



33rd Annual **INCOSE**
international symposium
hybrid event
Honolulu, HI, USA
July 15 - 20, 2023



Coping with Verification in Complex Engineered Product Development

Agenda



Introduction

Background

- Increased demand for company resources
- Difficult to hire sufficient qualified employees
- The company verification process is resource and time consuming

Problem

- Bottlenecks in company test process
- Lacking product test coverage
- Late error and undesired system behavior discovery

Agenda



Introduction

Research

Literature
Review

Case Study

Discussion
and
Conclusion

Research Questions

- RQ1: Which “best practices” for verification are reported in the literature?
- RQ2: What does the literature suggest about changes to the current testing practice in the Company?
- RQ3: Which changes can help the Company improve the identification of errors before acceptance testing?

Research Methods

- Systems Engineering
 - Literature Review
 - Industry-as-Laboratory
 - Survey
 - RQ1
 - RQ2
 - RQ3

Agenda



Literature Review (1/3)

Early verification

- Early verification can remove defects early and thus reduce the risk and cost of development

Metrics

- MoE, MoP, TPM

Requirements

- The realization of systems requires feasible requirements
- Verification becomes unreliable without correct, complete and consistent requirements

Literature Review (2/3)

Agile approach

- Agile embraces continuous change and focuses on delivery of value to the customer while coping with changes
- Test-driven development (TDD) is one of the approaches suggested

Configuration management

- Complex systems with long life cycles will experience changes
- Managing the changes requires adequate management of all configurations of a system during its lifecycle

Literature Review (3/3)

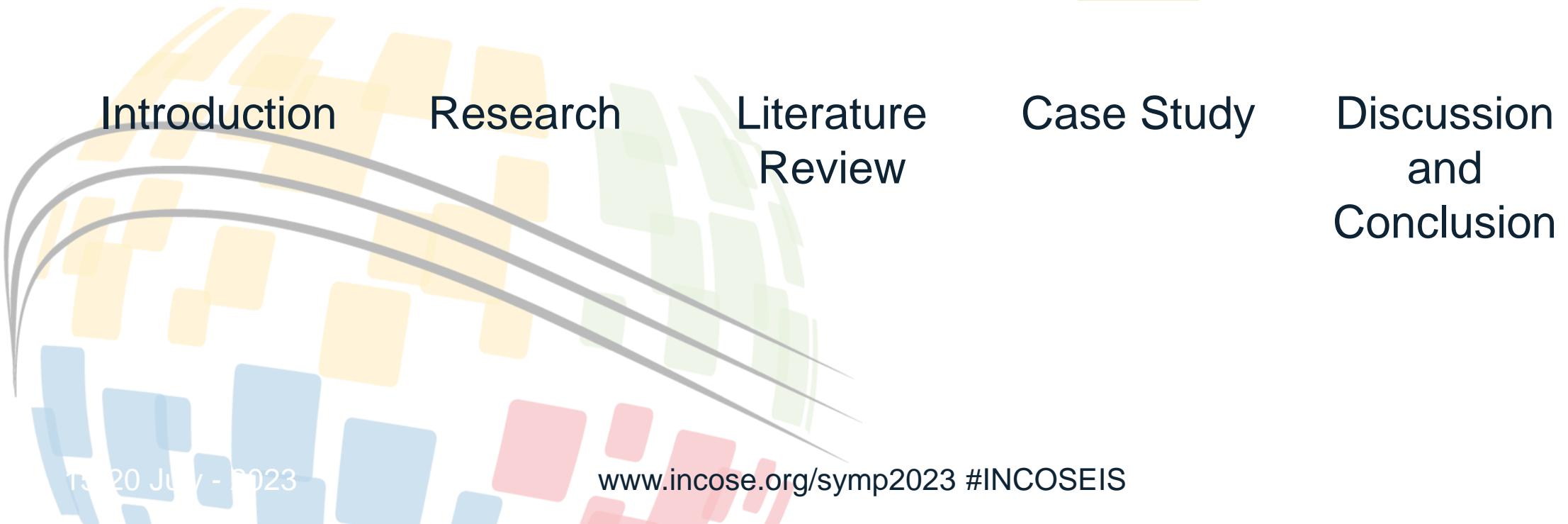
Traceability

- Traceability is required to trace root cause errors, performance deficiencies, sufficient functionality, and the source of changes

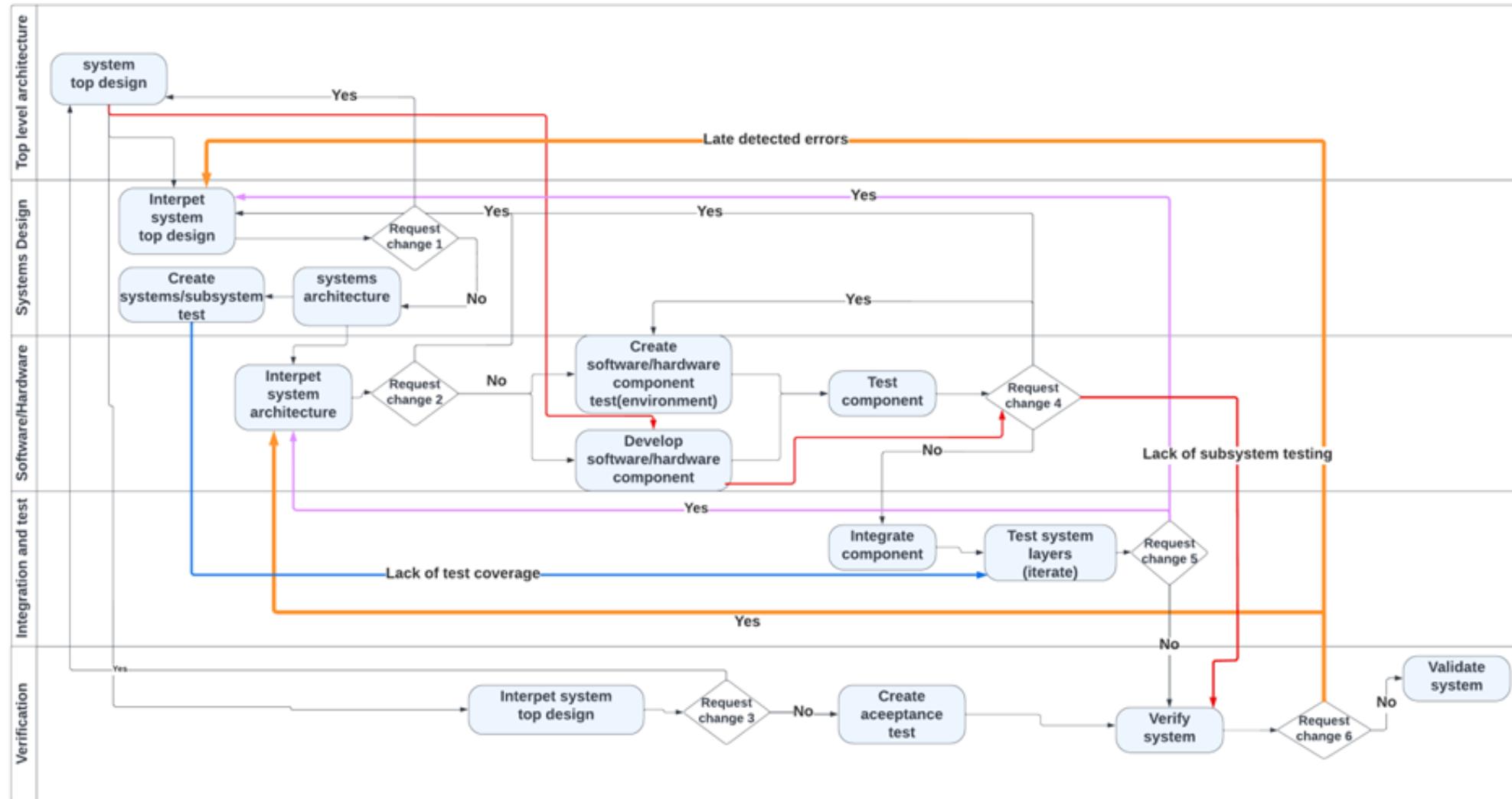
Testing and Integration

- Cooperation between design and integration engineers early in the development process is important to effectively remove errors and achieve successful integration

Agenda



Case Company Work Process

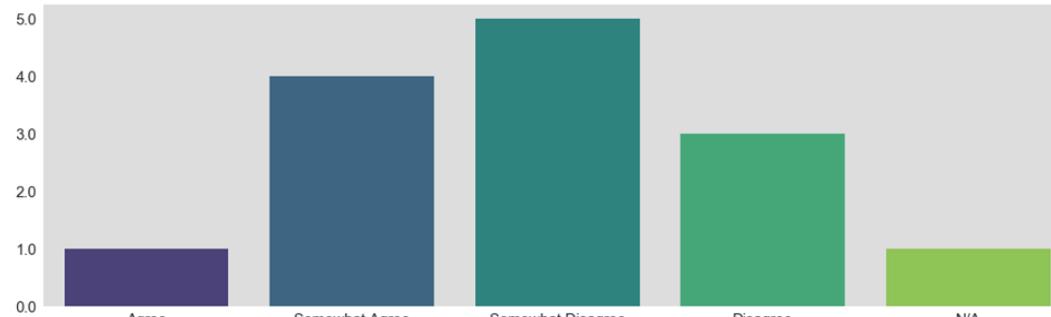


Work Process Findings

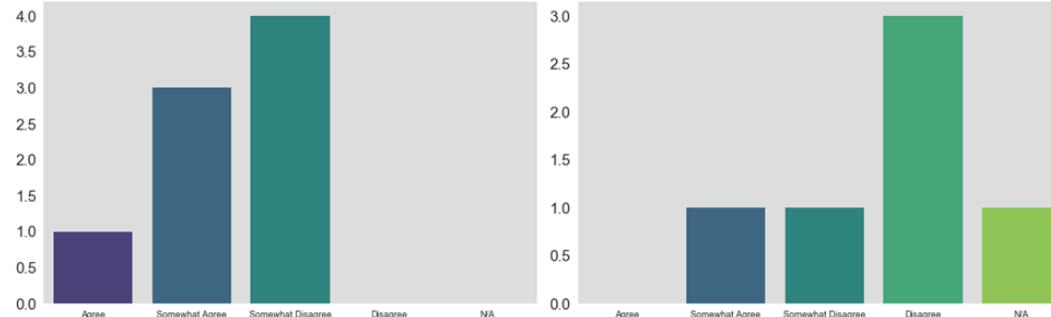
- Process shortcuts
- Late verification feedback
- Lack of verification arenas
- Missing focus on integration testing

Case Company Survey

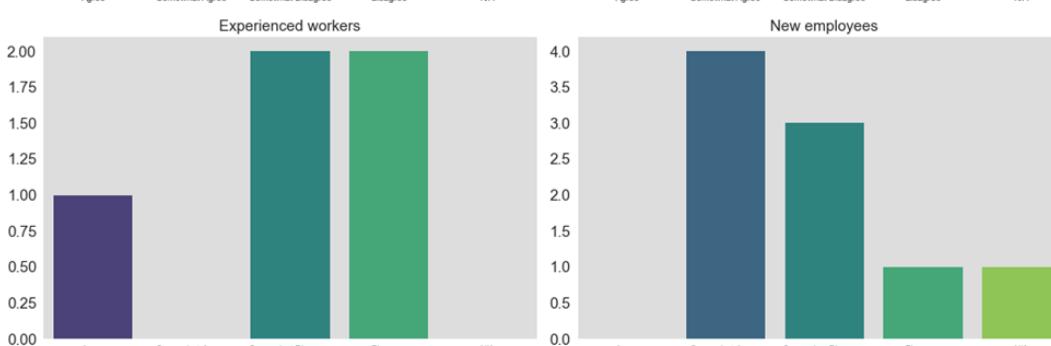
1. The project schedule allocates enough time for verification work to be accomplished.
Total



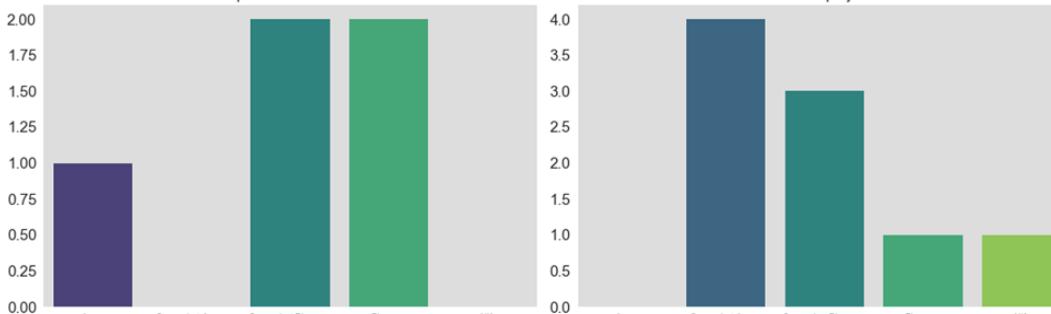
Design and implementation



Test and verification



Experienced workers

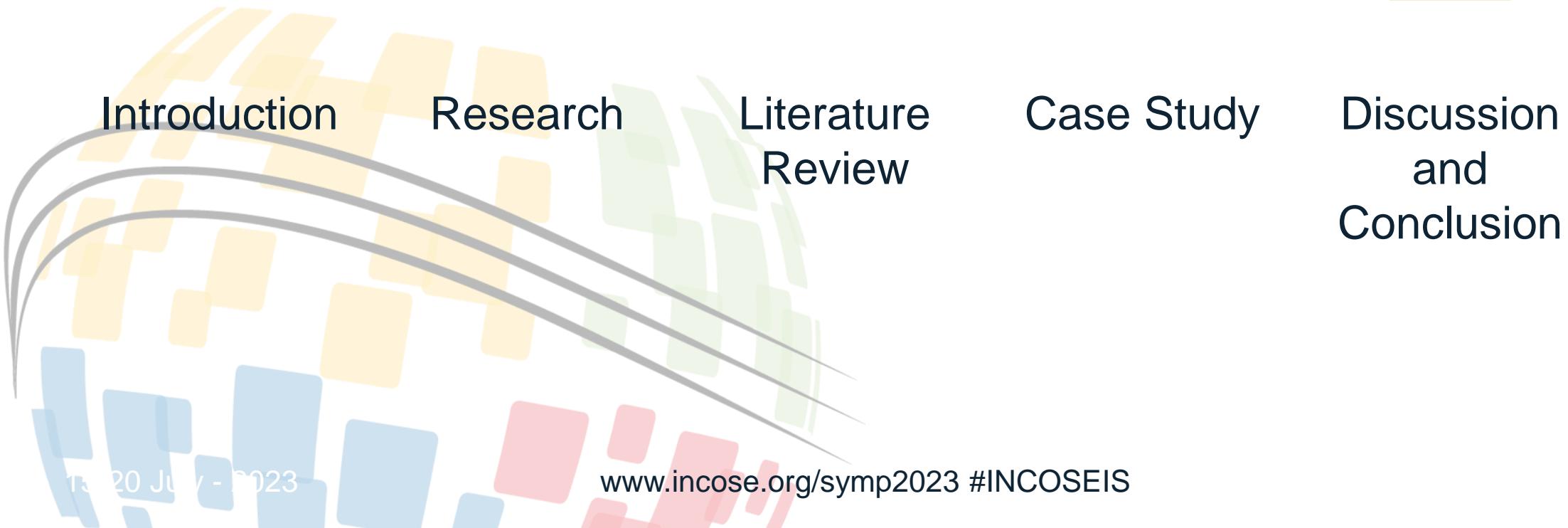


New employees

Survey Findings

- Missing regression testing at system level
- Insufficient analysis
- Usefulness of documentation
- Schedule
- Measurements and monitoring
- Process improvements
- Team structure
- Configuration management

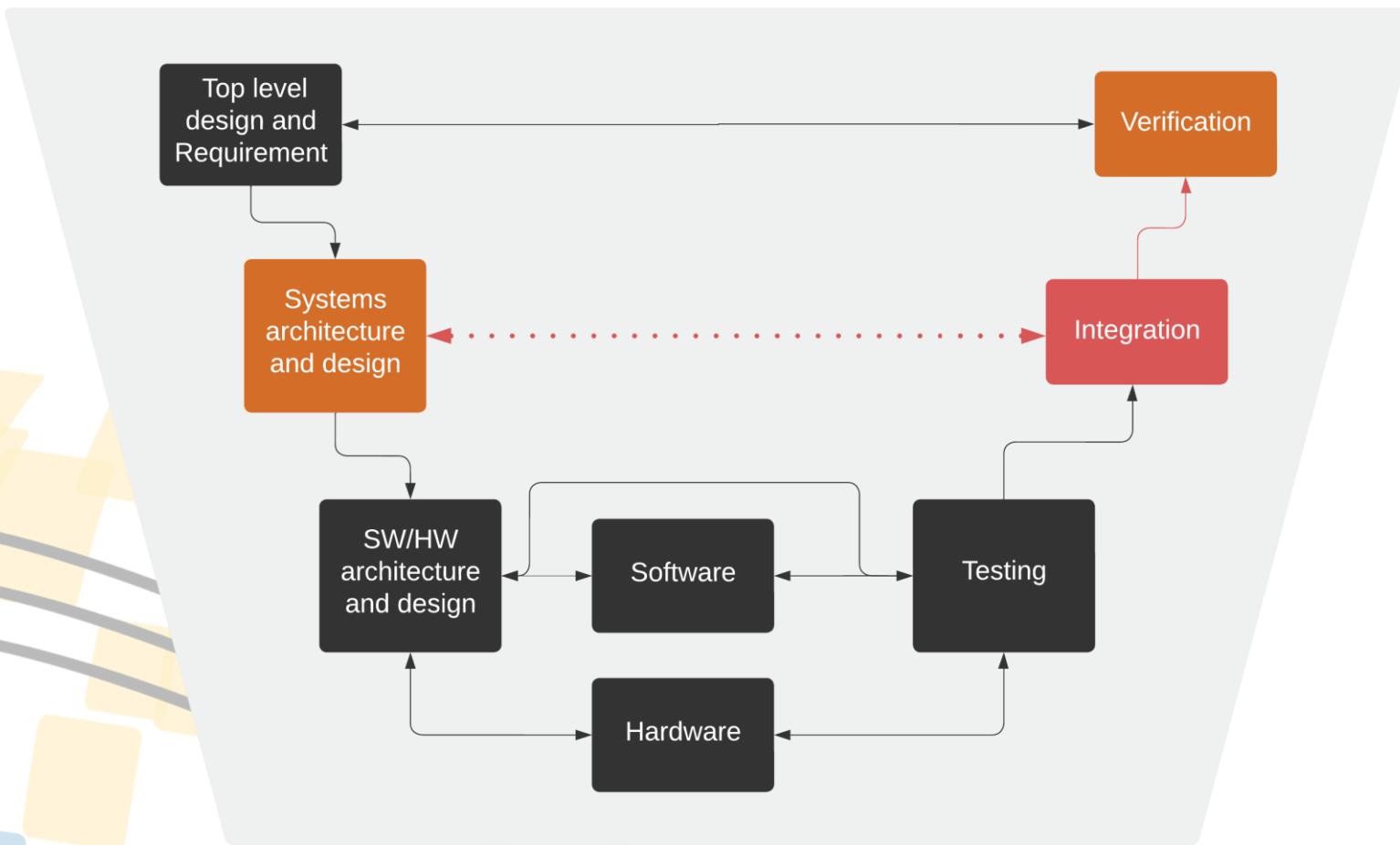
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Discussion

- RQ1: Early verification, metrics, requirements, agile approach, configuration management, traceability, testing and integration
- RQ2: The company follows many of the recommended processes. The most noticeable deviations are system analysis (req vs SOI), available test arenas fit for purpose, and communication across « silos »
- RQ3: Follow its processes and use metrics

Conclusion



Conclusion

- Insufficient verification activity scheduled
 - Reinforce its process
- Insufficient testing (integration and regression)
 - Available test arenas
- Insufficient test result analysis
 - Utilizing data and sharing information
- Insufficient measurements and monitoring
 - Enforce



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