



34<sup>th</sup> Annual **INCOSE**  
international symposium  
hybrid event  
Dublin, Ireland  
July 2 - 6, 2024



# IT/OT Integration by Design

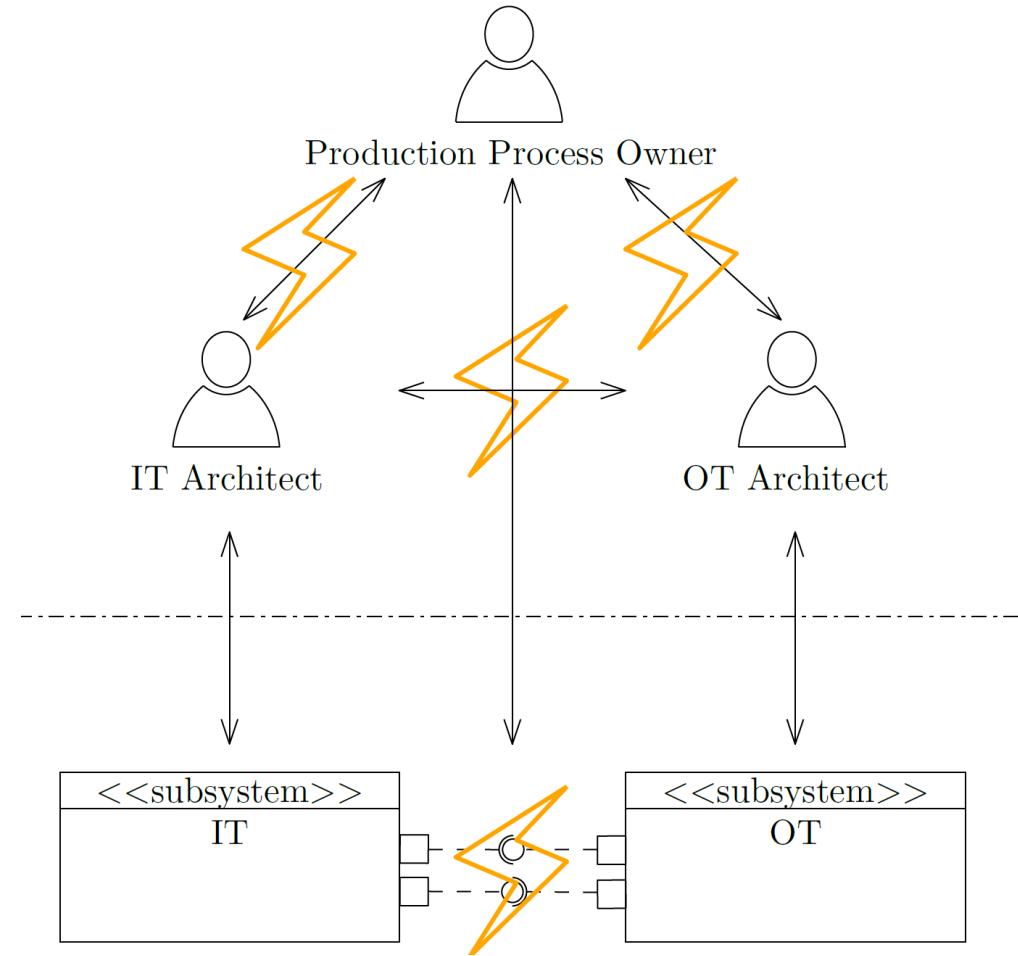
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# Motivation

- IT and OT are becoming more and more interconnected
- Different priorities between IT and OT
- Problematic communication interfaces



# Research Goal and Main Contribution

Find a solution to seamlessly integrate the worlds of IT and OT and allow for an early validation during design time.

## Main Contributions:

- Development of an Industrial Business Process Twin (IBPT), forming a middle layer between IT and OT and thereby minimizing critical interfaces between those worlds.
- Ensuring IT/OT Integration by design by using Model-based Systems Engineering and Reference Architecture Model Industry 4.0 (RAMI 4.0). This allows for evaluating the beneficial effects of an IBPT middle layer and for identifying possibly critical interfaces.

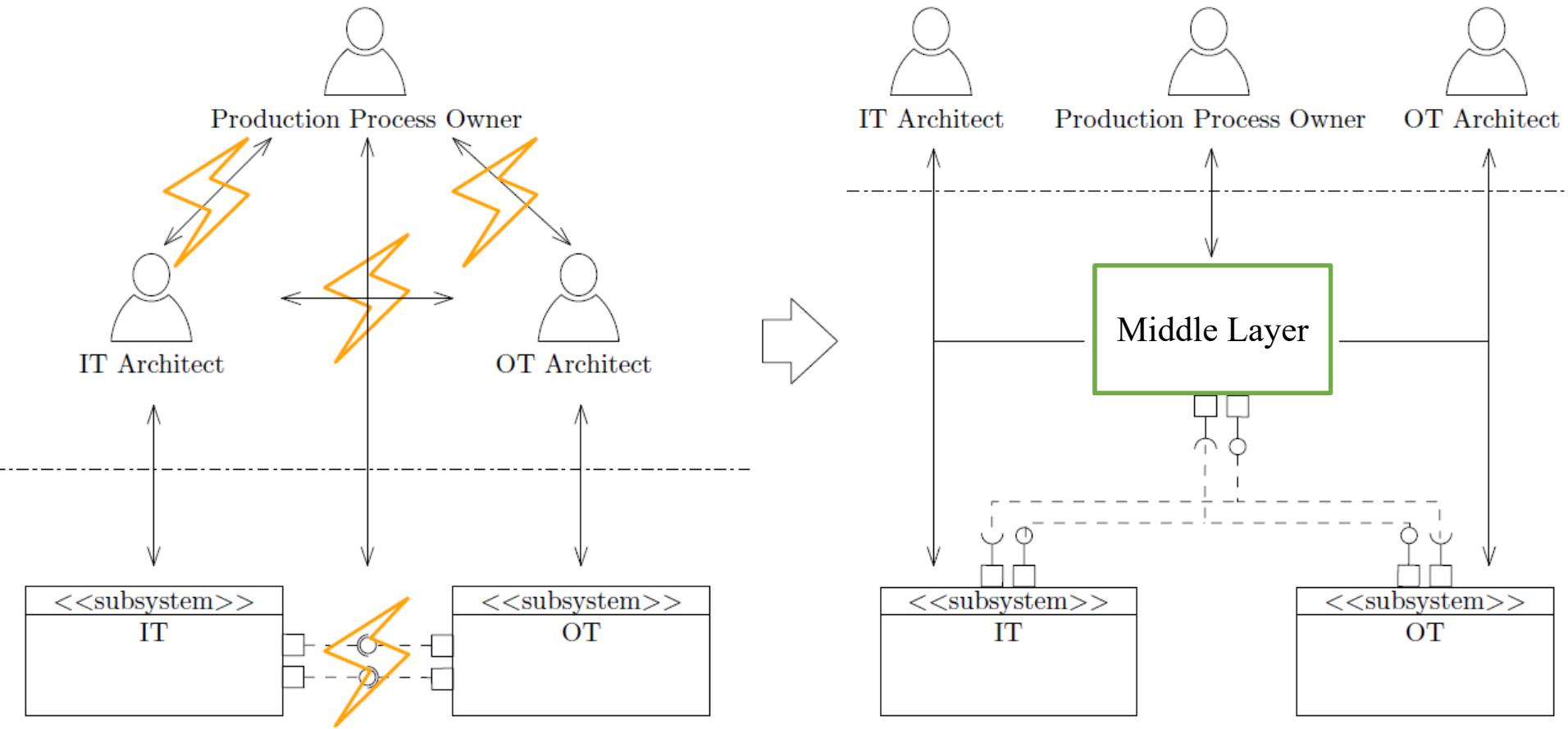
# Agenda

- I. Conway's law / Mirroring Hypothesis
- II. Industrial Business Process Twin (IBPT) Approach
- III. IT/OT Integration by design using MBSE and RAMI 4.0



# Conway's law / Mirroring Hypothesis

# Conway's law / Mirroring Hypothesis



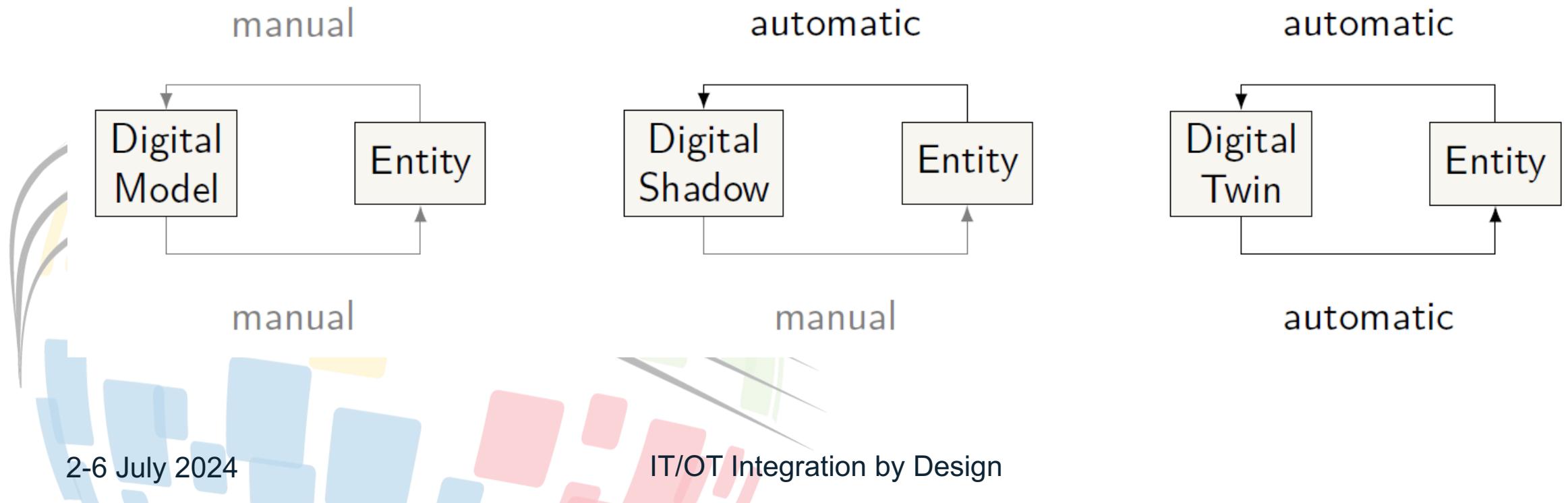


# The Industrial Business Process Twin (IBPT) Approach

# Classification of Digital Representations

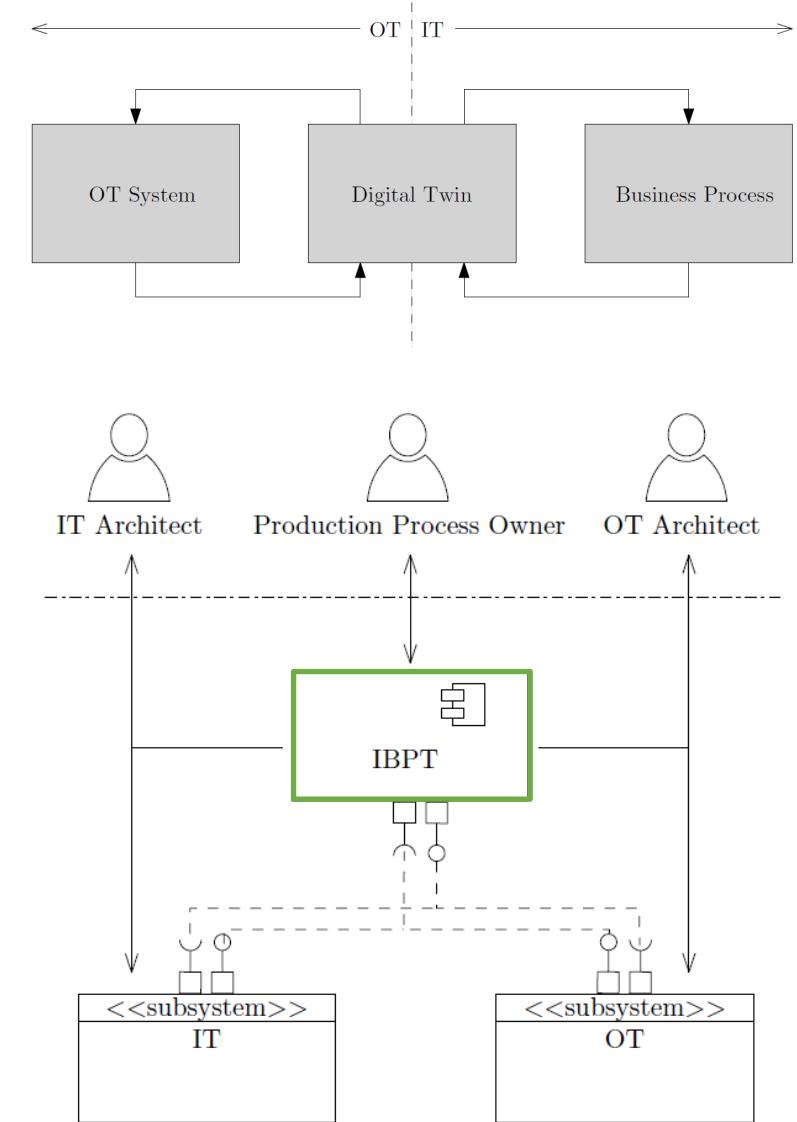
Taxonomy according to Kitzinger et al.

- Classification based on automatic or manual data exchange



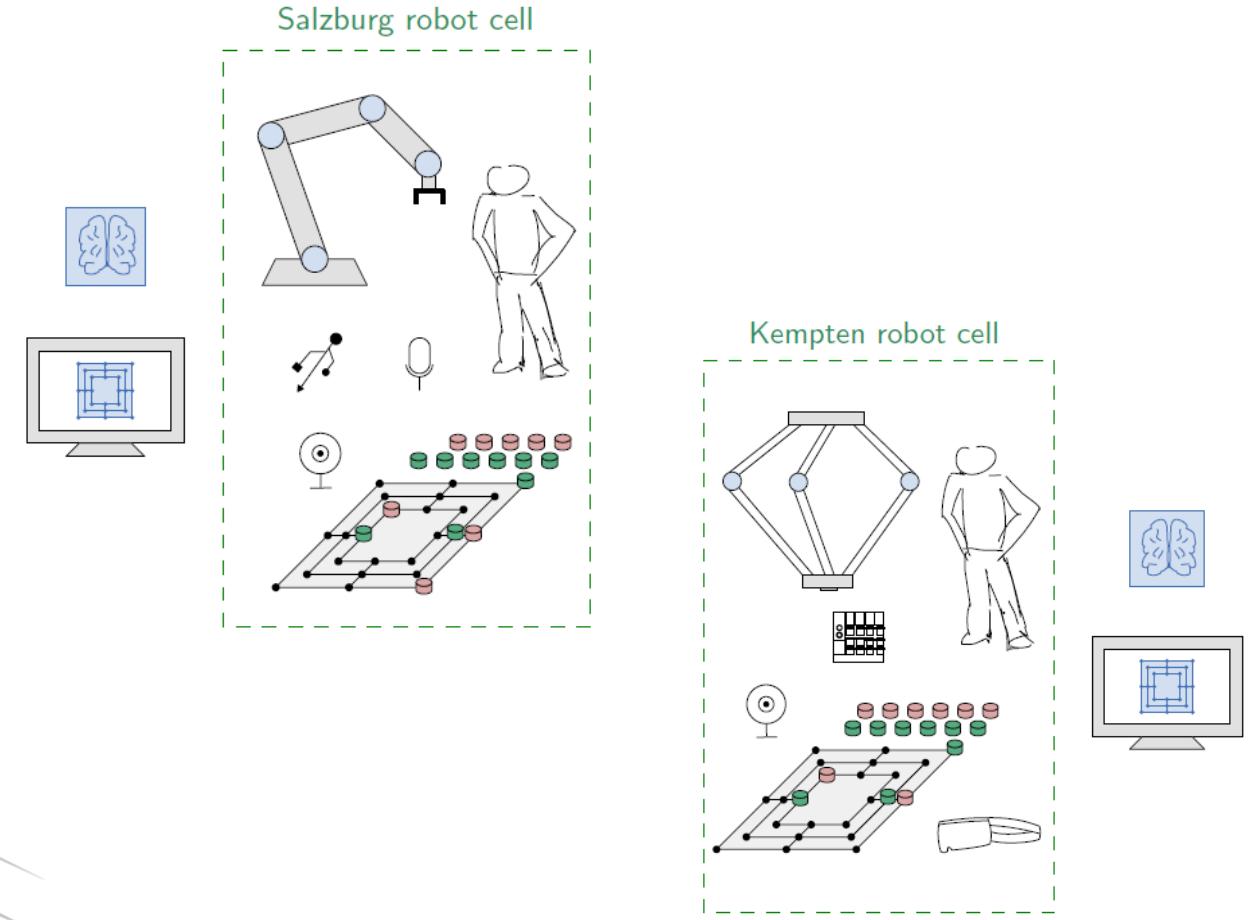
# IBPT Concept

- Twinning business processes
- IBPT as intermediary between IT and OT
- Reduce system complexity for IT/OT stakeholders
- Common information and communication protocol (OPC UA)
- Suitable overall software architecture (SOA)

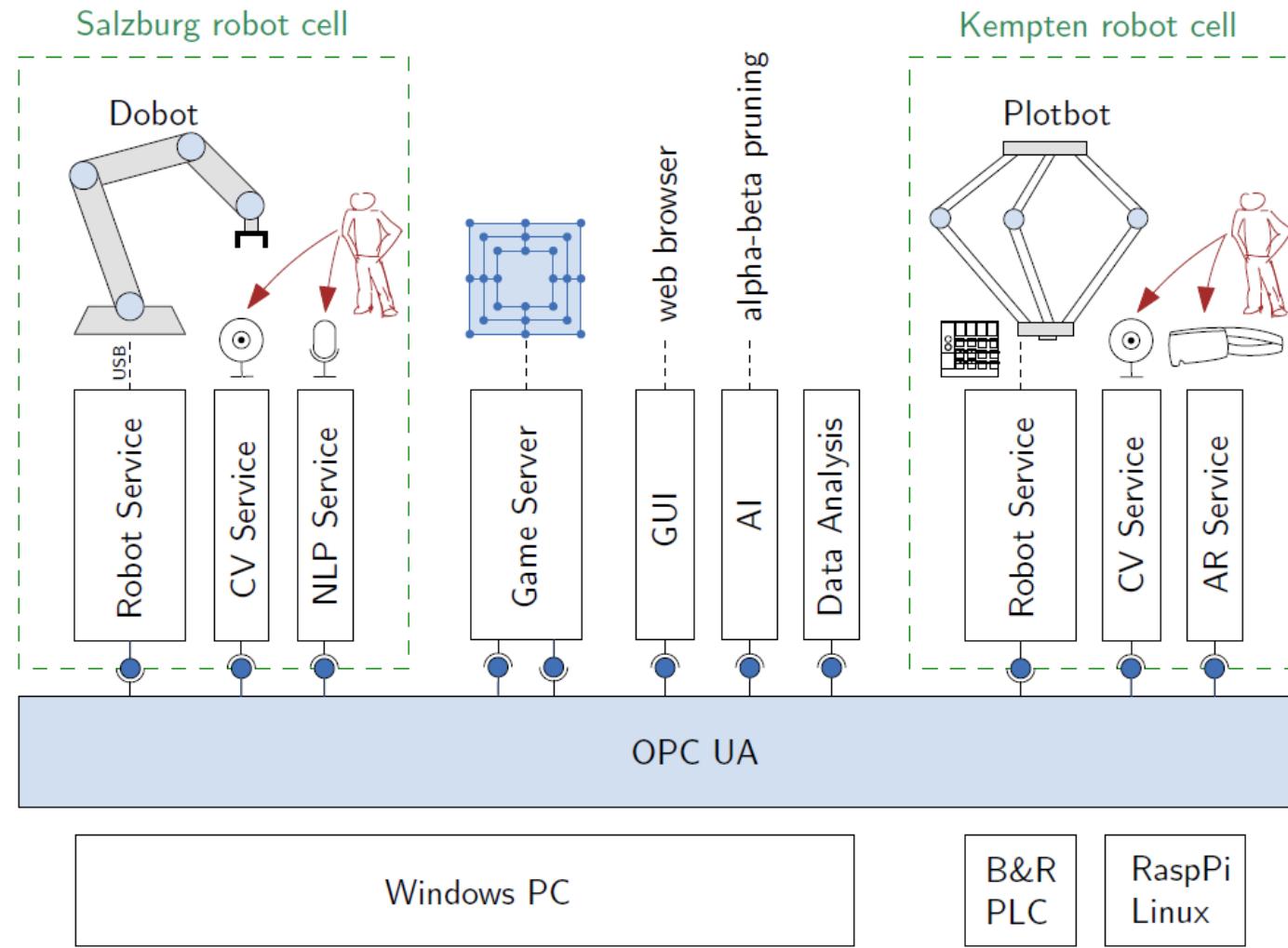


# Case Study: Robots playing Nine Men's Morris

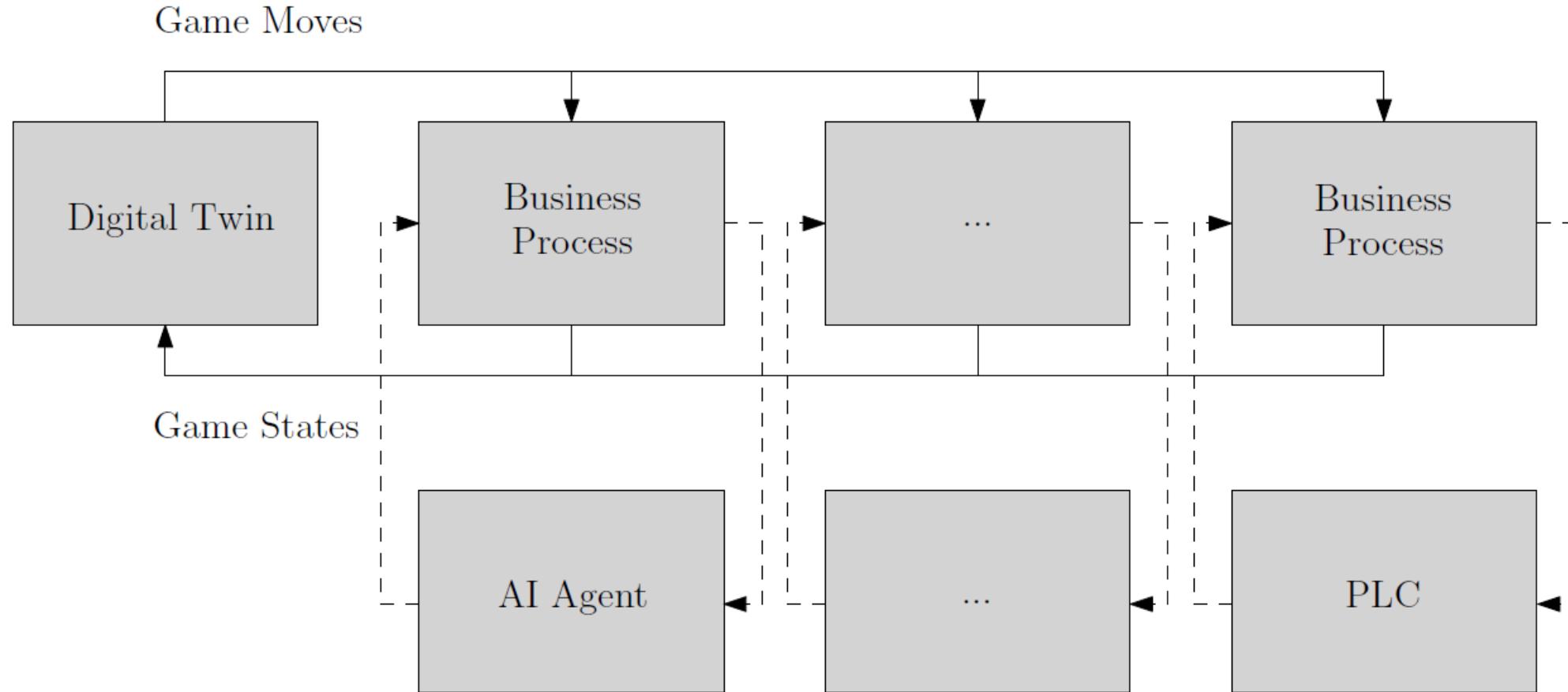
- Geographically distributed robot cells playing Nine Men's Morris
- Multiple possibilities of triggering a game move
- Central game server for Game Move Validation and Execution



# Case Study: Robots playing Nine Men's Morris



# IBPT for Playing Nine Men's Morris





# IT/OT Integration by design using MBSE and RAMI 4.0

# Reference Architecture Model Industry 4.0

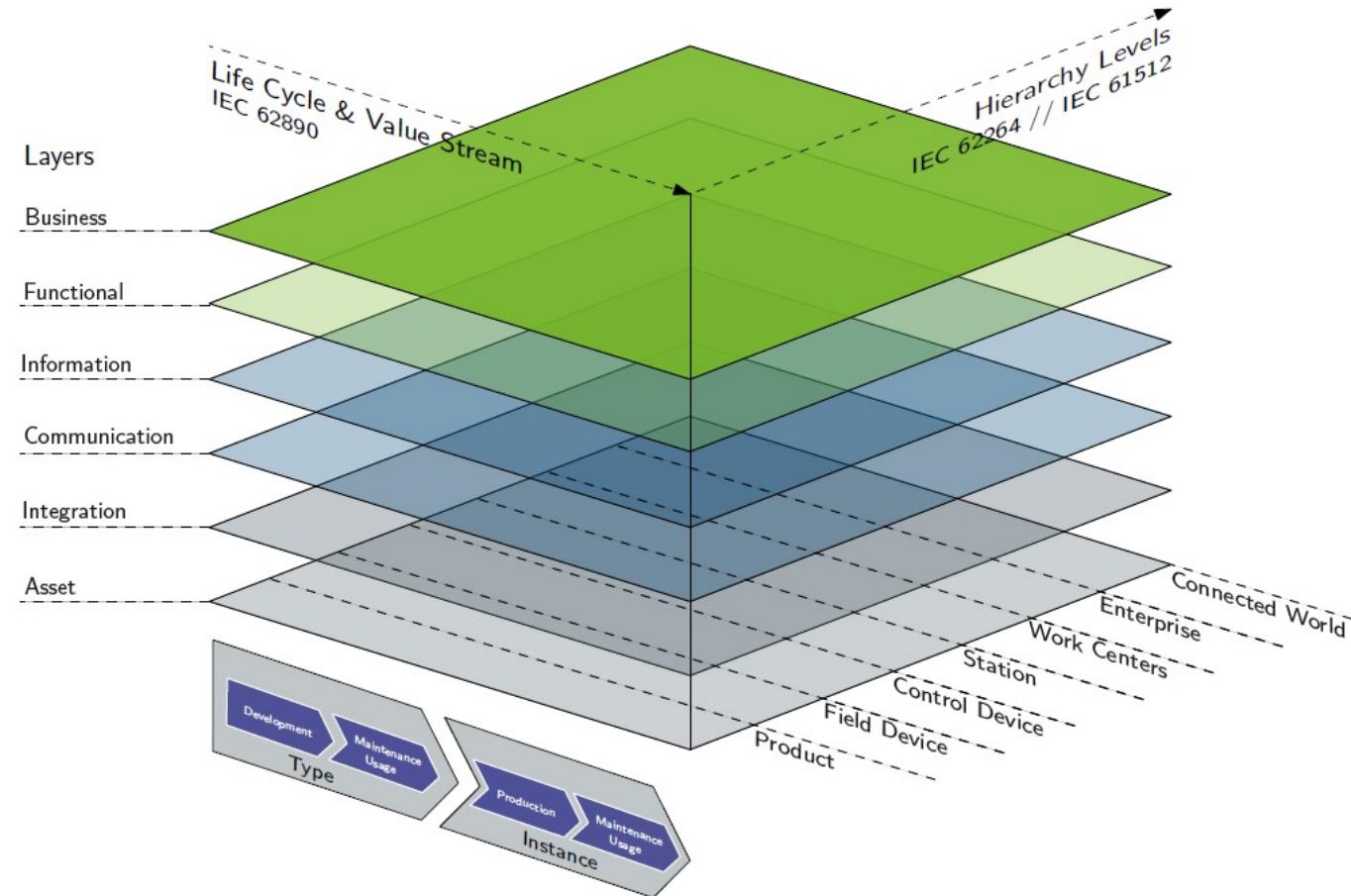
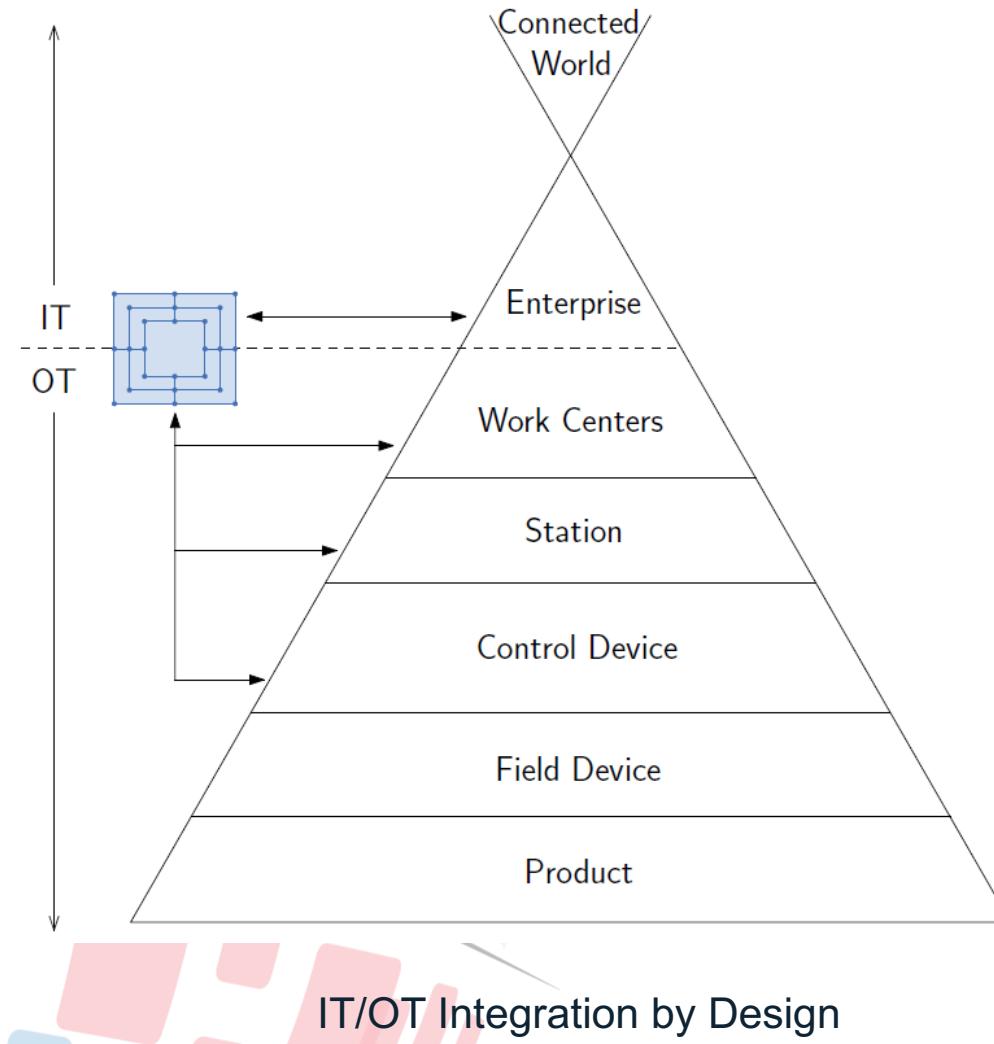
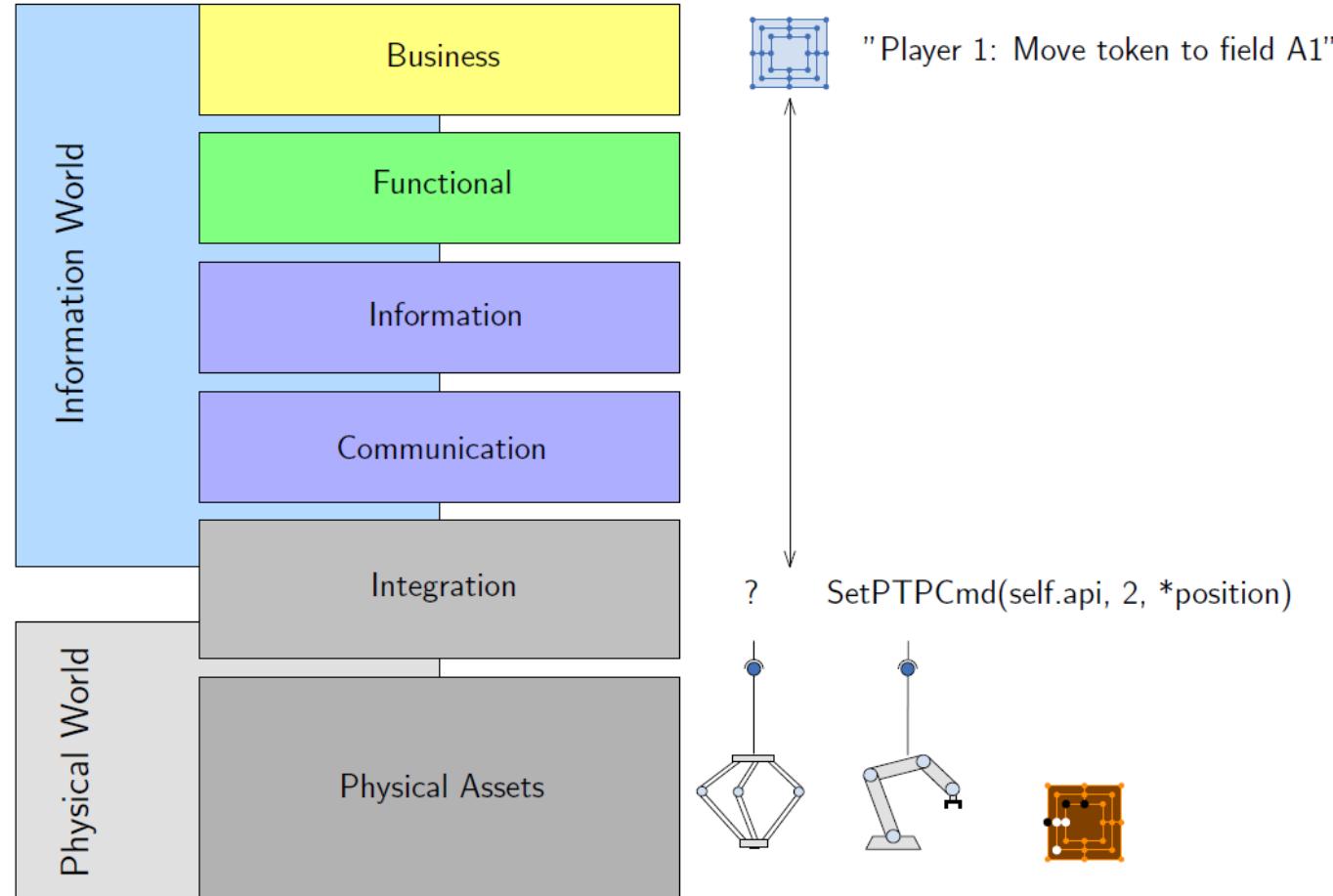


Figure: Adapted from German Electro and Digital Industry Association.

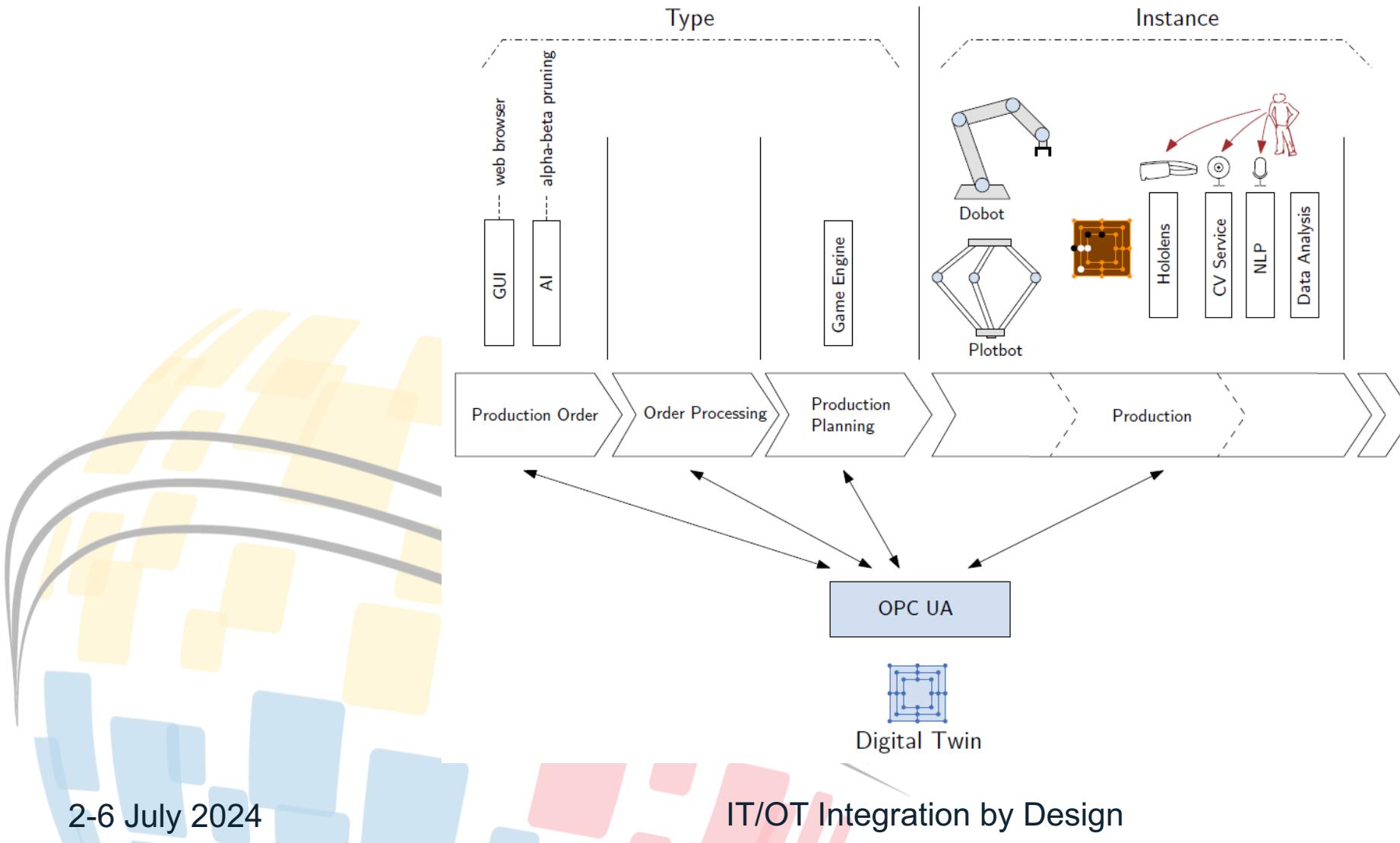
# IBPT: RAMI 4.0 Hierarchy Layers View



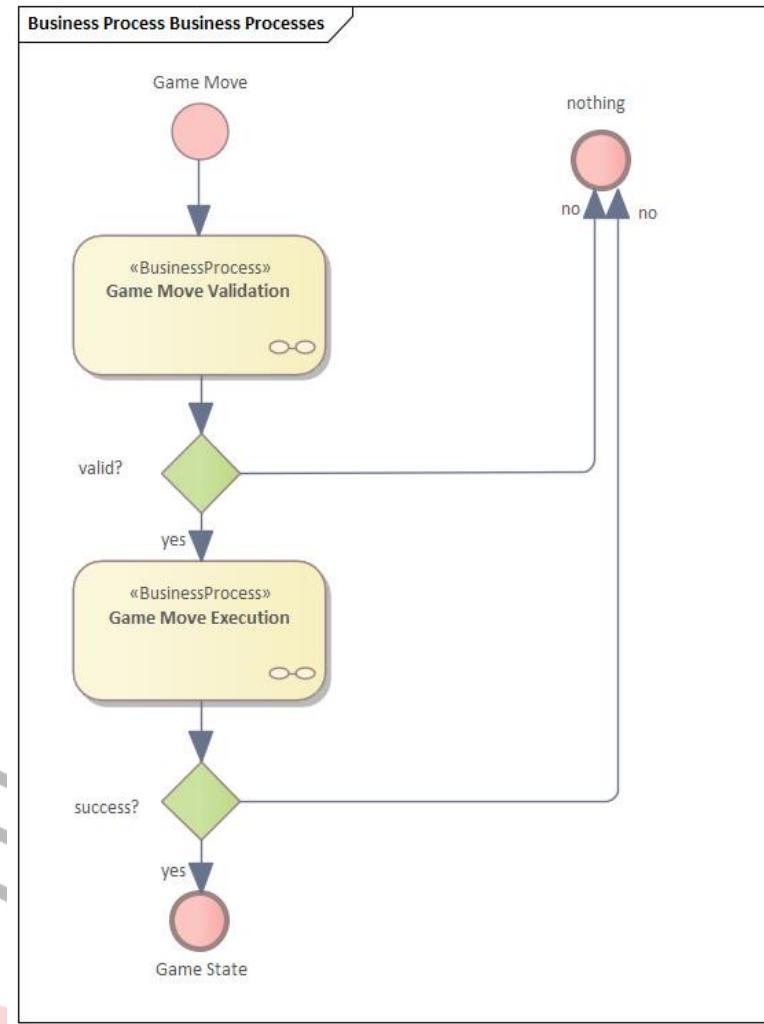
# IBPT: RAMI 4.0 Layers View



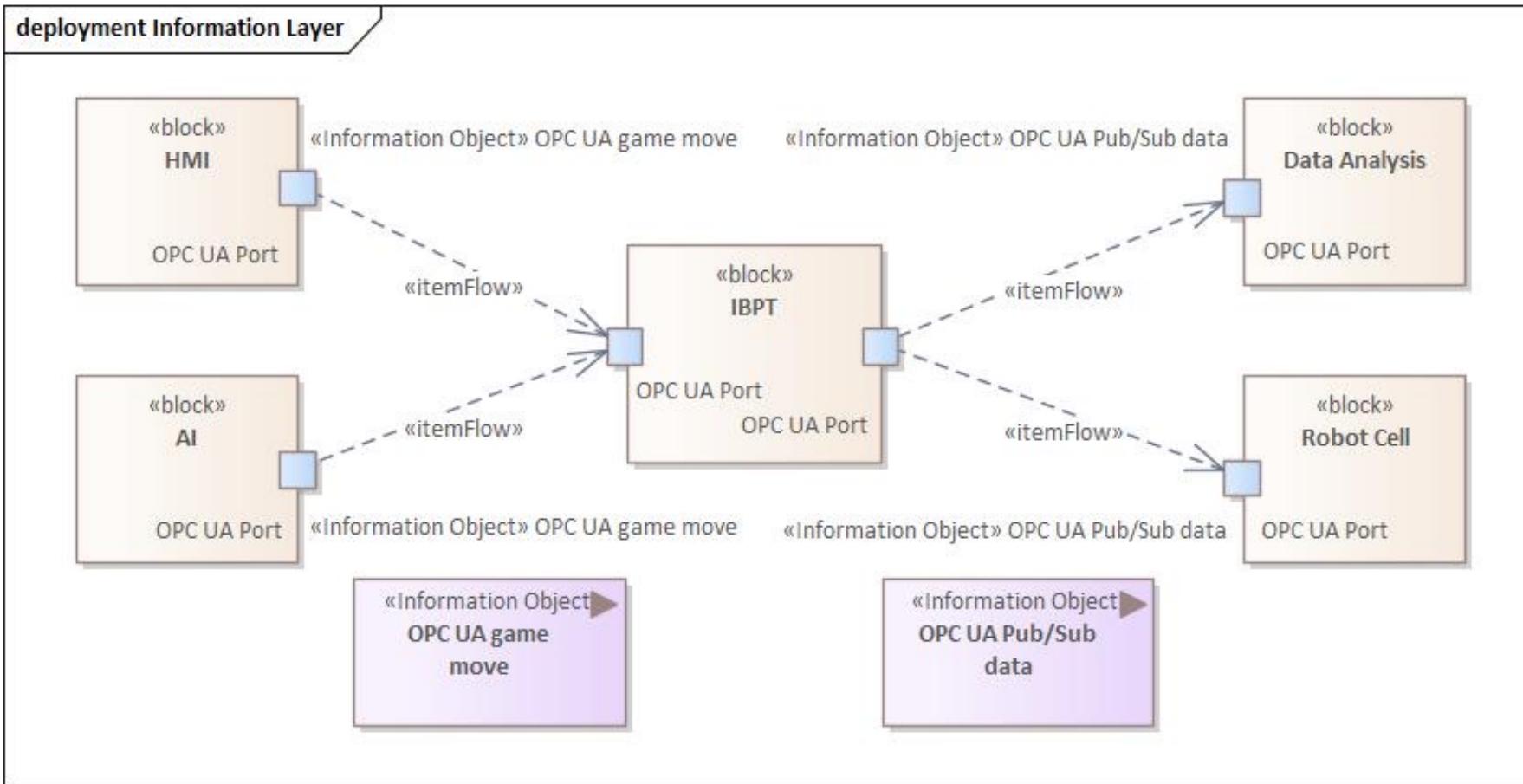
# IBPT: RAMI 4.0 Life Cycle & Value Stream View



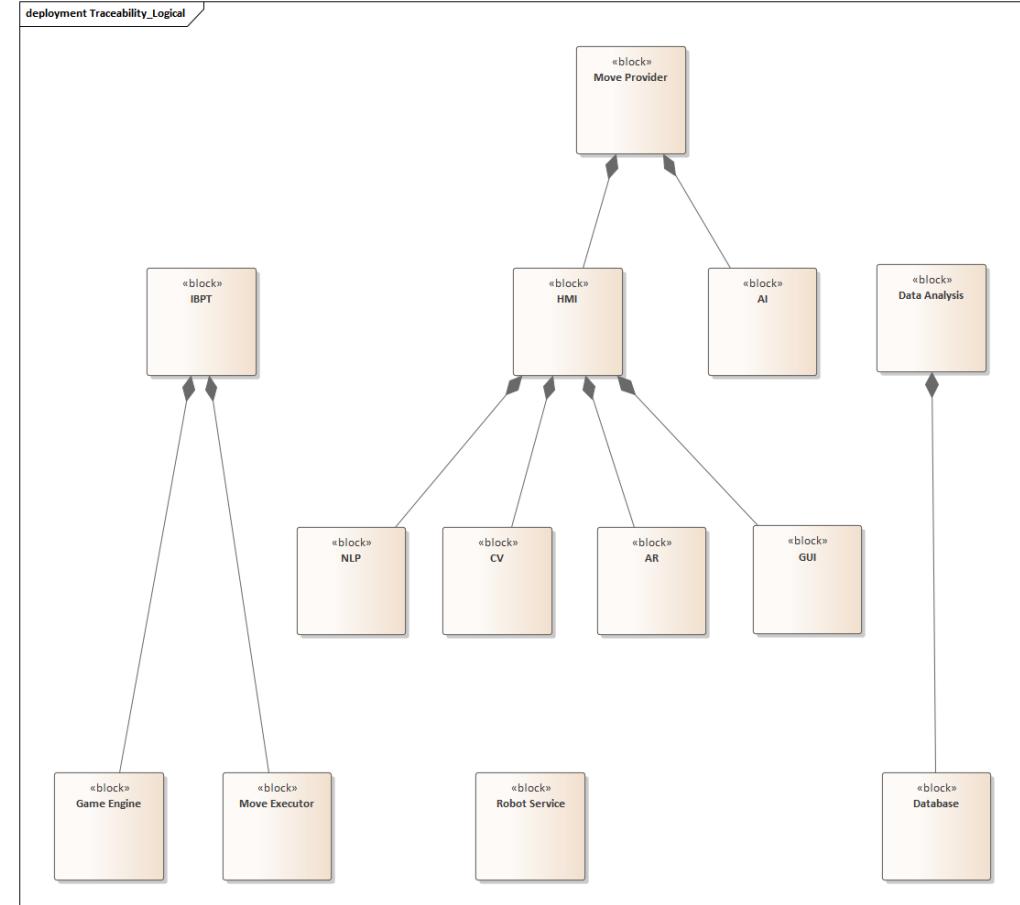
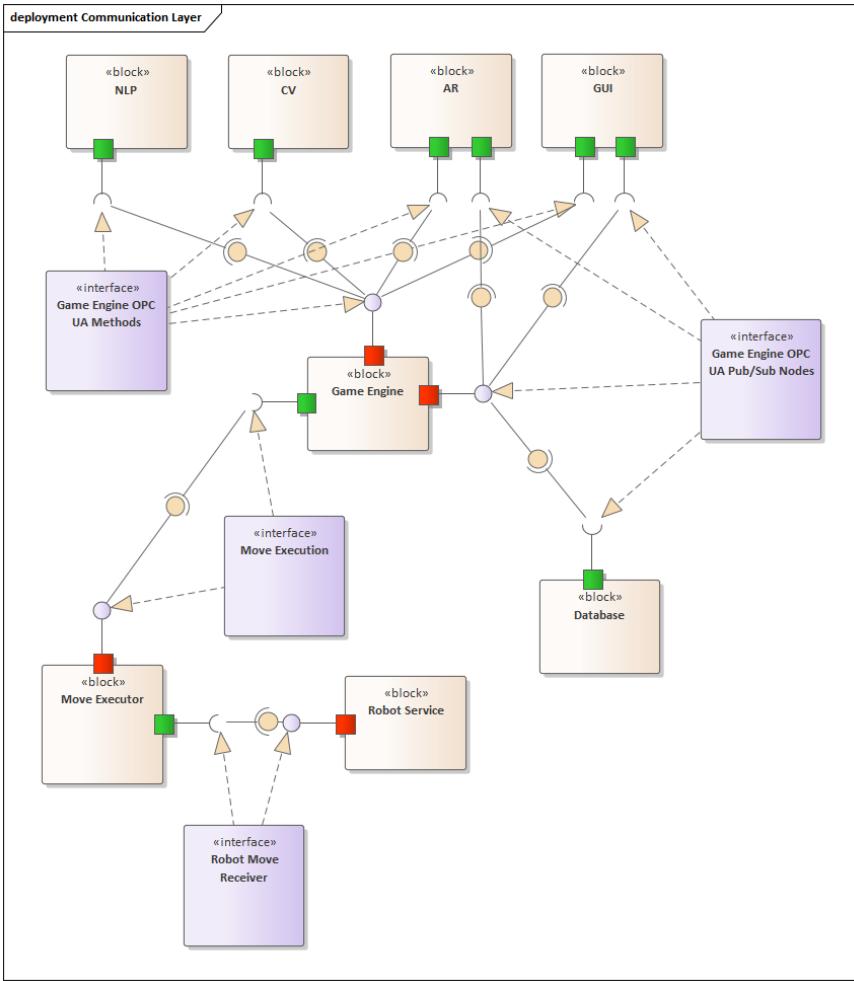
# Business Processes Integration



# Information Layer



# Communication Layer



# Conclusion

- The IBPT entity is a suitable intermediary between IT and OT systems
- The IBPT helps to abstract functionality of the OT system to the level of business logic and thereby benefits IT/OT Integration
- MBSE is essential in establishing early verification and validation and identifying potentially conflicting IT/OT interfaces



Thank you very much for your attention!