



33<sup>rd</sup> Annual **INCOSE**  
international symposium  
hybrid event  
Honolulu HI USA



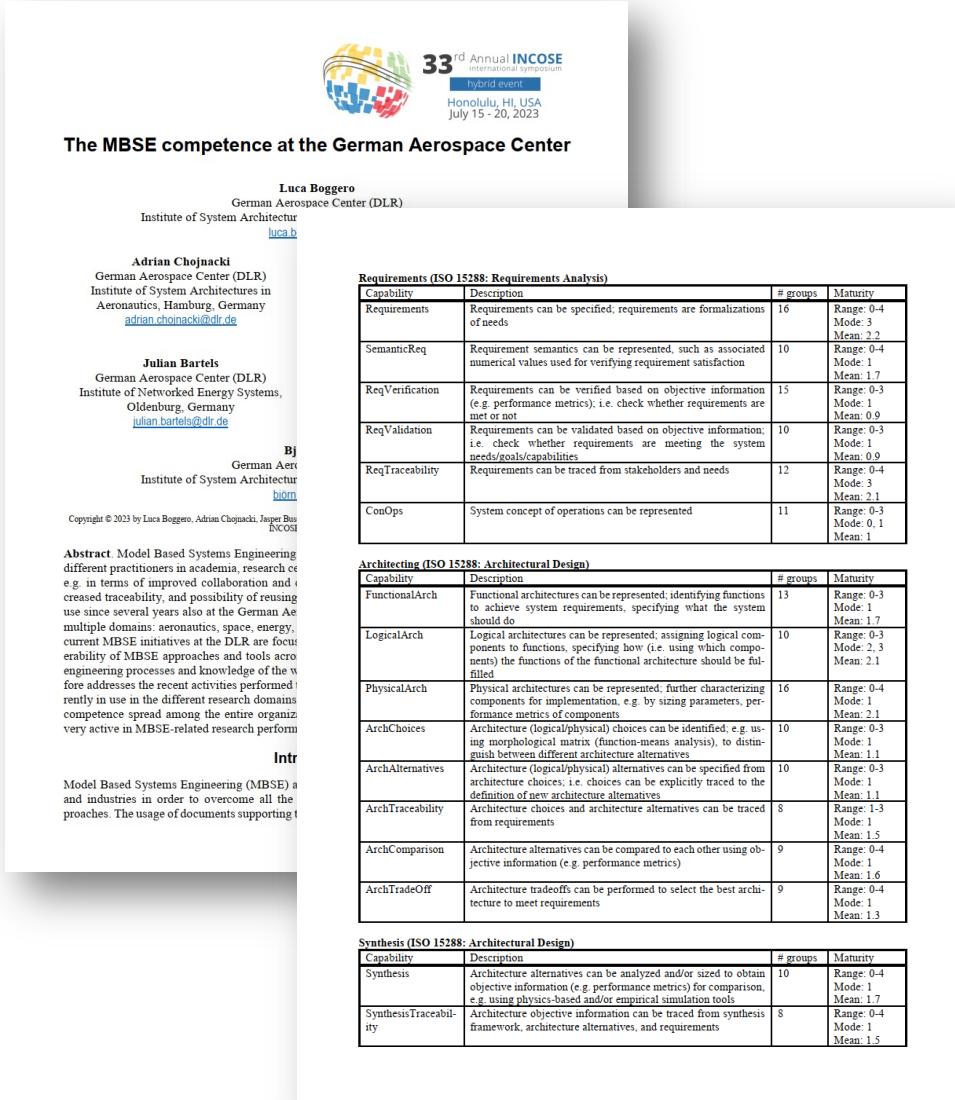
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*German Aerospace Center (DLR) – Germany*

## **The MBSE competence at the German Aerospace Center**

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# What is the paper about?

## Main “product” produced and delivered with this work



- **Survey** on the MBSE competence available at the German Aerospace Center (DLR)
- **Assessment** about the MBSE competence at the DLR  
(*how mature is the MBSE competence?*)
- **MBSE Competence** defined in terms of:
  - Method
  - Process
  - Modeling language
  - Tool



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# Motivation

Why have we done this work? What are the benefits for DLR and for externals?



## Study aims at answering to four questions:

1. **What MBSE competence** does the DLR have? What is its **level of maturity**?
2. Which **MBSE methods, modeling languages and tools** are used in DLR?
3. **How “active”** is DLR in terms of MBSE initiatives? How many **publications and projects**?
4. *Who within the DLR has the different MSBE competences?*

## Benefits (for DLR and externals):

- New **synergies** and **collaborations** within/outside the organization
- **DLR strategy** for new developments and research projects
- **Increase the MBSE competence @DLR**

→ ultimate goal: **create conditions that would improve the state-of-the-art related to MBSE**



# German Aerospace Center

## Deutsches Zentrum für Luft- und Raumfahrt (DLR)



- National Research Center
  - Aeronautics
  - Space
  - Transport
  - Energy
  - Digitalization
  - Security
- Space Agency
- Project Management Office
- ~ 10000 Employees
- More than 50 institutes
- 30 sites in Germany
- budget more than 3 bn EUR



# DLR MBSE-Ops internal project

## Operationalizing MBSE @ DLR



### ▪ Ambition:

**Consolidation of MBSE competences** scattered across DLR domains, accelerating the development of innovative complex systems within the DLR

### ▪ Technical objectives:

#### 1. Map MBSE processes, methods and tools

→ Activities and outcomes addressed in this paper ←

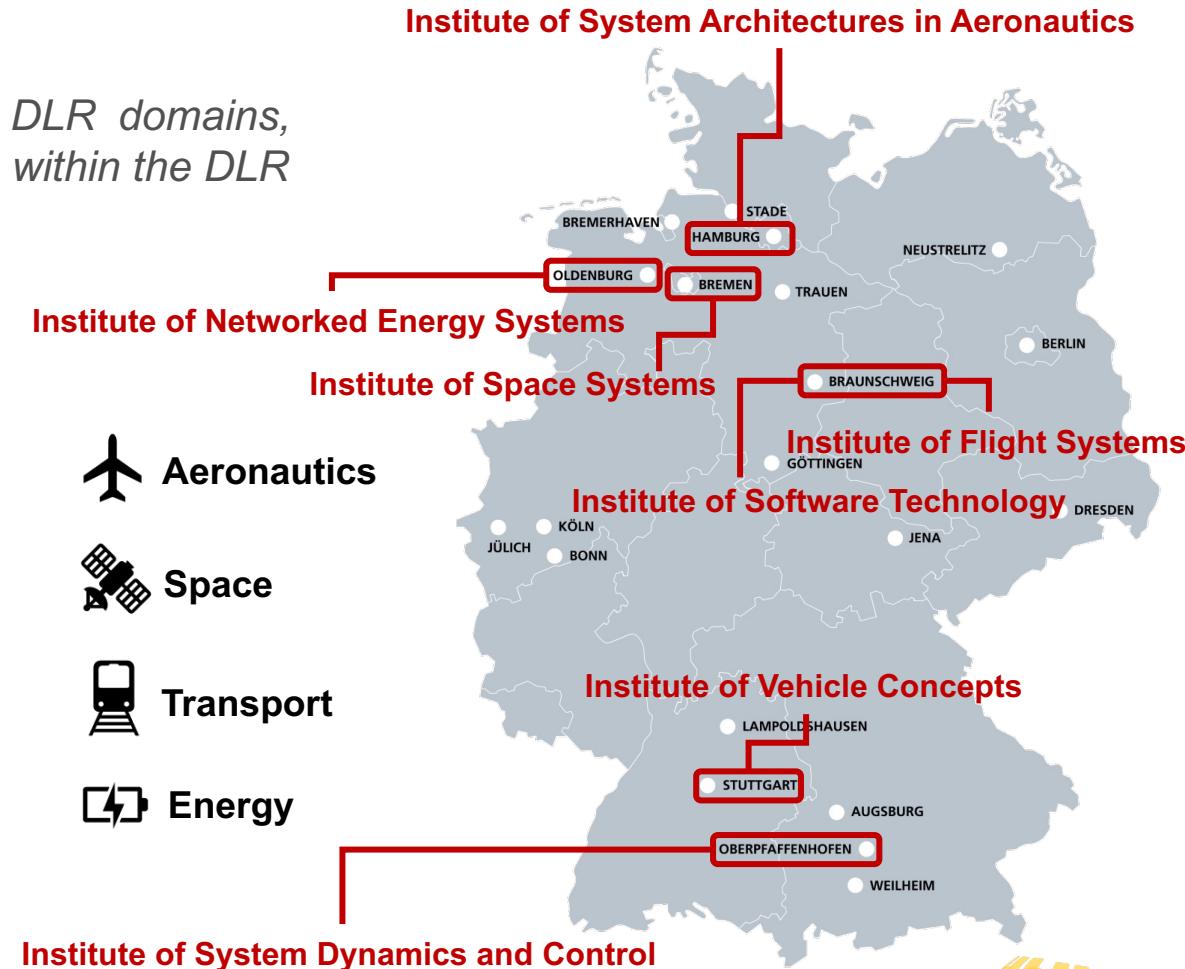
#### 2. Develop the concept for a common “DLR MBSE operational environment”

#### 3. Demonstrate cross-sector interoperability

Define and develop representative case studies through MBSE

#### 4. Promote and demystify MBSE @DLR

Organize workshops and Open Day events

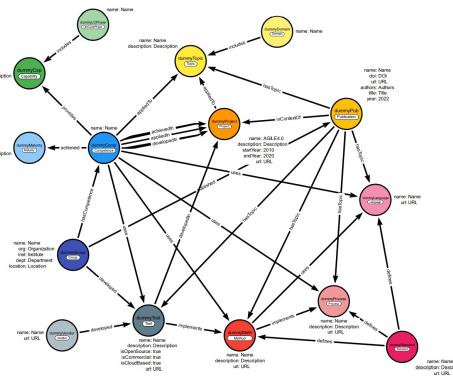
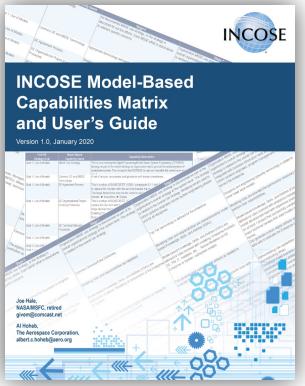


# Methodology

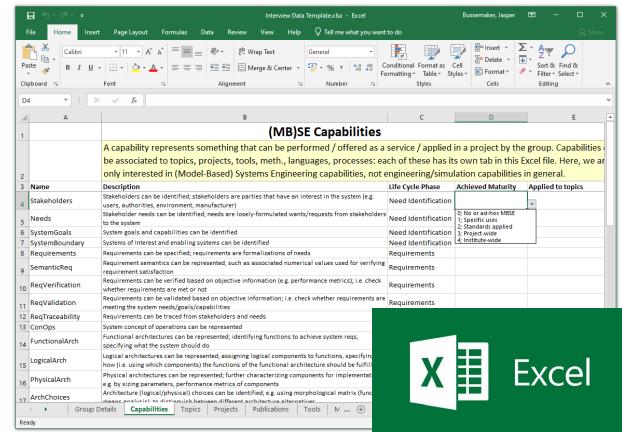
## How have we organized the work?



## 1. Literature review & Metamodel

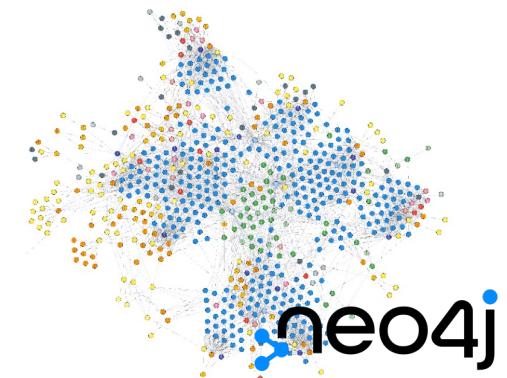


## 2. Group interviews



## Not queryable

### 3. Modeling and assessment of Competence map



## Queryable

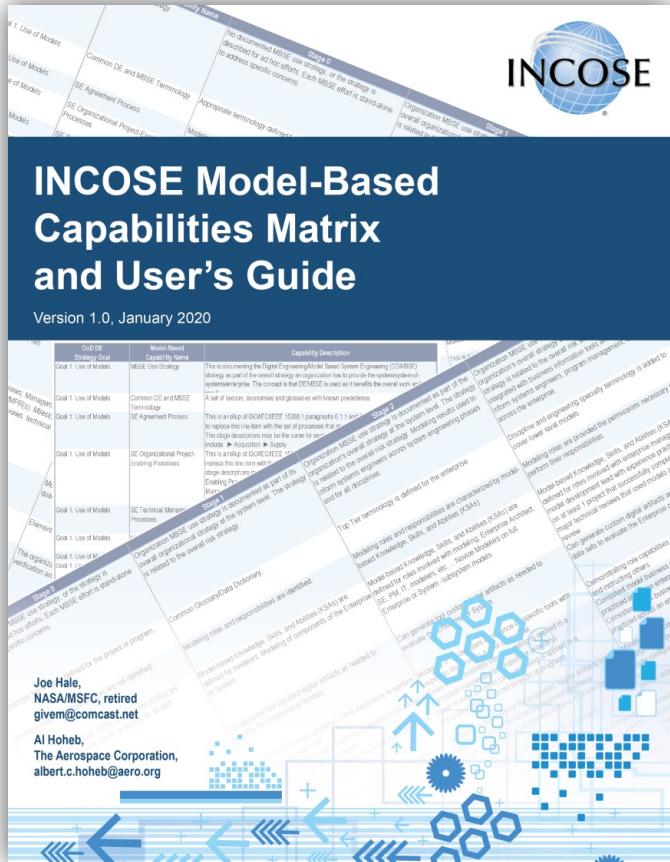


# Methodology

## Literature review



- Material (e.g. papers, reports) supporting the work



### Tool for organizational self-assessment:

- Identify the organization's current Model-Based capability
- Identify the targeted capability stage

Results used to **create plans for organization's development** of Model-Based capabilities



# Methodology

## Literature review

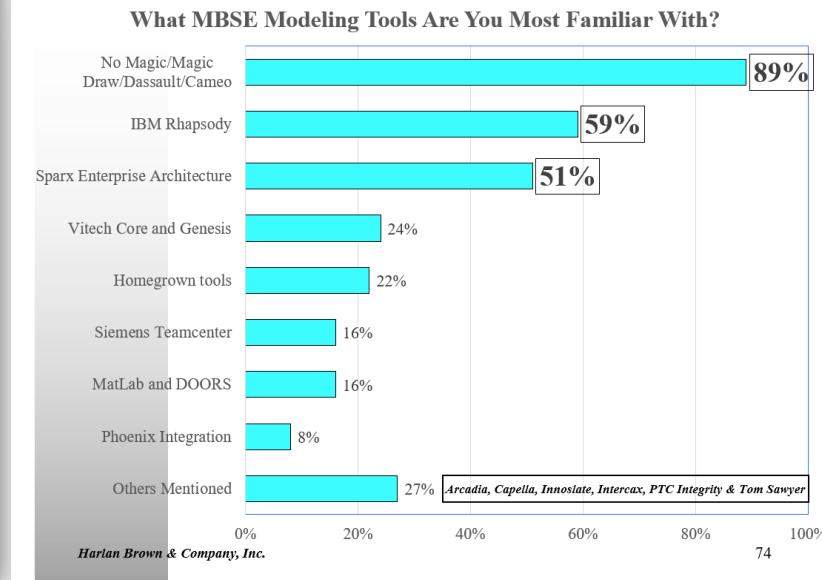
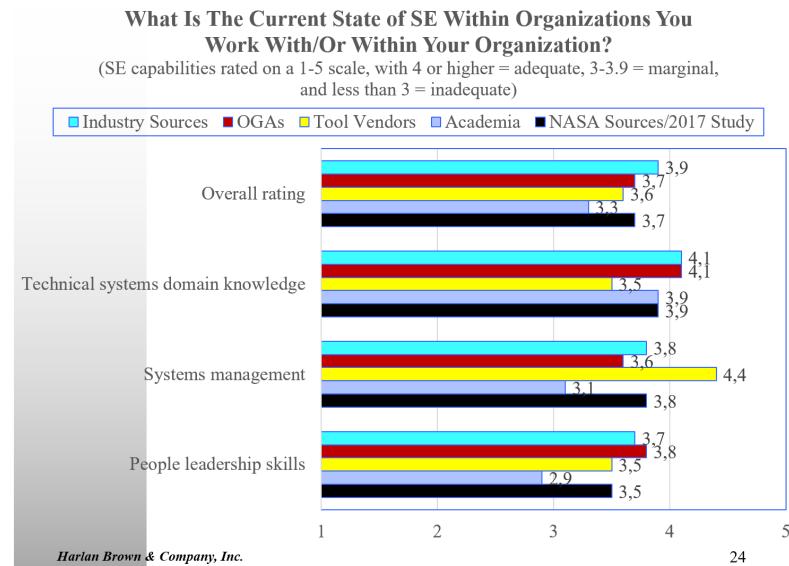
### ▪ Similar initiatives in other organizations

<https://ntrs.nasa.gov/citations/20205003969>

#### Study Results/Overview

**Independent Assessment Of Perception From External/non-NASA Systems Engineering (SE) Sources**  
*Submitted To:*  
NASA Tech Fellow For SE  
*Submitted By:*  
Harlan Brown & Company, Inc.  
Gerald J. Pawlikowski, Senior Project Manager  
610-678-6200, gjpawlikowski@verizon.net

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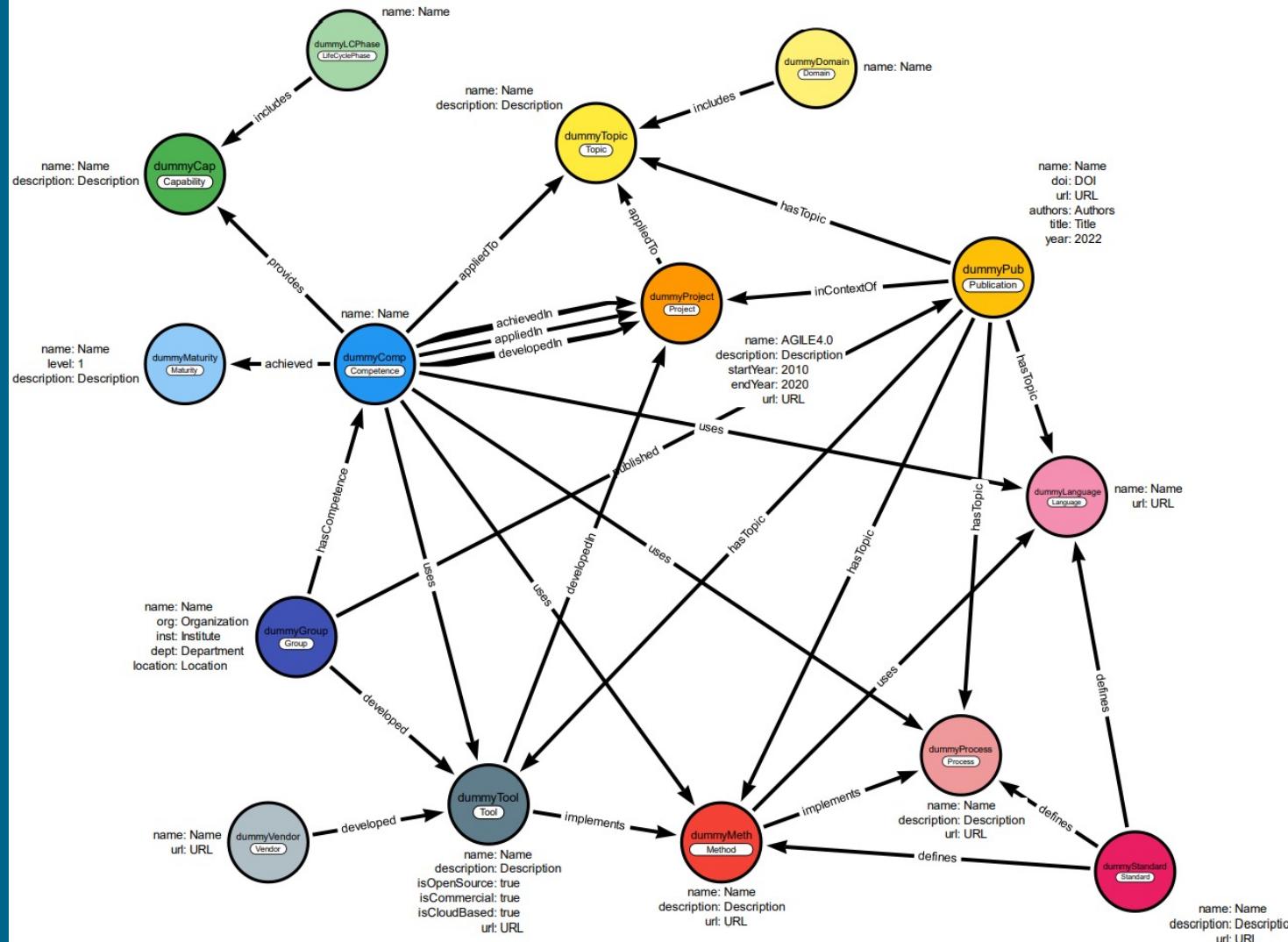
**(Example) Survey to identify the adoption of (Model-Based) Systems Engineering capabilities within NASA and its collaborating partners**

→ What is the current MBSE state in your organization?



# Methodology

## Definitions and Metamodel



### Capability (& life cycle phase)

*Logical System Architecting  
(ISO 15288: Architectural Design)*

### Competence (& maturity level & group)

*Logical System Architecting with level 4 by a DDP group  
(level 2: Institute-wide)*

### Topic, domain

*Aircraft design, aeronautics*

### Project, publication

*EU H2020 AGILE 4.0, Bussemaker et al. INCOSE IS 2023*

### Process

*System Architecting Process*

### Method

*Arcadia*

### Tool (& tool vendor)

*Cameo Systems Modeler (Dassault Systèmes)*

### Language

*SysML*

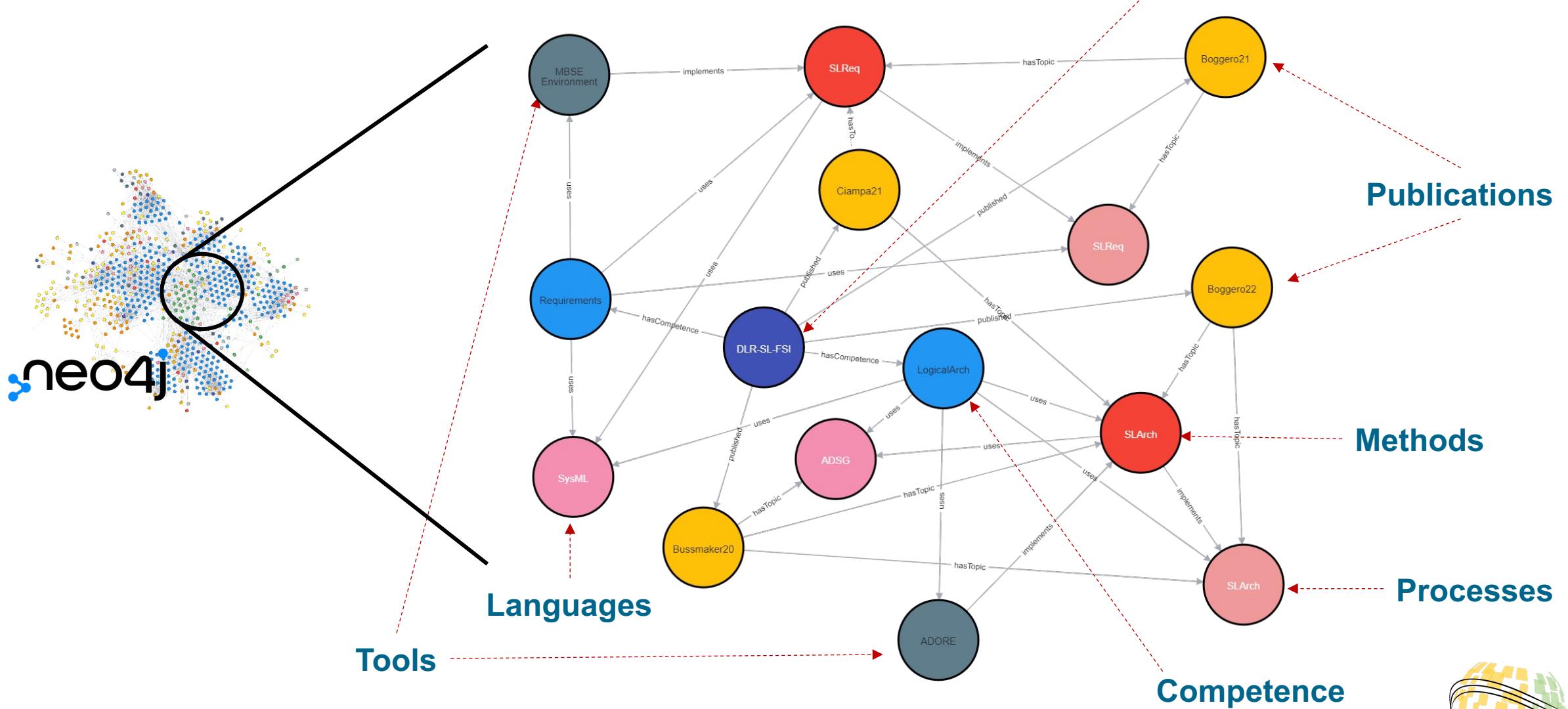
### Standard

*ISO 15288 (standard for System Life-cycle Processes)*



# Methodology

## MBSE competence map



# Main results

## What MBSE competences does the DLR have?



### 39 capabilities defined in different life-cycle stages

#### Requirements (ISO 15288: Requirements Analysis)

Capability	Description	# groups	Maturity
Requirements	Requirements can be specified; requirements are formalizations of needs	16	Range: 0-4 Mode: 3 Mean: 2.2
SemanticReq	Requirement semantics can be represented, such as associated numerical values used for verifying requirement satisfaction	10	Range: 0-4 Mode: 1 Mean: 1.7
ReqVerification	Requirements can be verified based on objective information (e.g. performance metrics); i.e. check whether requirements are met or not	15	Range: 0-3 Mode: 1 Mean: 0.9
ReqValidation	Requirements can be validated based on objective information; i.e. check whether requirements are meeting the system needs/goals/capabilities	10	Range: 0-3 Mode: 1 Mean: 0.9
ReqTraceability	Requirements can be traced from stakeholders and needs	12	Range: 0-4 Mode: 3 Mean: 2.1
ConOps	System concept of operations can be represented	11	Range: 0-3 Mode: 0, 1 Mean: 1

#### Number of DLR groups that have each capability

#### Maturity level

- Range of maturity level
- Mode (maturity level for the majority of DLR groups)
- Weighted mean (average maturity level in DLR)

Maturity level	Description
0	No or ad-hoc MBSE
1	Specific uses
2	Standards applied
3	Project-wide
4	Institute-wide
5	DLR-wide

#### Main considerations:

- DLR can address **capabilities covering the whole system life-cycle**  
→ but mainly in the development phase
- **MBSE expertise is increasing** in DLR  
→ but not a company-wise adoption of common MBSE processes, methodologies standards and tools



# Main results

## Which MBSE methods, modeling languages and tools are used in DLR?



### ▪ Methods

- OOSEM (Object-Oriented SE Method)
- Arcadia
- SYSMOD
- FAS (Functional Architecture for Systems)
- DLR-developed methods<sup>1</sup>

### ▪ Tools



Commercial tools

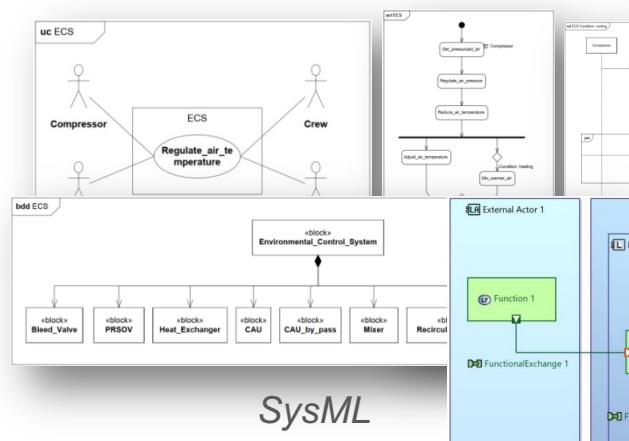


Open-source tools

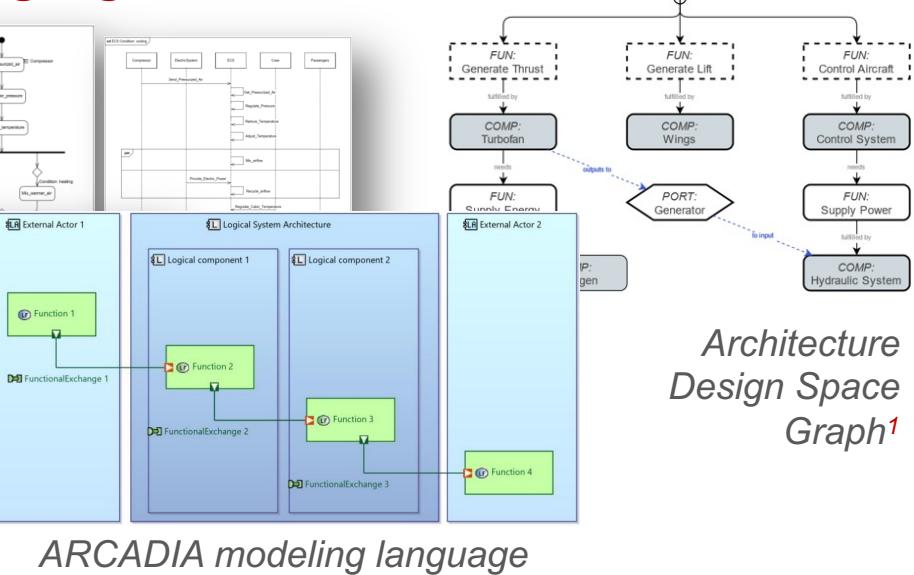


System Architectures  
generation, modelling and  
visualization

DLR-developed tools<sup>1</sup>



### ▪ Modeling languages



<sup>1</sup> more information  
in the paper

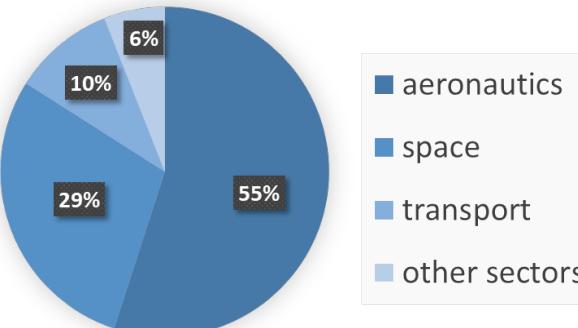
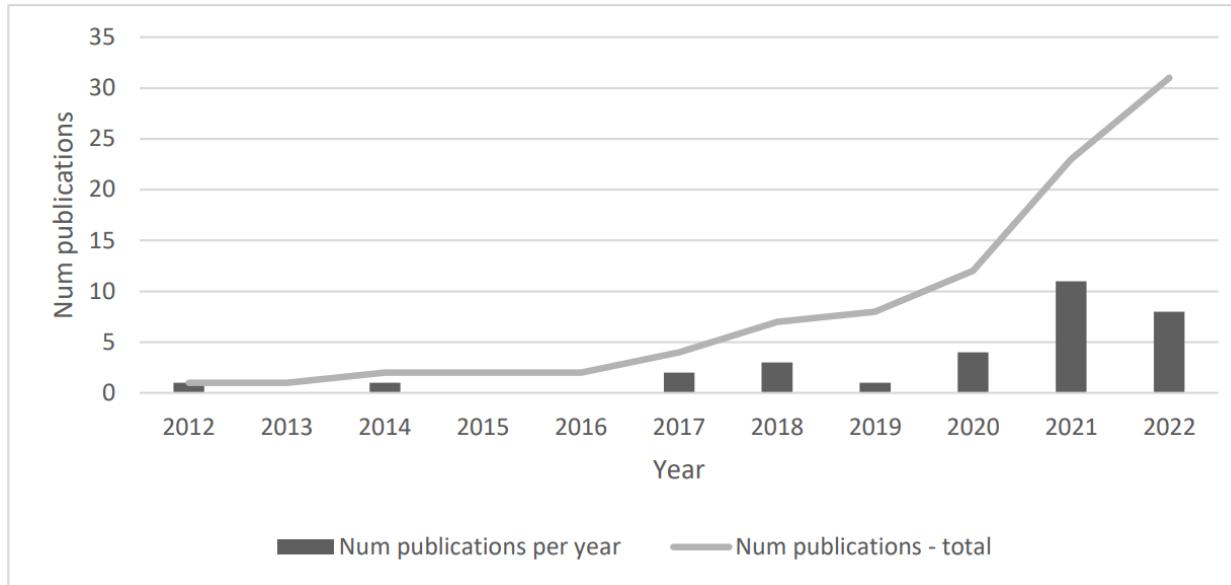


# Main results

## How “active” is DLR in terms of MBSE initiatives?

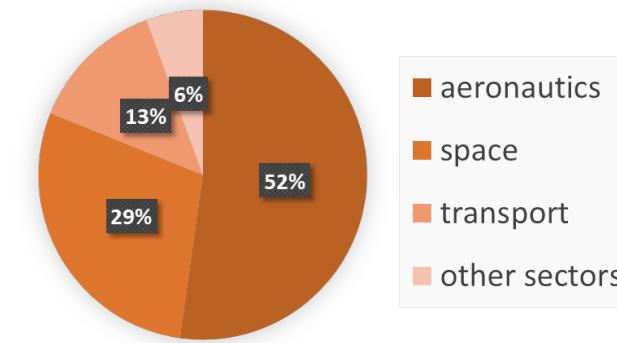


### MBSE-related publications



- **31 papers** published by DLR in the last 10 years
- **Increasing trend** of number of publications every year
- **Almost exponential increase** of number of publications every year

### MBSE-related projects



- **58 projects** where DLR is involved (DLR-internal, German and international)
- **MBSE-Ops** involves more than one sector

→ **DLR is becoming more active in MBSE - related research. Many more publications and projects are expected in the next years**



# Conclusions

## Limitations of the work and future activities



### ▪ Target of the paper

- Development of **competence map** collecting **MBSE methods, modeling languages and tools** available in the different **research domains** of DLR

### ▪ Main outcomes and considerations

- DLR is active and mature in MBSE activities since at least ten years
- Different MBSE methodologies (e.g. methods, tools) are adopted in the different institutes
- Identification of new research opportunities, within the DLR and with other organizations

### ▪ Limitations

- Only 15 DLR groups have been identified and interviewed
- MBSE competence map reflects the **status at October 2022**
- Map published within the DLR only

### ▪ Future activities

- Identify and interview **more DLR groups** doing MBSE research activities
- Keep the MBSE competence map **updated**





***What is the current MBSE state in your organization?***



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