



**34<sup>th</sup>** Annual **INCOSE**  
international symposium

hybrid event

Dublin, Ireland  
July 2 - 6, 2024



# MBSE for Manufacturing

Securing Strategic Alignment and Producibility of a new Program from the Outset!



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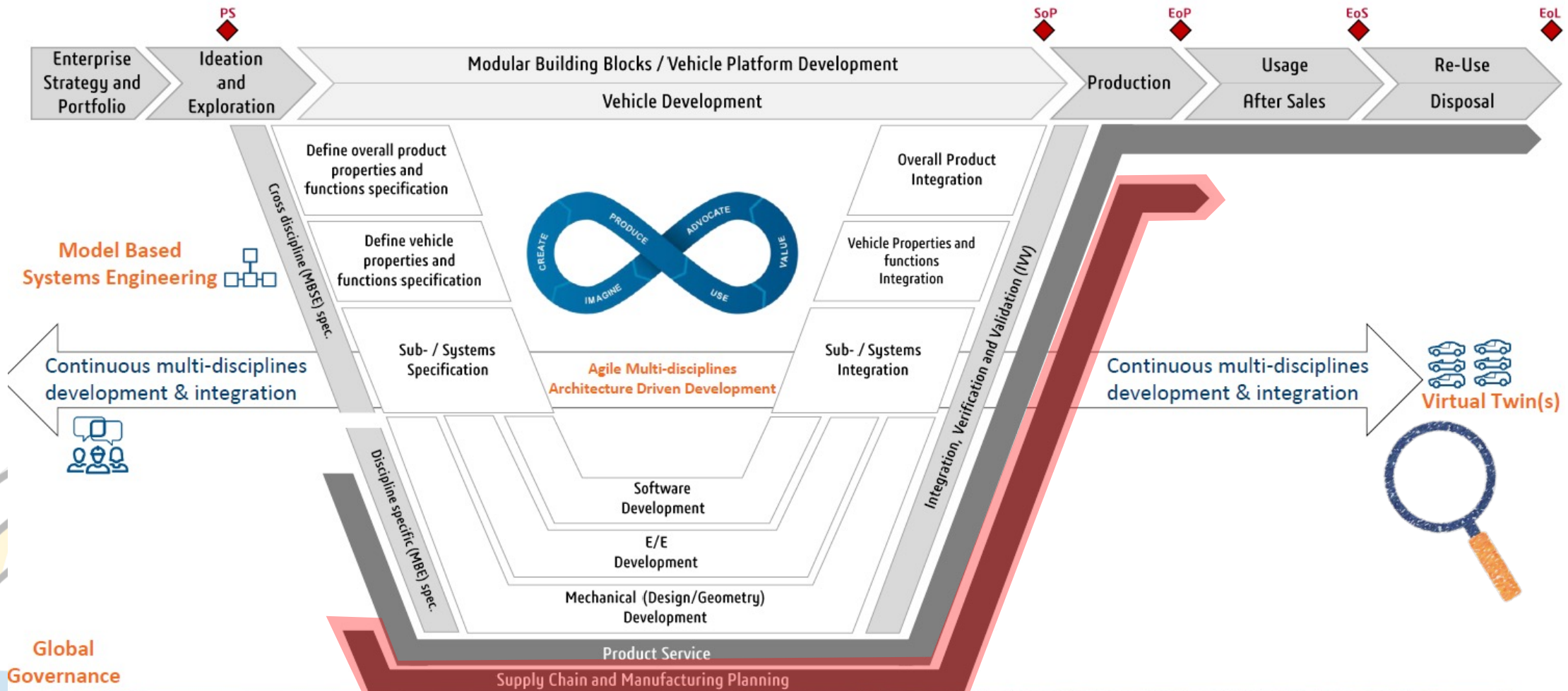
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2-6 July 2024

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# what if we shifted our focus?





# Challenges in developing Cyber Physical Systems



# Challenges

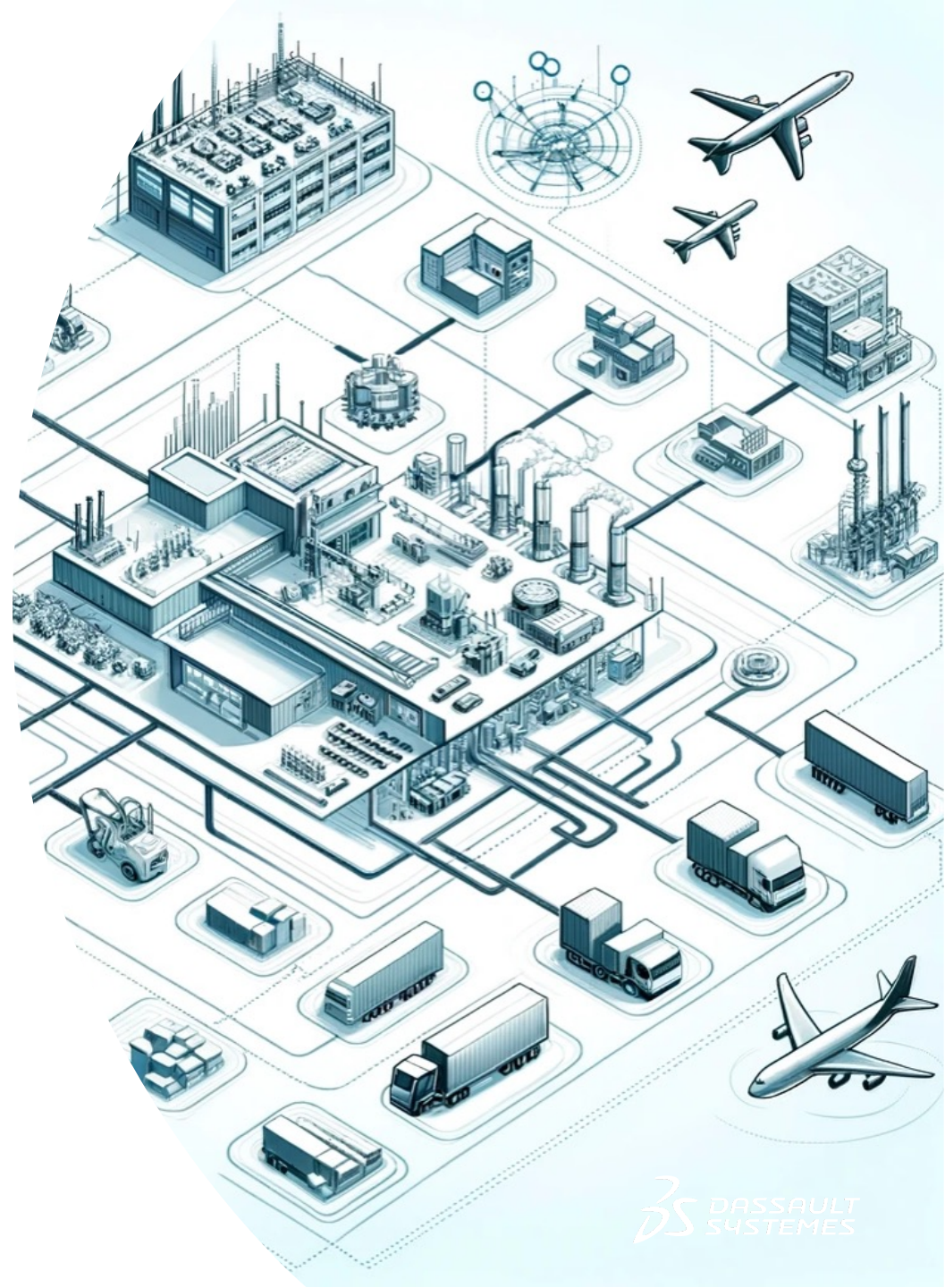
- From isolated products to interconnected systems of systems
- Budgetary constraints demand predictability in delivery and informed decision-making
- Certification Complexities arising from rapidly emerging new technologies
- Integrating new innovative technologies into existing systems
- Discontinuities throughout the supply chain





# Challenges on Industrial systems by launching a new program

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# Challenges

- Adapting Production Facilities
- Supply Chain Integrity & Resilience
- Risk of strategic misalignment
- Investment Justification Risk
- Technology Integration and Modernization





# Real-World Example

outsourcing significant portions of the Dreamliner's production to global suppliers...

... underestimation of the complexities and challenges associated managing a global supply chain

... without fully considering the high-level requirements and the complexities of managing a vast, global supply chain

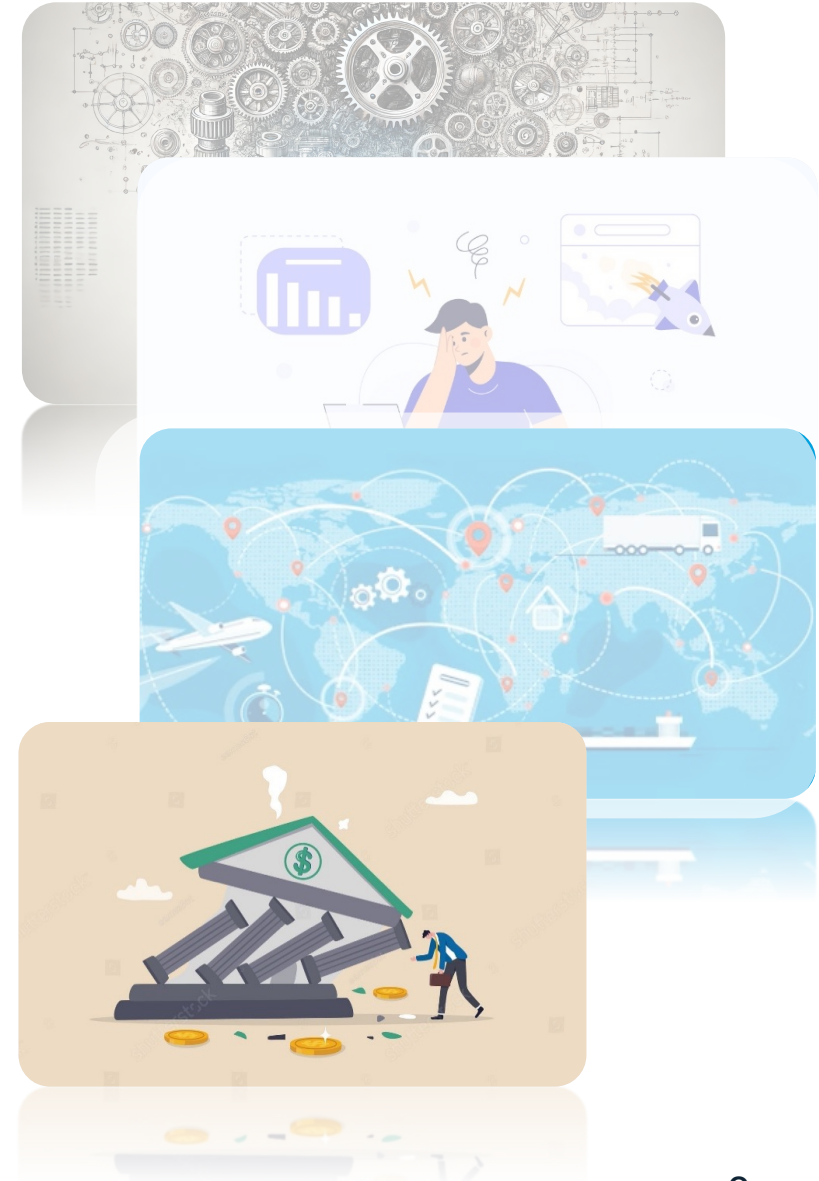
... led to significant delays and cost overruns, undermining the initial cost efficiency and production rate objectives

... Issues such as supply chain disruptions and design flaws were only identified after significant resources had already been invested



# What should be changed?

- **Premature Focus on Solution Implementation**
- **Inadequate Integration of High-Level Requirements**
- **Late Assessment of suitability of existing Supply Chain**
- **Late Discovery of Misalignment with Strategic Goals**



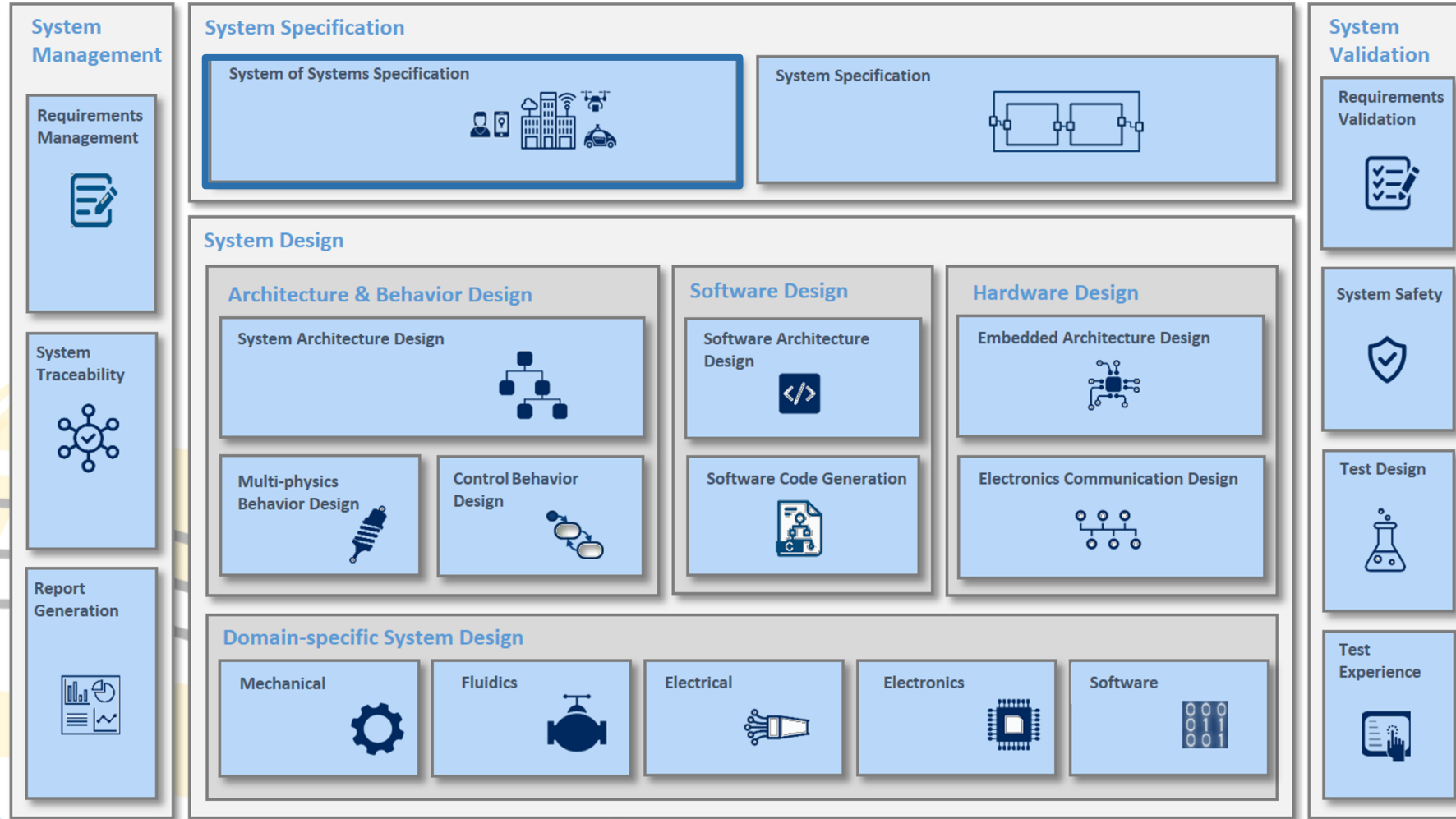


# Early stage Modeling & simulation possibilities to:

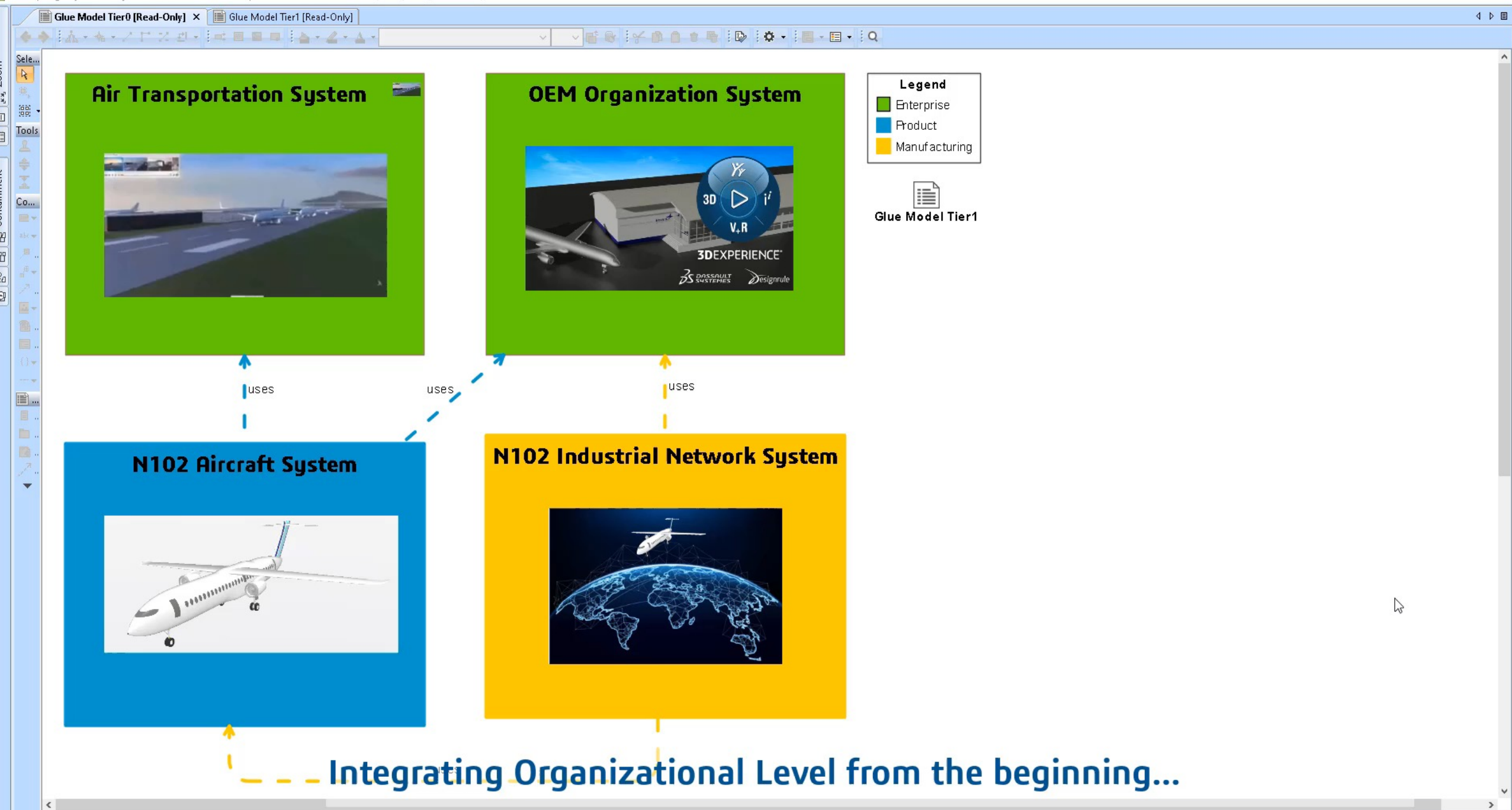
- **Integrate strategy Level from the beginning  
(Systems of Systems Level)**
- **Assess the existing supply chain and production  
facilities**
- **Early performance validation of changes/updates to  
the facilities at plant level**
- **Set precise requirements for each supplier at an  
early stage**
- **Perform early Stage Process Configuration  
Optimization**



# Integrate strategy Level from the beginning







# What Did We See?



Capturing Enterprise goals, drivers and challenges



Refining Strategic Goals into Specific KPIs



Capturing high-level interactions between different sub-organizations and stakeholders



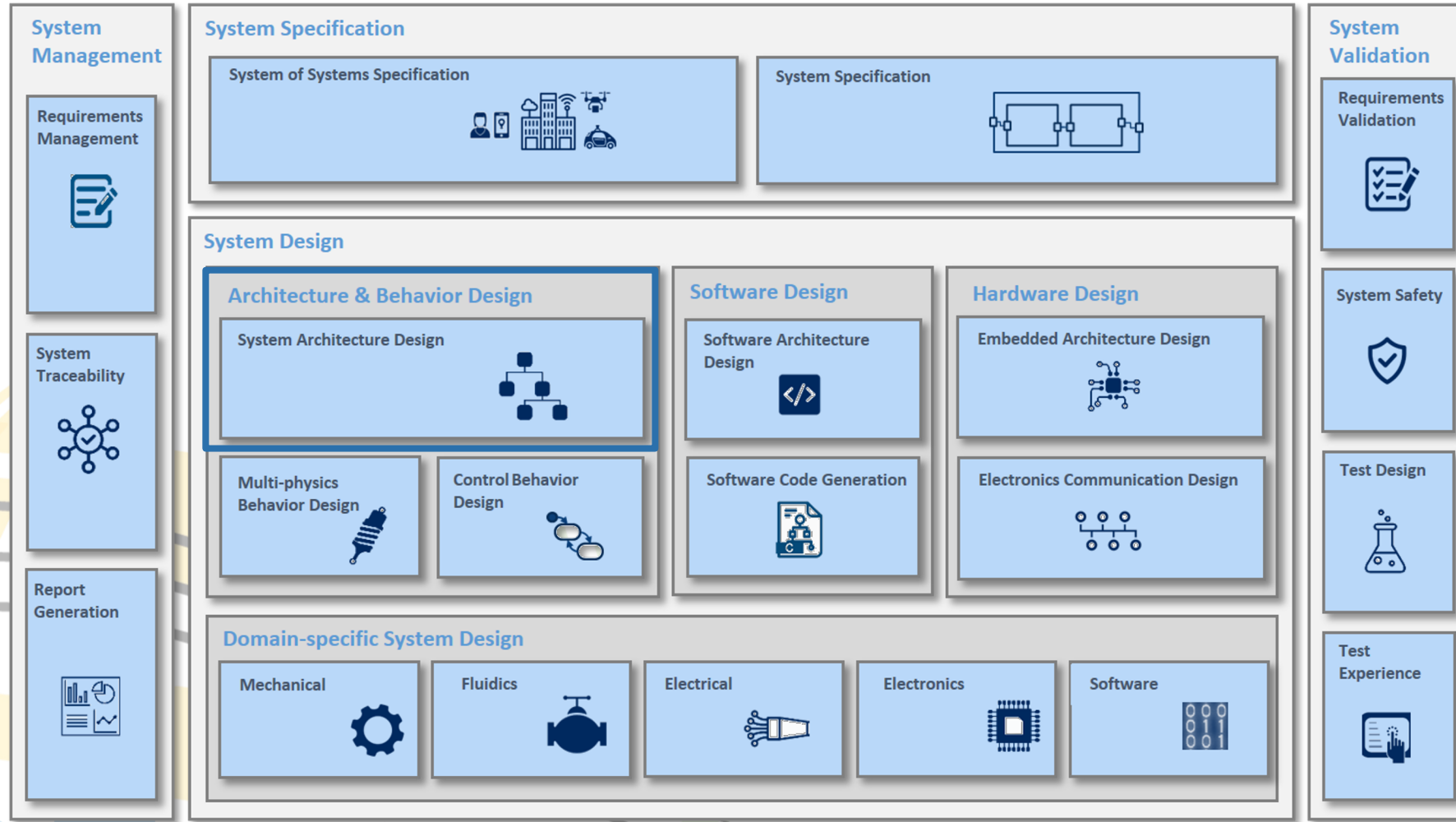
Deriving Specific Requirements for the Industrial System aligned with the strategic direction

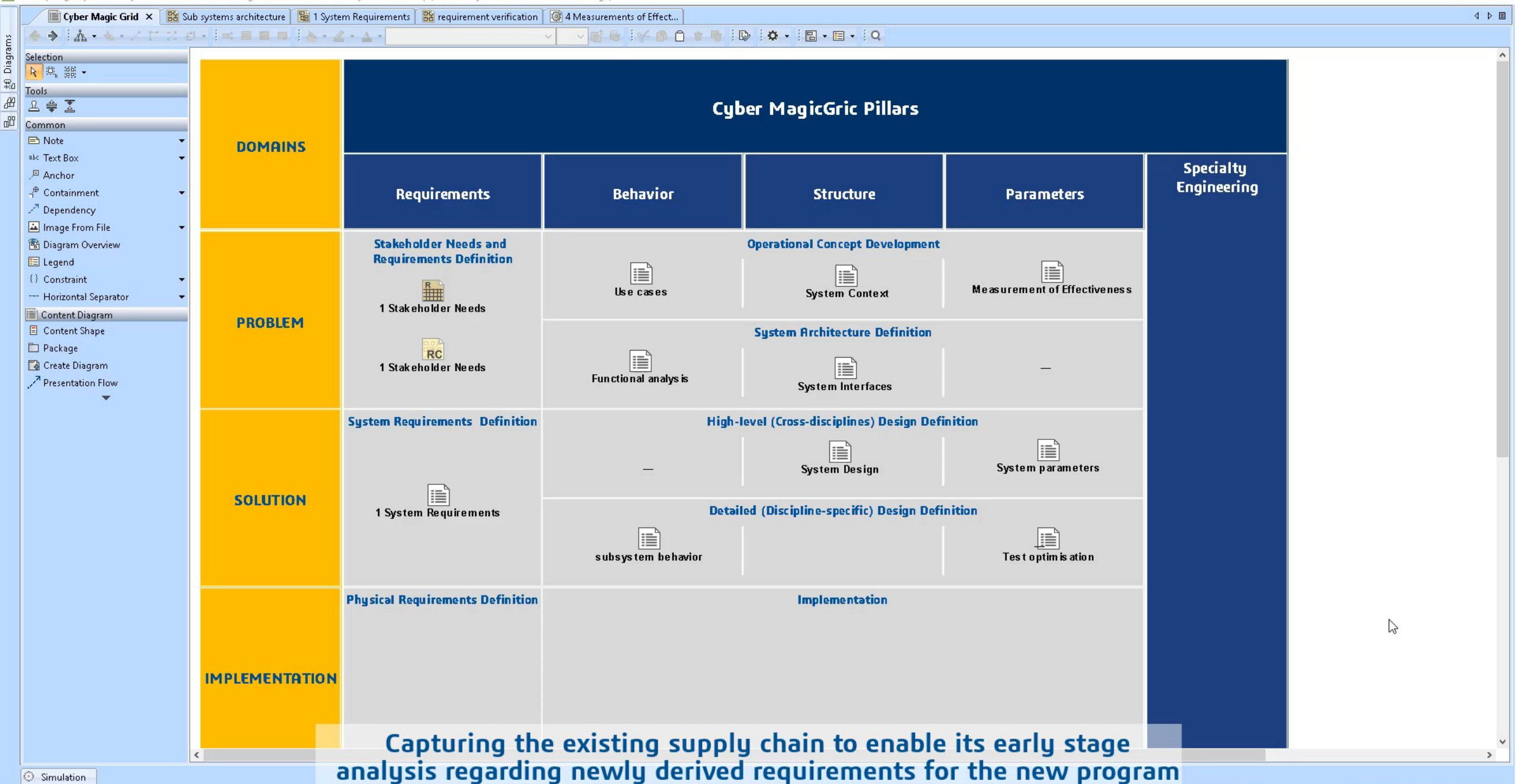


Specifying System Structure and Architecture of the industrial system aligned with the strategic direction



# Assess the existing supply chain and production facilities





# What Did We See?



Capturing the supply chain at system level for early stage assessments



Integrating derived requirements into the industrial system model



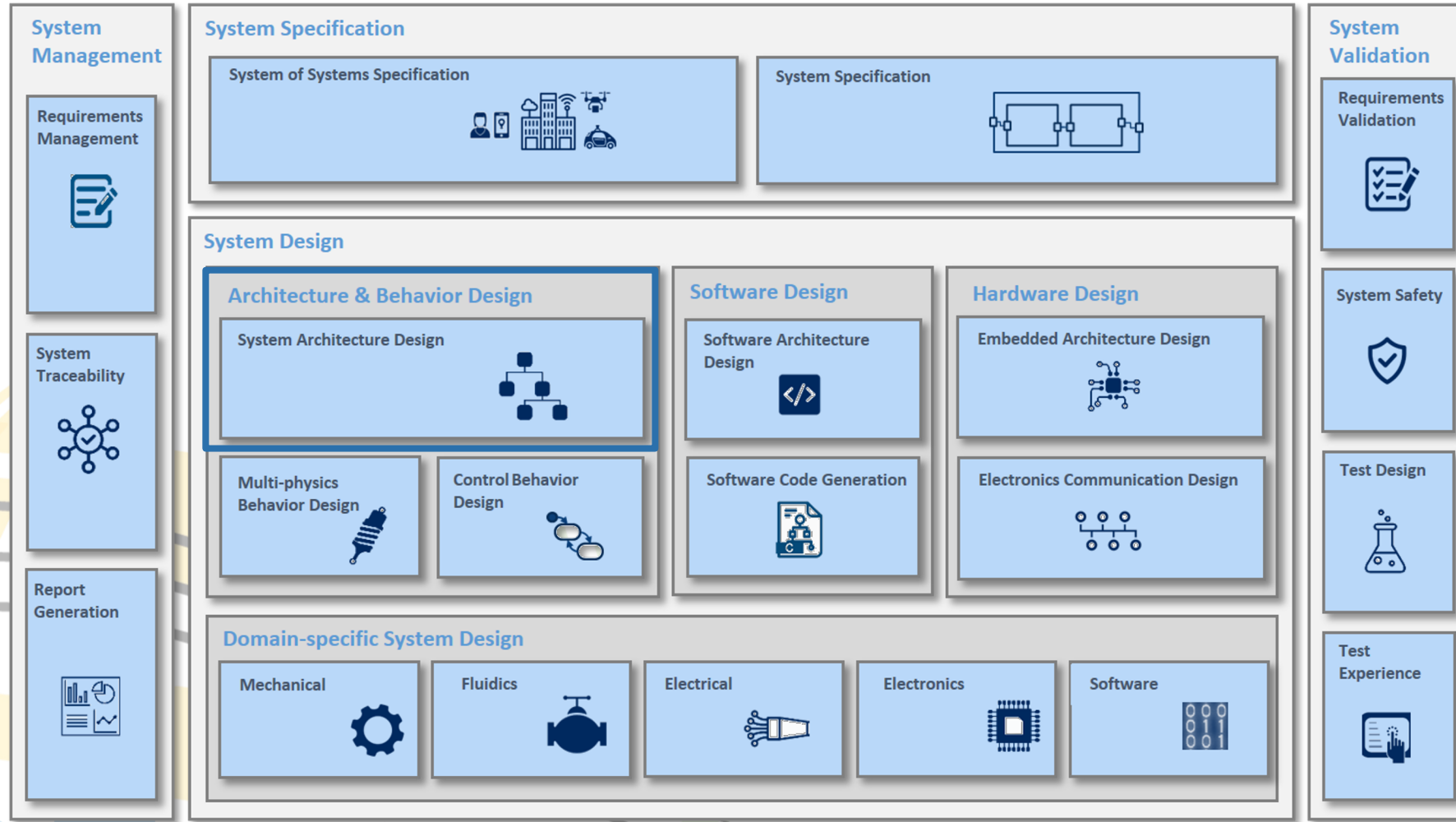
Conducting an early producibility analysis for a new program based on the existing supply chain

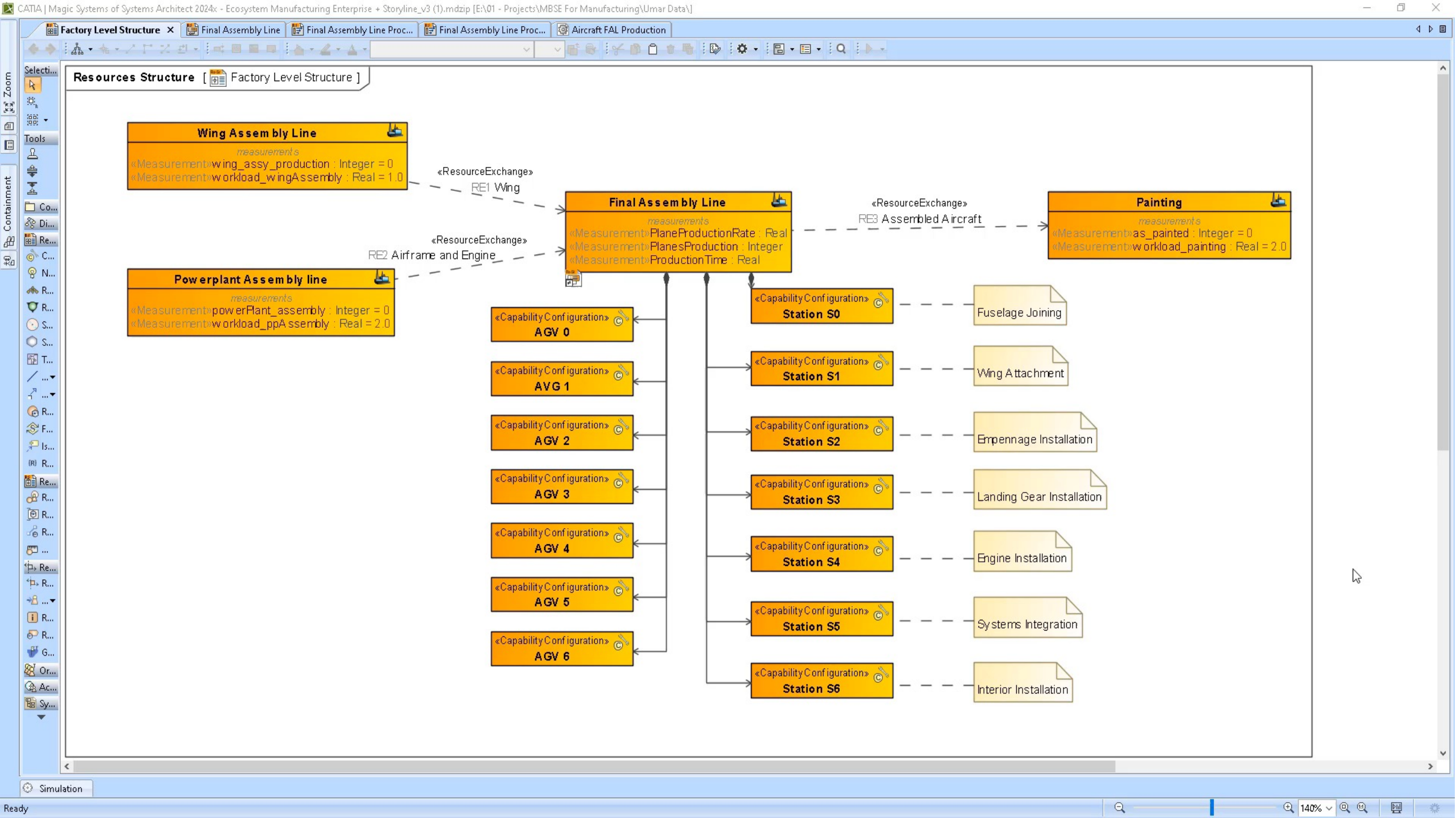


Exploring various supply chain configurations to perform early-stage trade-off analysis

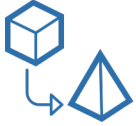


# Early performance validation of facilities at plant level





# What Did We See?



Conducting early analysis at factory plant level to evaluate the impact of equipment changes



High-level behavior modeling of different configurations of the factory plant



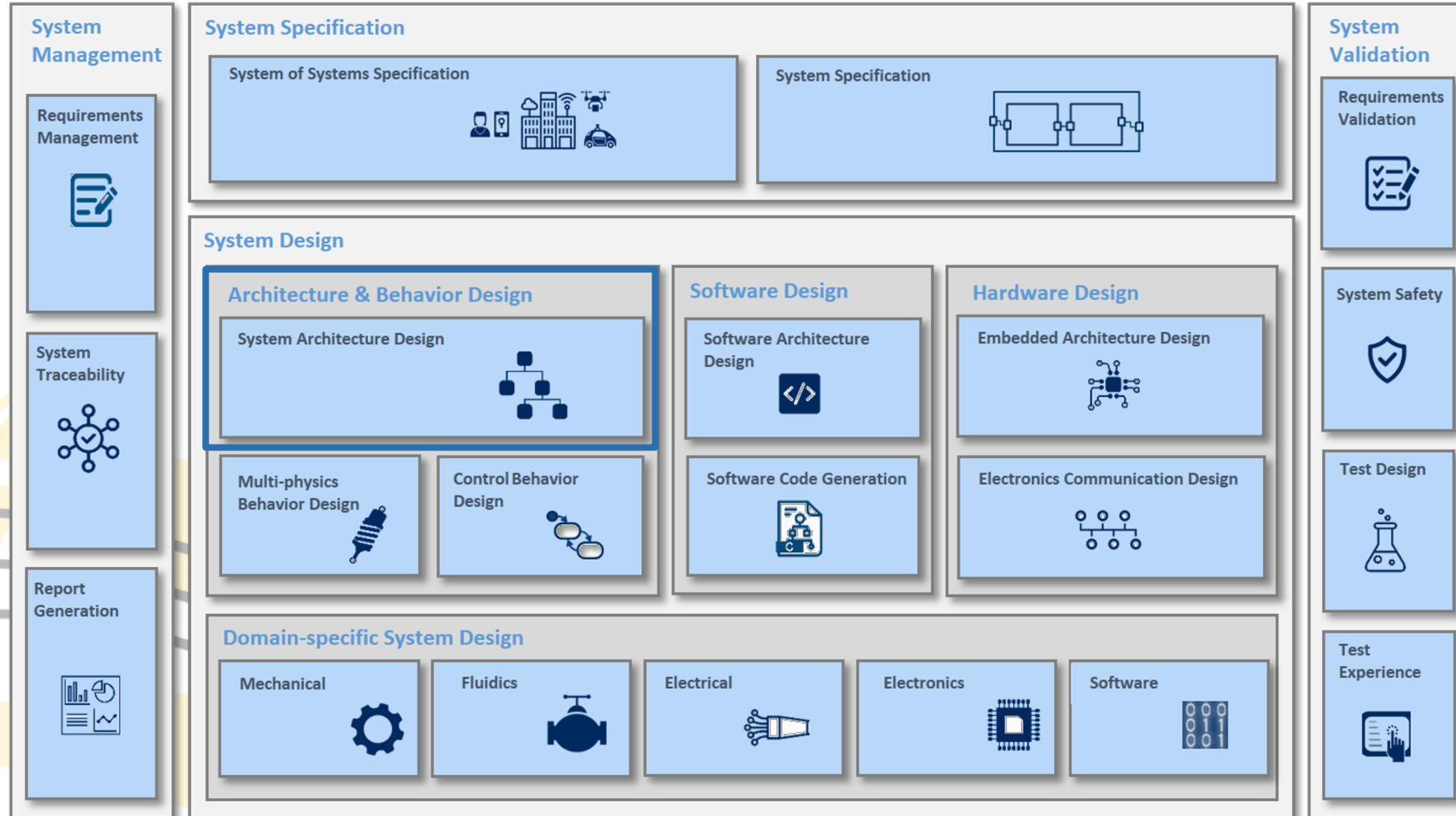
Demonstrating how changes at factory plant level will impact the KPIs



Providing high-level understanding and valuable insights to support decision-making at an early stage



# Perform early Stage Process Configuration Optimization



# Perform early Stage Process Configuration Optimization

Conceptual  
design



System model of  
the assembly line



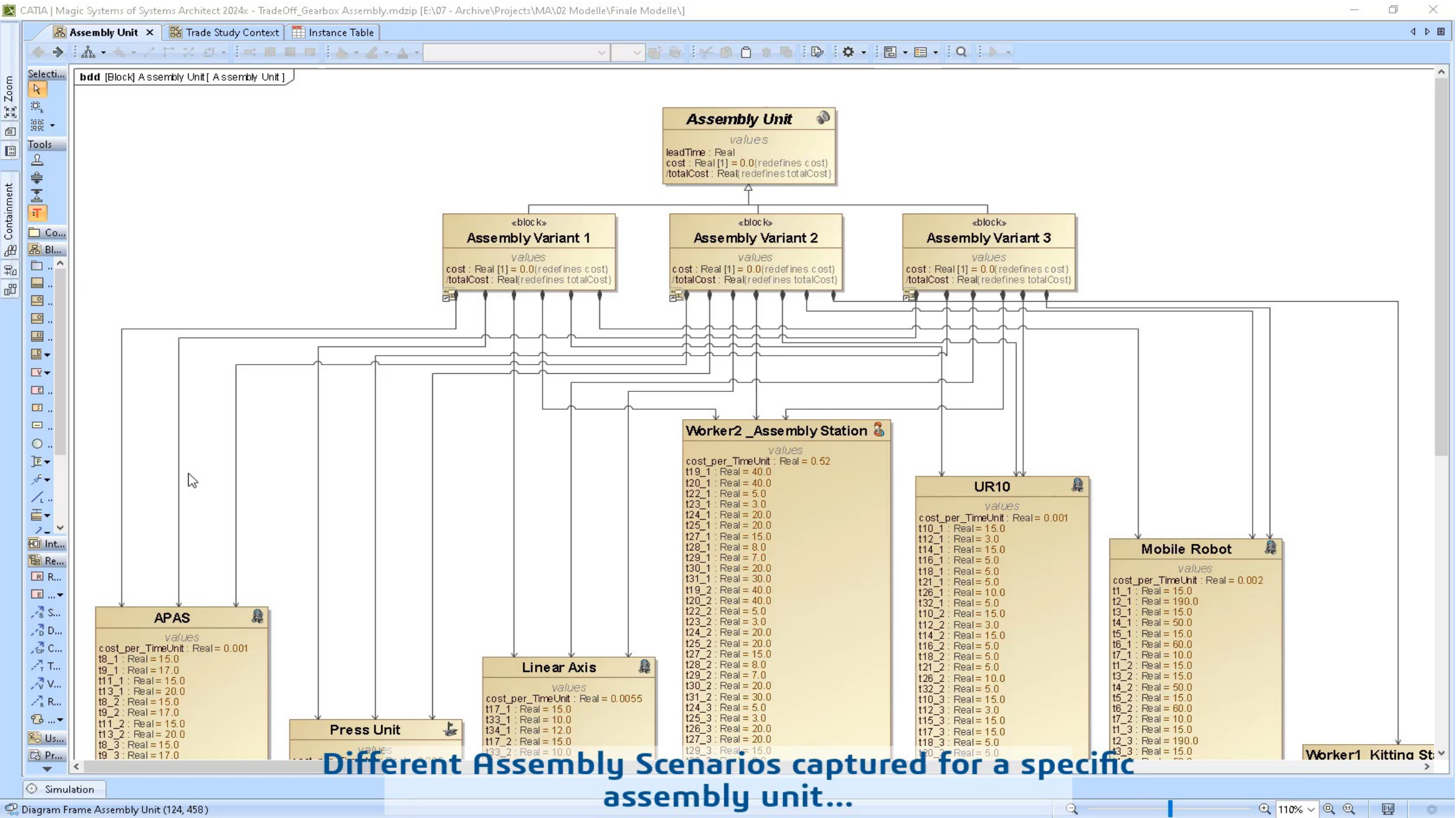
Integration of assembly  
sequences into the  
system model



Simulation and  
trade-off analyses of  
the assembly  
sequences

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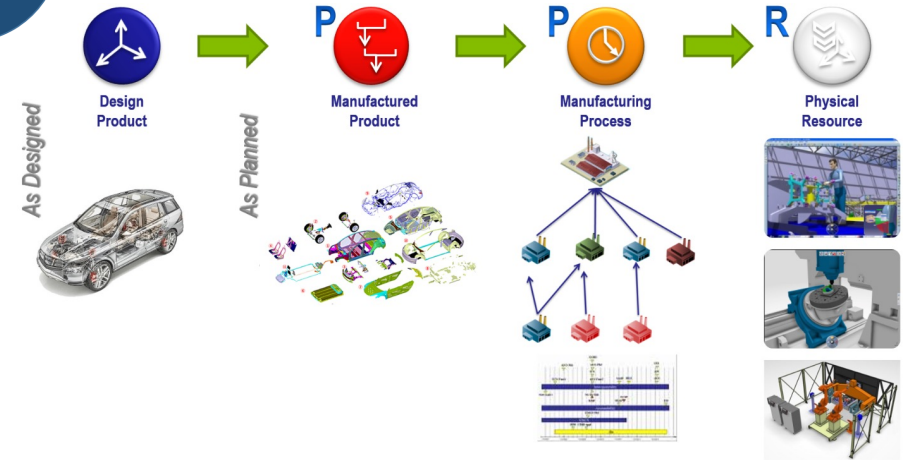
# Perform early Stage Process Configuration Optimization

Conceptual design



Enterprise  
Knowledge  
Language (EKL)

Analysis



System model of  
the assembly line



Integration of assembly  
sequences into the  
system model



**CAMEO**  
SIMULATION TOOLKIT™

Simulation and  
trade-off analyses of  
the assembly  
sequences

Process  
planning

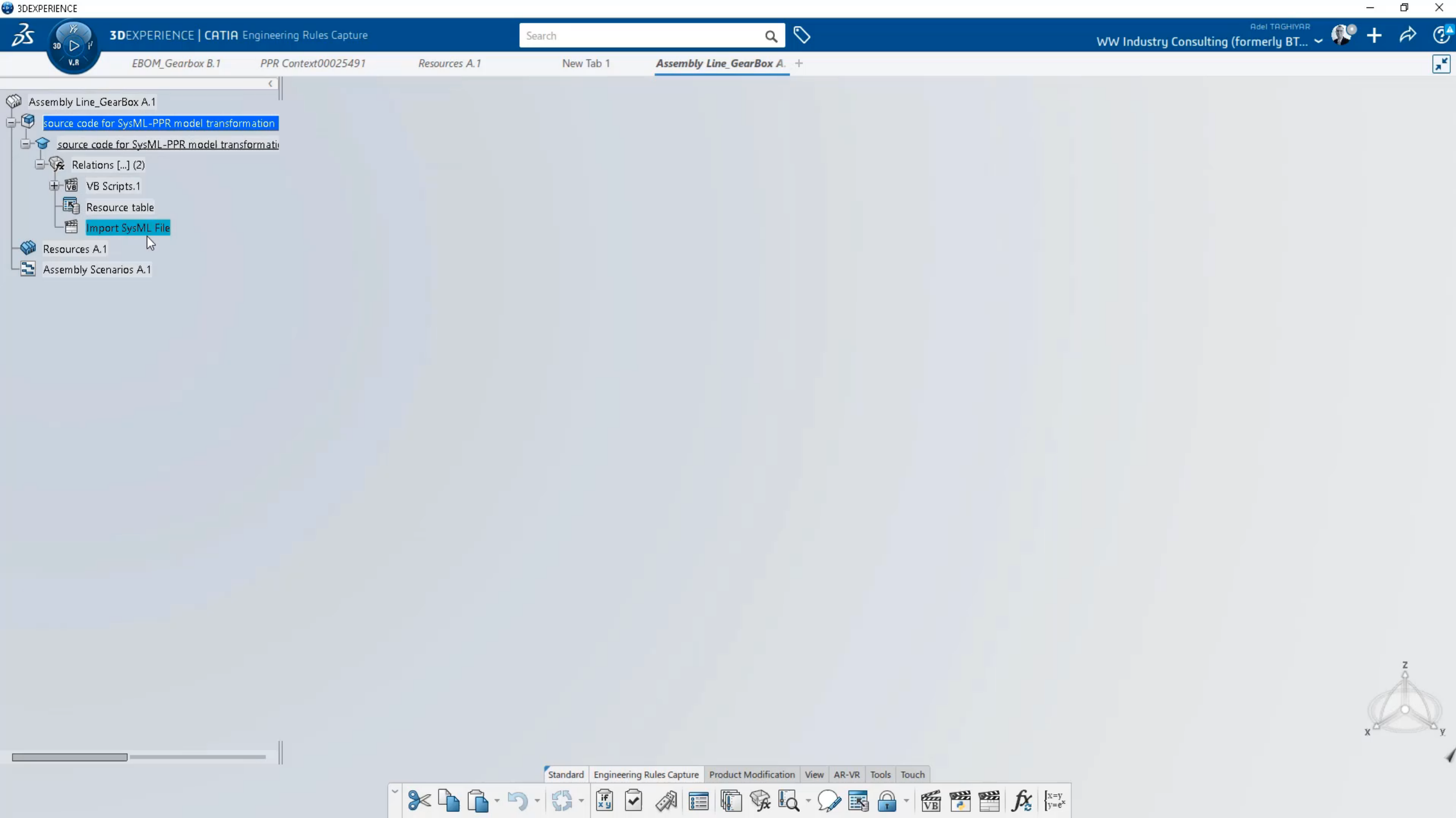


Ergonomic  
evaluation



Feasibility  
evaluation





# What Did We See?



Capturing different process configurations at an early stage



Enabling early identification and elimination of suboptimal configurations through trade-off analysis at process level



SysML-PPR model transformation without remodeling in CAD/CAM Environment (DELMIA 3DEXPERIENCE)



Enabling manufacturing specific analysis possibilities (e.g. Process Planning, Ergonomic Evaluation, etc.) based on previously defined processes



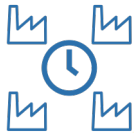
# Take aways



Integrated MBSE approach for industrial systems to ensure strategic alignment



Informed Decision-Making regarding new program justification before launching it



Early-Stage Simulation-Driven Trade-Off Analysis



Set the right requirements for suppliers from the beginning



Conduct on target and on budget producibility analysis of a new program at an early stage



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