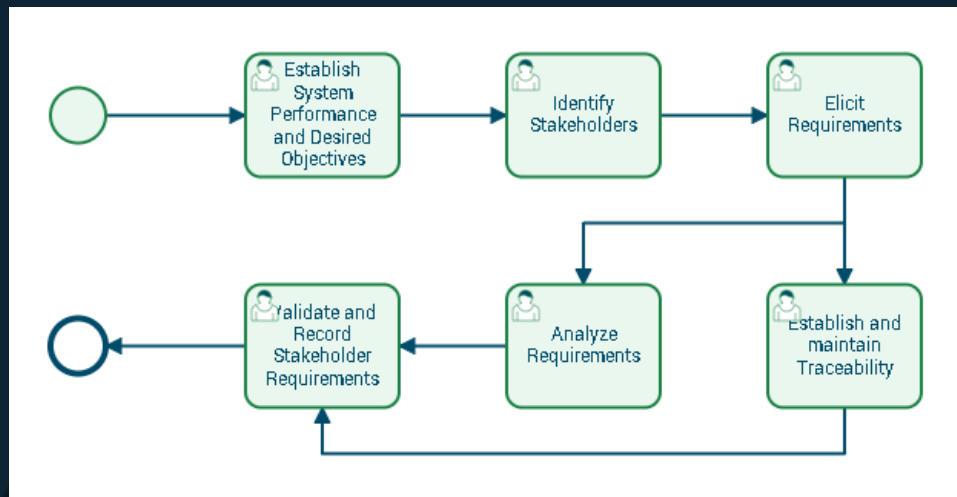
- MBSE: Focus on engineering systems using models throughout the system development lifecycle

Benefits

- MBSE methodology: improved understanding of complex systems behavior leading to more efficient and effective system development.
- Supports day-to-day engineering: effective application of processes

Process standards compliance | Example

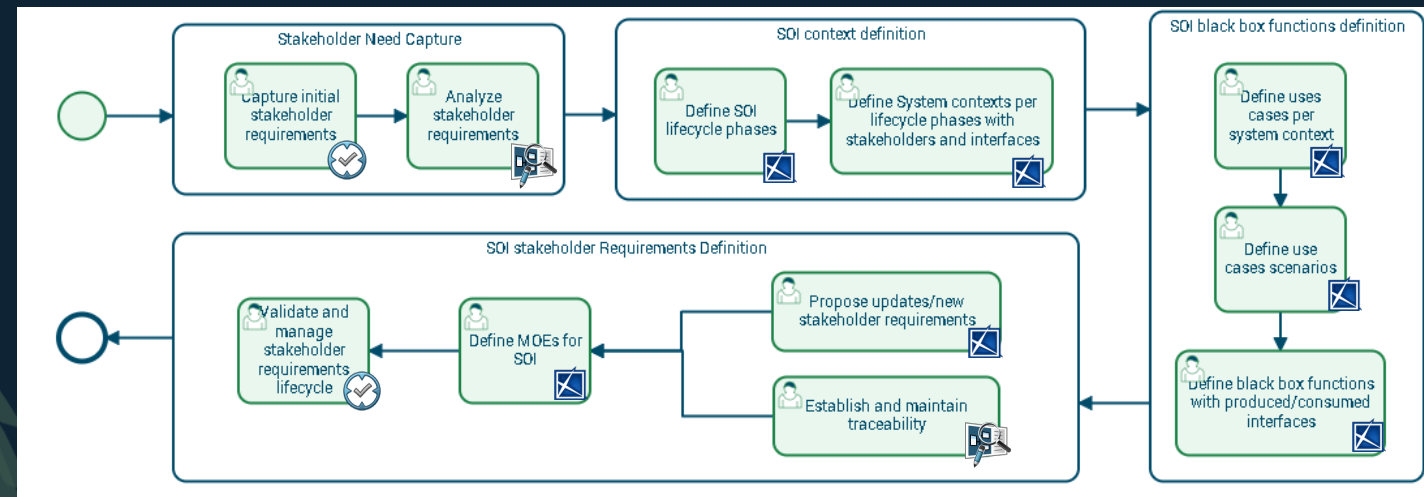
Requirements Elicitation Process



Quality Process

Proposes set of activities to achieve: what to do

System of Interest Black Box Analysis



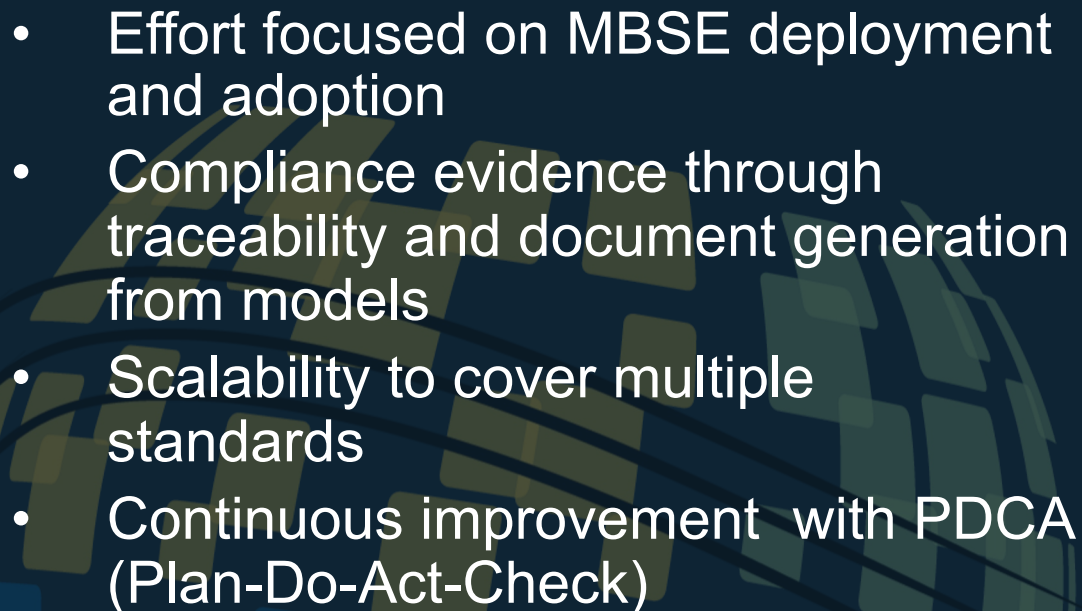
MBSE methodology

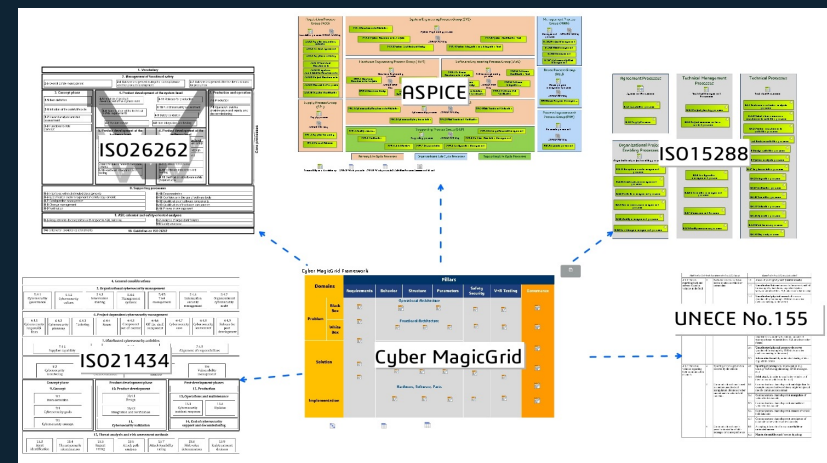
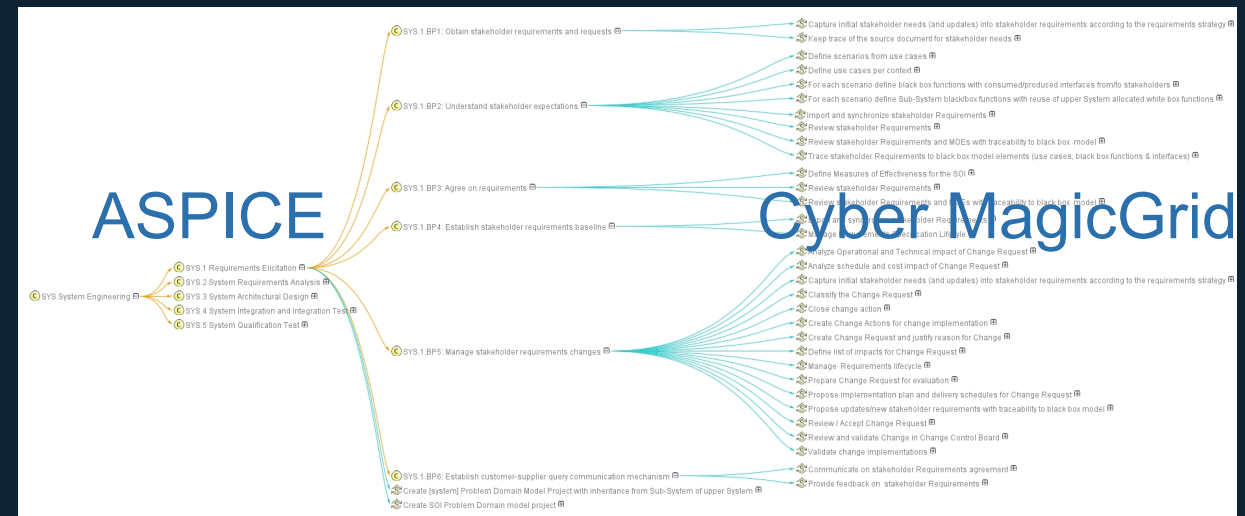
Proposes practical way to engineer systems: how to do, with what

Conclusion | Value proposal

Use MBSE methodology to support process compliance for engineering

Benefits

- 
- Effort focused on MBSE deployment and adoption
 - Compliance evidence through traceability and document generation from models
 - Scalability to cover multiple standards
 - Continuous improvement with PDCA (Plan-Do-Act-Check)





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