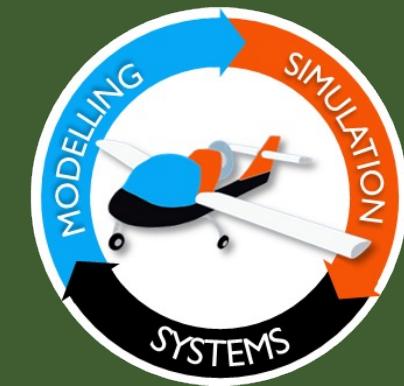




34<sup>th</sup> Annual **INCOSE**  
international symposium  
hybrid event  
Dublin, Ireland  
July 2 - 6, 2024



# *One Model to Rule them All ... and Through Emergence, Bind Them*



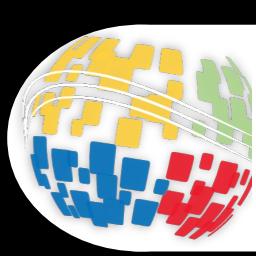
Jawahar Bhalla (JB)  
University of Adelaide &  
Shoal Group

2-6 July 2024

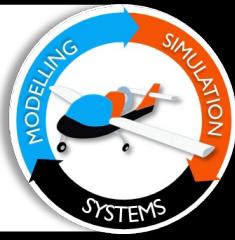
Prof Stephen C. Cook  
University of Adelaide &  
Shoal Group

[www.incos.org/symp2024](http://www.incos.org/symp2024) #INCOSEIS

Dr David Harvey  
University of Adelaide



JULY 2 - 5, 2024



# Motivation...

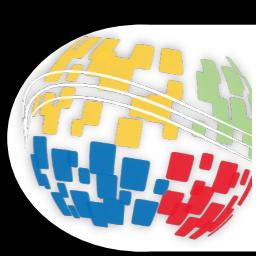
Models have always been central to understanding systems and in the engineering of systems, whether captured in text and/or graphics in a document or digitally, typically labelled MBSE



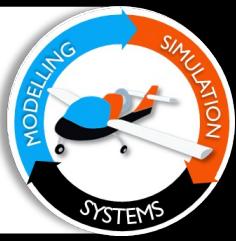
“4. Model-based systems engineering, integrated with simulation, multi-disciplinary analysis, and immersive visualization environments is standard practice.”

INCOSE SE Vision 2035

*The future of systems engineering is model-based, leveraging next generation modeling, simulation and visualization environments powered by the global digital transformation, to specify, analyze, design and verify systems (Vision 2035)*



JULY 2 - 5, 2024



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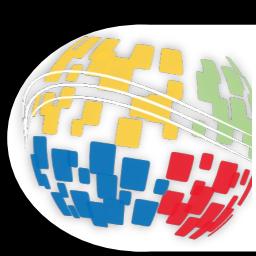
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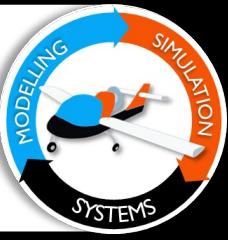
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JULY 2 - 5, 2024



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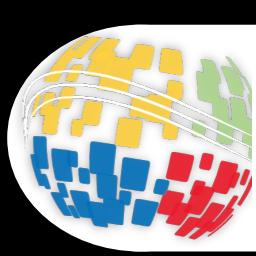
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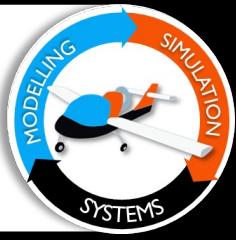
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JULY 2 - 5, 2024



# Motivation...

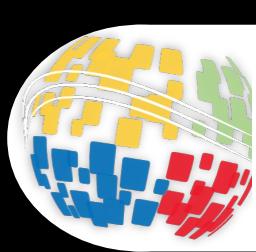
*“One ring to rule them all,  
one ring to find them, one  
ring to bring them all and in  
the darkness bind them”*

*Gandalf, the Fellowship of  
the Ring (Tolkien, 1991).*



*Is there “One model to  
rule them all, one model to  
find them, one model to  
frame them all, and  
through emergence bind  
them.”?*

***The future of systems engineering is model-based, leveraging next generation modeling, simulation and visualization environments powered by the global digital transformation, to specify, analyze, design and verify systems (Vision 2035)***



JULY 2 - 5, 2024

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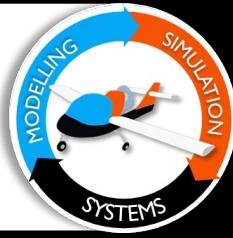
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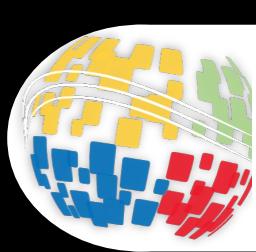
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*Disclaimer – the concepts expressed in this presentation are personal opinions and insights that continue to evolve based on theoretical and experiential learning and should not be taken as suggesting **the** truth nor should any opinions expressed be associated with any organisation that I have been or am affiliated with.*



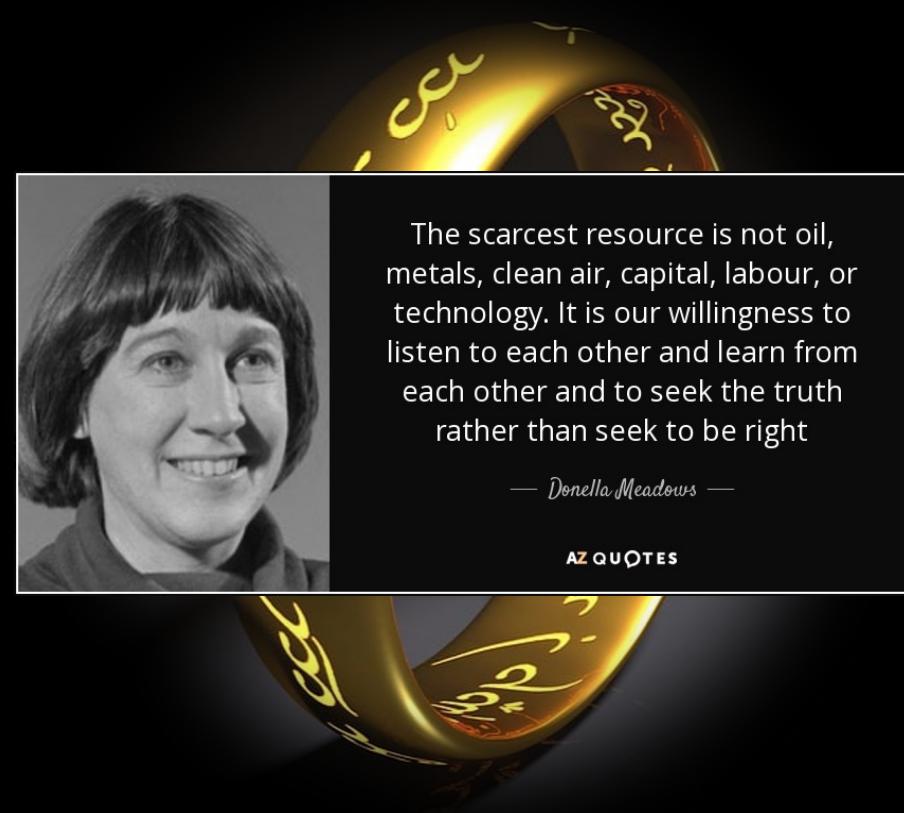


JULY 2 - 5, 2024

# Motivation...

*“Remember, always, that everything you know, and everything everyone knows, is only a model. Get your model out there where it can be viewed. Invite others to challenge your assumptions and add their own.”*

Donella Meadows : Thinking in Systems



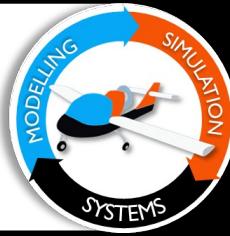
The scarcest resource is not oil, metals, clean air, capital, labour, or technology. It is our willingness to listen to each other and learn from each other and to seek the truth rather than seek to be right

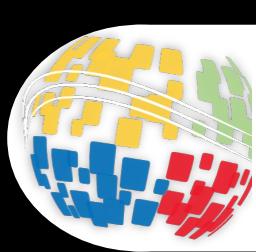
— Donella Meadows —

AZ QUOTES

*Is there “One model to reuse them all, one model to find them, one model to frame them all, and through emergence bind them.”?*

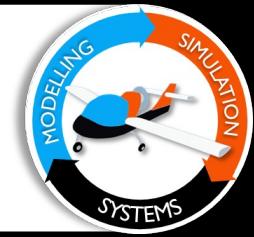
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# Structure & Acknowledgement

JULY 2 - 5, 2024



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Models in SE

Concepts from M&S

Systems Thinking

Categorising Systems Models

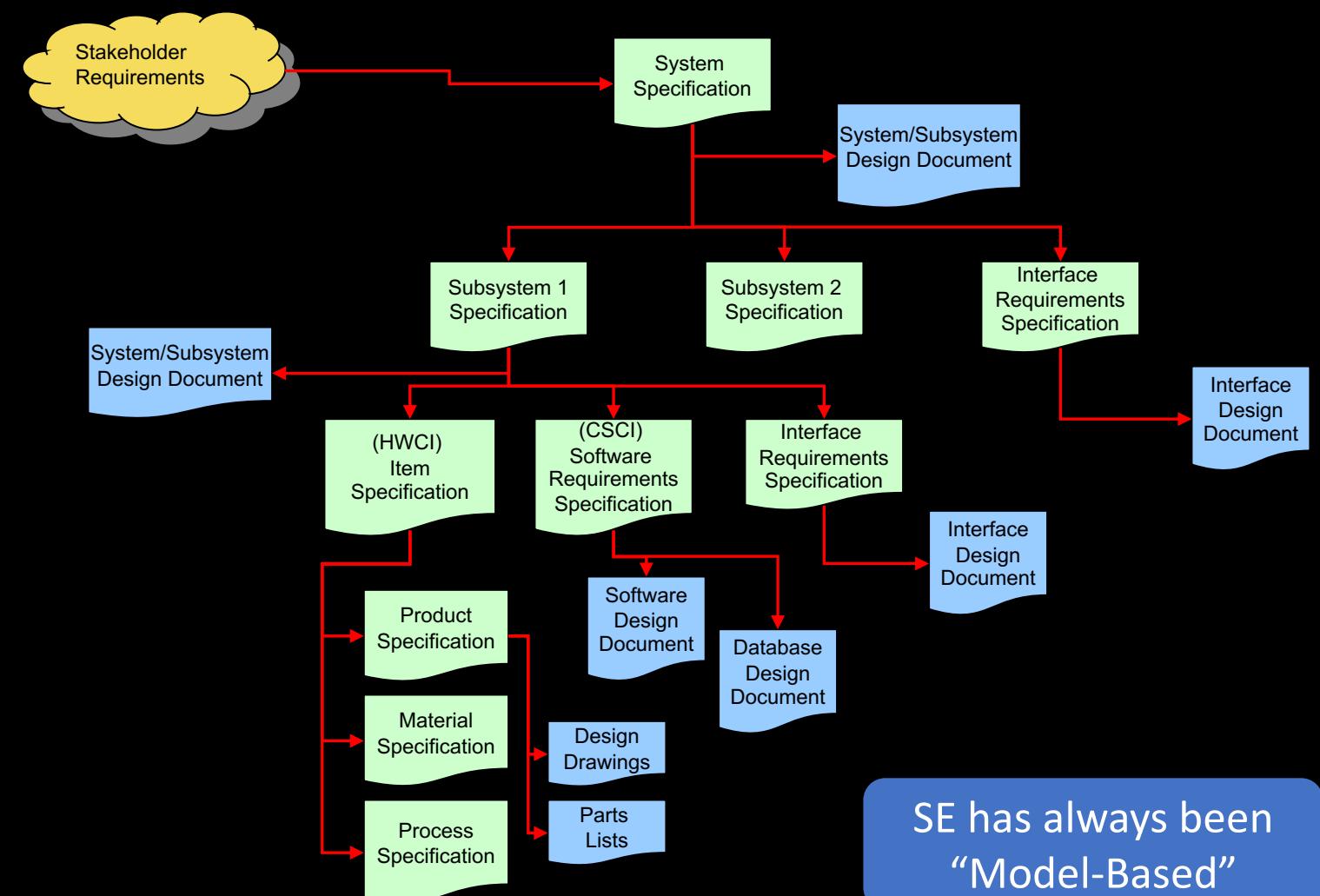
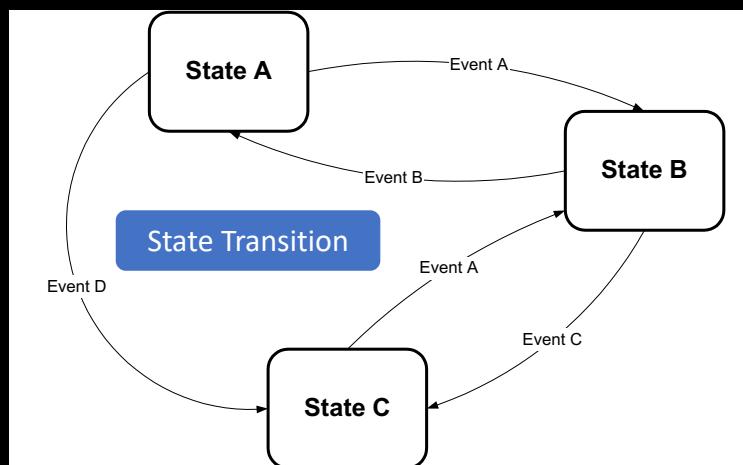
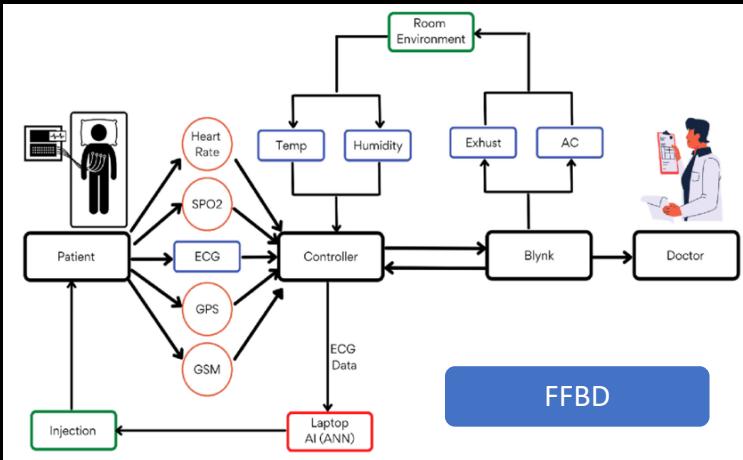
A “MoSM” Construct

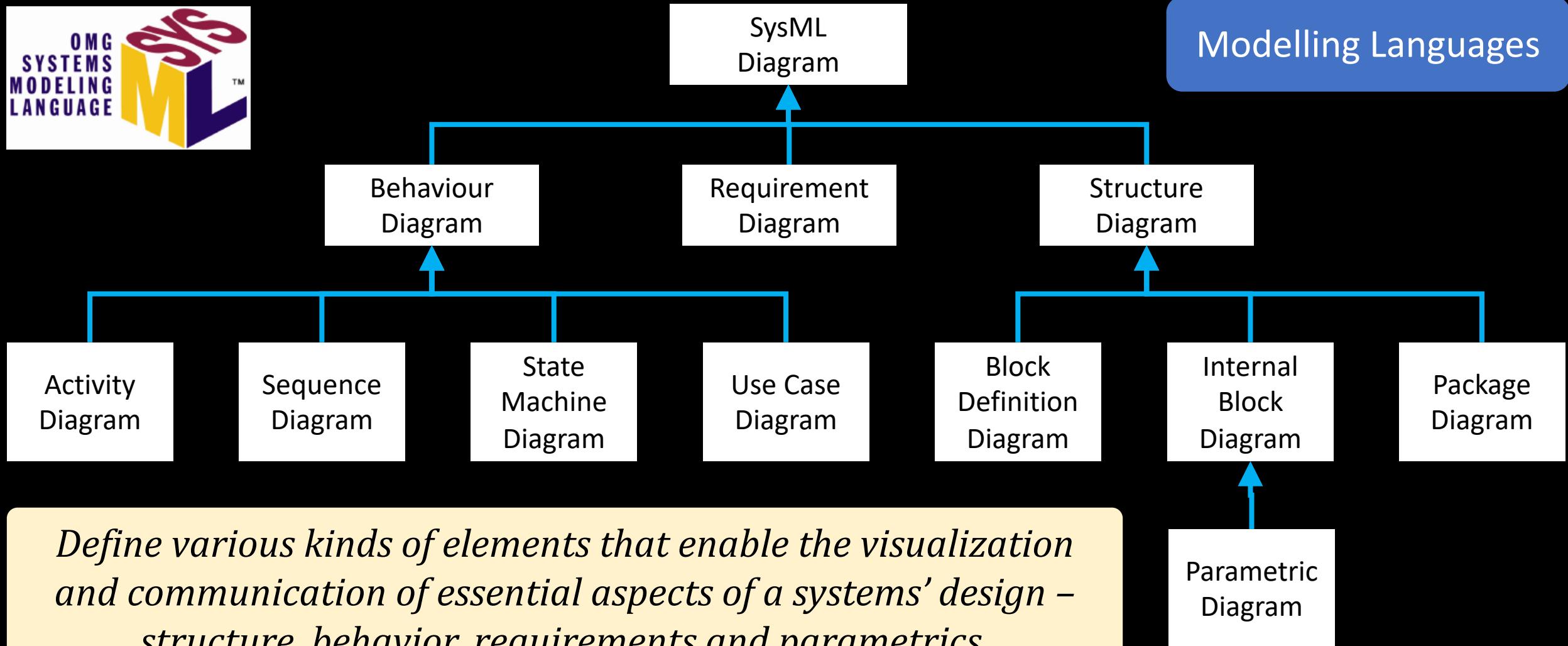
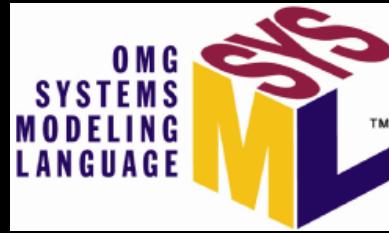
Key Points

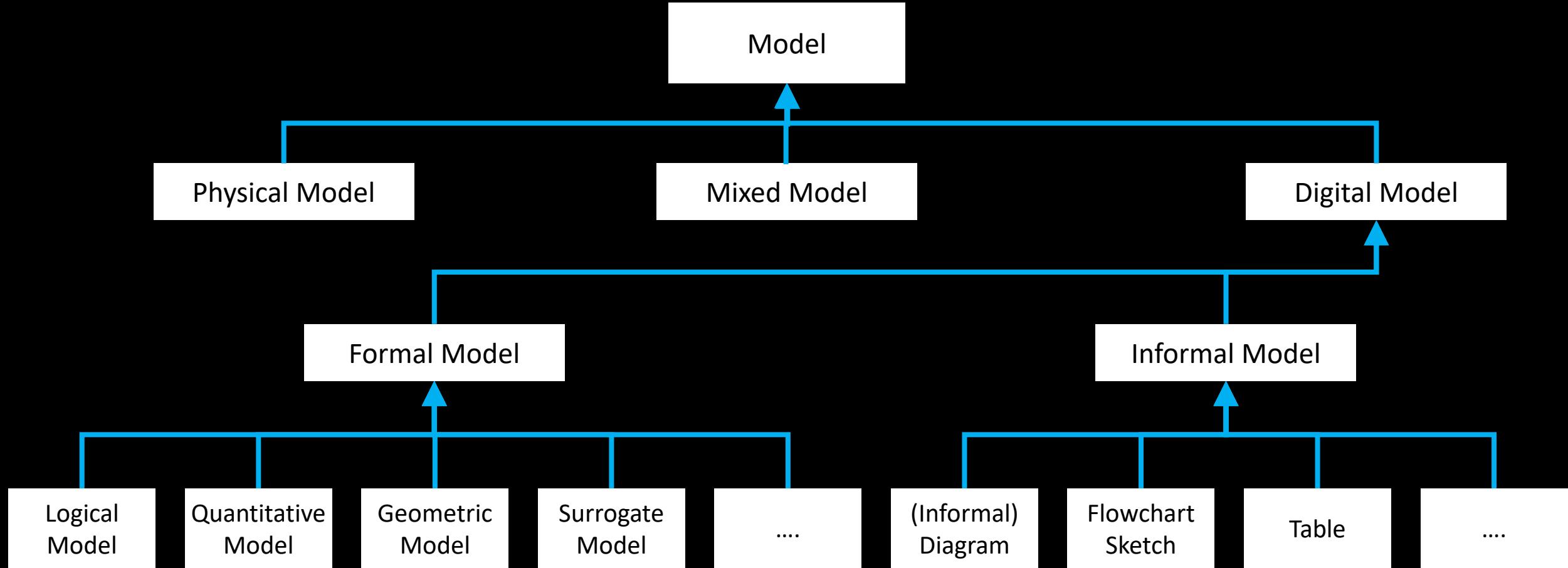
*Is there “One model to reuse them all, one model to find them, one model to frame them all, and through emergence bind them.”?*

**SHOAL**™

*This research is supported by an Australian Government Research Training Program (RTP) Scholarship through the University of Adelaide with Shoal Group as the Industry Partner*





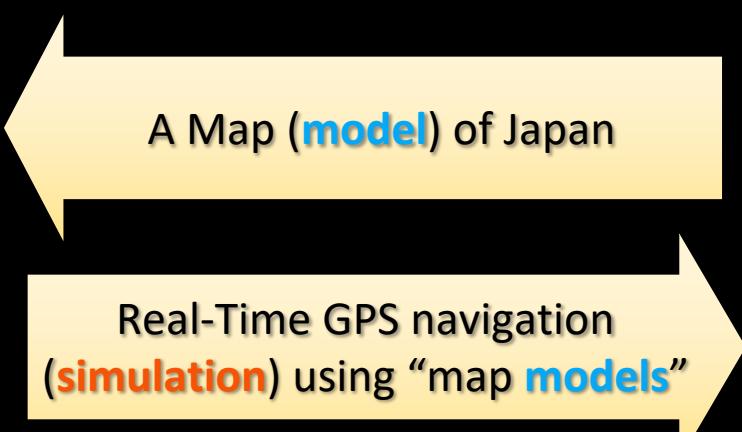


A Taxonomy of Systems Models – Figure 3.10 “Systems Engineering Handbook” [5<sup>th</sup> Ed]

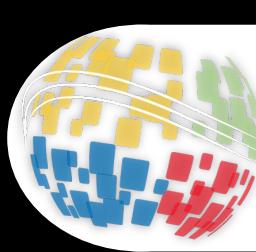
## What is a Model? What is a Simulation? What is a Simulator?

A **Model** is a Physical, Mathematical or Logical abstraction (of a System, Entity, Phenomenon, Activity or Process) for a particular purpose (i.e. a suitable representation)

A **Simulation** is an **Enactment** (Method of Implementing) a **Model** over Time



**A Simulator** → The Tool that Executes the **Simulation**



Models in SE

Concepts  
from M&S

Systems  
Thinking

Categorising  
Systems Models

A "MoSM"  
Construct

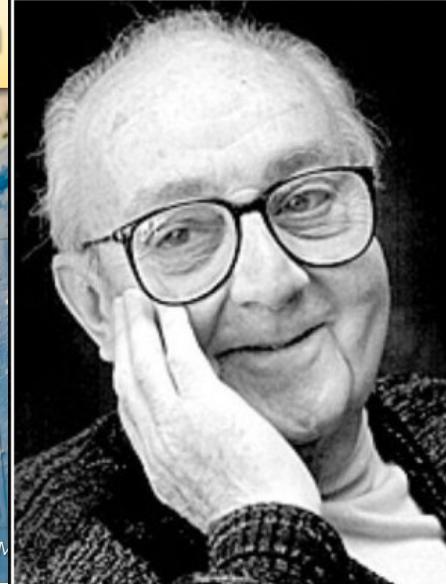
Key  
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## What is a Model? What is a Simulation? What is a Simulator?

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### A Simulation



All models are wrong, but some are useful.

— George E. P. Box —

AZ QUOTES

### Model over Time



**A Simulator → The Tool that Executes the Simulation**

## What is a Model? What is a Simulation? What is a Simulator?

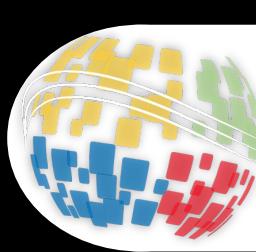
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VR(Simulated Environment)

(Real Environment) AR

**A Simulator → The Tool that Executes the Simulation**



Models in SE

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## Categorising Simulations

### Scenario Participants



Scenario Environment

	Real	Simulated
Real	<b>LIVE</b> Real Participants operating in a real-world environment	<b>REPLICATED</b> Simulated Participant/s subjected to a real-world environment
Simulated	<b>VIRTUAL</b> Real Participants operating in a simulated environment	<b>CONSTRUCTIVE</b> Simulated Participants operating in a simulated environment



## Categorising Simulations

### Scenario Participants

ABSTRACTION

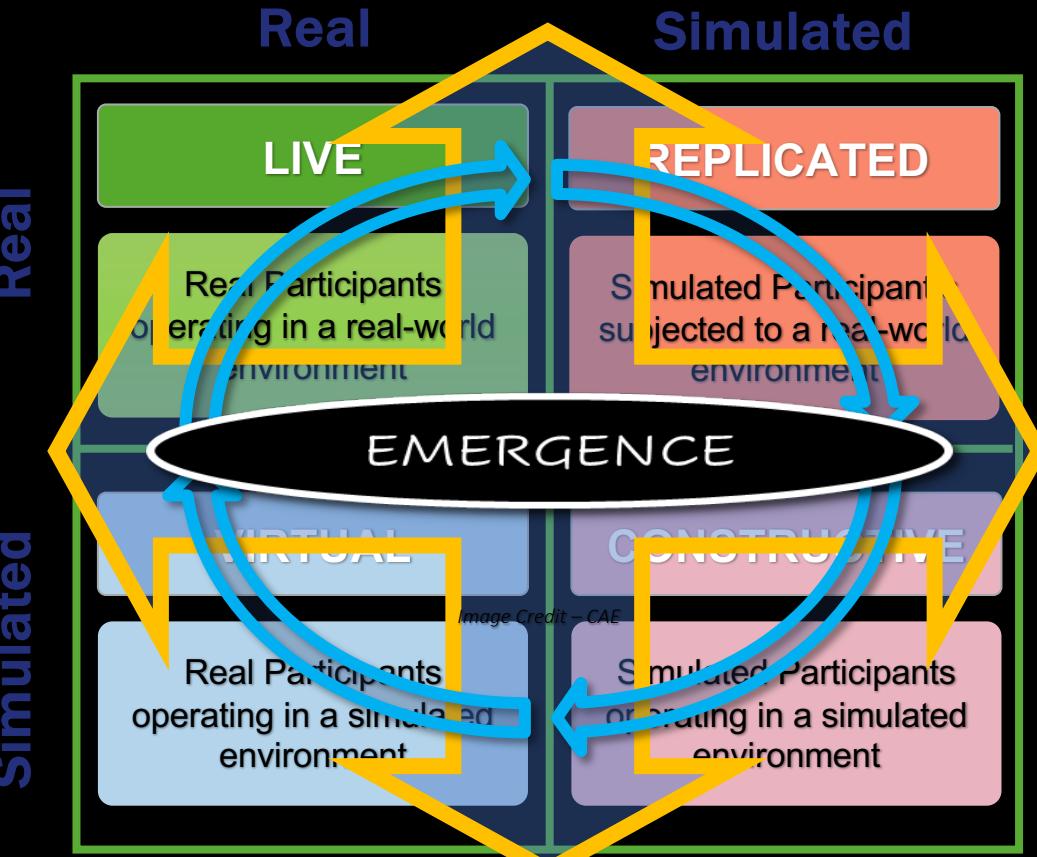
INTEROPERABILITY



**BLENDED/MIXED**

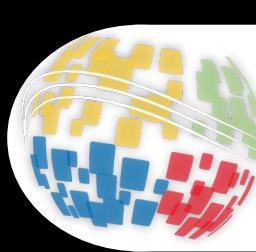
Typical Example of VIRTUAL and AUGMENTED REALITY (VR/AR)

Scenario Environment



**JOINT/INTEGRATED**

LIVE-VIRTUAL-CONSTRUCTIVE (HUMAN-SIM) or iLVC(R)



Models in SE

Concepts  
from M&S

Systems  
Thinking

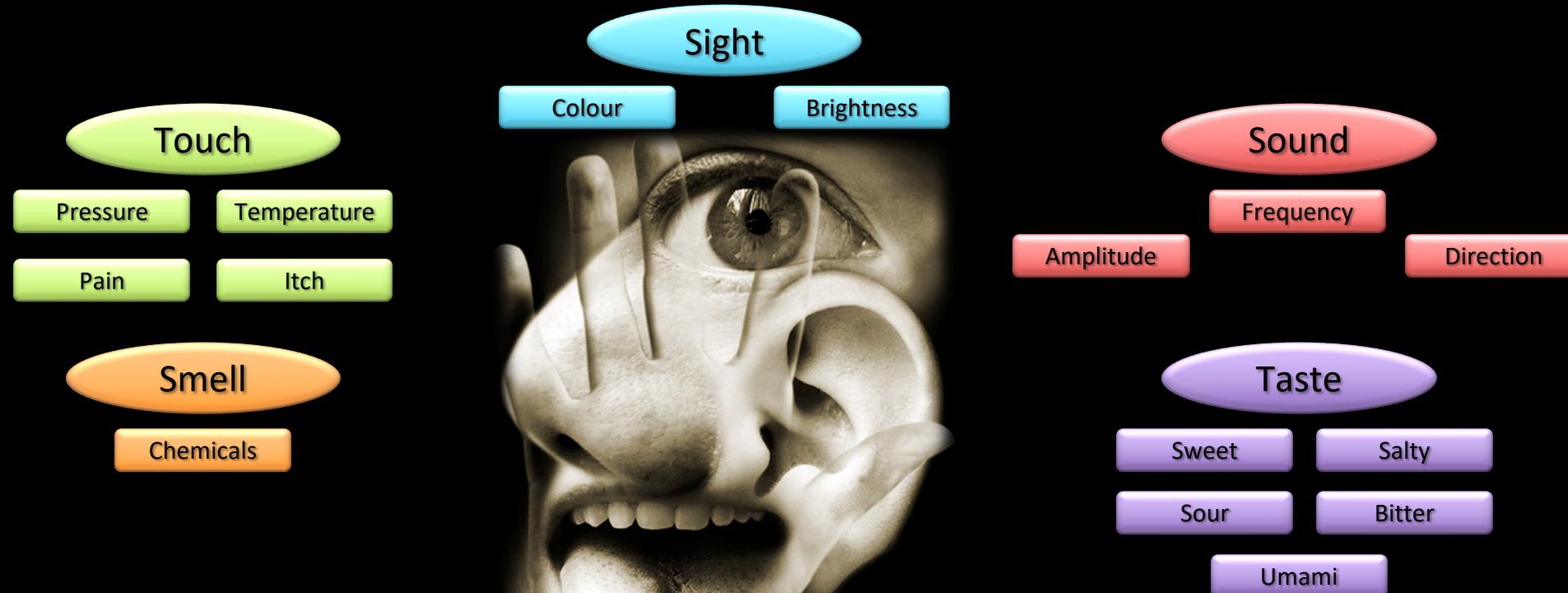
Categorising  
Systems Models

A “MoSM”  
Construct

Key  
Points



## Making it “real”...



*Image credit todayifoundout.com*

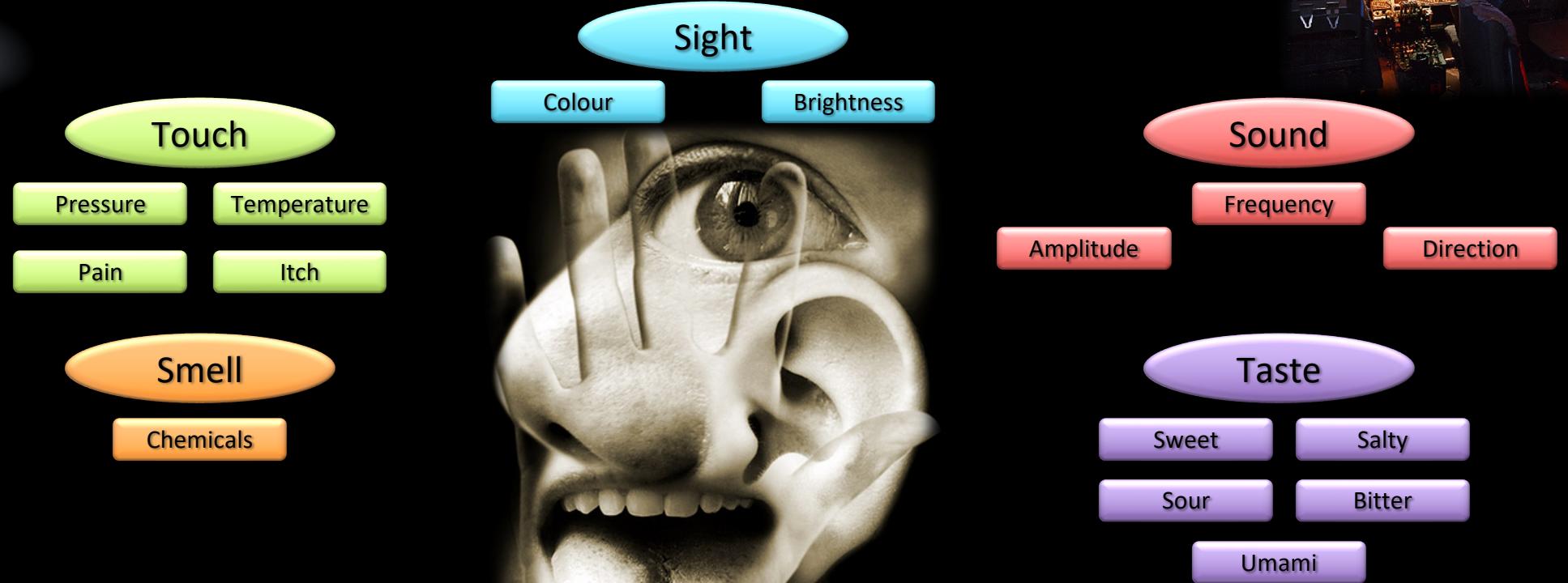
ABSTRACTION

EMERGENCE

INTEROPERABILITY



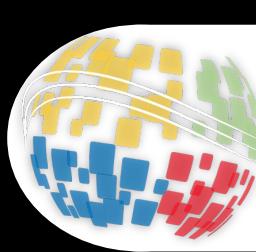
## Making it “real”...



ABSTRACTION

EMERGENCE

INTEROPERABILITY



Models in SE

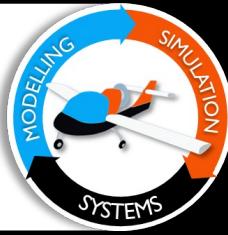
Concepts  
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Systems  
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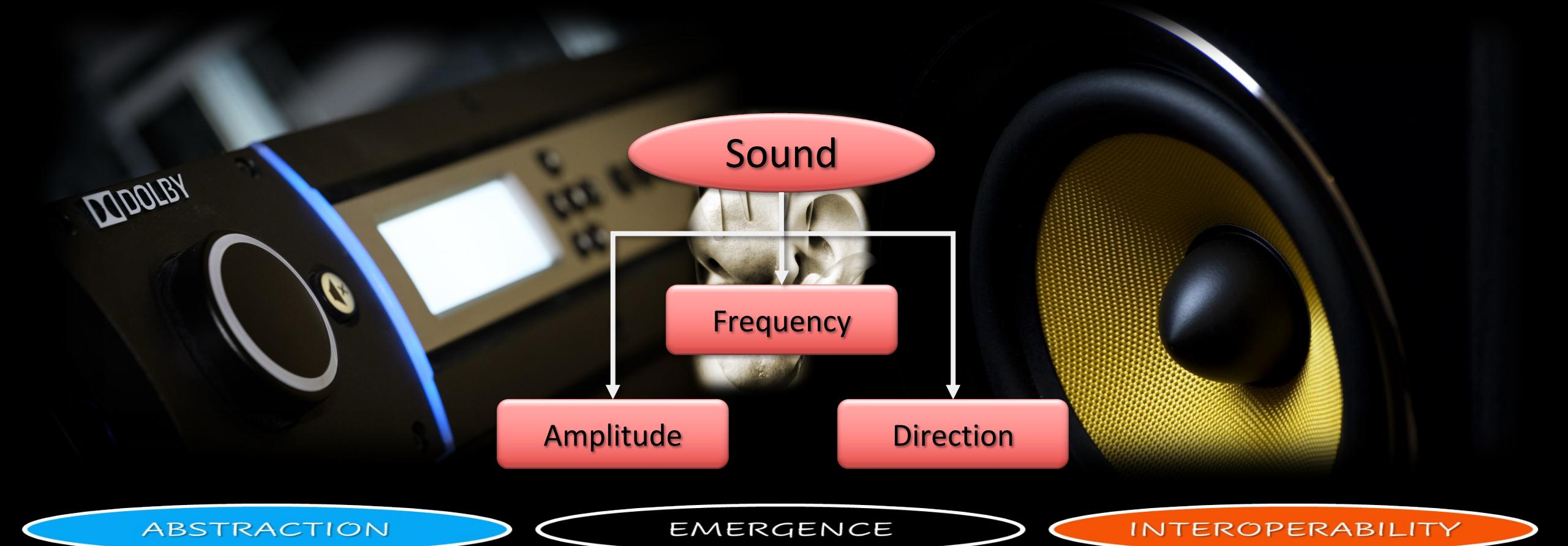
Categorising  
Systems Models

A “MoSM”  
Construct

Key  
Points



Fidelity → Concept of “Goodness” or “Suitability” of a Model



Models in SE

Concepts  
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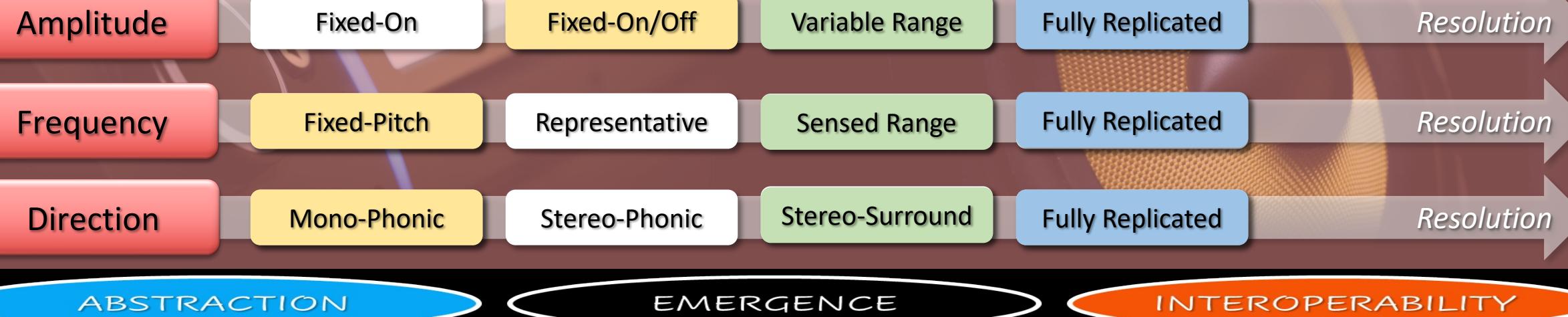
Systems  
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Categorising  
Systems Models

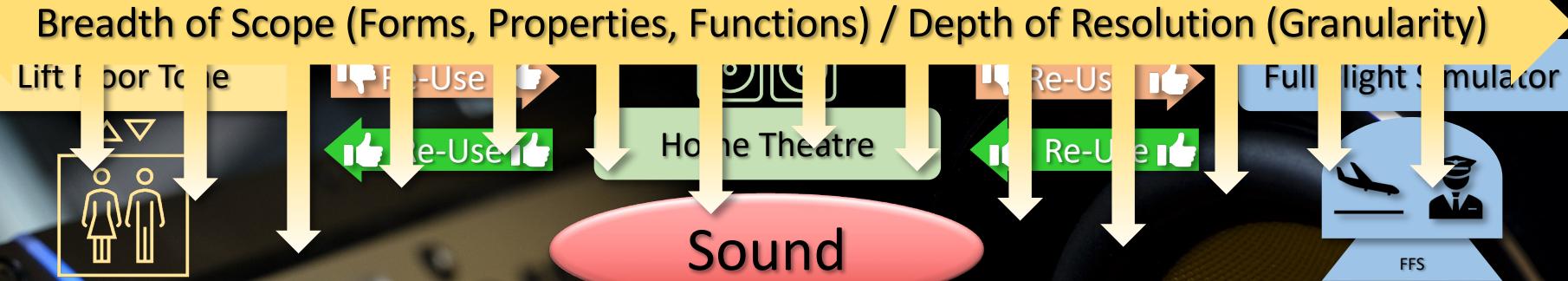
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Key  
Points

## Fidelity → Concept of “Goodness” or “Suitability” of a Model



## Fidelity → Concept of “Goodness” or “Suitability” of a Model



Amplitude

Fixed-On

Fixed-On/Off

Variable Range

Fully Replicated

Resolution →

A **Model** is a Physical, Mathematical or Logical abstraction (of a System, Entity, Phenomenon, Activity or Process) for a particular purpose (i.e. a *suitable representation*)

Direction

Mono-Phonic

Stereo-Phonic

Stereo-Surround

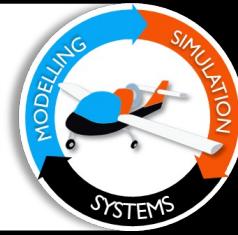
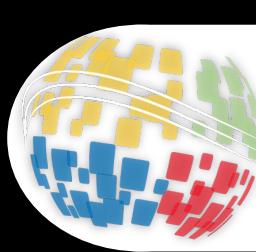
Fully Replicated

Resolution →

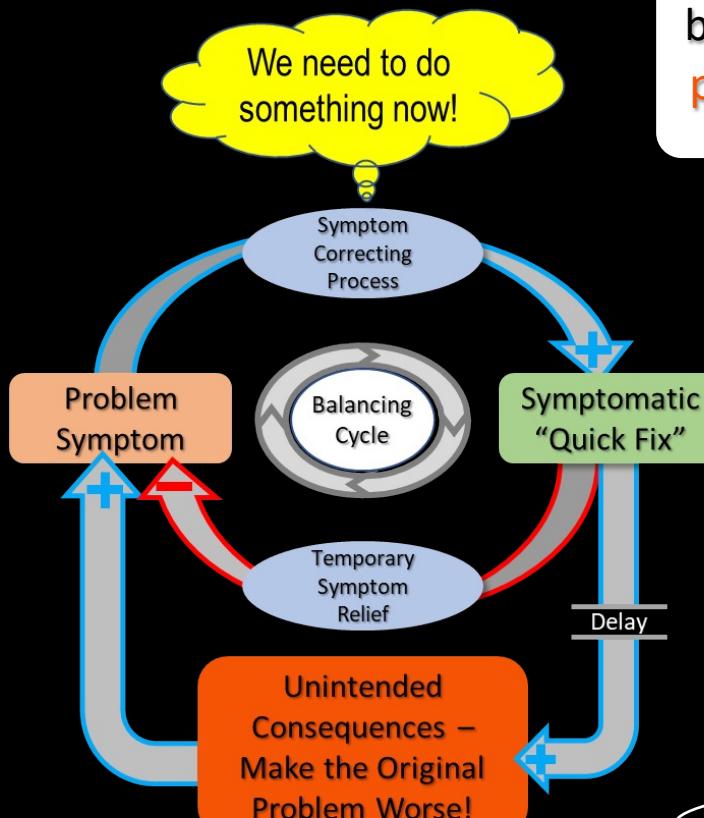
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INTEROPERABILITY



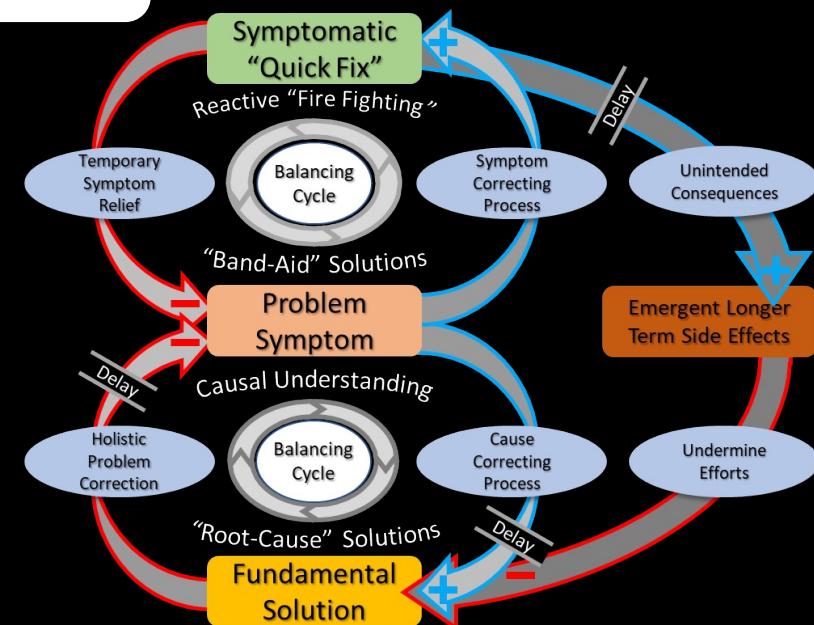
Peter Senge → “Systems Thinking is a *conceptual framework*, a *body of knowledge* and *tools* that have been developed over the past fifty years, to *make the full patterns clearer*, and to help to *change them effectively*.”



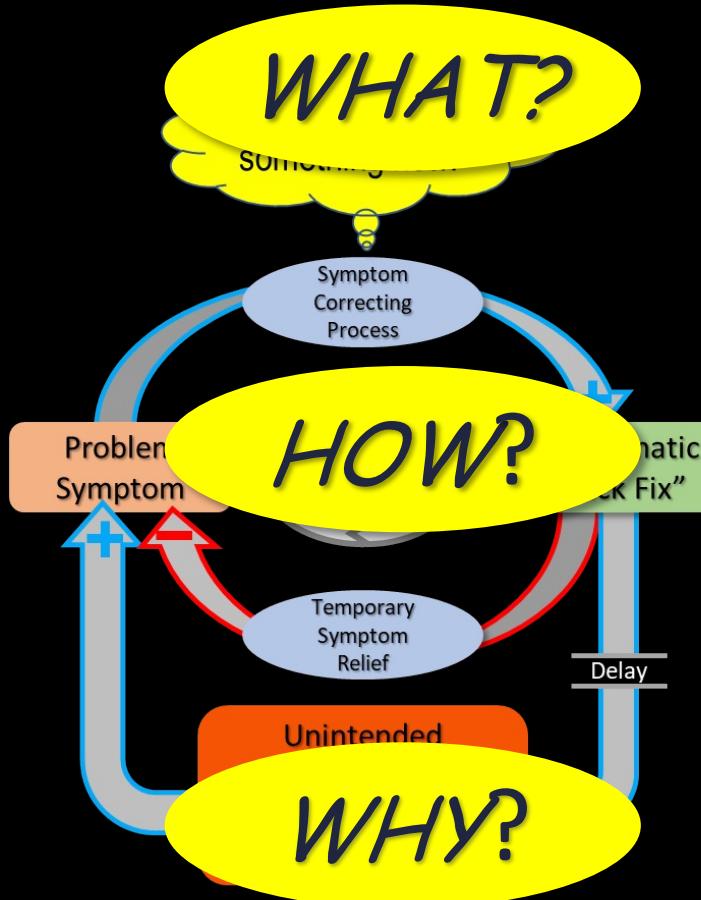
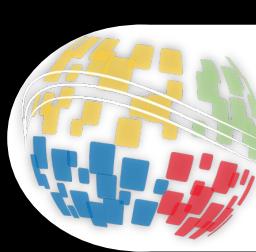
To manage a system effectively, you might focus on the interactions of the parts rather than their behavior taken separately.

— Russell L. Ackoff —

AZ QUOTES



# SYSTEMS THINKING



Peter Senge → “Systems Thinking is a *conceptual framework*, a *body of knowledge* and *tools* that have been developed over the past fifty years, to make the full patterns clearer, and to help to *change them effectively*.”



Personal view → Systems Thinking is a *conceptual framework and methodology* to *understand and make sense* of the world we live in, that helps us deal *efficiently* and *effectively* with the *challenges we perceive* and to *create the reality we desire*.

**Events**  
What is happening?

**Patterns of Behaviour**  
Trends are there over time?

**Systems Structure**  
How are the parts related?  
Influences the patterns?

**Mental Models**  
What values, assumptions, beliefs shape the system?

**Design**  
Transform

**WHAT?**

**HOW?**

**WHY?**

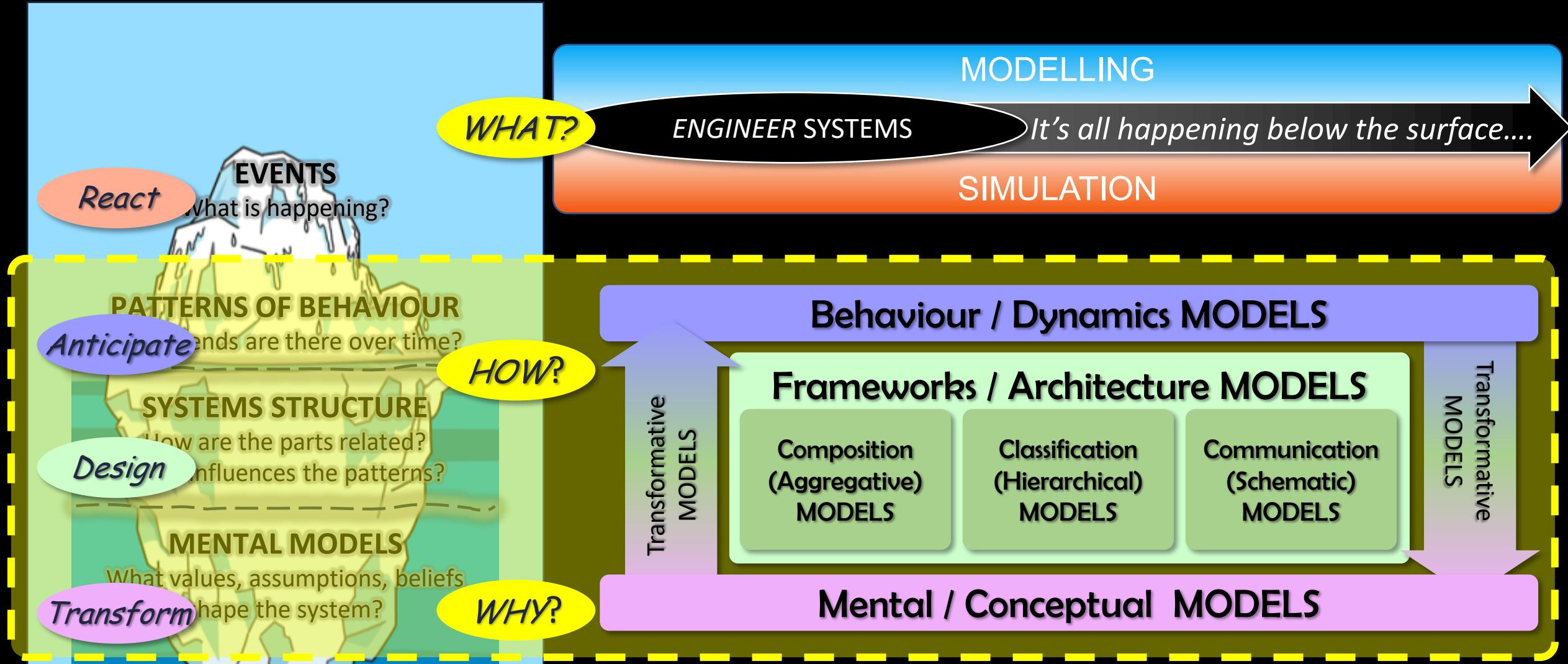
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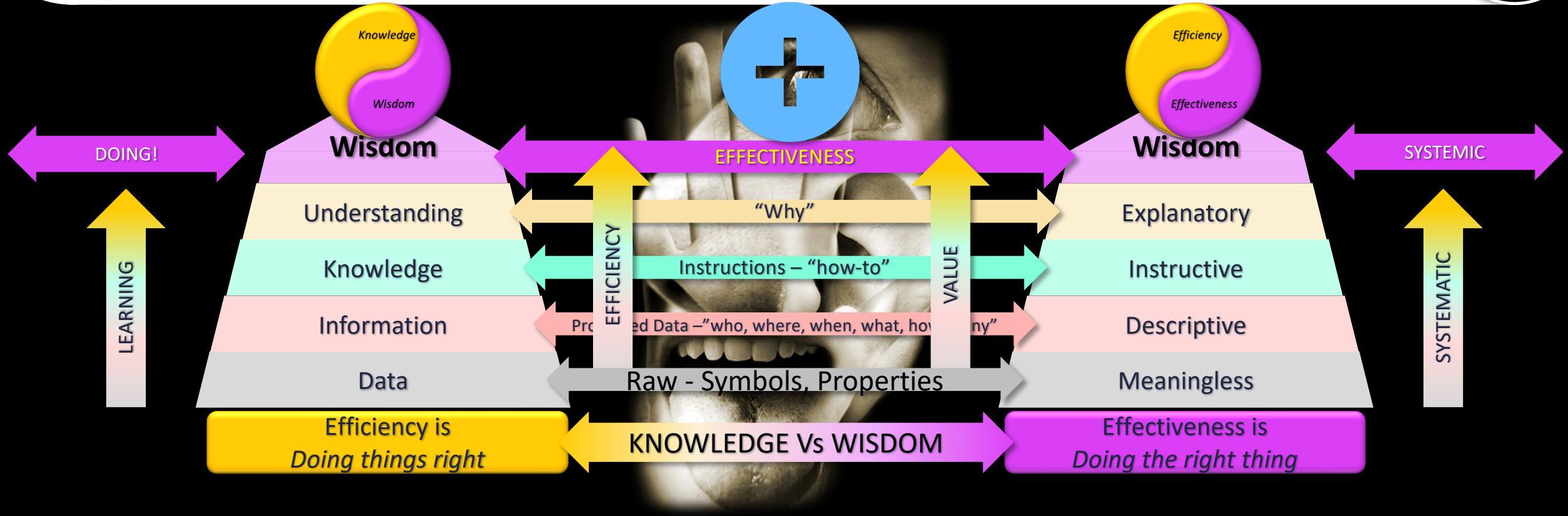
**MODELLING**

**SYSTEMS THINKING**

**SIMULATION**

Personal view → Systems Thinking is a *conceptual framework and methodology* to *understand and make sense* of the world we live in, that helps us deal *efficiently* and *effectively* with the *challenges we perceive* and to *create the reality we desire*.





***Mental Models*** are deeply ingrained assumptions, generalizations, or even pictures of images that influence how we understand the world and how we take action." - Peter Senge

## Mental / Conceptual MODELS



"Autopoiesis"

*"When one human being tells another human being what is real, they are actually making a demand for obedience" – Humberto Maturana*



DOING!



SYSTEMIC



LEARNING



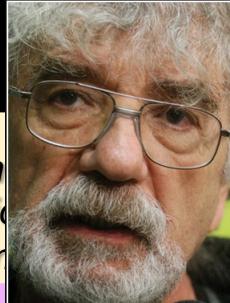
SYSTEMATIC

Efficiency is  
*Doing things right*

KNOWLEDGE Vs WISDOM

Effectiveness is  
*Doing the right thing*

Santiago theory of cognition  
*"The living system reacts with its environment to bring forth a sense of awareness...." – Humberto Maturana*



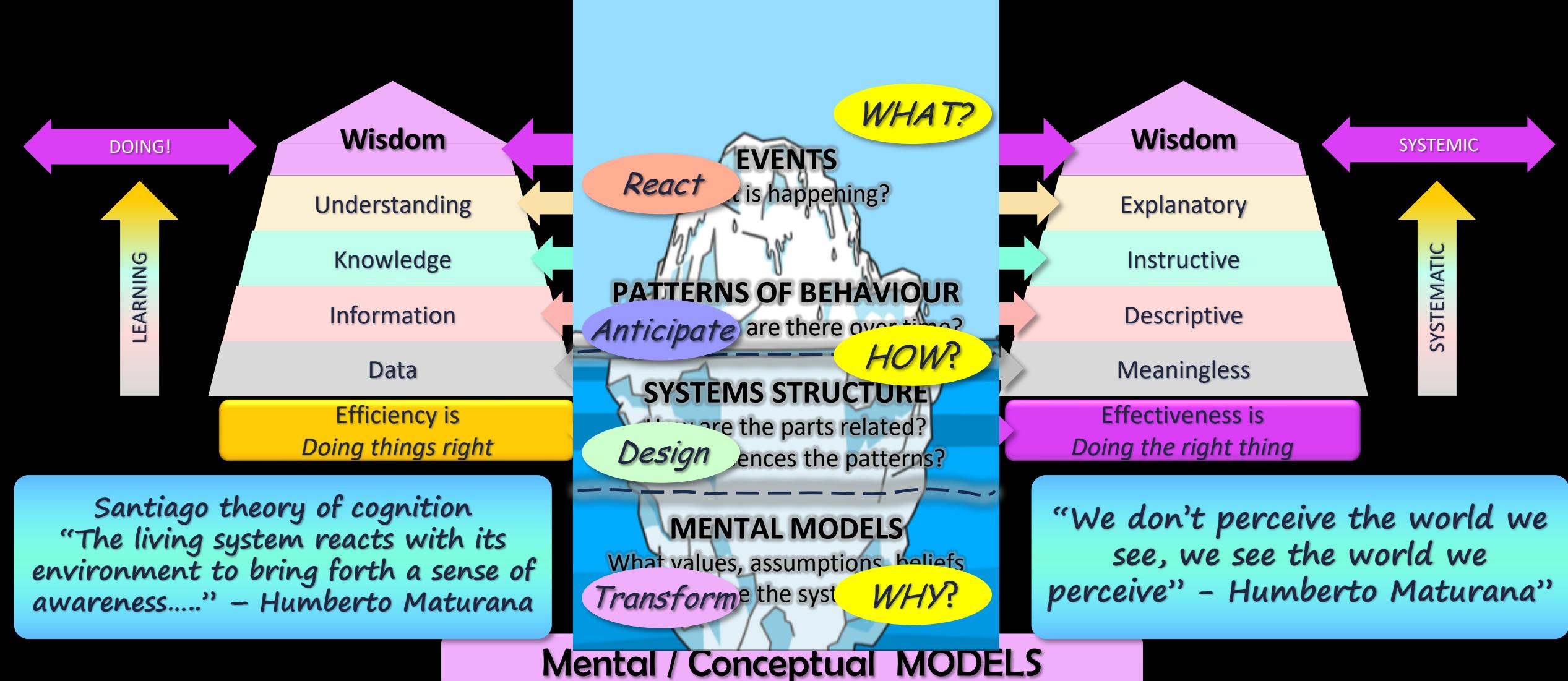
Only love expands intelligence. To live in love is to accept the other and the conditions of his existence as a source of richness, not as opposition, restriction or limitation.

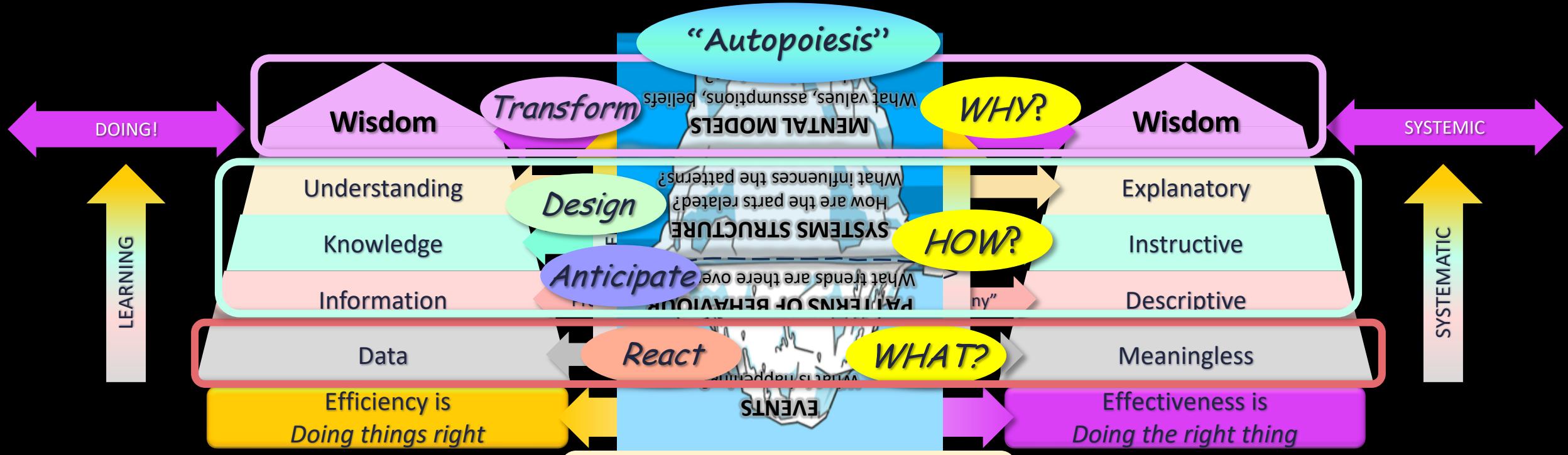
— Humberto Maturana —

AZ QUOTES

*"We don't perceive the world we see, we see the world we perceive" – Humberto Maturana"*

**Mental / Conceptual MODELS**



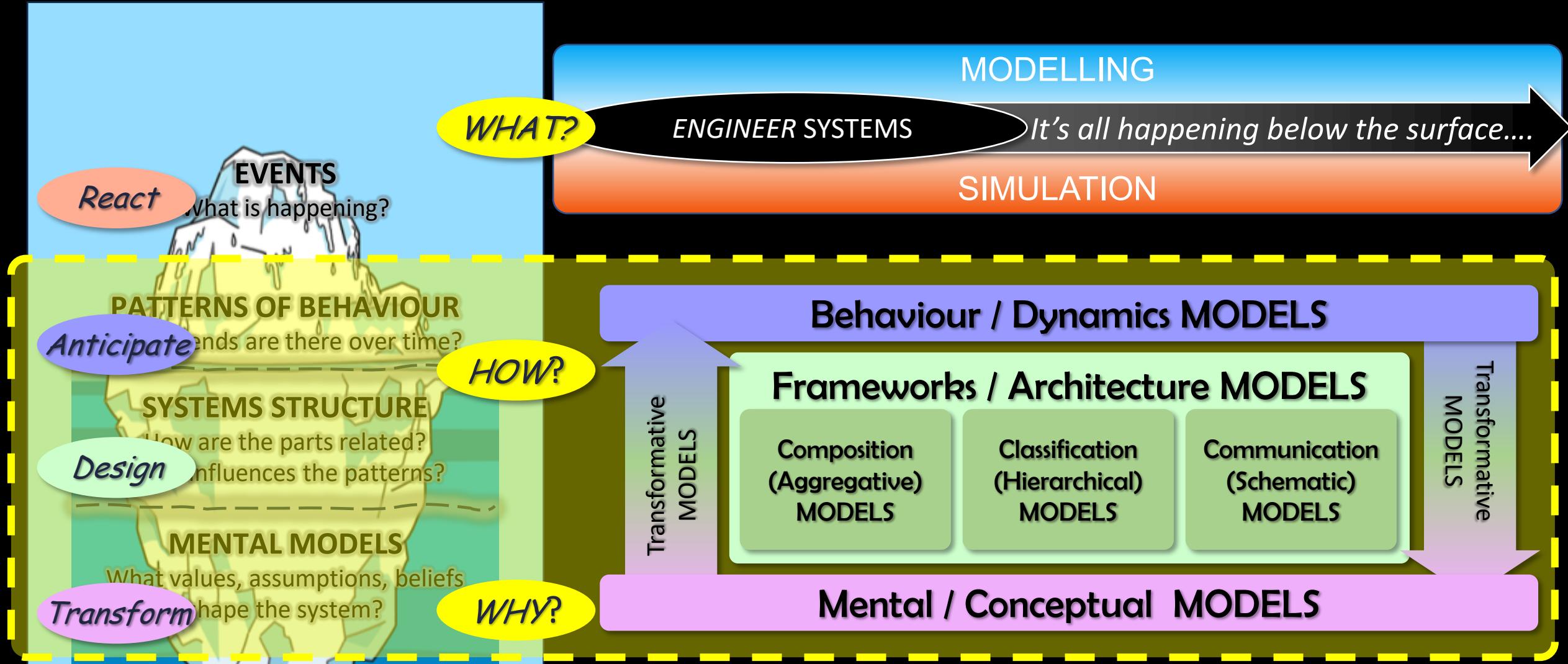


Santiago theory of cognition  
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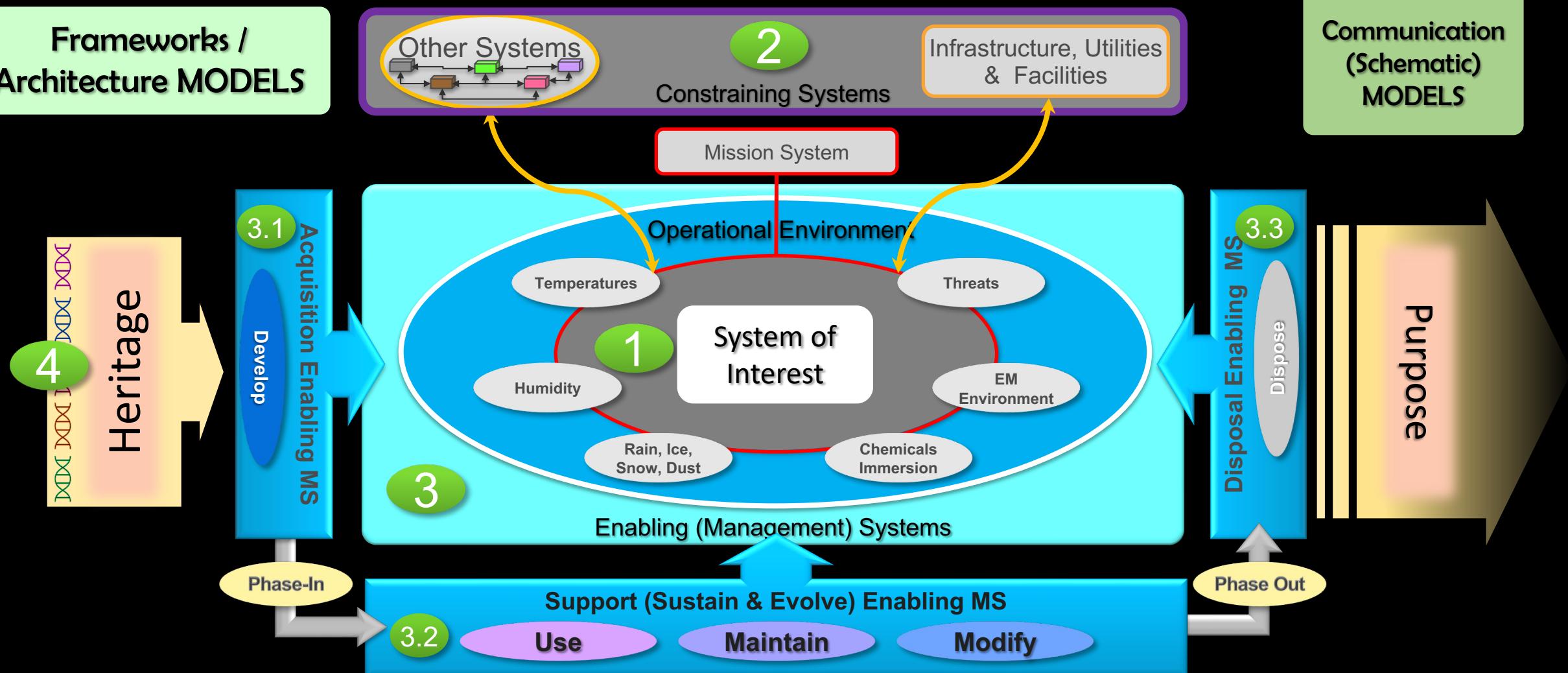
***Our Mental Models are our belief systems – of how we perceive and interact with the world around us...***

***"We don't perceive the world we see, we see the world we perceive" – Humberto Maturana"***

## Mental / Conceptual MODELS



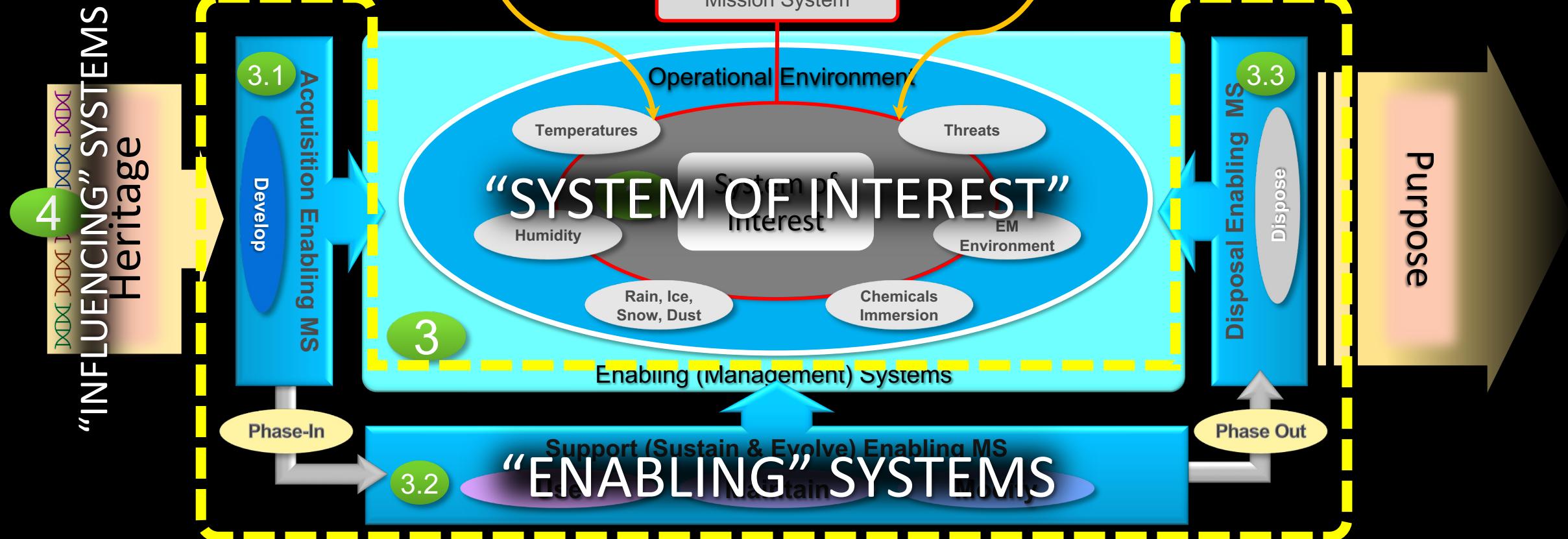
## Frameworks / Architecture MODELS



## Frameworks / Architecture MODELS



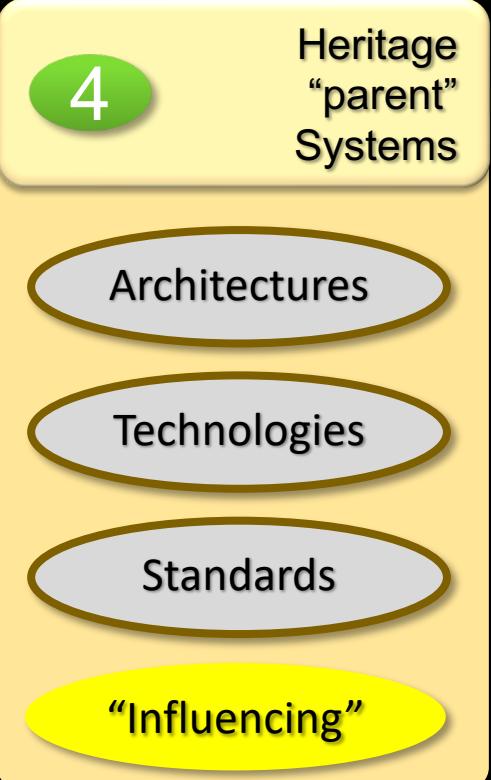
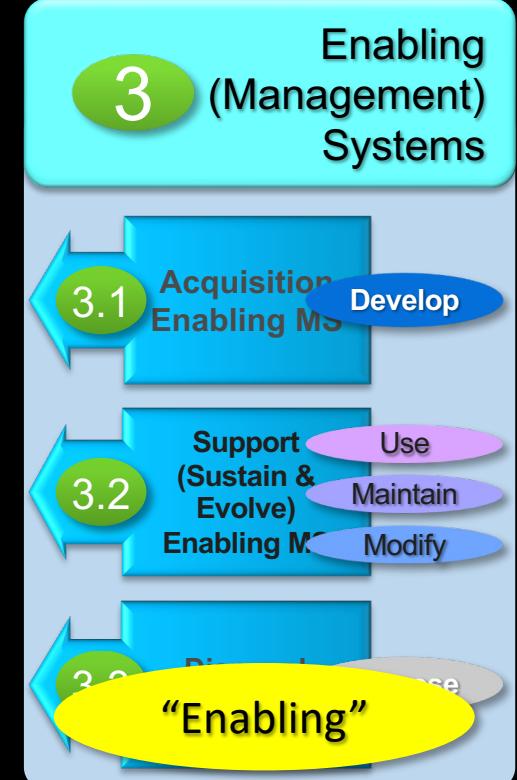
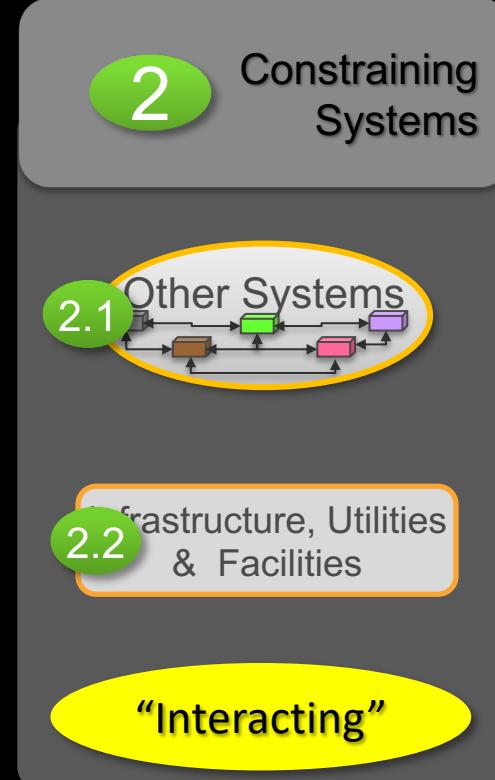
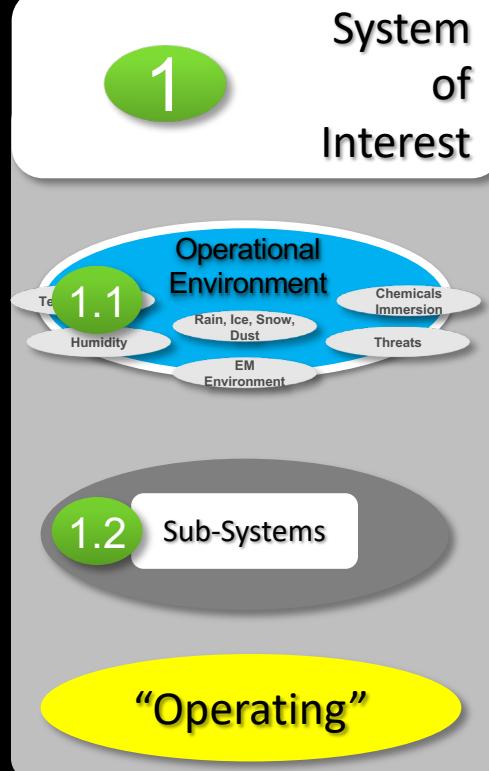
## Communication (Schematic) MODELS

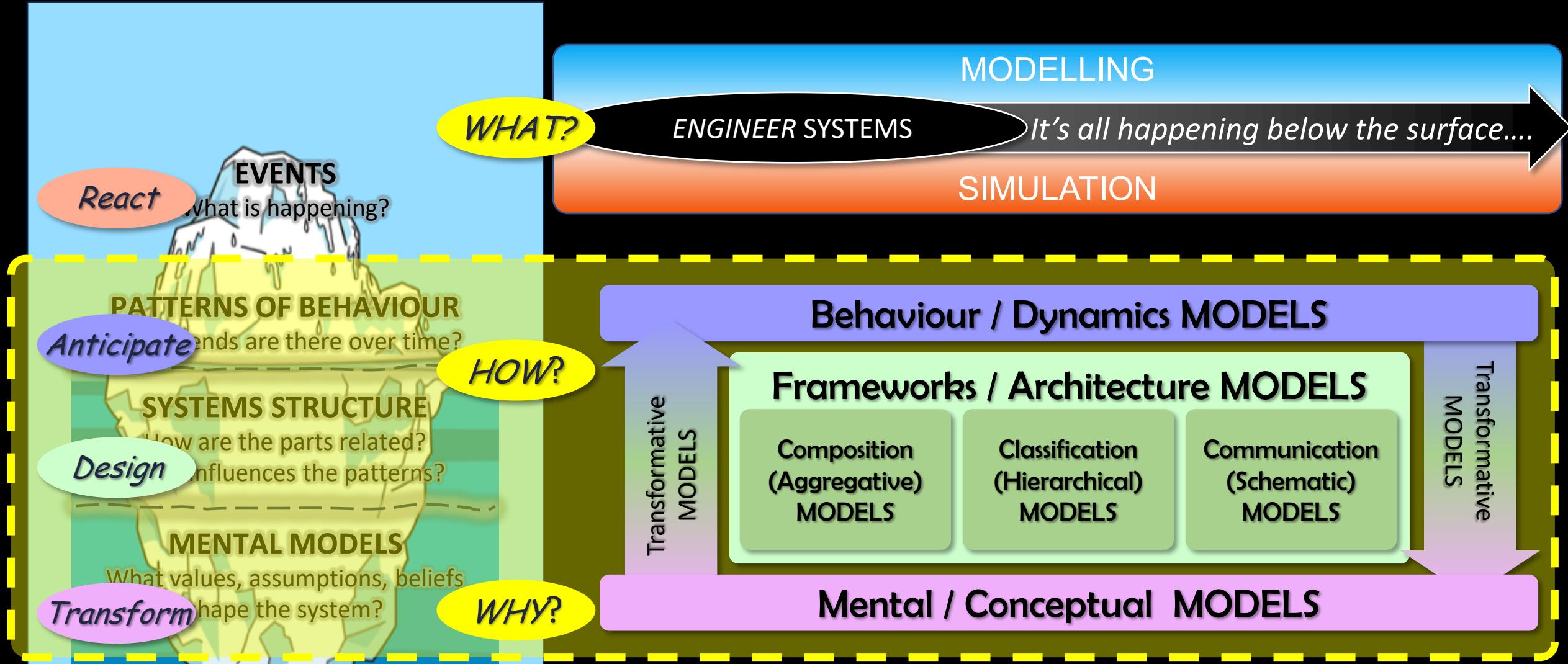


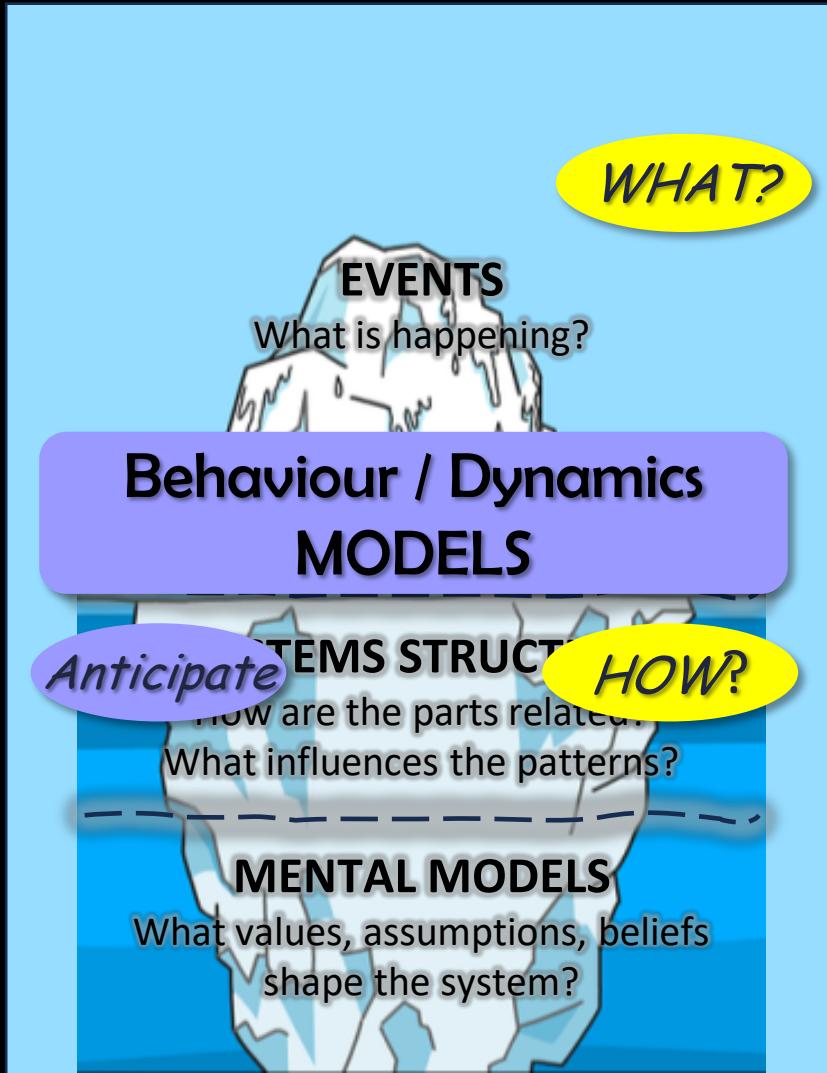
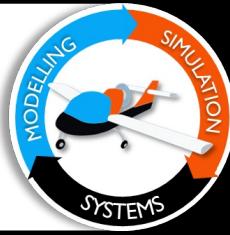
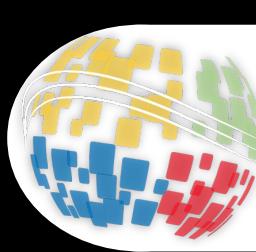
## Frameworks / Architecture MODELS

### A Compositional (Aggregative) Systems View

## Composition (Aggregative) MODELS

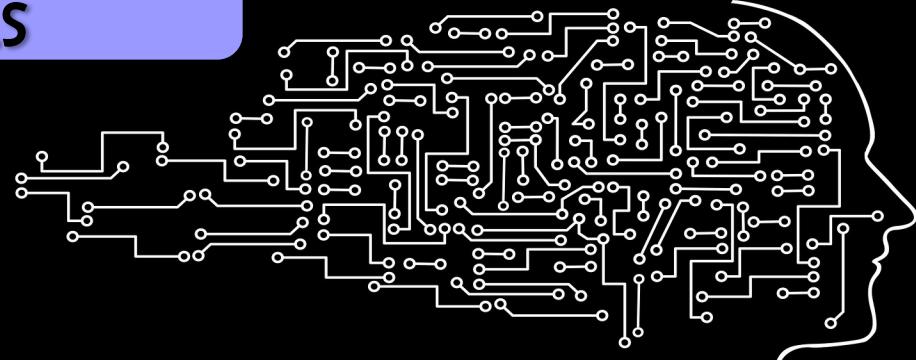




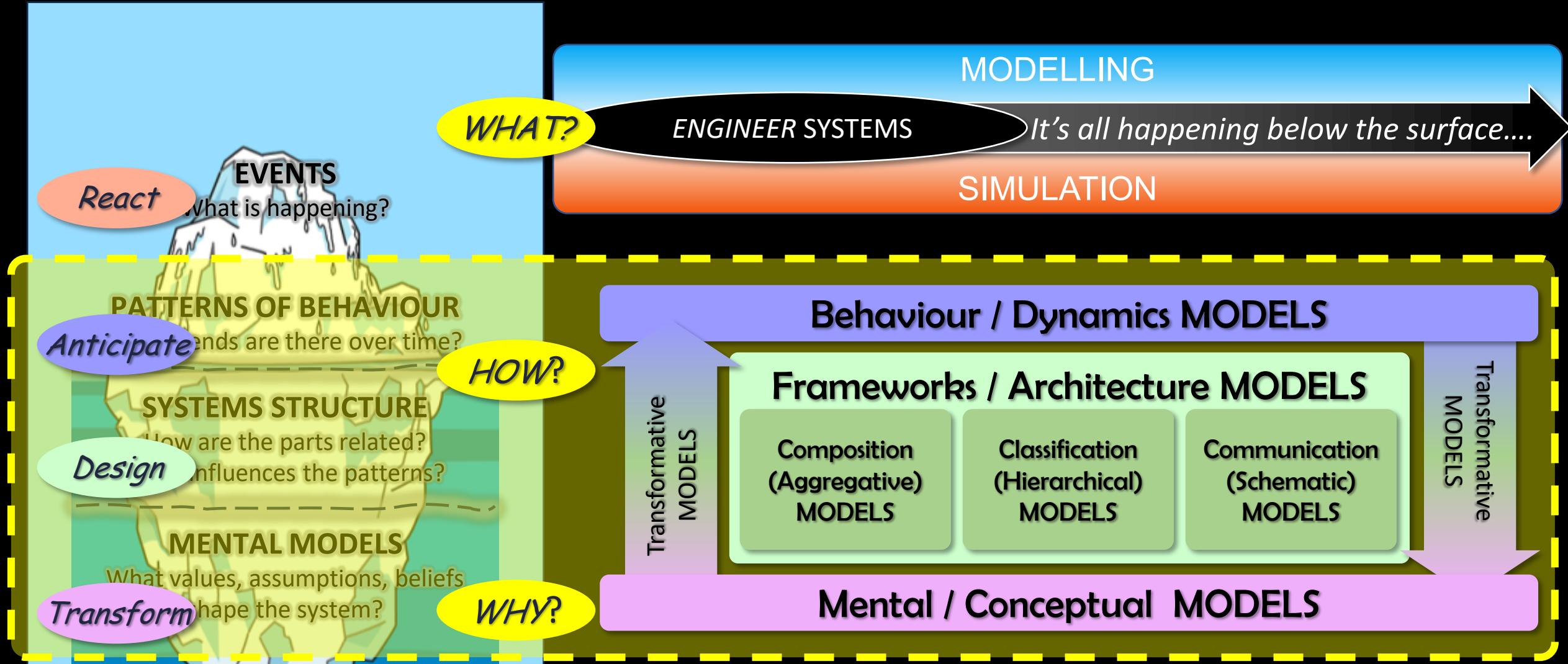


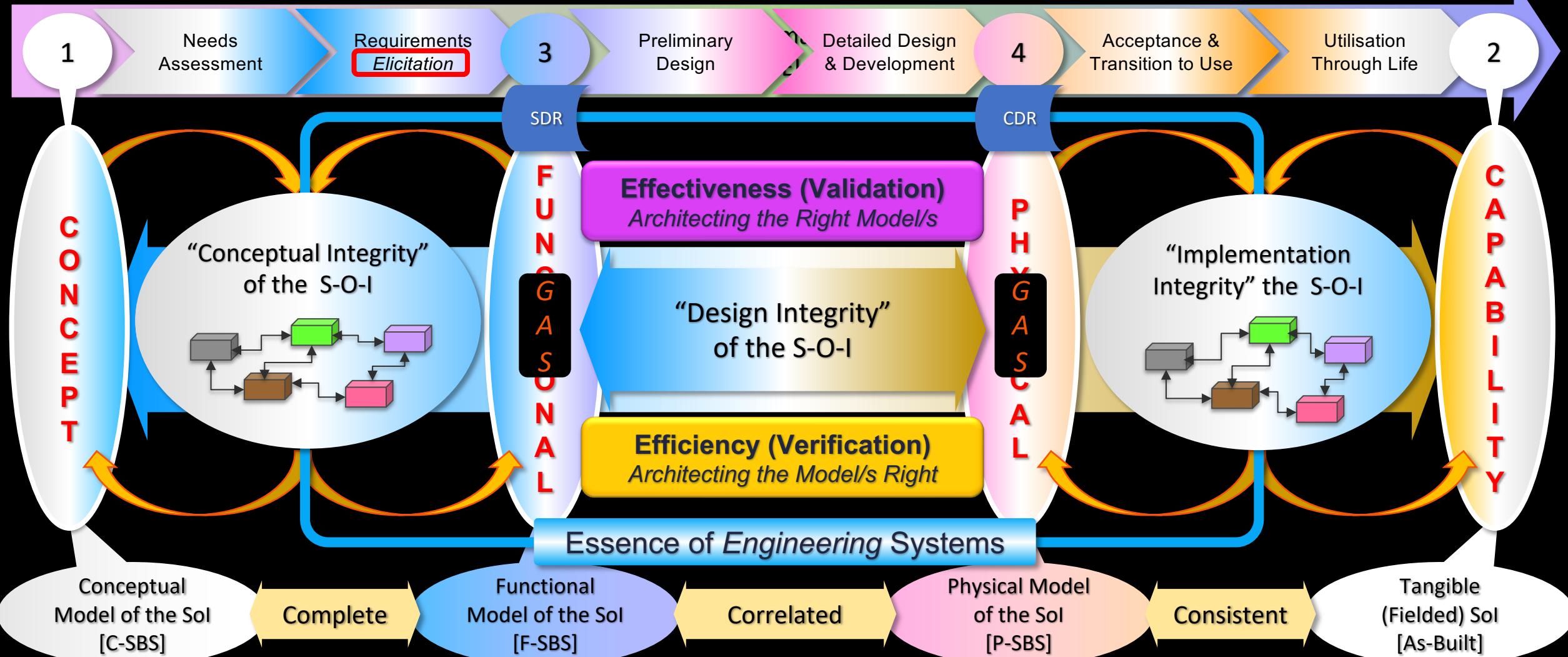
# Machine Learning MODELS

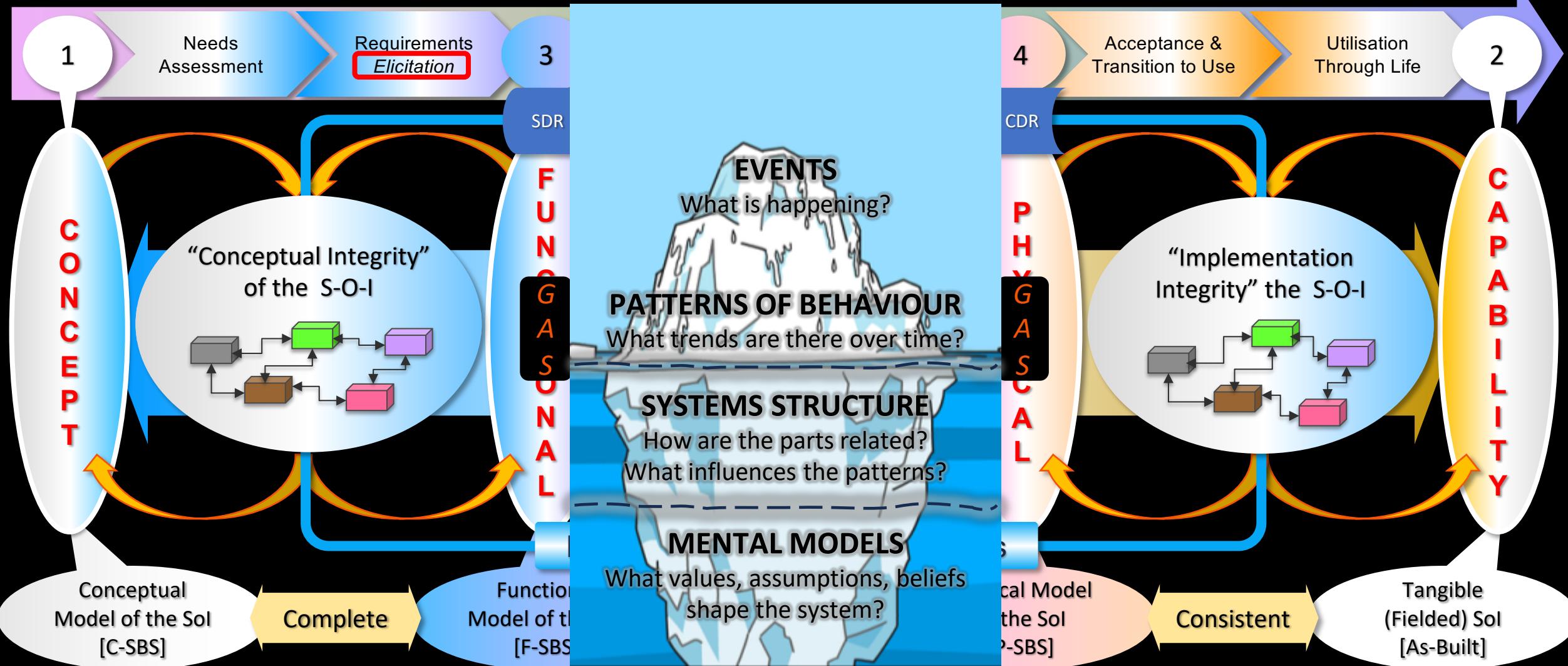
Image Credit – Gerd Altmann, Pixabay

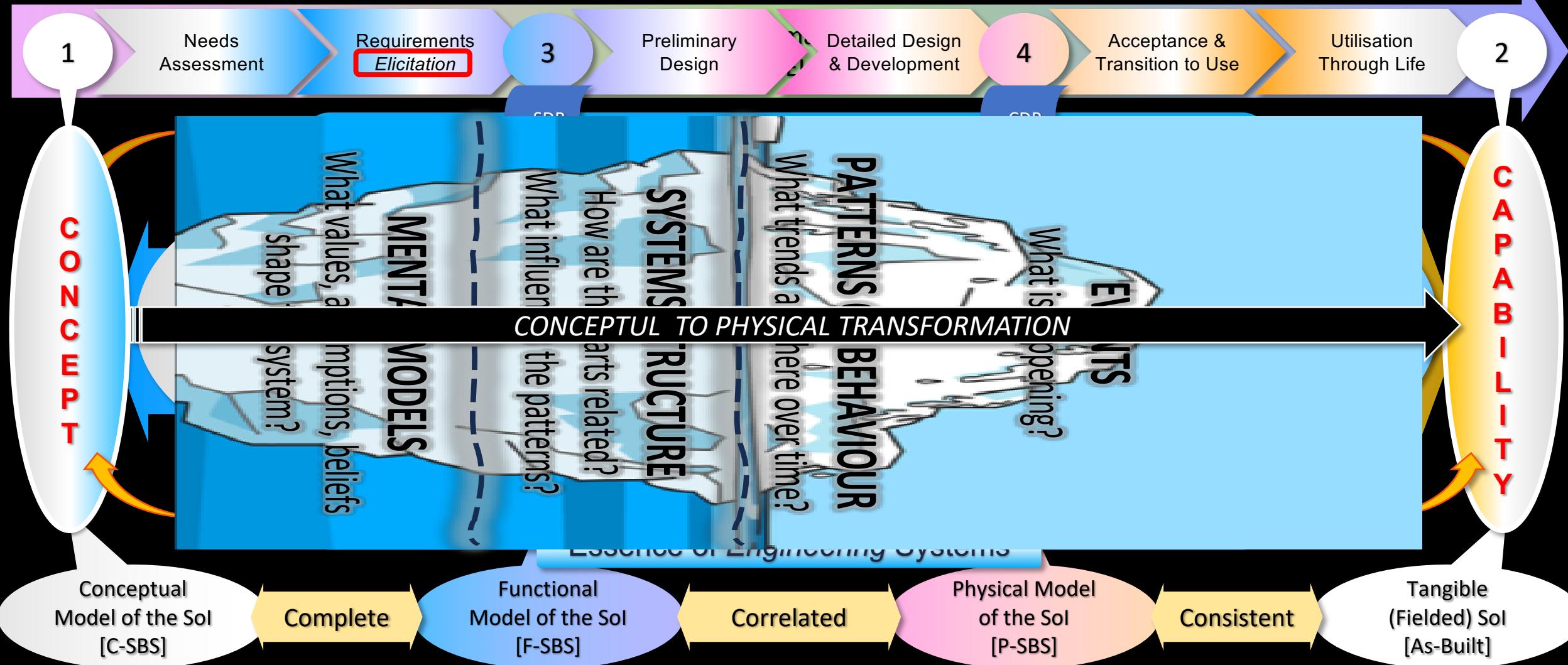


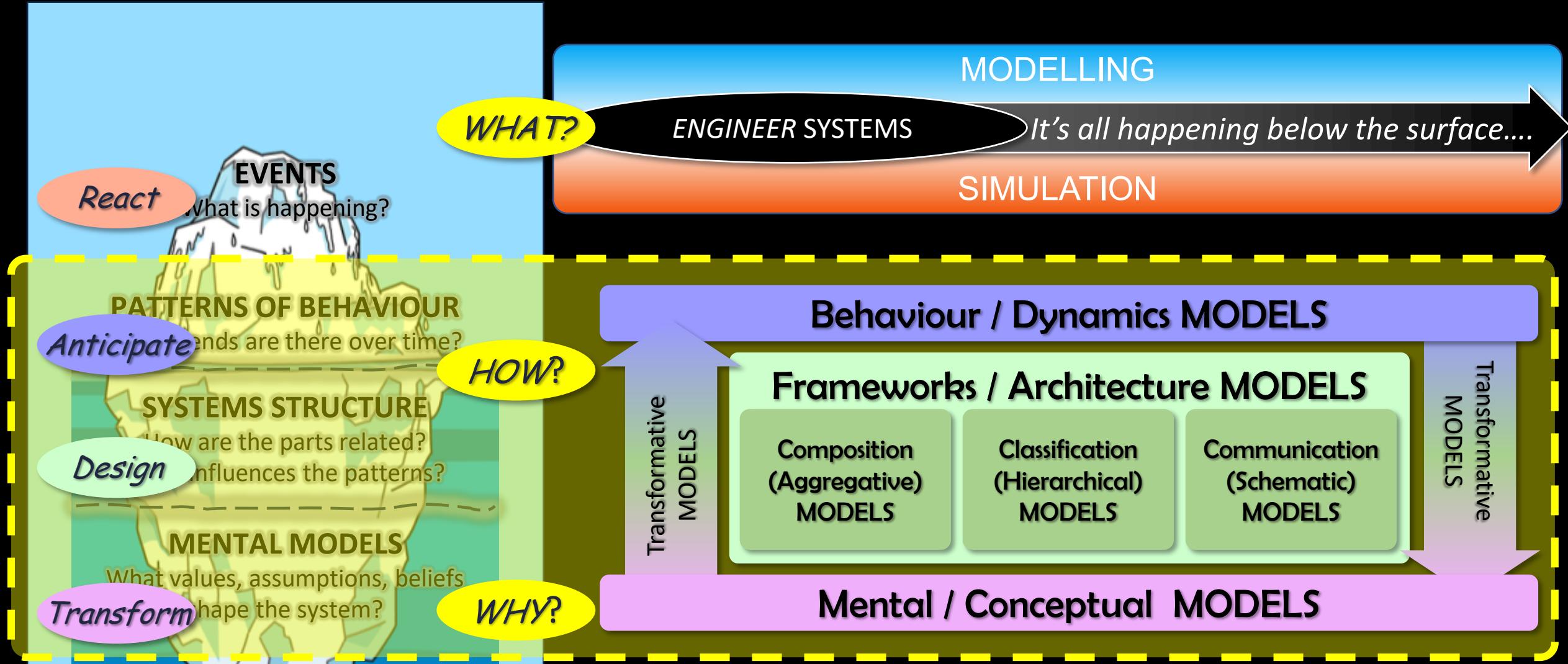
# Systems Dynamics and Operational Analysis MODELS

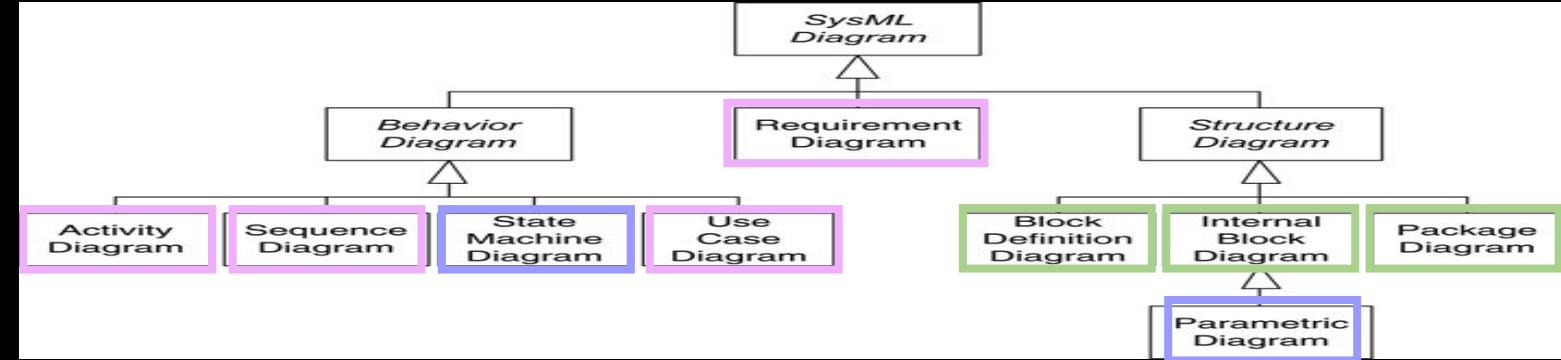
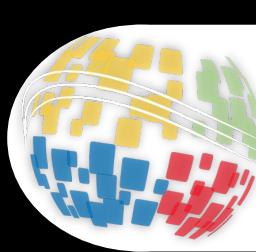












Parametric

State-Machine

Structure

BDD

IBD

Package

Sequence

Activity

Use-Case

Requirement

## Behaviour / Dynamics MODELS

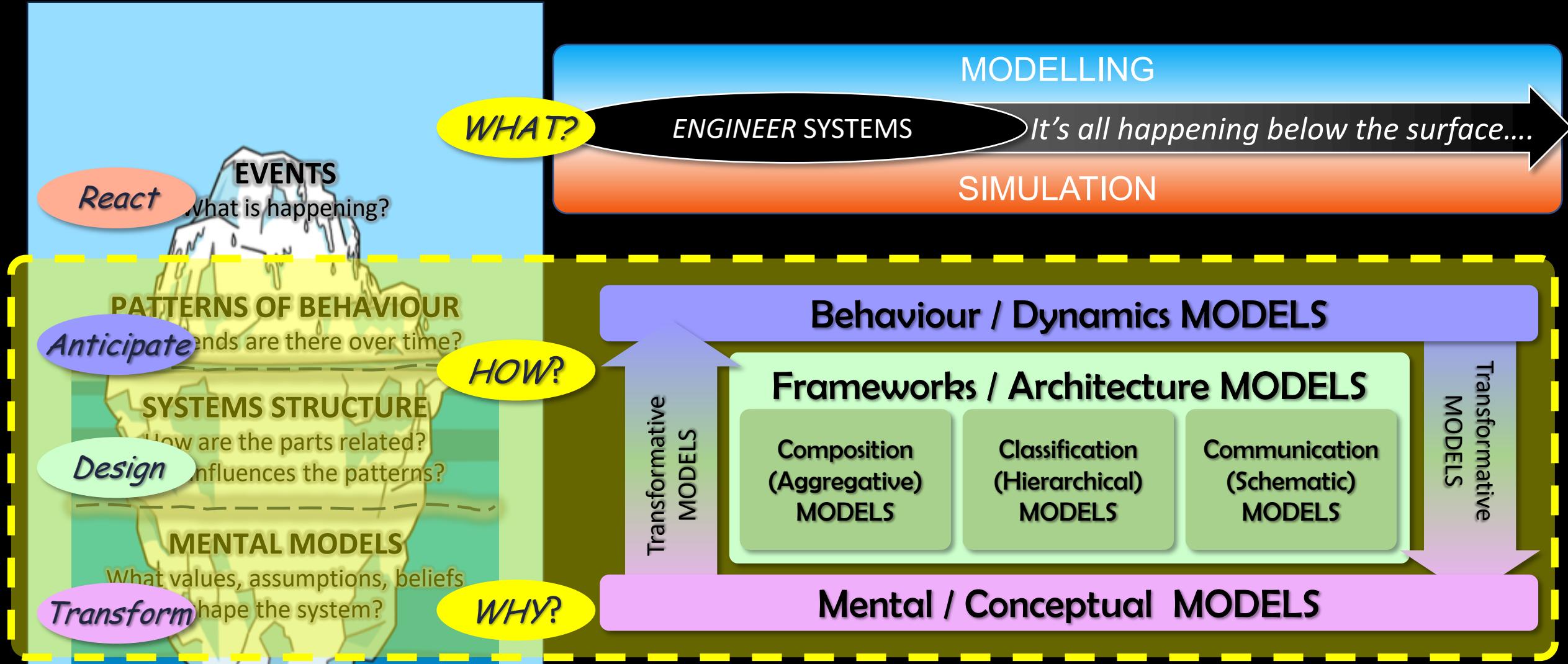
## Frameworks / Architecture MODELS

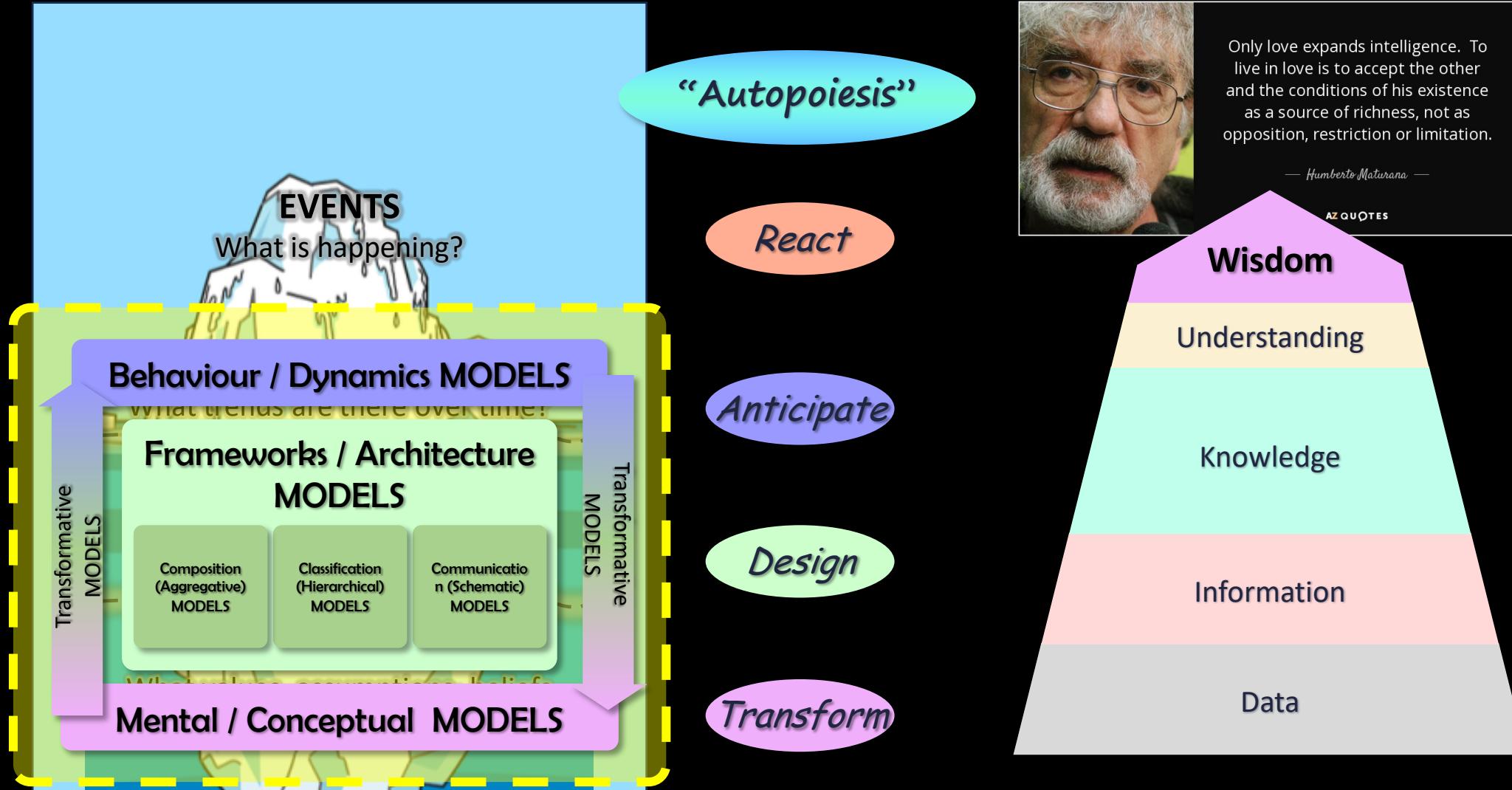
Composition  
(Aggregative)  
MODELSClassification  
(Hierarchical)  
MODELSCommunication  
(Schematic)  
MODELS

Transformative MODELS

Transformative MODELS

## Mental / Conceptual MODELS





**EVENTS**  
What is happening?

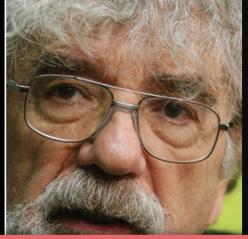
**“Autopoiesis”**

**React**

**Anticipate**

**Design**

**Transform**



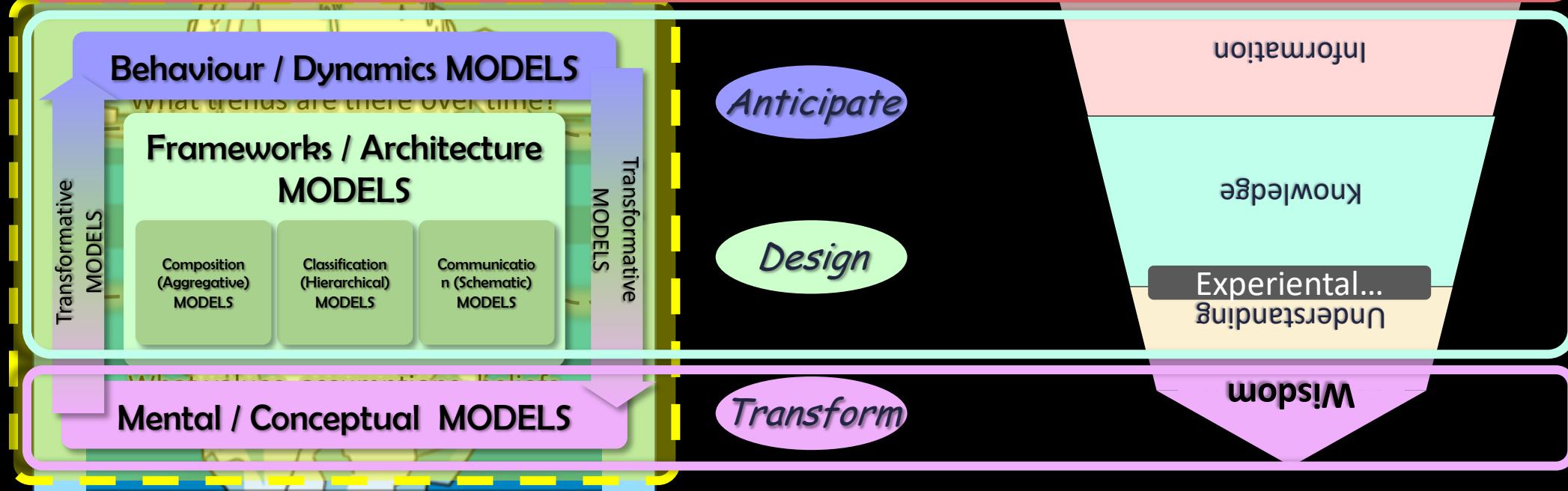
Only love expands intelligence. To live in love is to accept the other and the conditions of his existence as a source of richness, not as opposition, restriction or limitation.

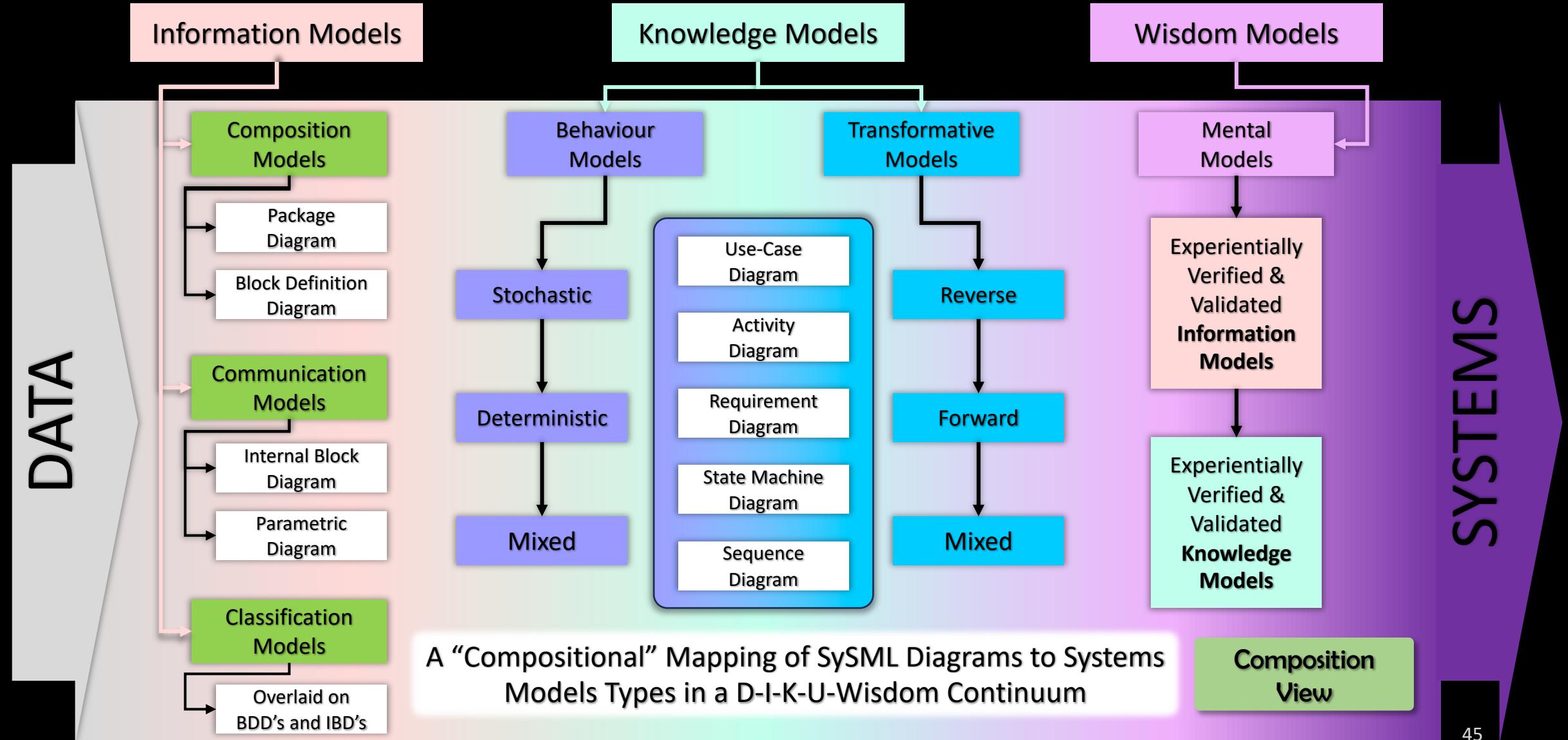
— Humberto Maturana —

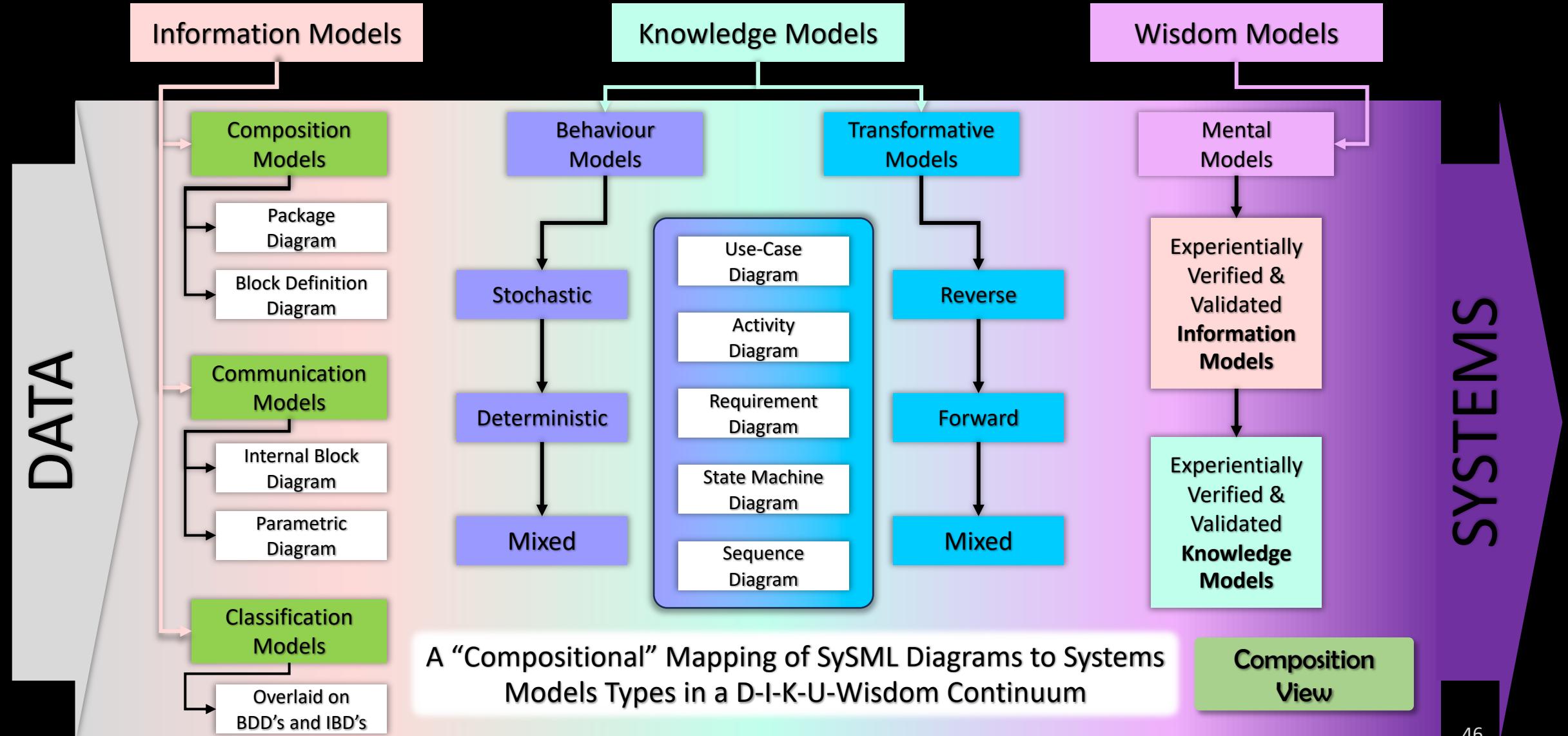
Data  
Meaningless...

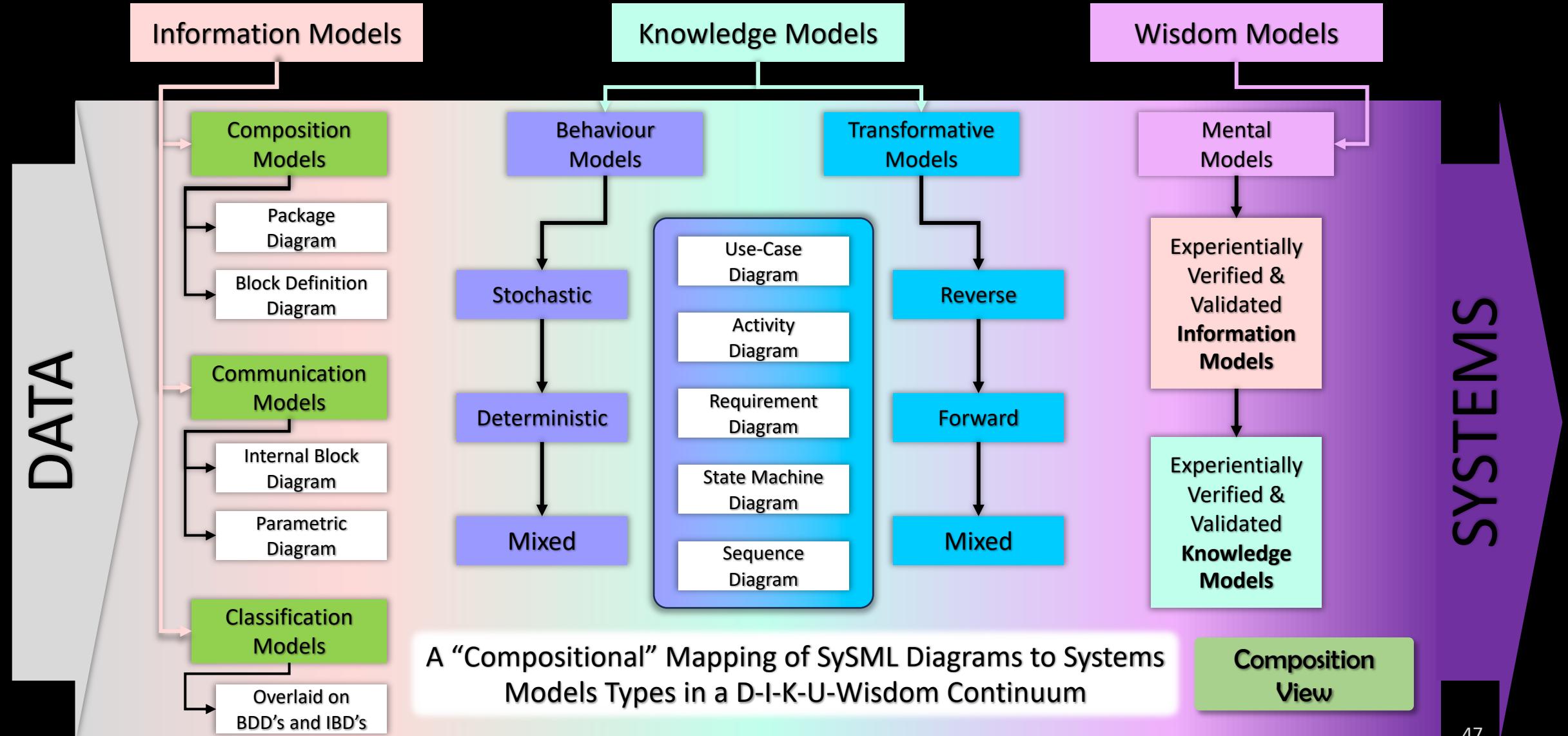
Information  
Knowledge  
Experiential...  
Understanding

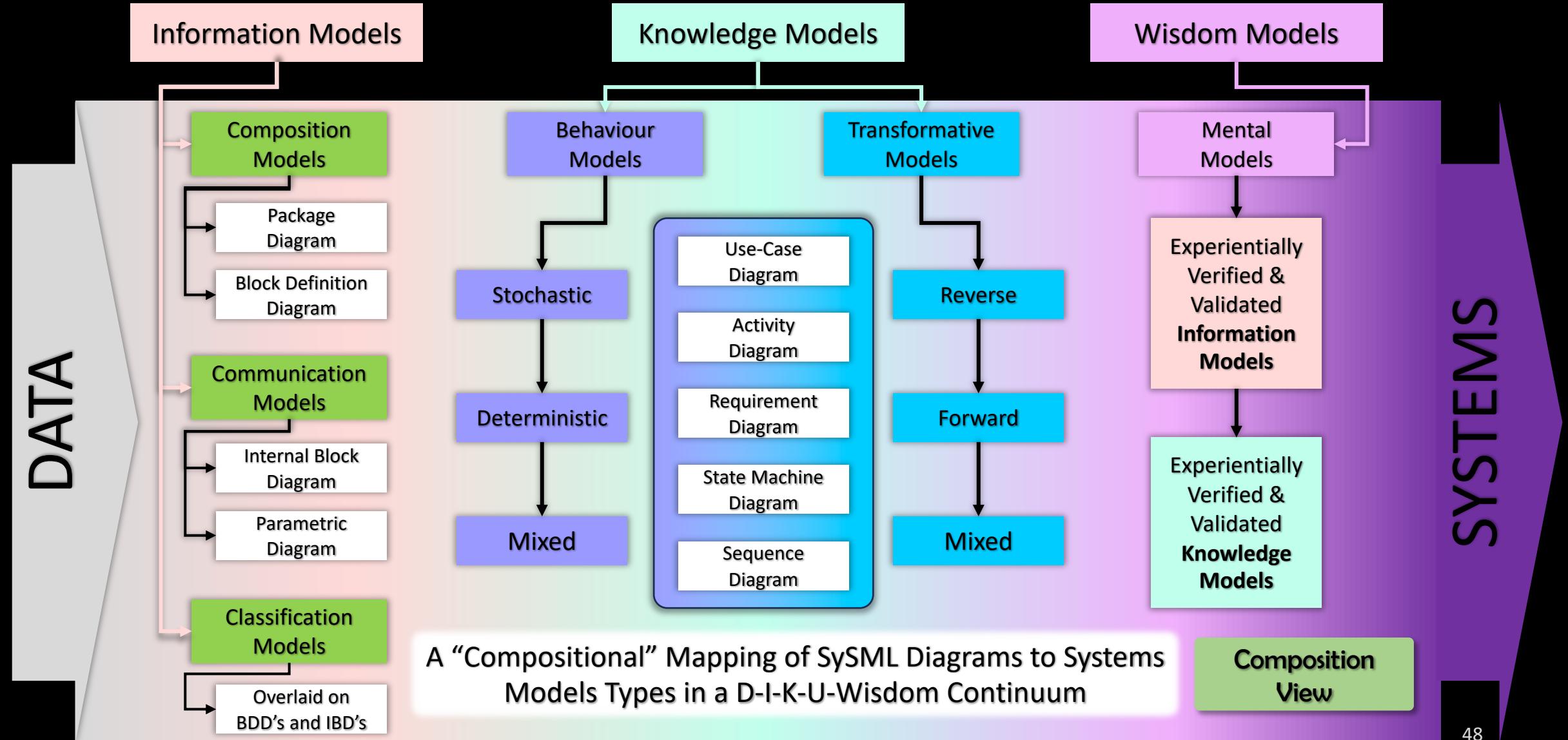
Wisdom

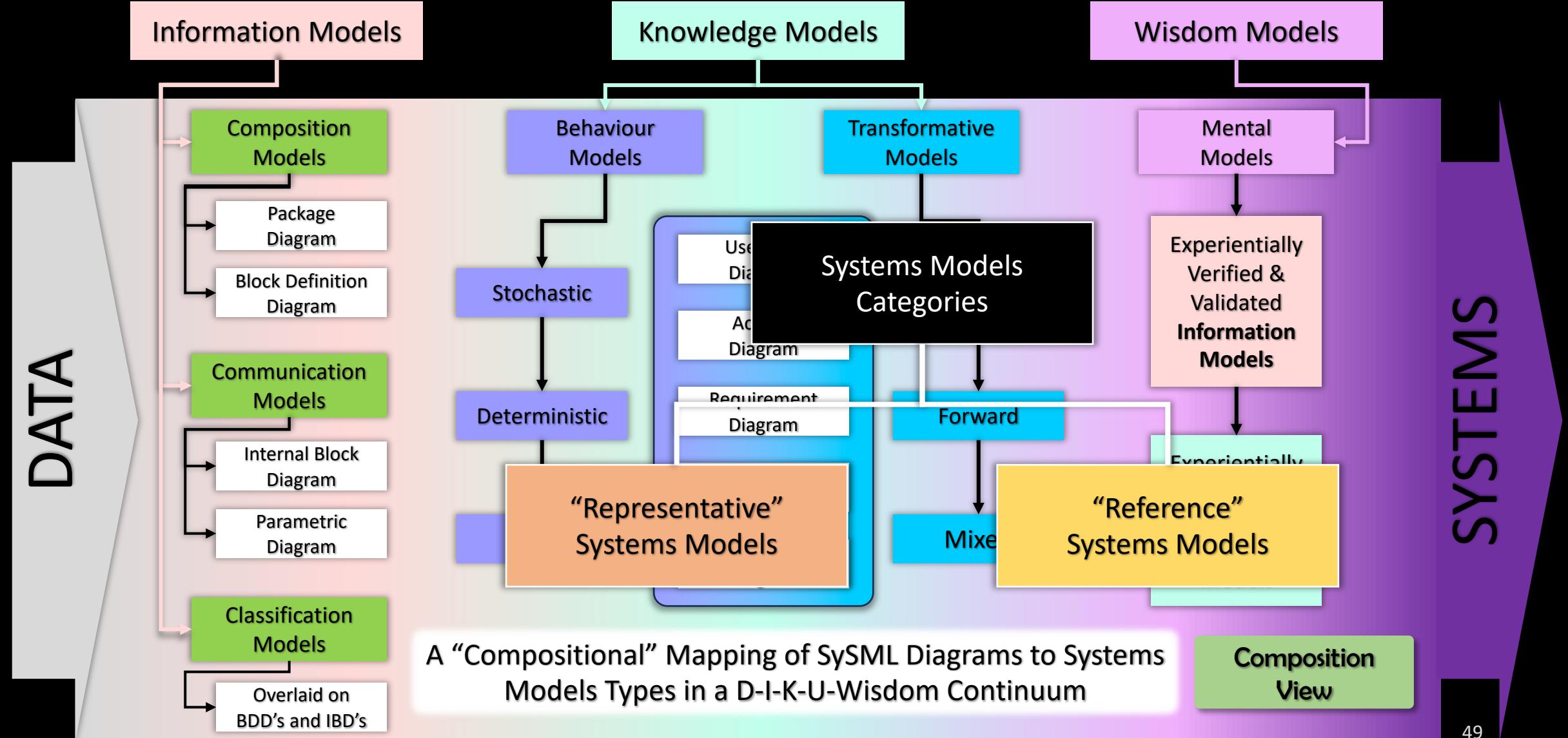


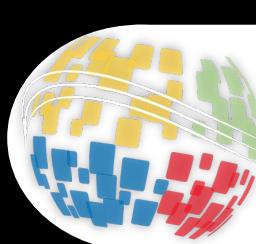












## Applying “Engineering Wisdom” to Engineer Systems

*We must then apply this SE Wisdom to architect desired systems through definition and realization, employing personal SE Wisdom and best practice SE information and knowledge systems reference models to deliver efficient and effective fielded, safe, secure and sustainable systems.*

### Requisite “SE Wisdom”

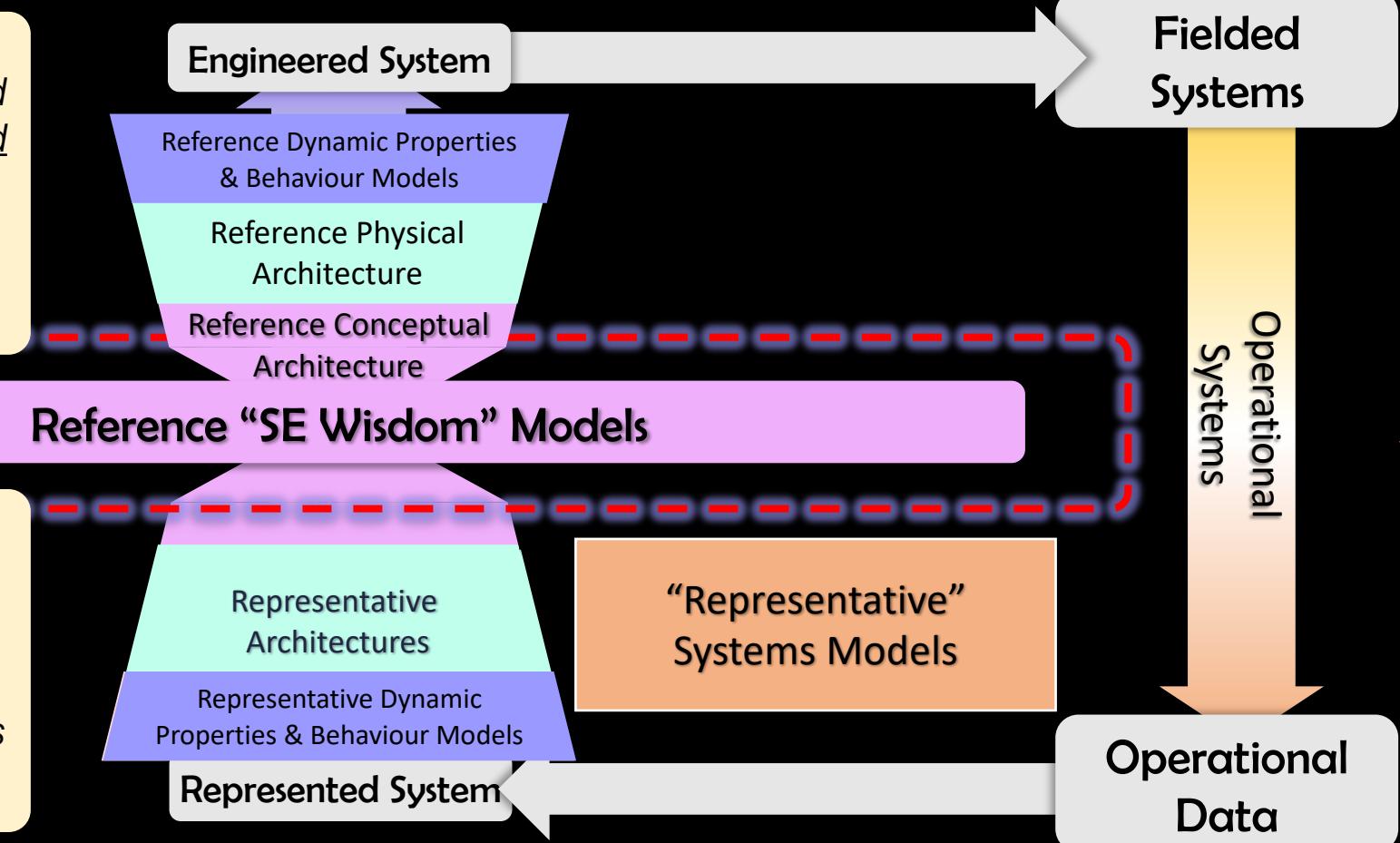
*To Engineer systems, we must first have the requisite “SE Wisdom” (i.e. mental models established through verified and validated experiential learning) to enable understanding and transformation of desired conceptual needs into safe, secure and sustainable systems.*

## Building “Engineering Wisdom” through Experiential Learning

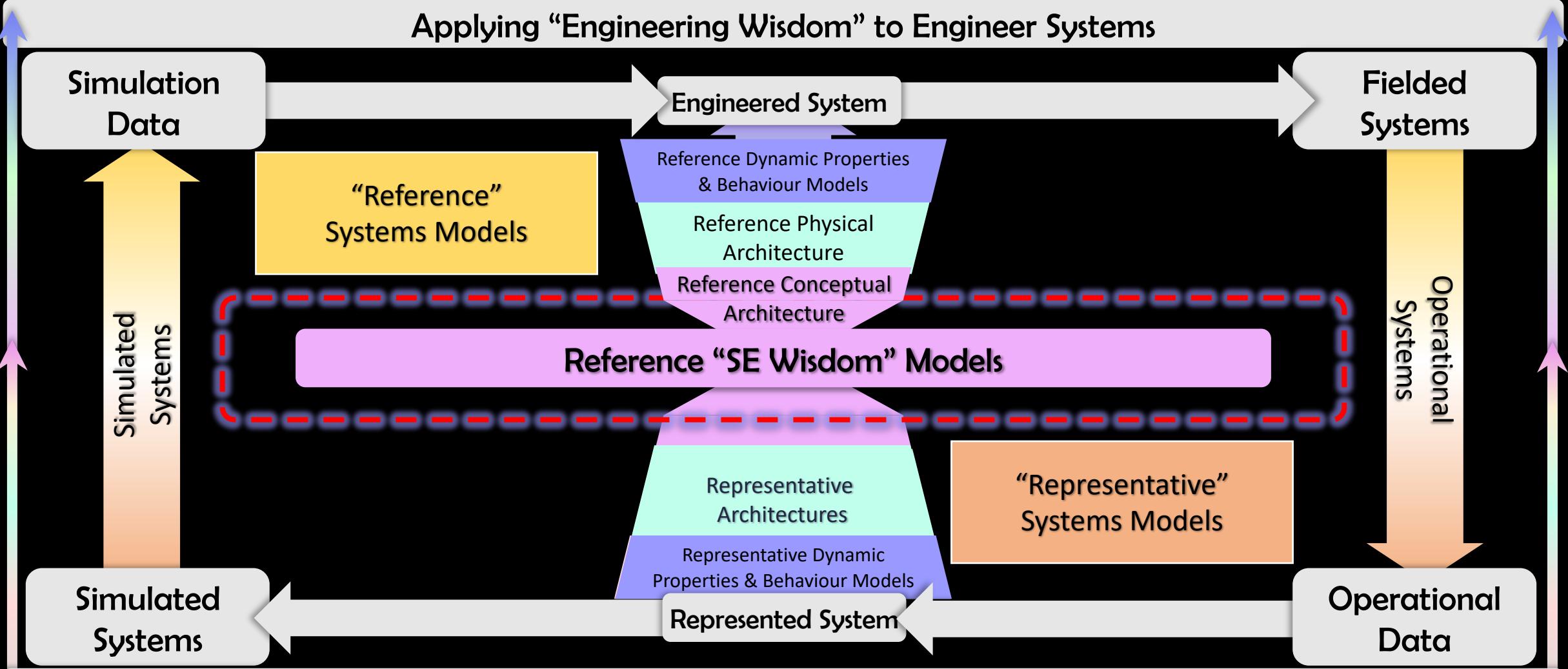
## Applying “Engineering Wisdom” to Engineer Systems

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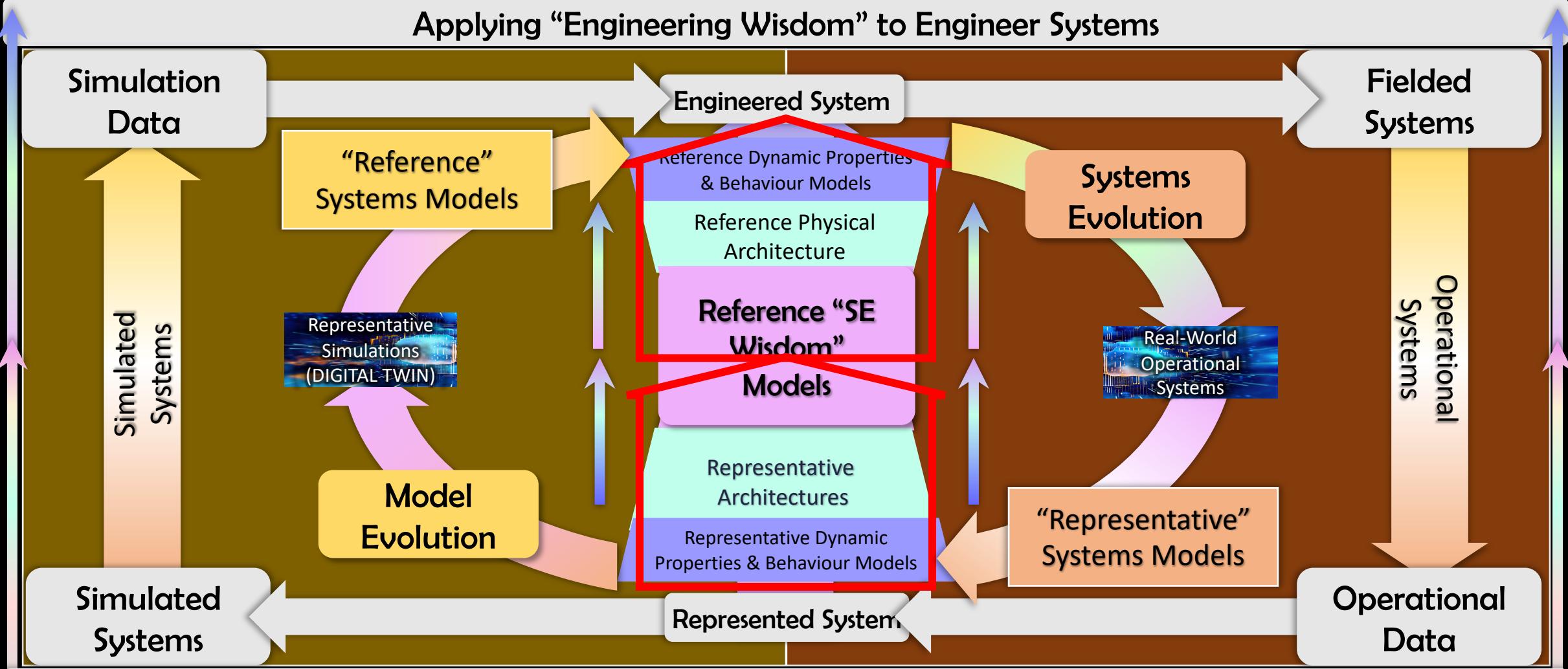
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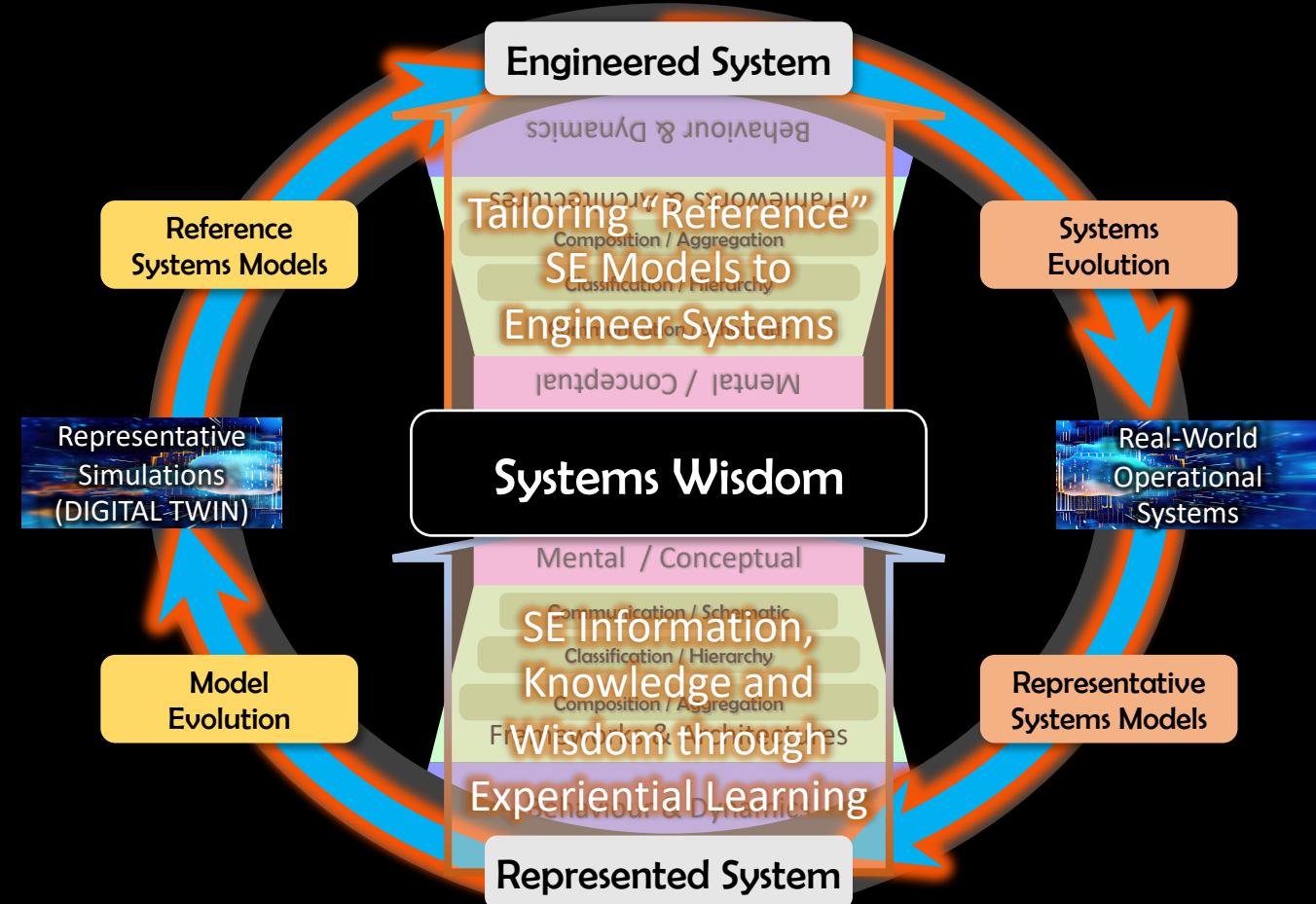
## Building “Engineering Wisdom” through Experiential Learning

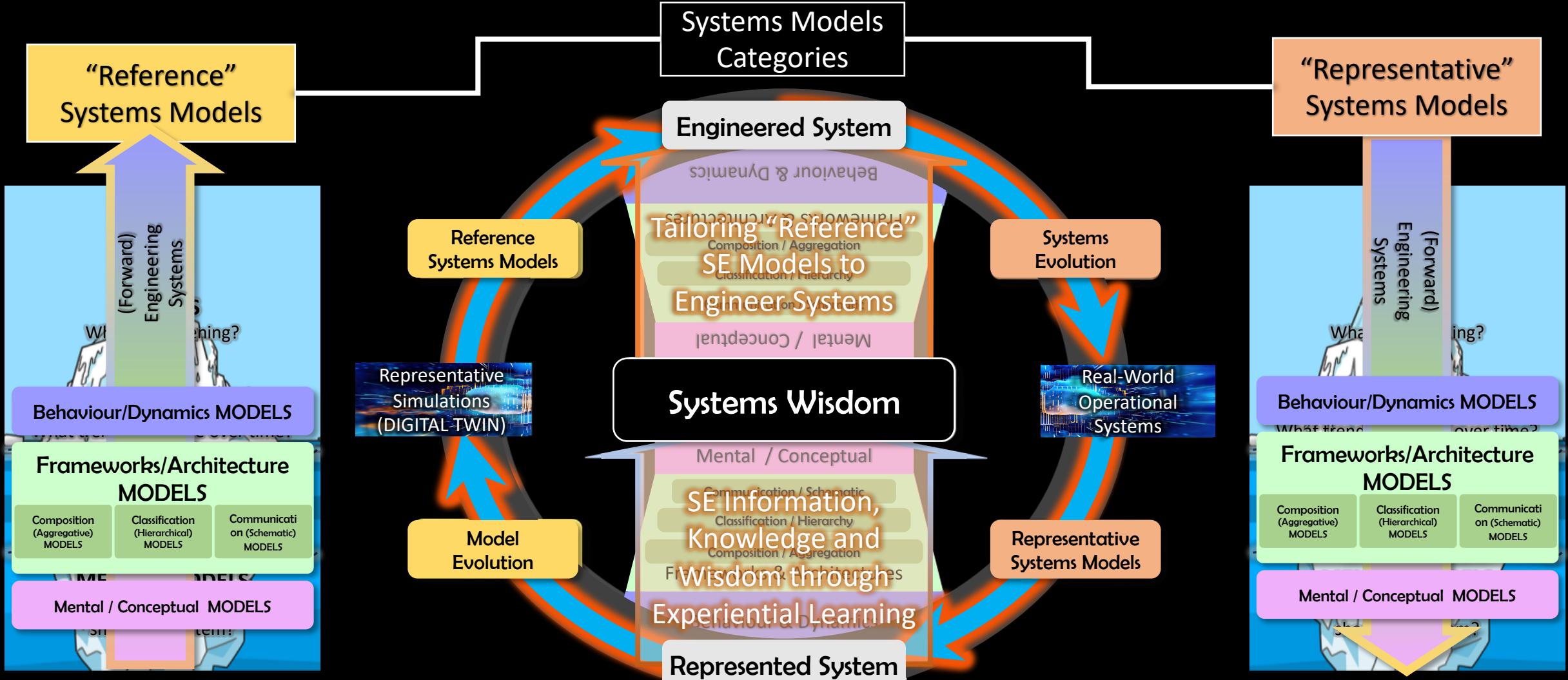


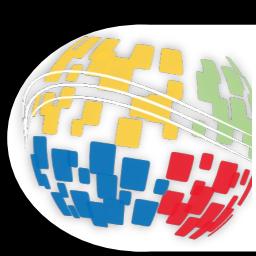
**Building “Engineering Wisdom” through Experiential Learning**



**Building “Engineering Wisdom” through Experiential Learning**

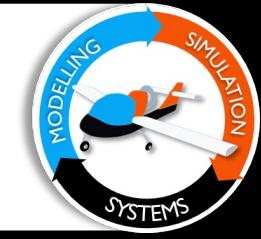






JULY 2 - 5, 2024

# Motivation...



*“Remember, always, that everything you know, and everything everyone knows, is only a model. Get your model out there where it can be viewed. Invite others to challenge your assumptions and add their own.”*

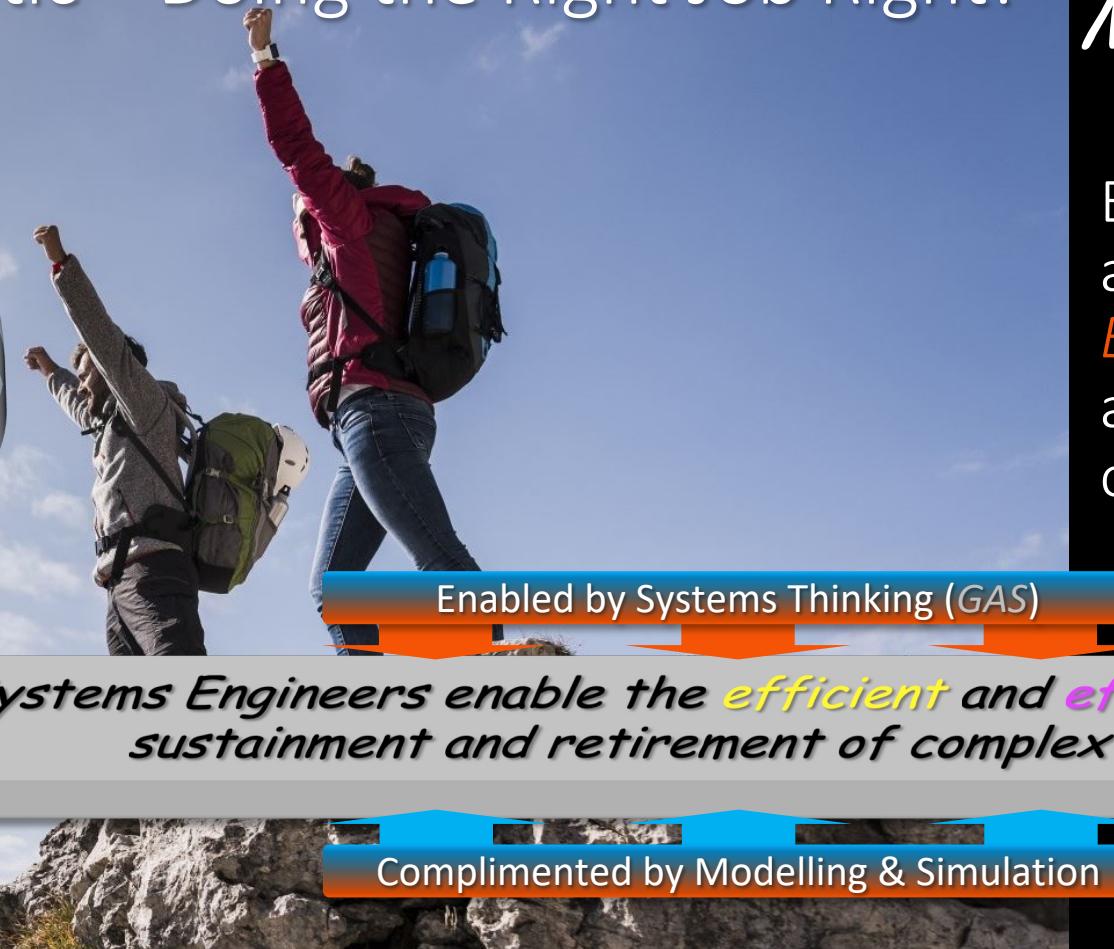
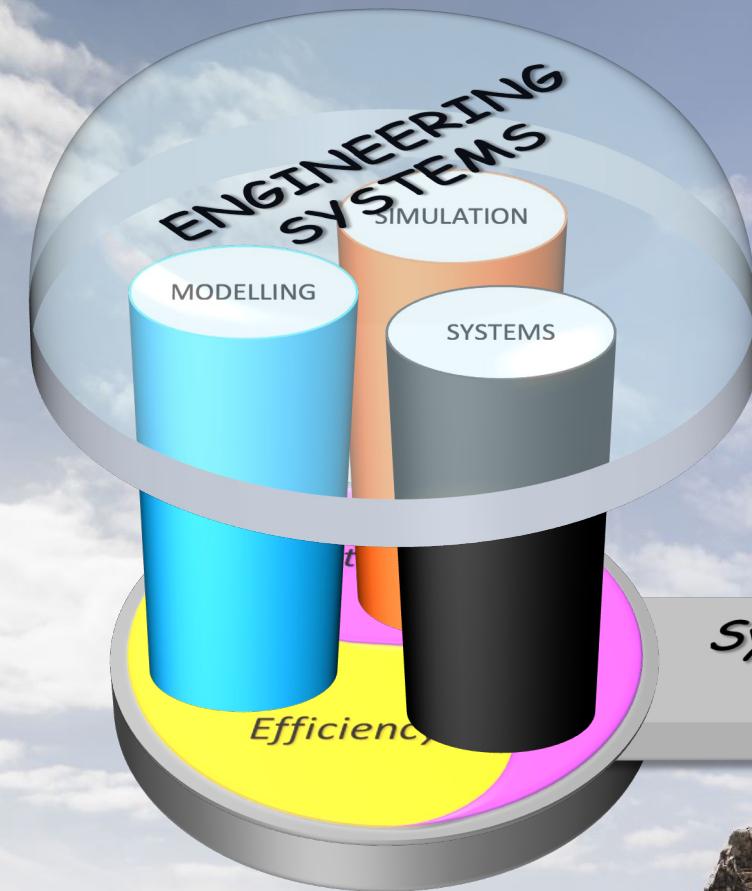
Donella Meadows : Thinking in Systems



*Is there “One model to reuse them all, one model to find them, one model to frame them all, and through emergence bind them.”?*

*Disclaimer – the concepts expressed in this presentation are personal opinions and insights that continue to evolve based on theoretical and experiential learning and should not be taken as suggesting **the** truth nor should any opinions expressed be associated with any organisation that I have been or am affiliated with.*

# Systemic and Systematic – Doing the Right Job Right!



The **foundational responsibility of Systems Engineers** is to **maximise the right emergence** while **minimising the wrong emergence** and associated unintended outcomes **in the engineering of systems** through **Systemic Thinking**, complimented by **Modelling and Simulation**