



34th Annual **INCOSE**
international symposium

hybrid event

Dublin, Ireland
July 2 - 6, 2024



One Model to Rule them All ... and Through Emergence, Bind Them



Jawahar Bhalla (JB)
University of Adelaide &
Shoal Group

Prof Stephen C. Cook
University of Adelaide &
Shoal Group

Dr David Harvey
University of Adelaide

2-6 July 2024

www.incose.org/symp2024 #INCOSEIS



JULY 2 - 6, 2024

Motivation...



Models have always been central to understanding systems and in the engineering of systems, whether captured in text and/or graphics in a document or digitally, typically labelled MBSE



“4. Model-based systems engineering, integrated with simulation, multi-disciplinary analysis, and immersive visualization environments is standard practice.”

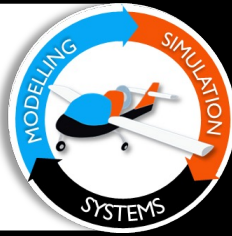
INCOSE SE Vision 2035

The future of systems engineering is model-based, leveraging next generation modeling, simulation and visualization environments powered by the global digital transformation, to specify, analyze, design and verify systems (Vision 2035)



JULY 2 - 6, 2024

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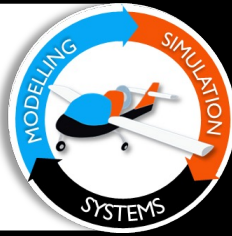
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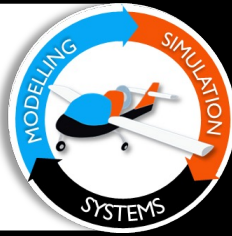
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JULY 2 - 6, 2024

Motivation...



*"One ring to rule them all,
one ring to find them, one
ring to bring them all and in
the darkness bind them"*

*Gandalf, the Fellowship of
the Ring (Tolkien, 1991).*



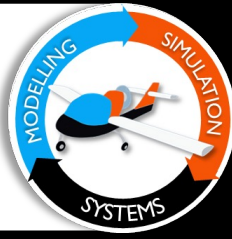
*Is there "One model to
rule them all, one model to
find them, one model to
frame them all, and
through emergence bind
them."?*

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JULY 4 - 6, 2024

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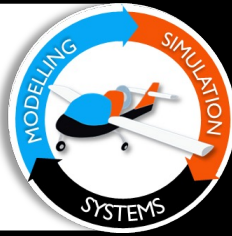
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Disclaimer – the concepts expressed in this presentation are personal opinions and insights that continue to evolve based on theoretical and experiential learning and should not be taken as suggesting the truth nor should any opinions expressed be associated with any organisation that I have been or am affiliated with.



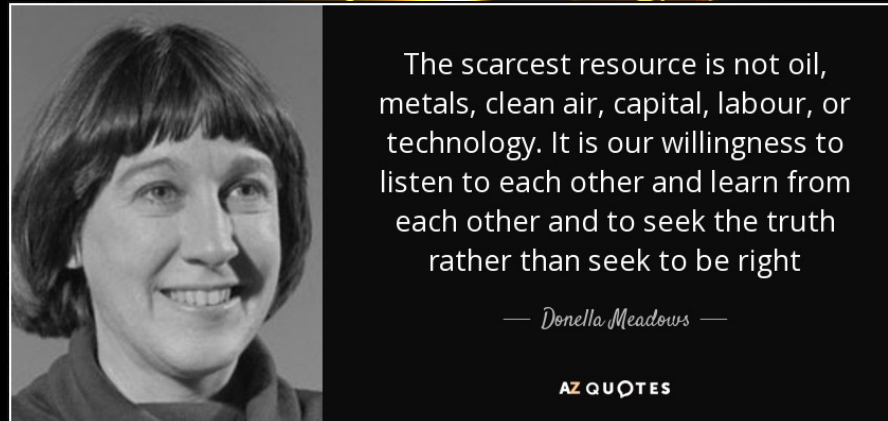
JULY 2 - 6, 2024

Motivation...



“Remember, always, that everything you know, and everything everyone knows, is only a model. Get your model out there where it can be viewed. Invite others to challenge your assumptions and add their own.”

Donella Meadows : Thinking in Systems



Is there “One model to rule them all, one model to find them, one model to frame them all, and through emergence bind them.”?

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Structure & Acknowledgement

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“Remember, always, that everything you know, and everything everyone knows, is only a model. Get your model out there where it can be viewed. Invite others to challenge your assumptions and add their own.”

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Models in SE

Concepts from M&S

Systems Thinking

Categorising Systems Models

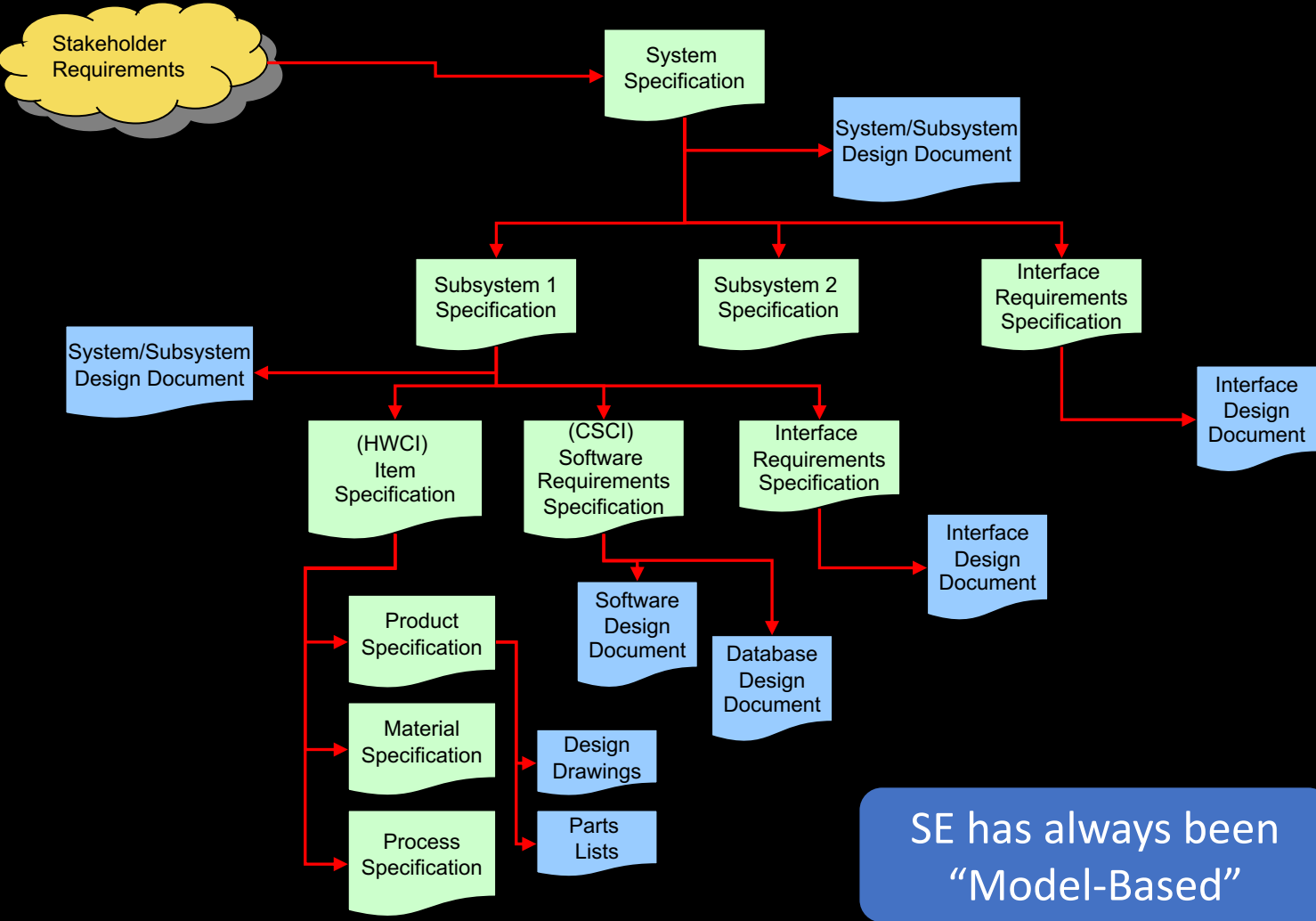
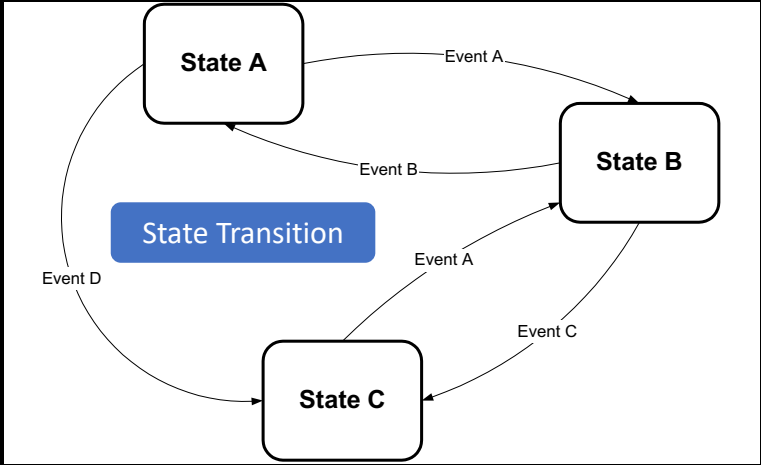
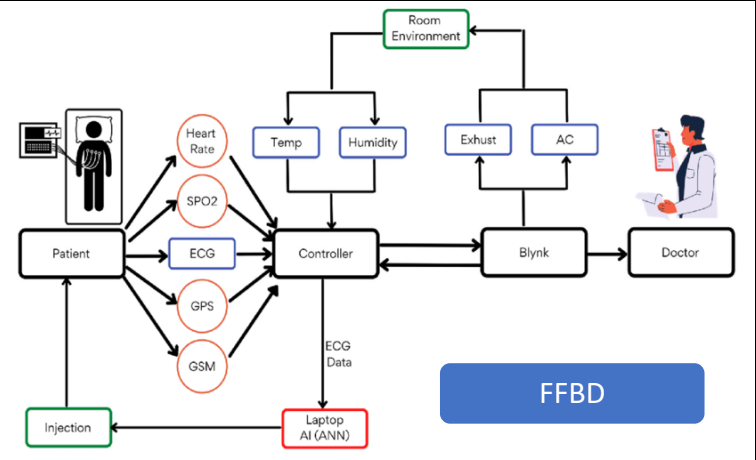
A “MoSM” Construct

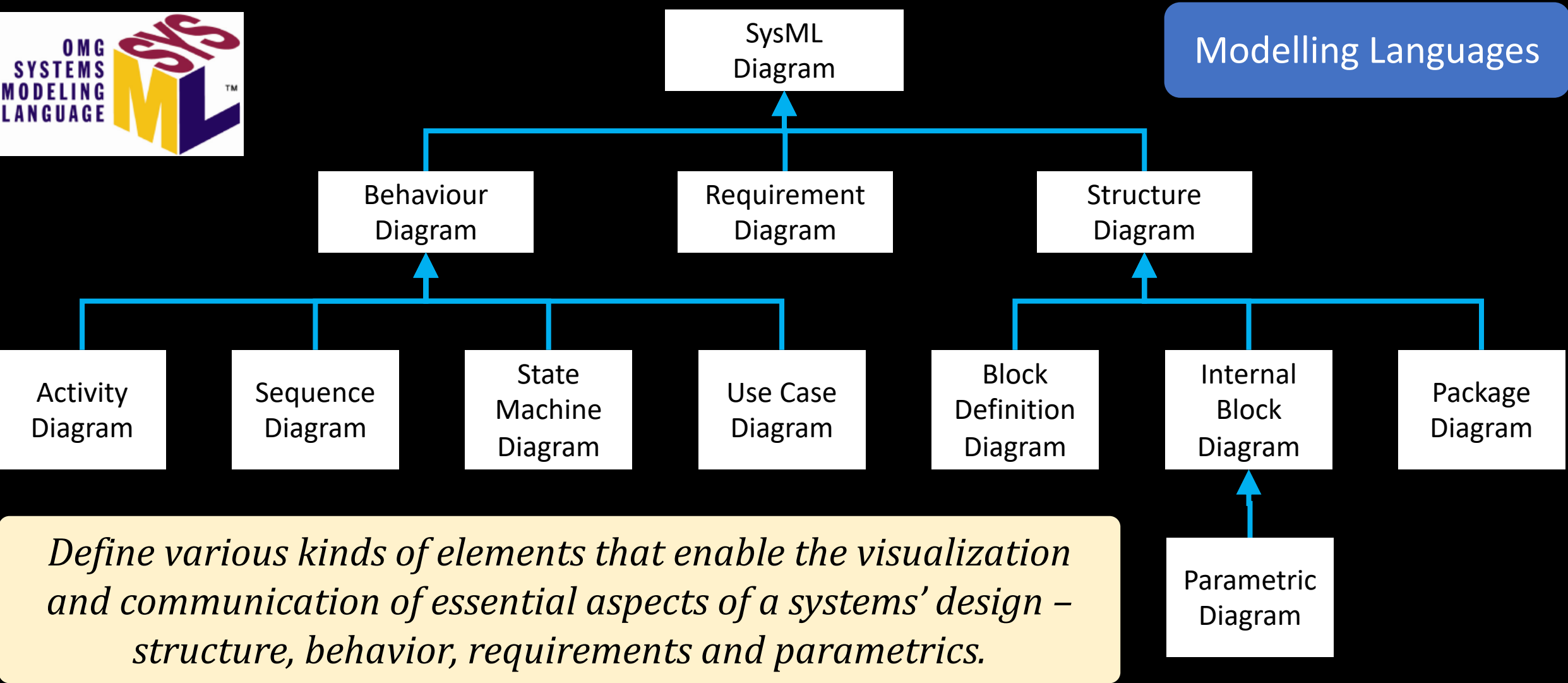
Key Points

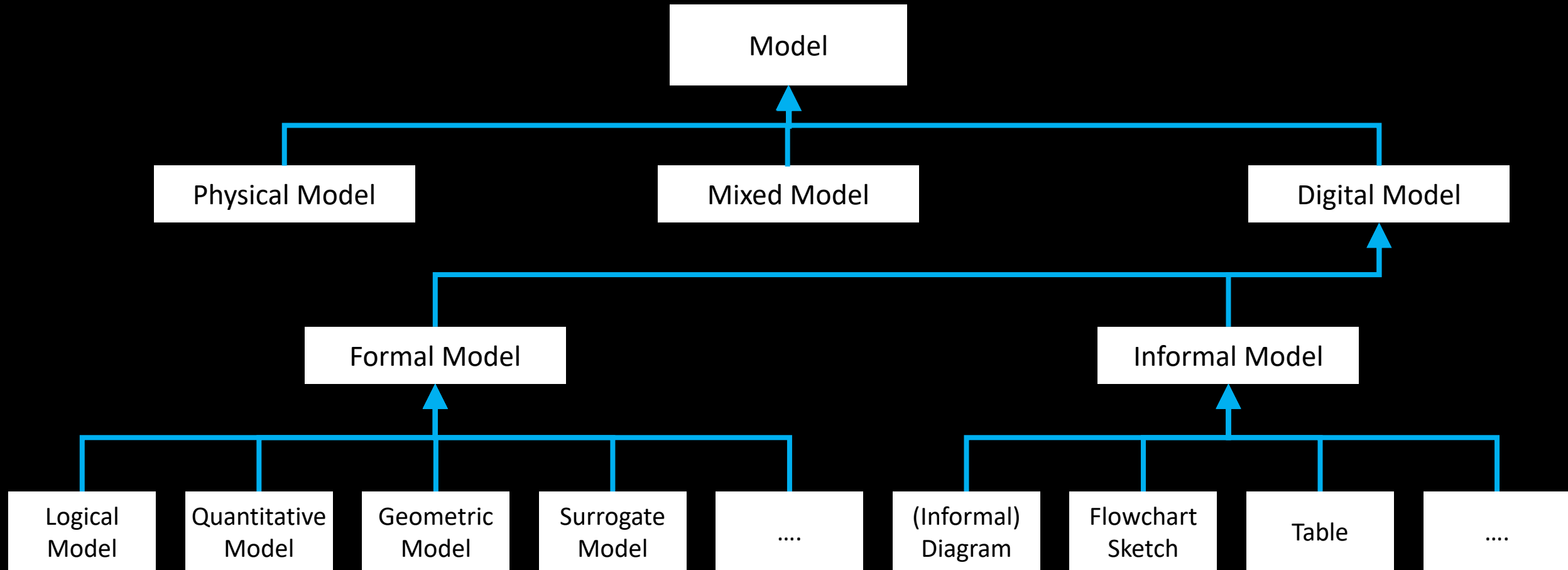
Is there “One model to rule them all, one model to find them, one model to frame them all, and through emergence bind them.”?

SHOAL™

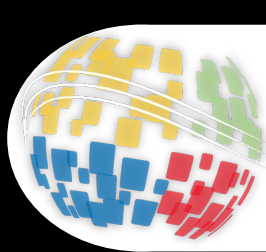
This research is supported by an Australian Government Research Training Program (RTP) Scholarship through the University of Adelaide with Shoal Group as the Industry Partner







A Taxonomy of Systems Models – Figure 3.10 “Systems Engineering Handbook” [5th Ed]



Models in SE

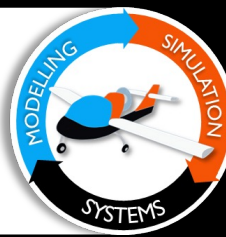
Concepts
from M&S

Systems
Thinking

Categorising
Systems Models

A “MoSM”
Construct

Key
Points



What is a Model? What is a Simulation? What is a Simulator?

A **Model** is a Physical, Mathematical or Logical *abstraction* (of a System, Entity, Phenomenon, Activity or Process) for a *particular purpose* (i.e. a *suitable representation*)

A **Simulation** is an **Enactment** (Method of Implementing) a **Model** over **Time**



Image Credit – Michael Gaida (Pixabay)

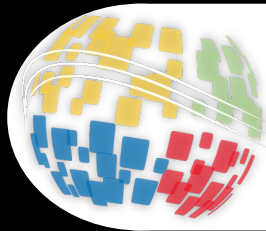
A Map (**model**) of Japan

Real-Time GPS navigation
(**simulation**) using “map **models**”



Image Credit – giphy.com

A **Simulator** → The Tool that **Executes** the **Simulation**



Models in SE

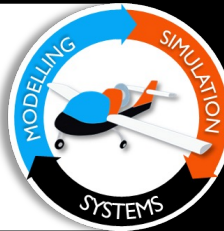
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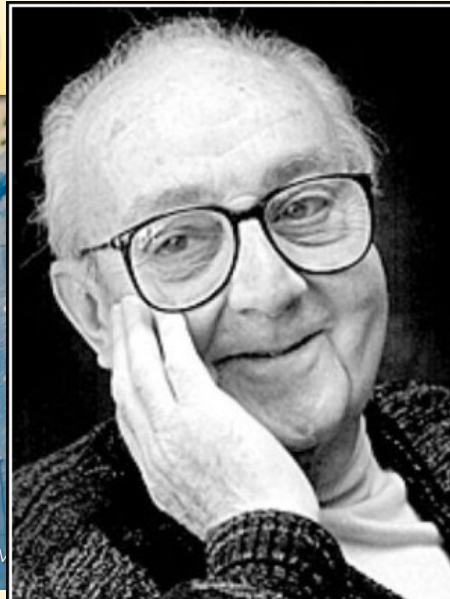
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A Simulation



All models are wrong, but some are useful.

— George E. P. Box —

AZ QUOTES

Model over Time



A **Simulator** → The Tool that **Executes** the **Simulation**



Models in SE

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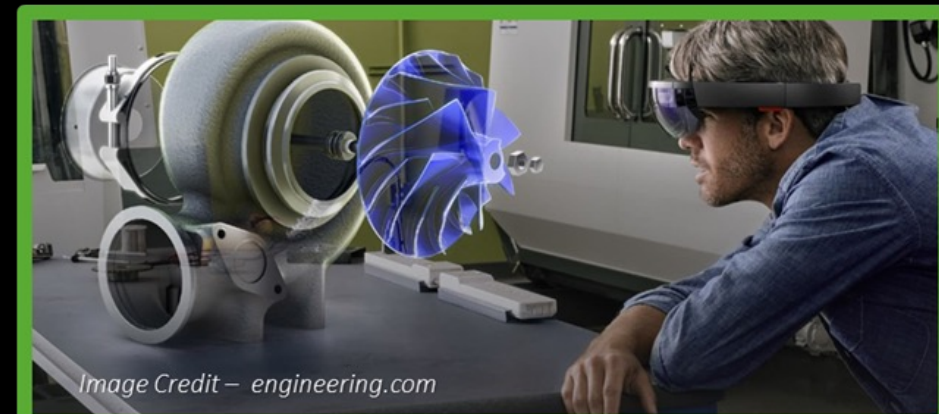


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VR(Simulated Environment)

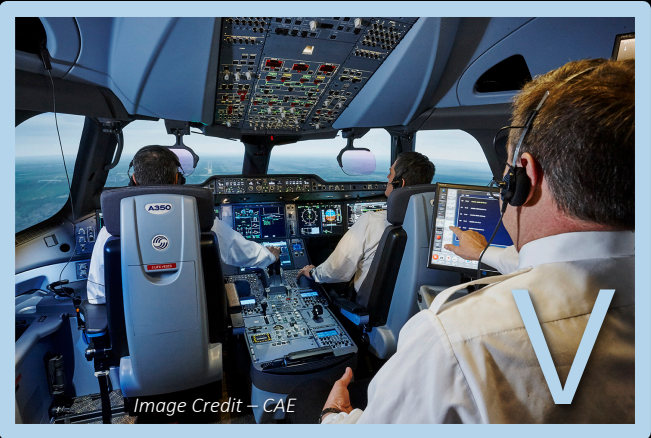


(Real Environment) AR

A Simulator → The Tool that Executes the Simulation

Categorising Simulations

Scenario Participants



Scenario Environment

Real

Simulated

	Real	Simulated
Real	<div>LIVE</div> <div>Real Participants operating in a real-world environment</div>	<div>REPLICATED</div> <div>Simulated Participant/s subjected to a real-world environment</div>
	<div>VIRTUAL</div> <div>Real Participants operating in a simulated environment</div>	<div>CONSTRUCTIVE</div> <div>Simulated Participants operating in a simulated environment</div>





Models in SE

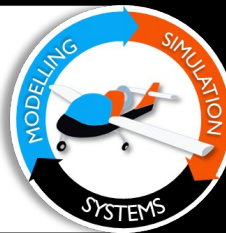
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Categorising Simulations

Scenario Participants

ABSTRACTION

INTEROPERABILITY

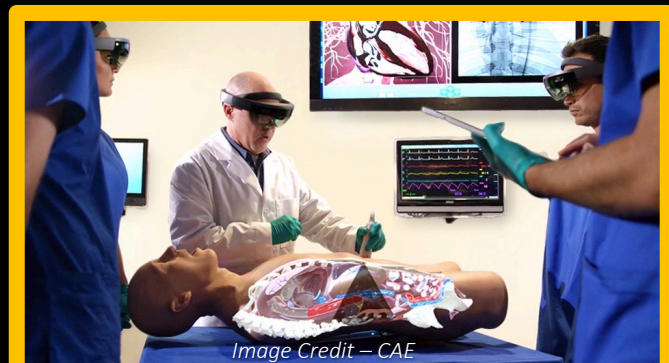
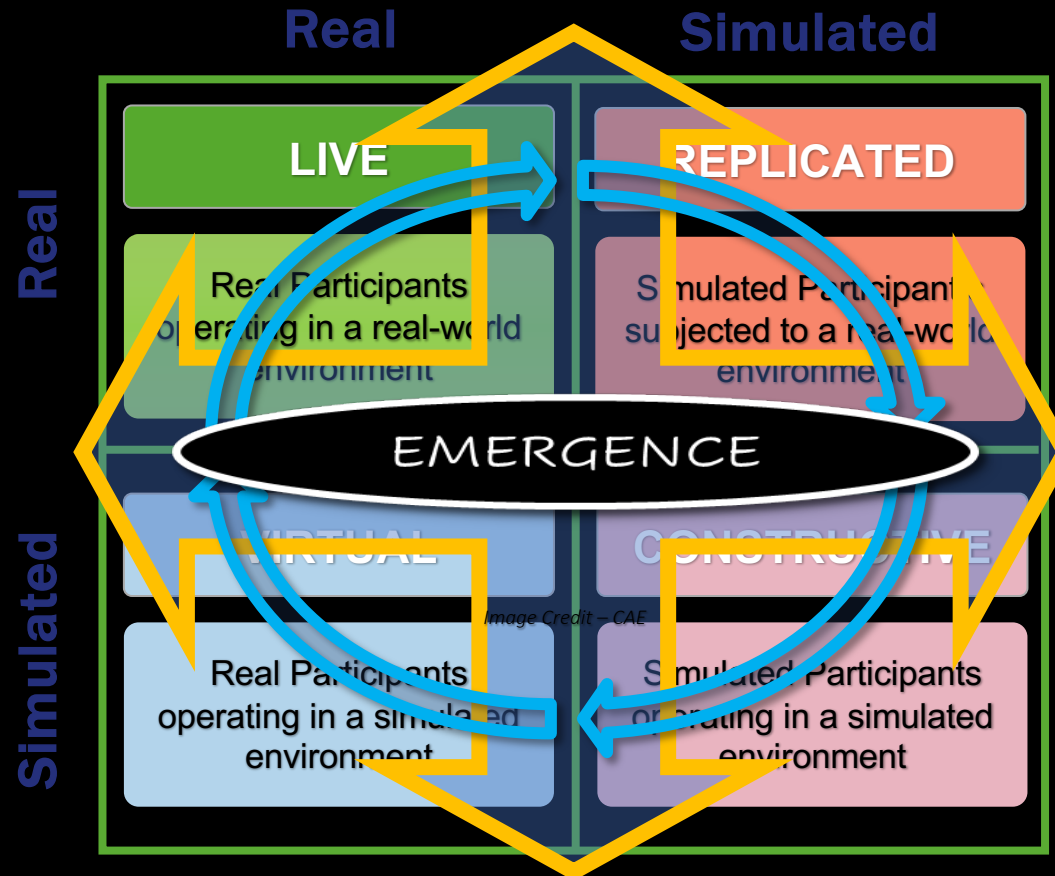


Image Credit – CAE

BLENDED/MIXED

Typical Example of VIRTUAL
and
AUGMENTED REALITY (VR/AR)

Scenario Environment



JOINT/INTEGRATED

LIVE-VIRTUAL-CONSTRUCTIVE
(HUMAN-SIM) or
iLVC(R)



Models in SE

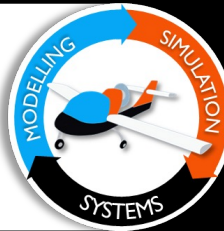
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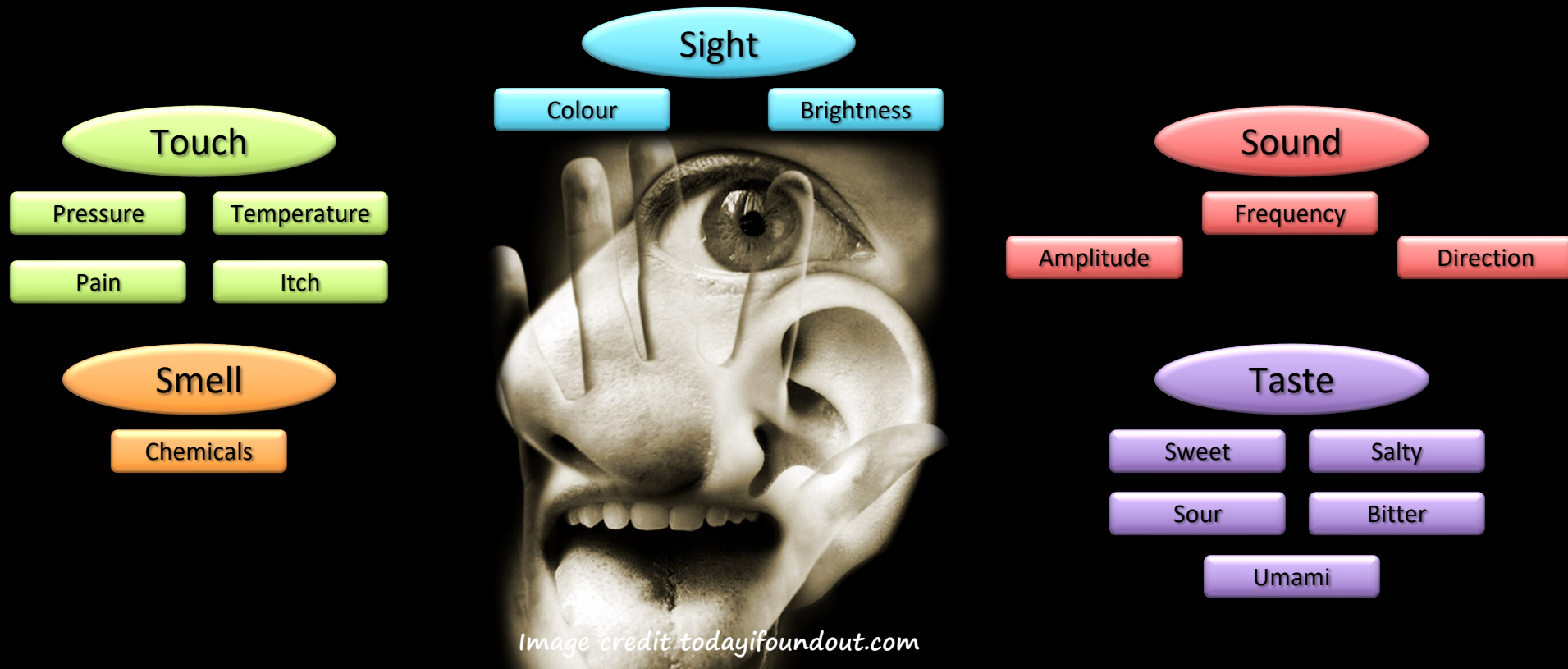
Categorising
Systems Models

A “MoSM”
Construct

Key
Points



Making it “real”...



ABSTRACTION

5/7/2024

EMERGENCE

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INTEROPERABILITY

17



Models in SE

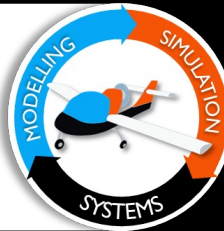
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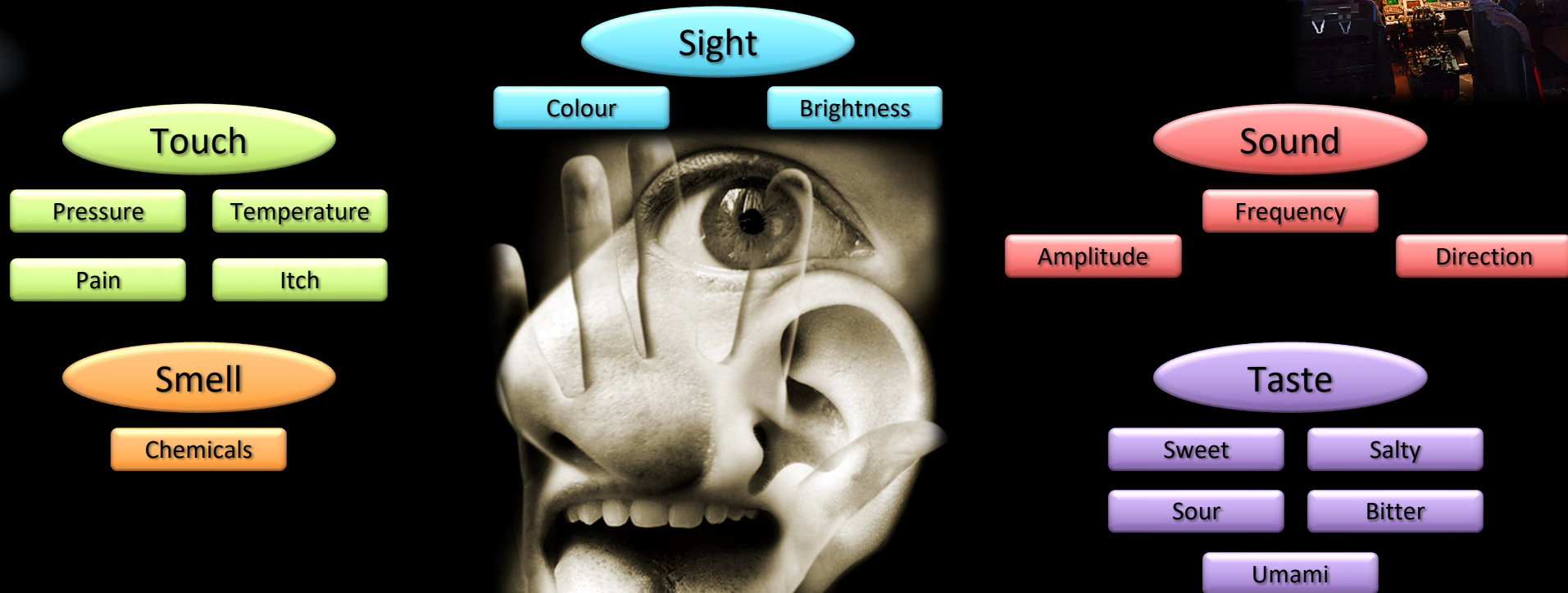
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Making it “real”...



ABSTRACTION

5/7/2024

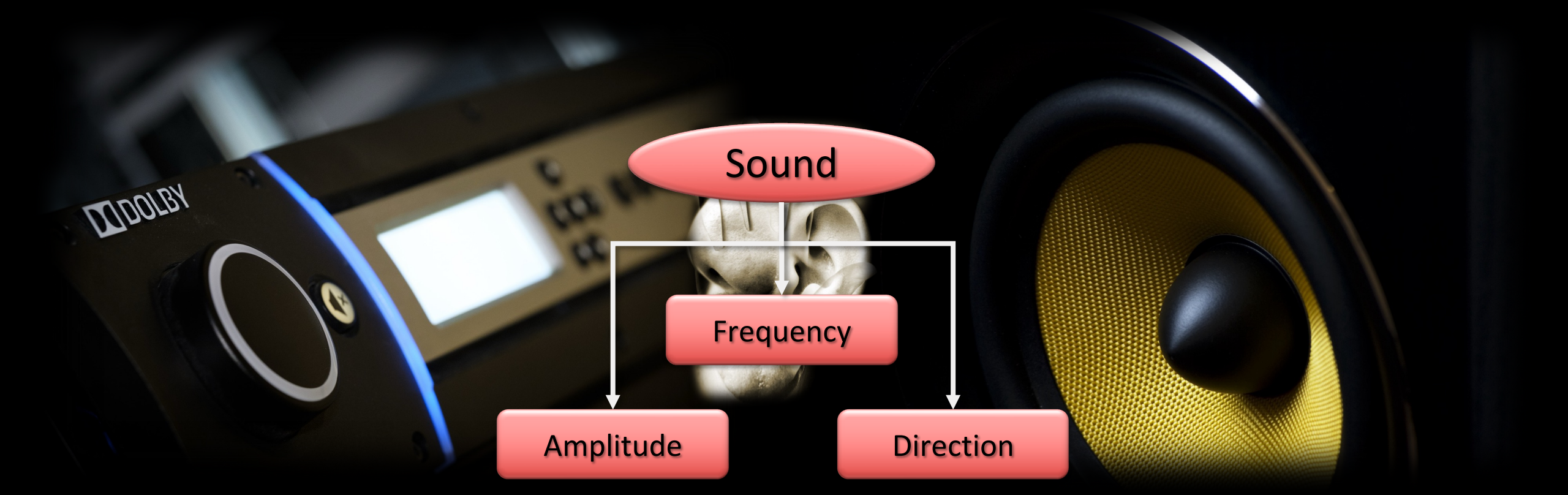
EMERGENCE

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INTEROPERABILITY

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Fidelity → Concept of “Goodness” or “Suitability” of a Model

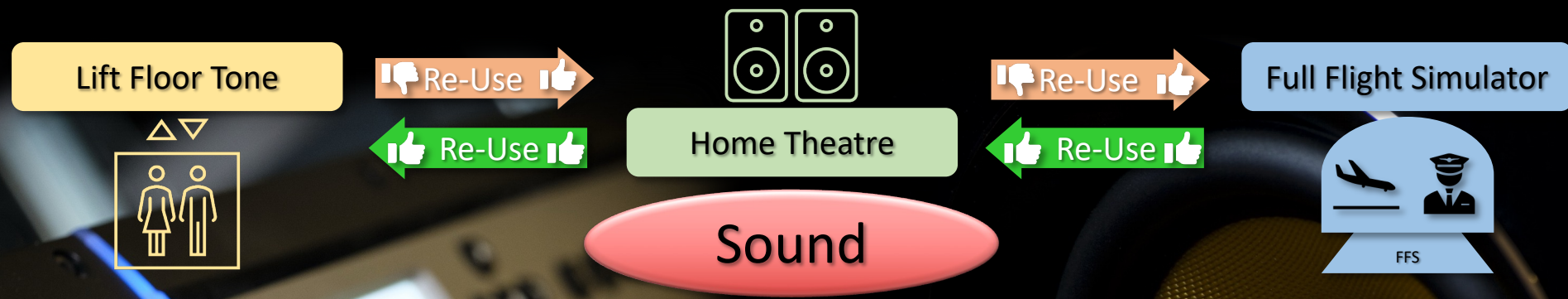


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EMERGENCE

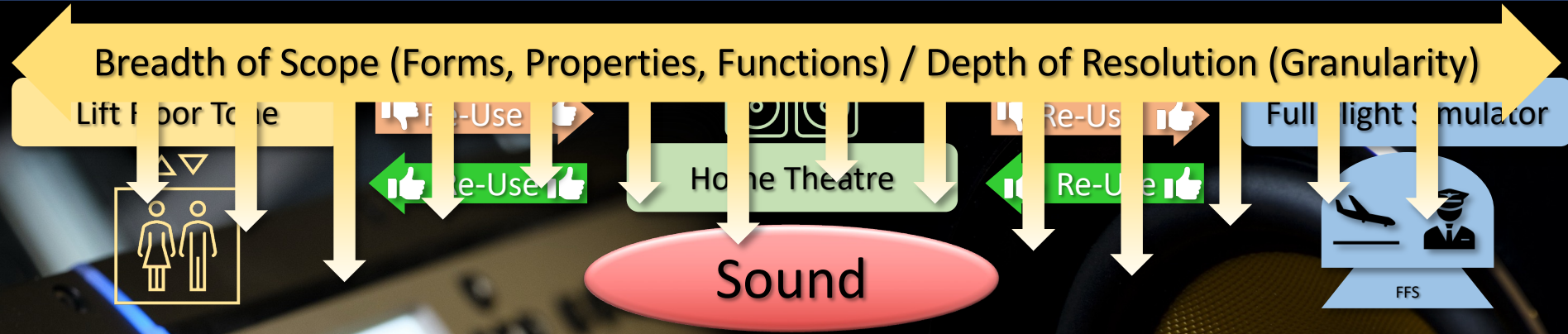
INTEROPERABILITY

Fidelity → Concept of “Goodness” or “Suitability” of a Model



Amplitude	Fixed-On	Fixed-On/Off	Variable Range	Fully Replicated	Resolution
Frequency	Fixed-Pitch	Representative	Sensed Range	Fully Replicated	Resolution
Direction	Mono-Phonic	Stereo-Phonic	Stereo-Surround	Fully Replicated	Resolution

Fidelity → Concept of “Goodness” or “Suitability” of a Model



Amplitude

Fixed-On

Fixed-On/Off

Variable Range

Fully Replicated

Resolution

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Direction

Mono-Phonic

Stereo-Phonic

Stereo-Surround

Fully Replicated

Resolution




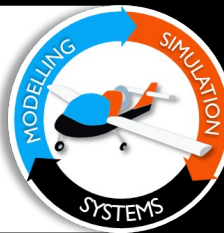
Concepts from M&S

Systems Thinking

Categorising Systems Models

A “MoSM” Construct

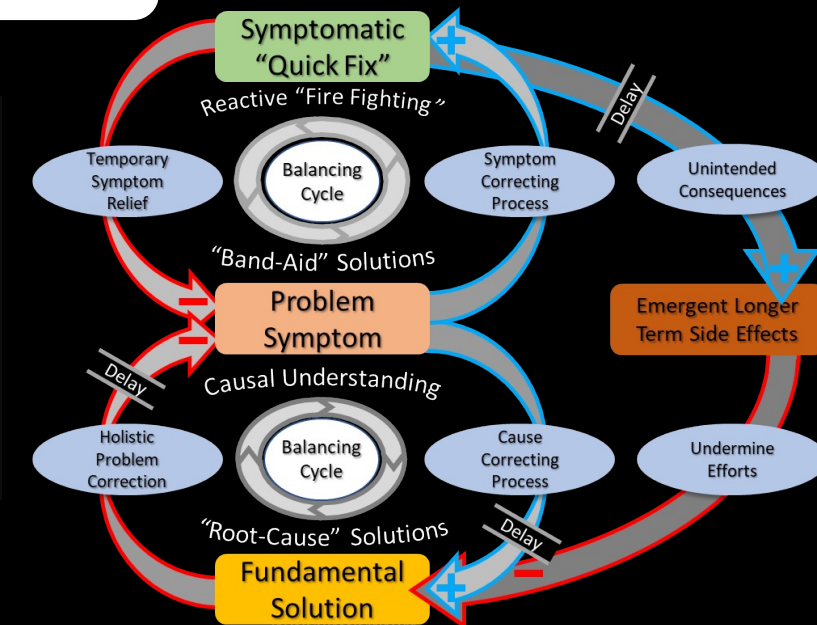
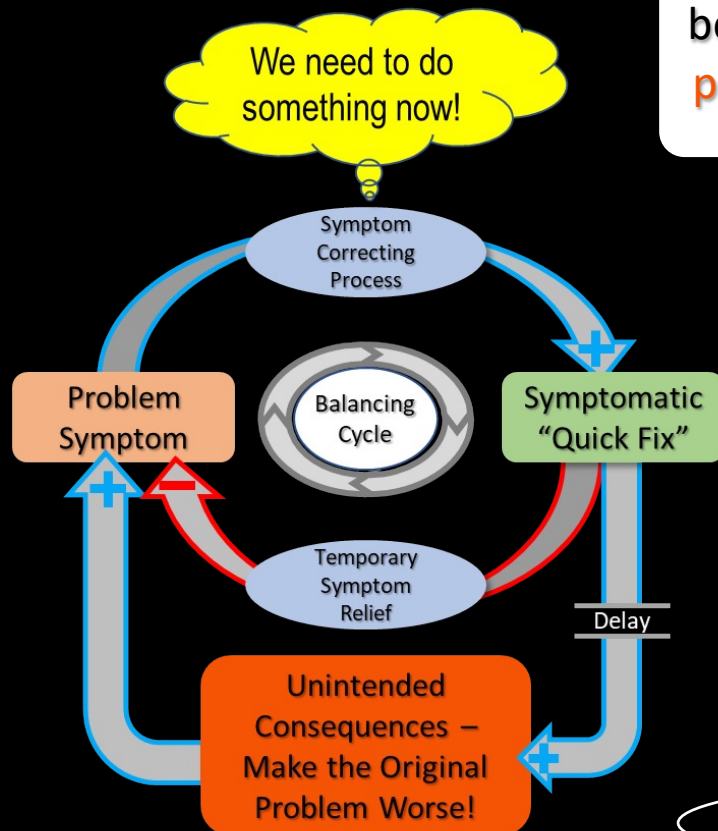
Key Points

A black and white portrait of a man with short, light-colored hair, wearing thick-rimmed glasses, a dark suit jacket, a white shirt, and a dark tie. He is looking slightly to the right of the camera with a serious expression.

To manage a system effectively, you might focus on the interactions of the parts rather than their behavior taken separately.

— Russell L. Ackoff —

AZ QUOTES



SYSTEMS THINKING



Models in SE

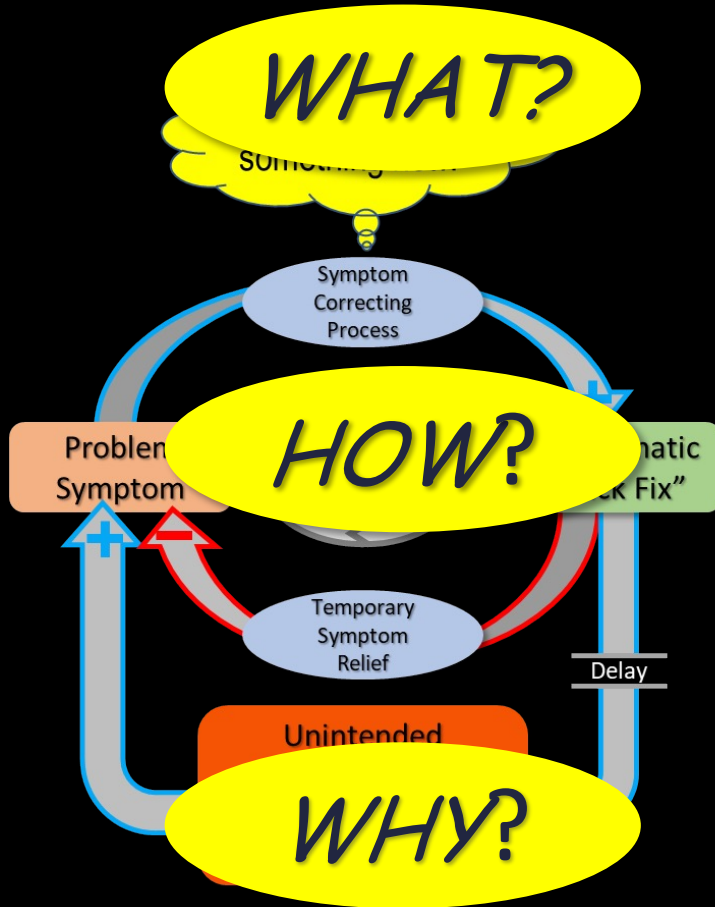
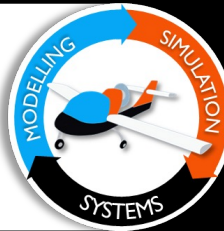
Concepts
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A “MoSM”
Construct

Key
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Peter Senge → “Systems Thinking is a *conceptual framework*, a *body of knowledge* and *tools* that have been developed over the past fifty years, to *make the full patterns clearer*, and to help to *change them effectively*.”

MODELLING

SYSTEMS THINKING

SIMULATION

Personal view → Systems Thinking is a *conceptual framework and methodology* to *understand and make sense* of the world we live in, that helps us deal *efficiently* and *effectively* with the *challenges we perceive* and to *create the reality we desire*.



Models in SE

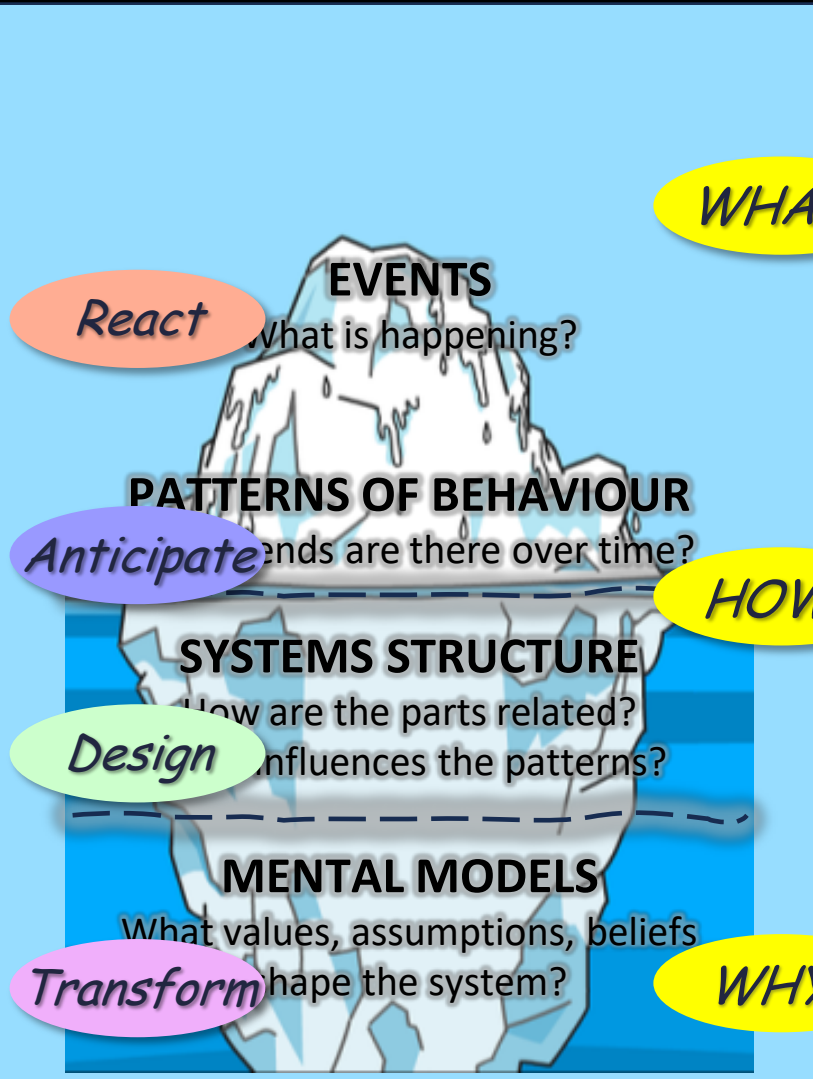
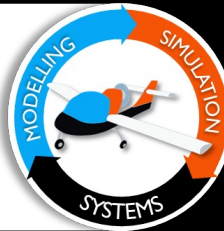
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WHAT?

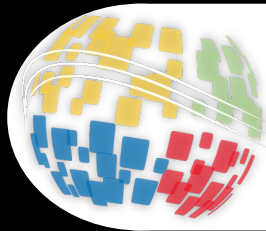
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HOW?

MODELLING
SYSTEMS THINKING
SIMULATION

WHY?

Personal view → Systems Thinking is a *conceptual framework and methodology* to *understand and make sense* of the world we live in, that helps us deal *efficiently* and *effectively* with the *challenges we perceive* and to *create the reality we desire*.



Models in SE

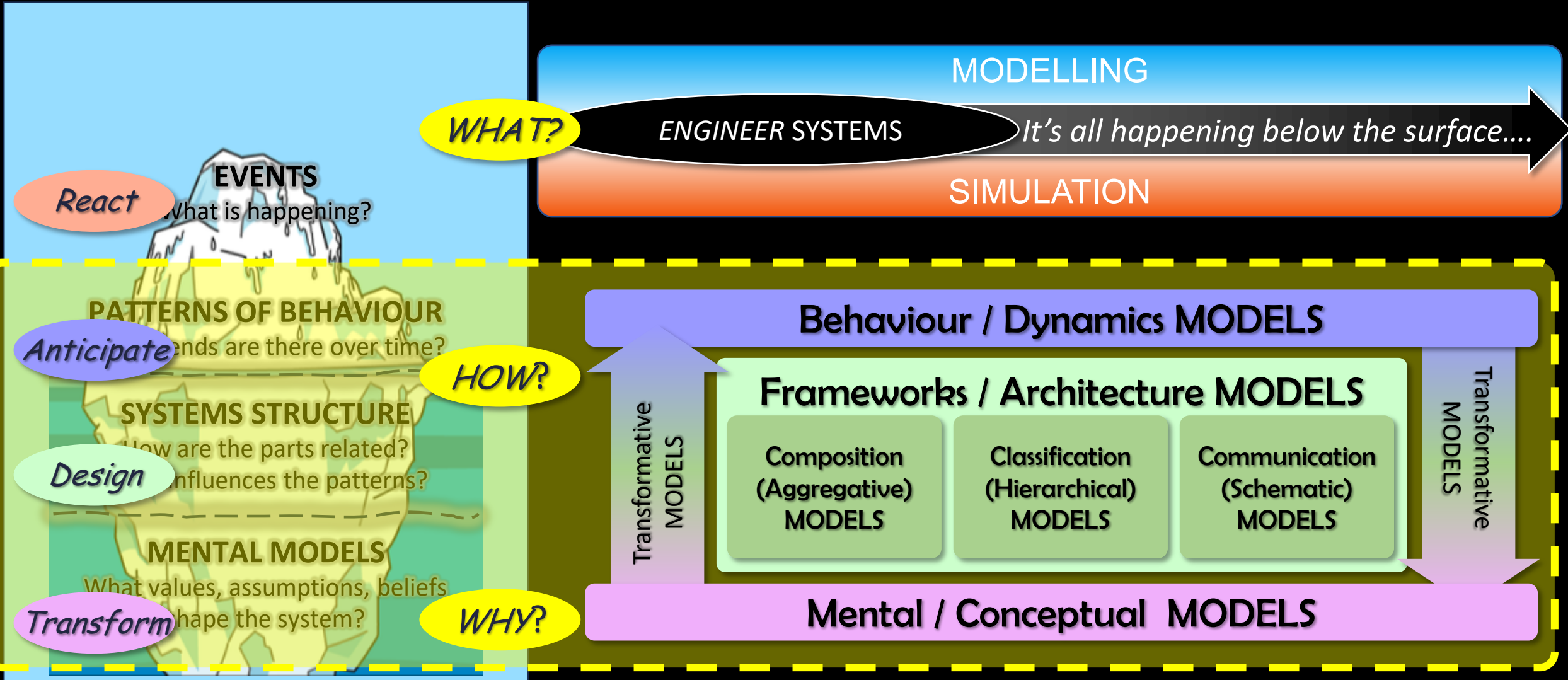
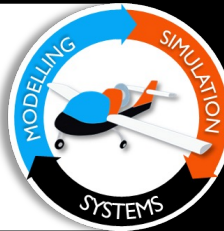
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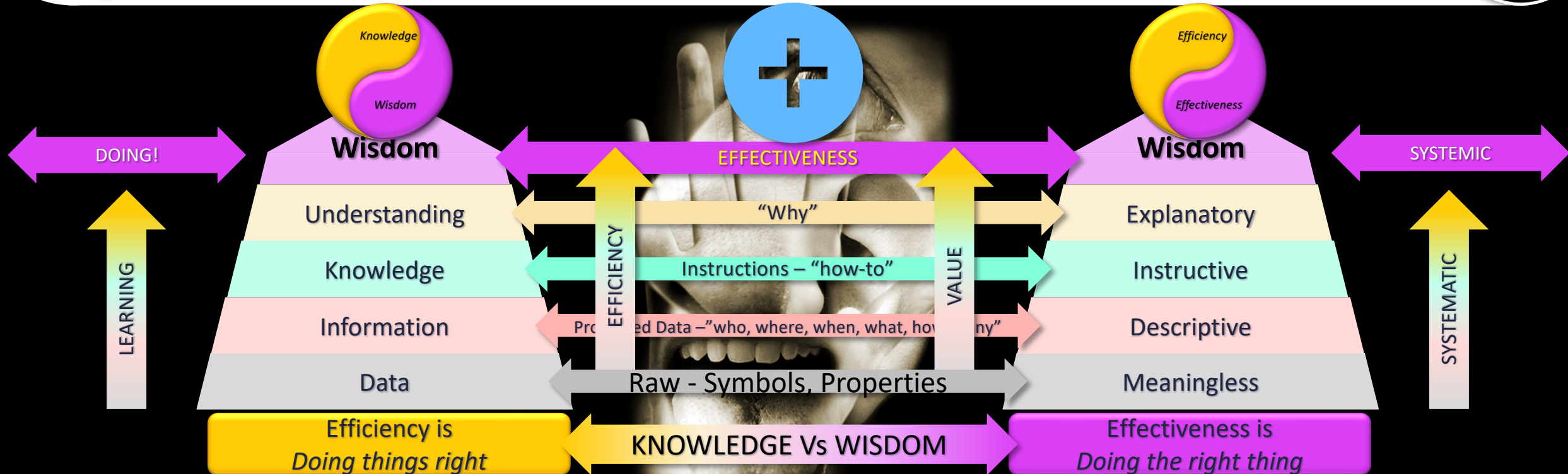
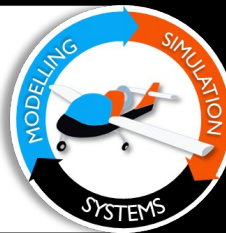
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Mental Models are deeply ingrained assumptions, generalizations, or even pictures of images that influence how we understand the world and how we take action.”- Peter Senge

Mental / Conceptual MODELS



Models in SE

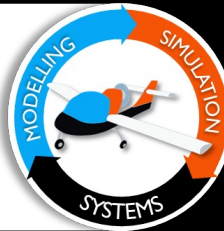
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“Autopoiesis”

DOING!

SYSTEMIC

LEARNING

SYSTEMATIC

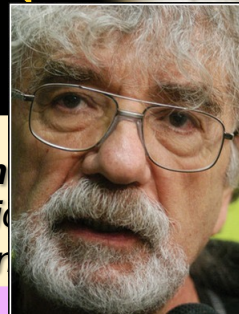
*“When one human being tells
another human being what is real,
they are actually making a demand
for obedience” – Humberto
Maturana*

Efficiency is
Doing things right

KNOWLEDGE Vs WISDOM

Effectiveness is
Doing the right thing

*Santiago theory of cognition
“The living system reacts with its
environment to bring forth a sense of
awareness.....” – Humberto Maturana*



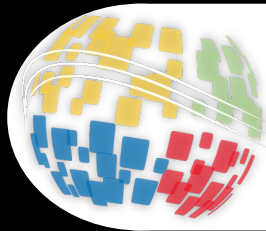
Only love expands intelligence. To
live in love is to accept the other
and the conditions of his existence
as a source of richness, not as
opposition, restriction or limitation.

— Humberto Maturana —

AZ QUOTES

*“We don’t perceive the world we
see, we see the world we
perceive” – Humberto Maturana”*

Mental / Conceptual MODELS



Models in SE

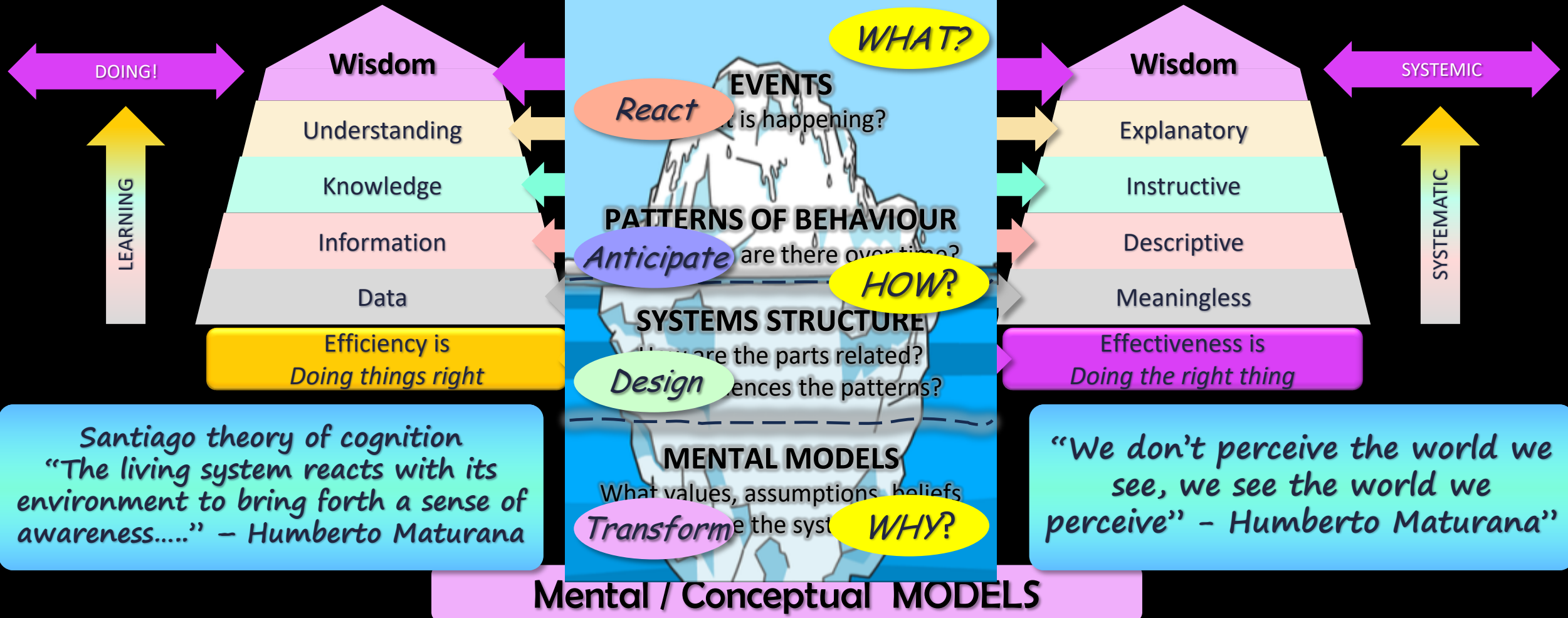
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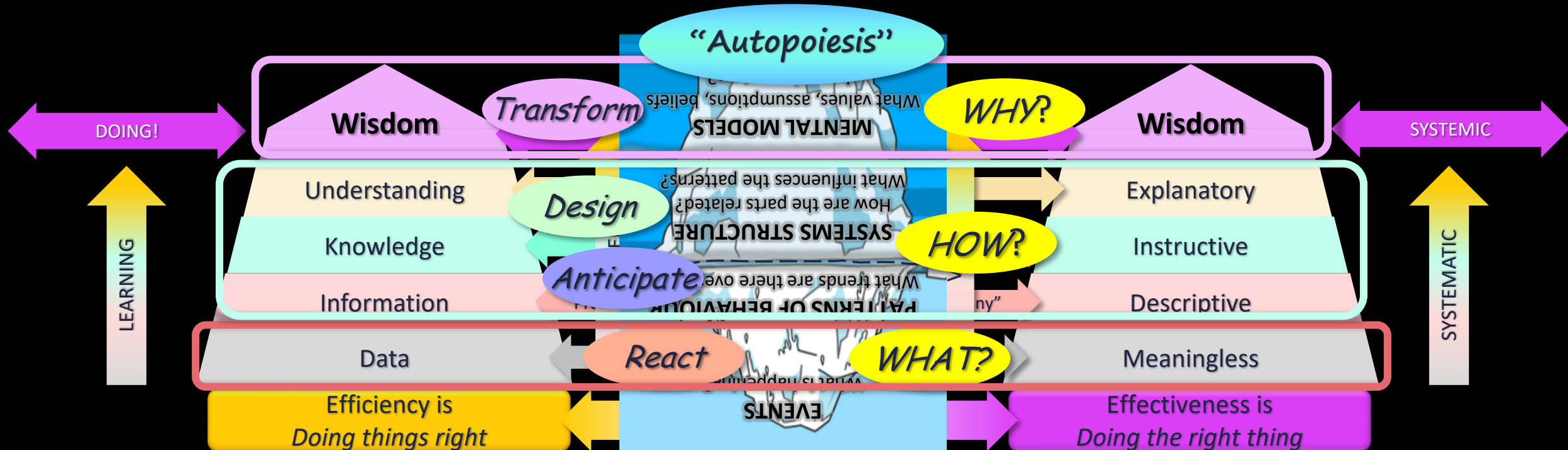
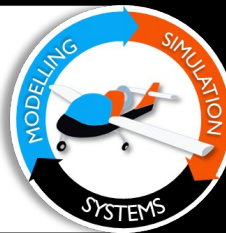
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Santiago theory of cognition
“The living system reacts with its
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awareness.....” – Humberto Maturana

**Our Mental Models are our
belief systems – of how we
perceive and interact with
the world around us...**

“We don’t perceive the world we
see, we see the world we
perceive” – Humberto Maturana”

Mental / Conceptual MODELS



Models in SE

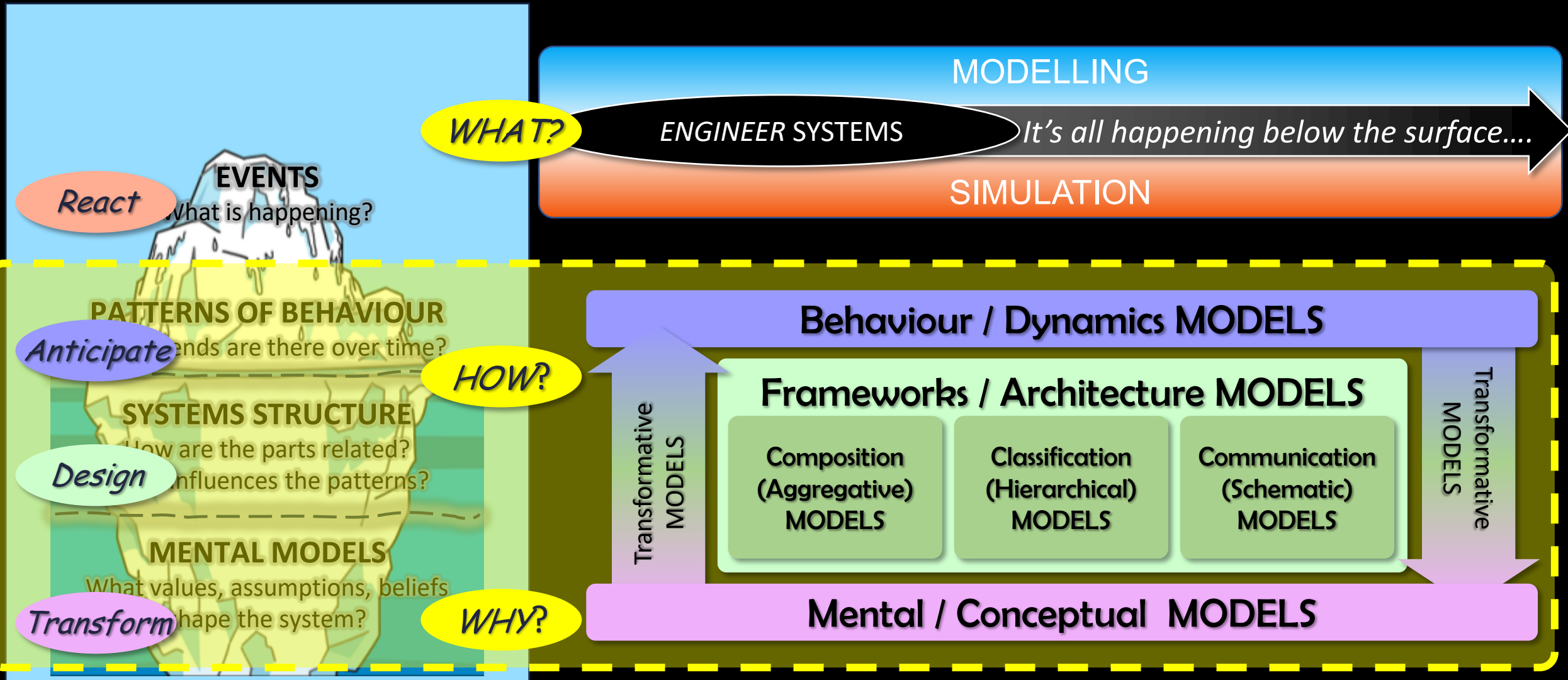
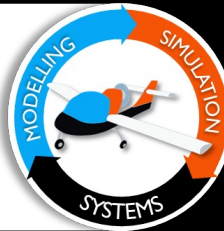
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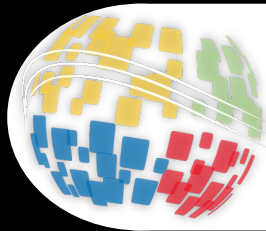
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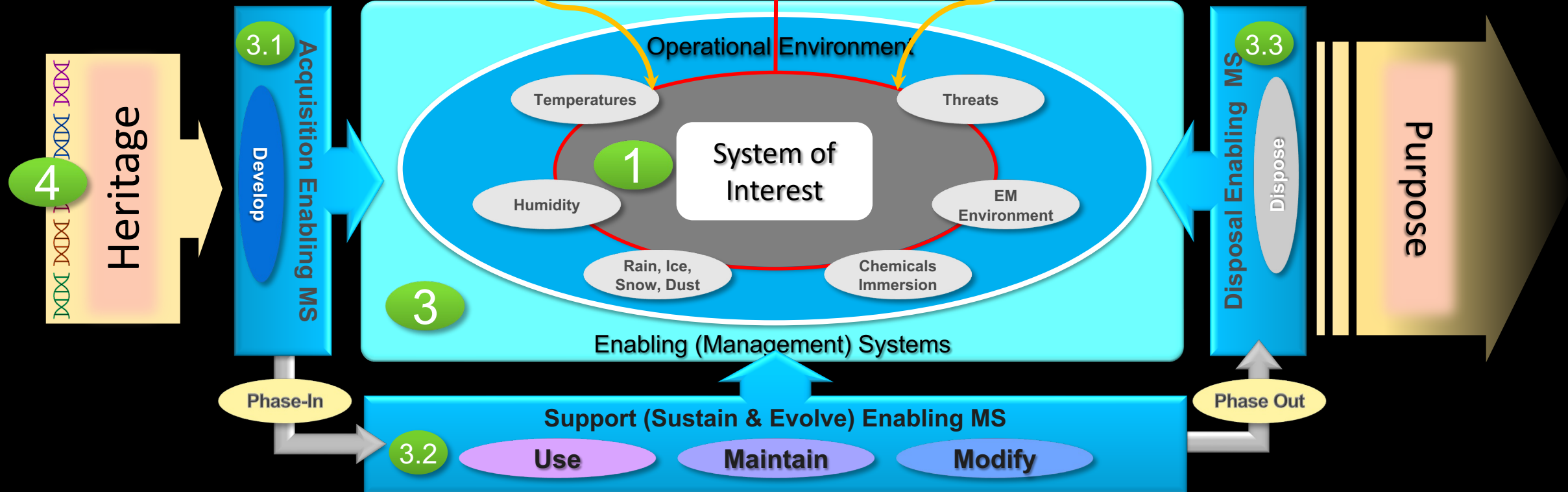
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Frameworks /
Architecture MODELS

Communication
(Schematic)
MODELS





Models in SE

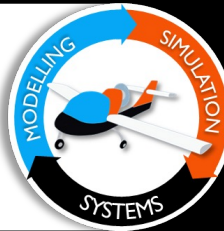
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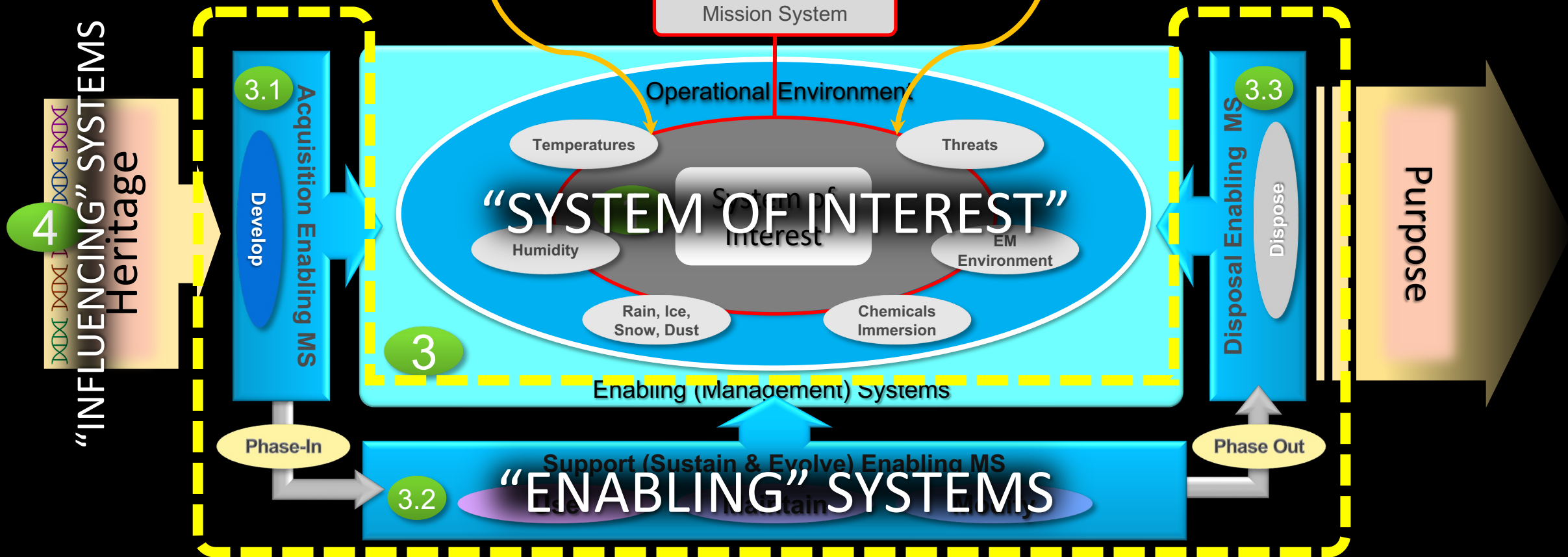
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Frameworks /
Architecture MODELS

Communication
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MODELS





Models in SE

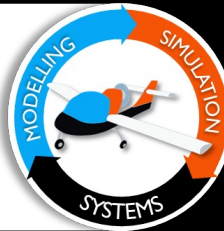
Concepts
from M&S

Systems
Thinking

Categorising
Systems Models

A “MoSM”
Construct

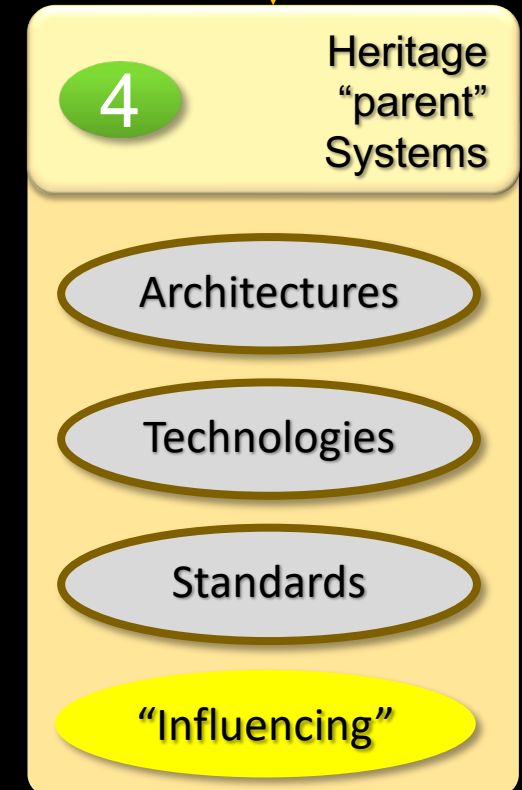
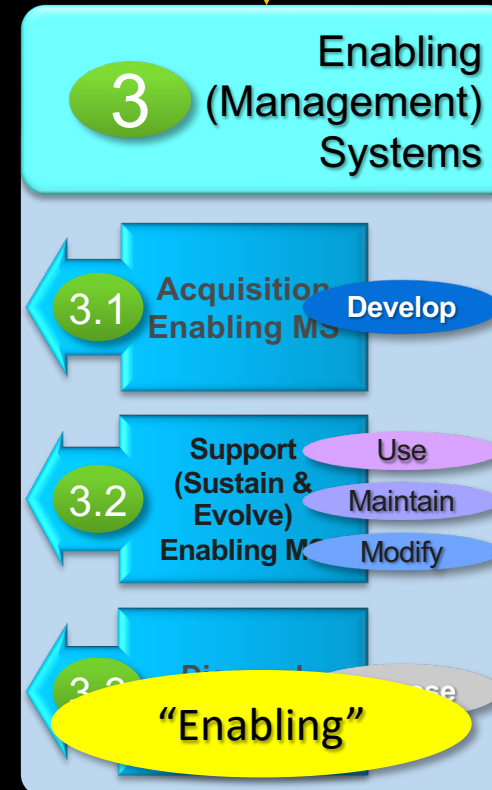
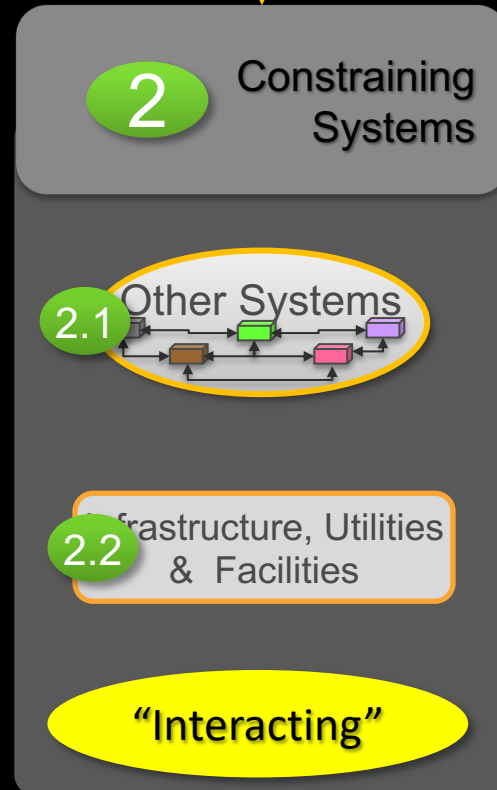
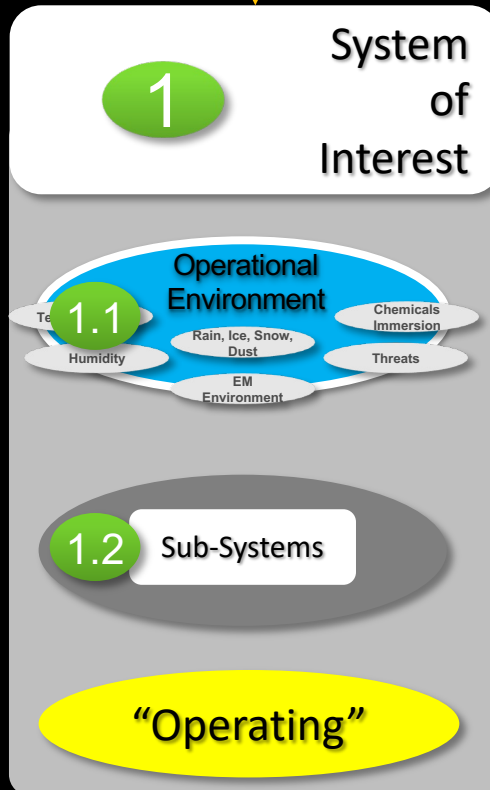
Key
Points

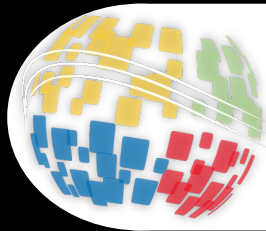


Frameworks /
Architecture MODELS

A Compositional (Aggregative) Systems View

Composition
(Aggregative)
MODELS





Models in SE

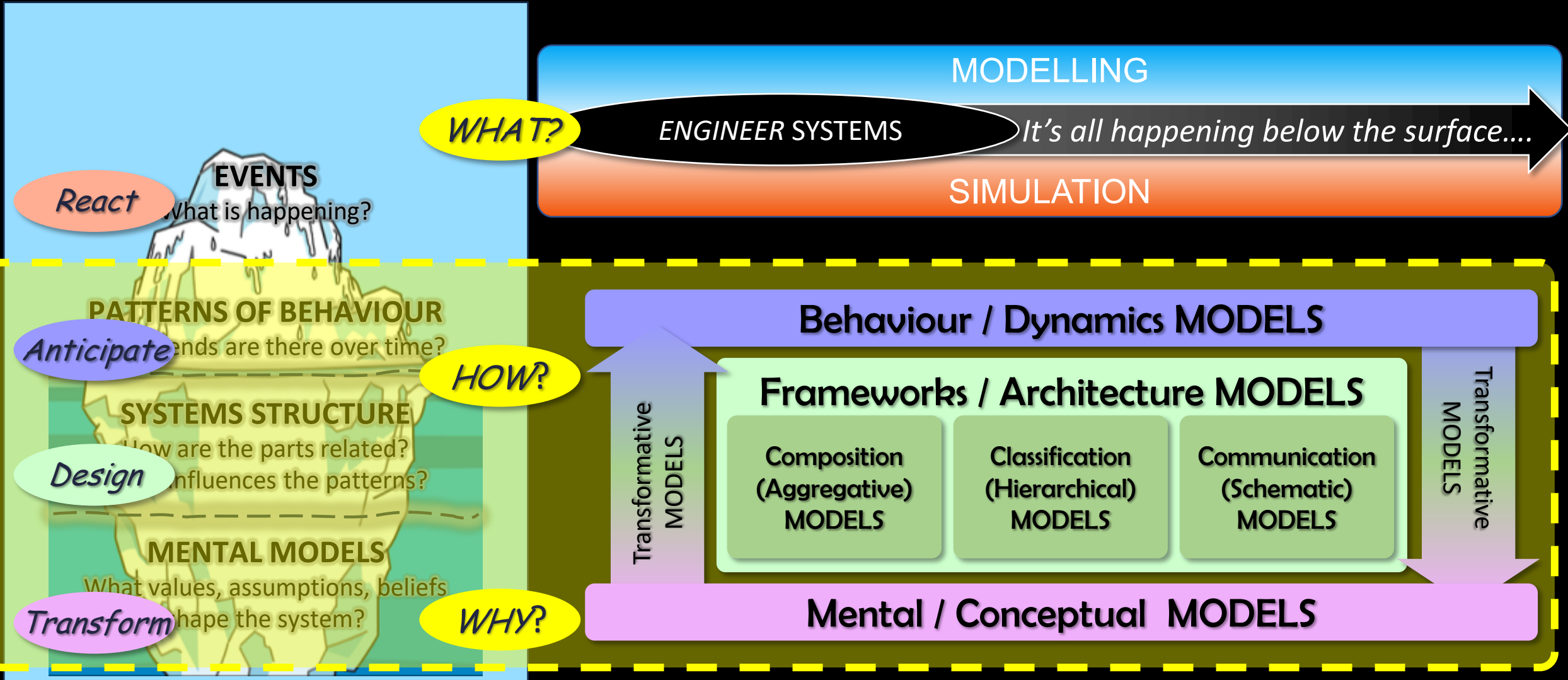
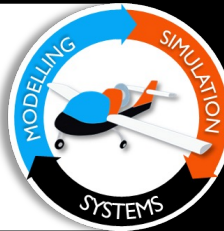
Concepts
from M&S

Systems
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Systems Models

A “MoSM”
Construct

Key
Points





Models in SE

Concepts
from M&S

Systems
Thinking

Categorising
Systems Models

A “MoSM”
Construct

Key
Points



WHAT?

EVENTS

What is happening?

**Behaviour / Dynamics
MODELS**

Anticipate

SYSTEMS STRUCTURE

HOW?

How are the parts related?

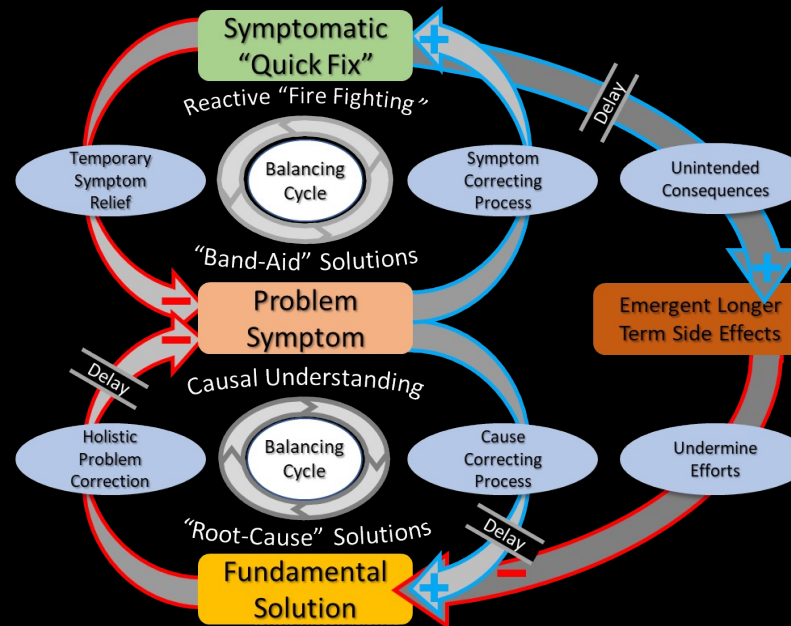
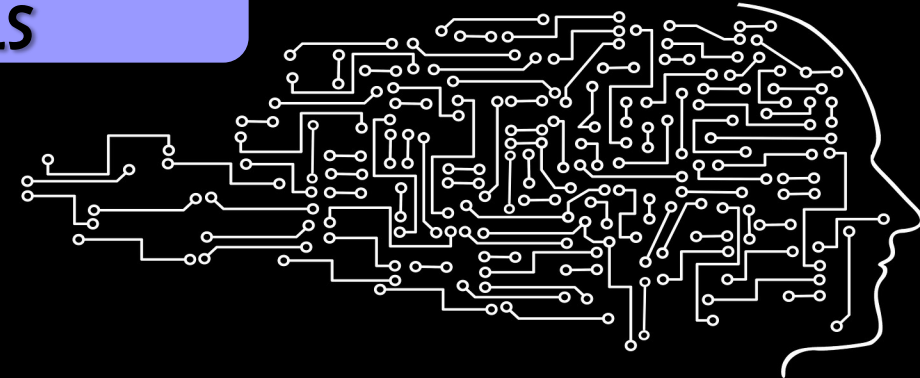
What influences the patterns?

MENTAL MODELS

What values, assumptions, beliefs
shape the system?

**Machine Learning
MODELS**

Image Credit – Gerd Altmann, Pixabay



**Systems Dynamics and
Operational Analysis
MODELS**



Models in SE

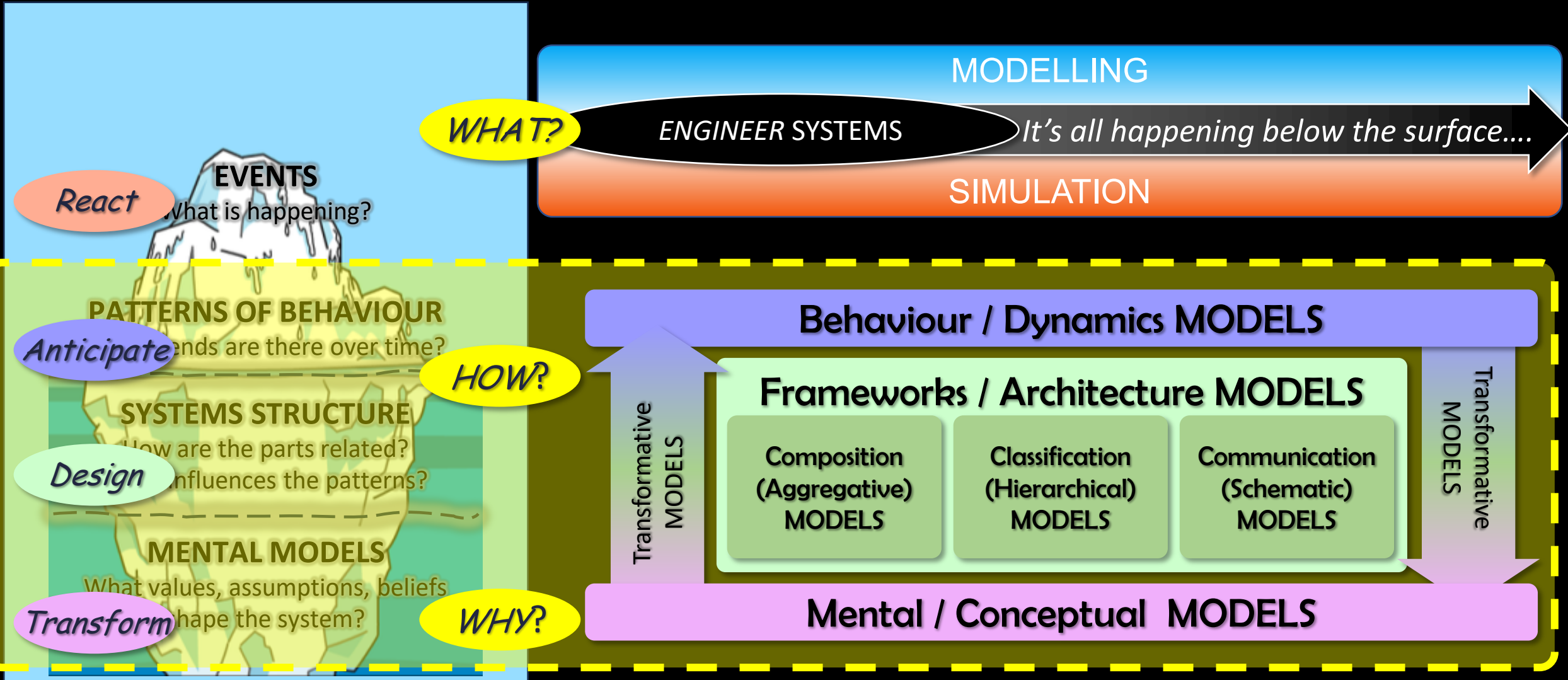
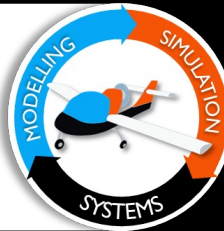
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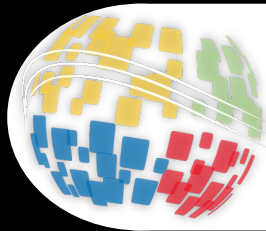
Systems
Thinking

Categorising
Systems Models

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Construct

Key
Points





Models in SE

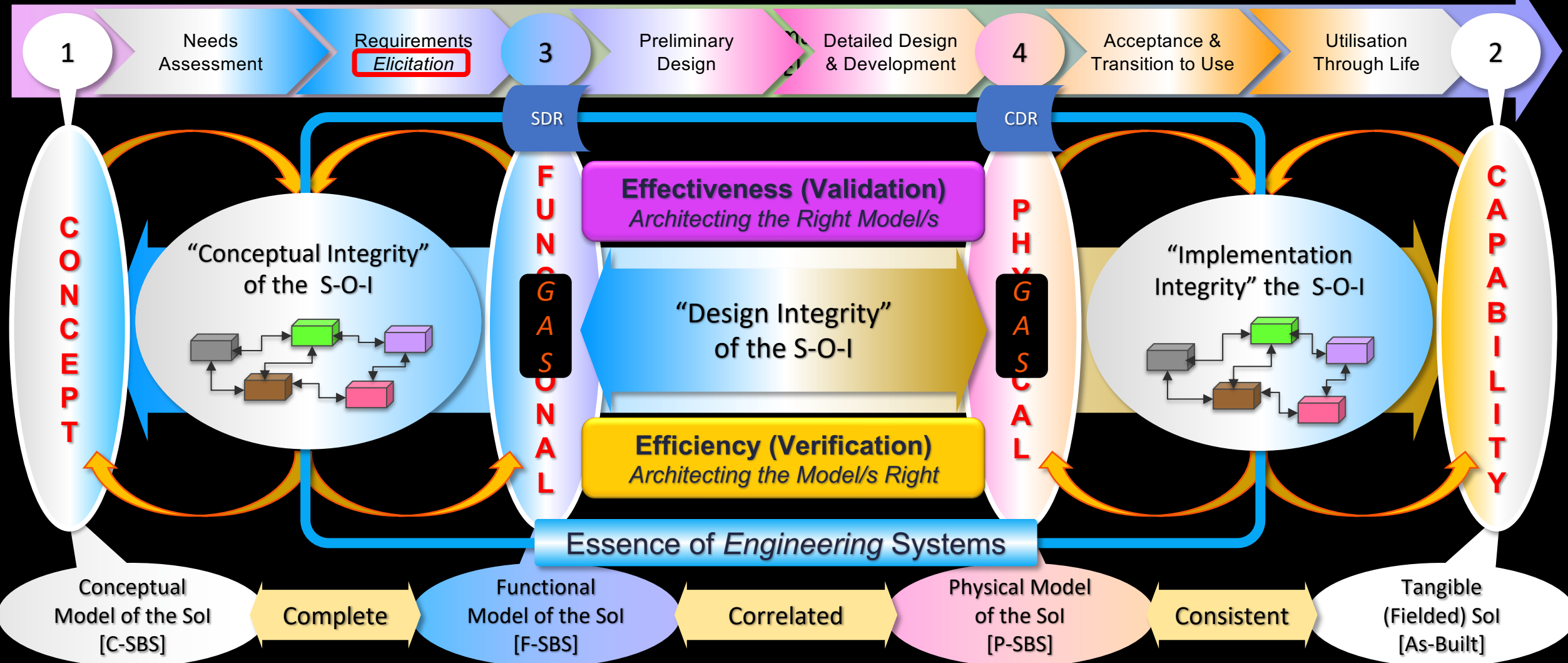
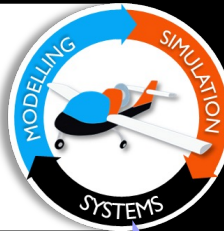
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Systems
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Models in SE

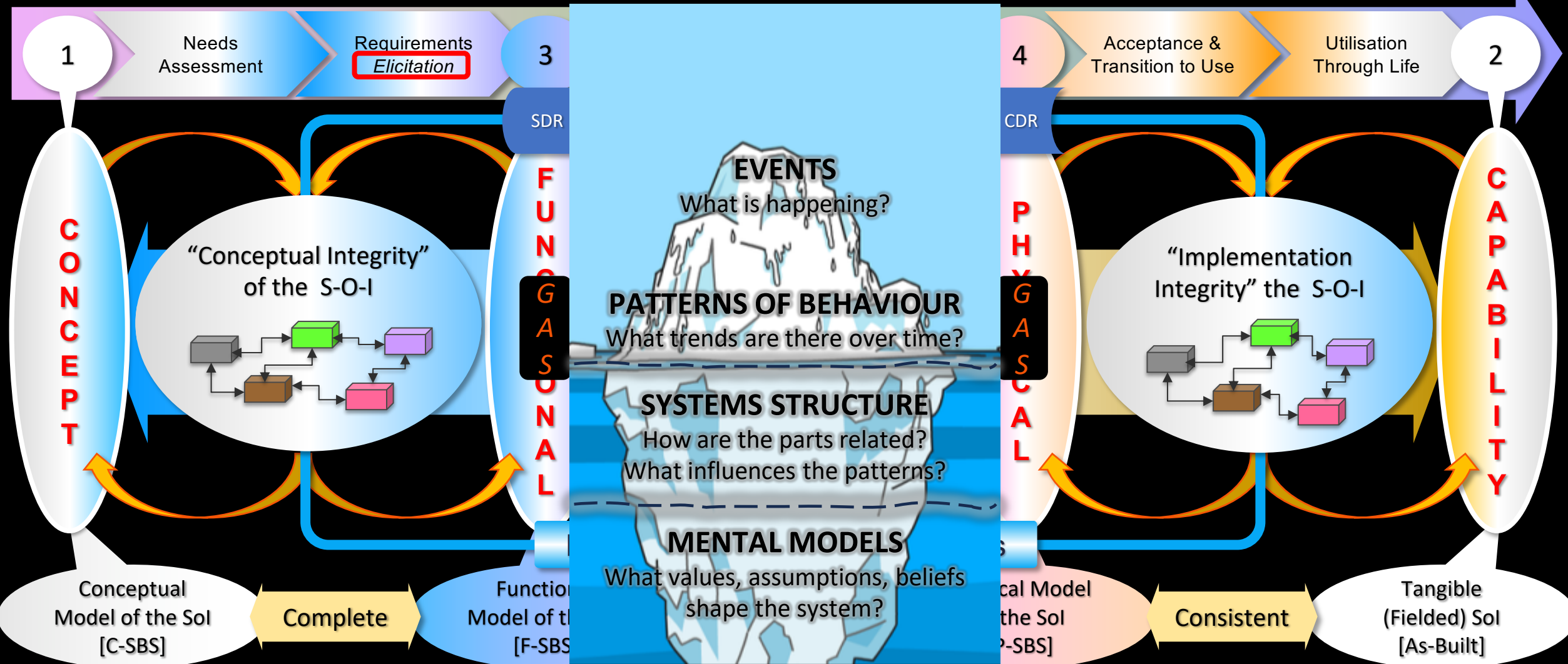
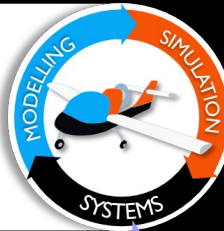
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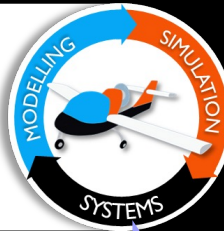
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Construct

Key
Points



Needs
Assessment

Requirements
Elicitation

Preliminary
Design

Detailed Design
& Development

Acceptance &
Transition to Use

Utilisation
Through Life

1

3

4

2

CONCEPT

CAPABILITY

CONCEPTUAL TO PHYSICAL TRANSFORMATION

Conceptual
Model of the Sol
[C-SBS]

Complete

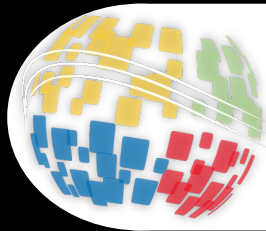
Functional
Model of the Sol
[F-SBS]

Correlated

Physical Model
of the Sol
[P-SBS]

Consistent

Tangible
(Fielded) Sol
[As-Built]



Models in SE

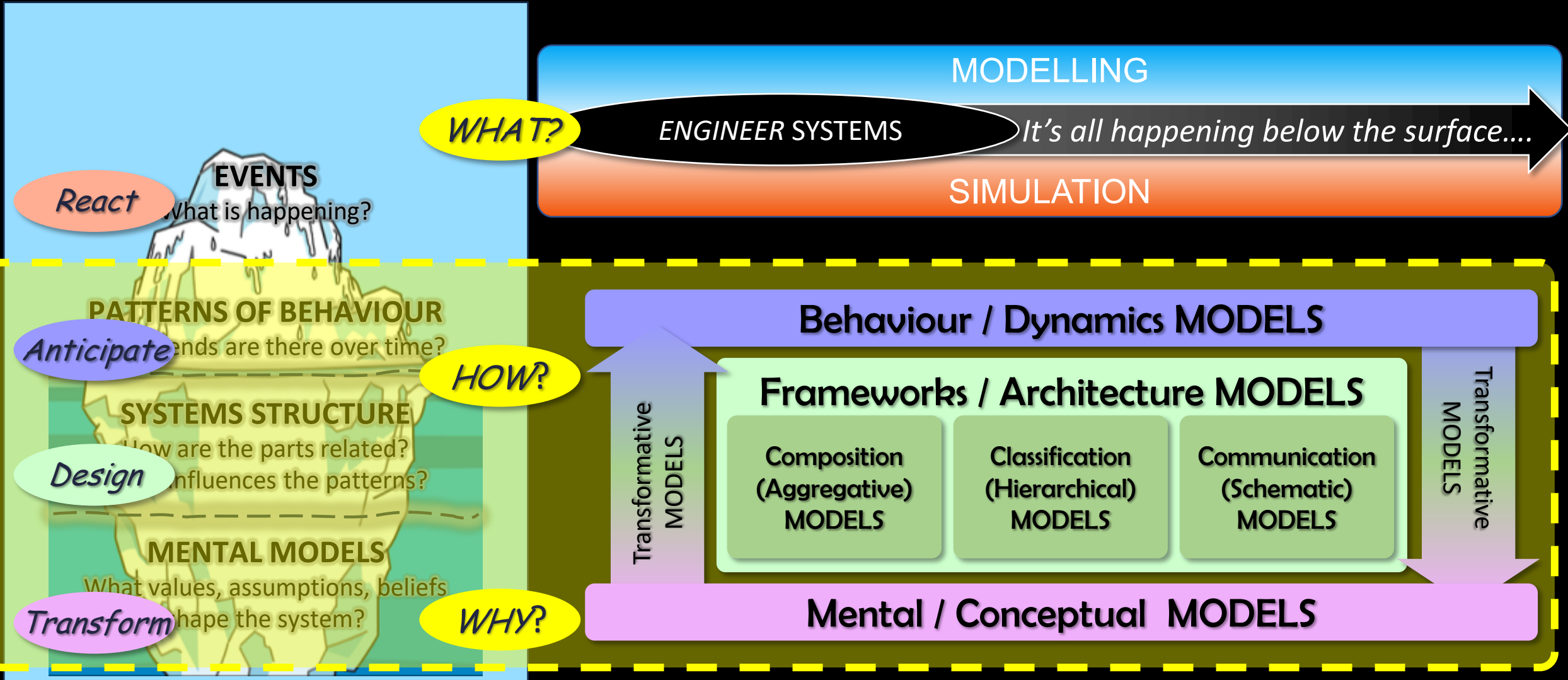
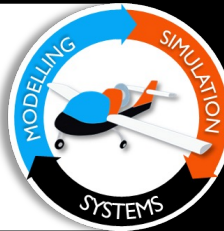
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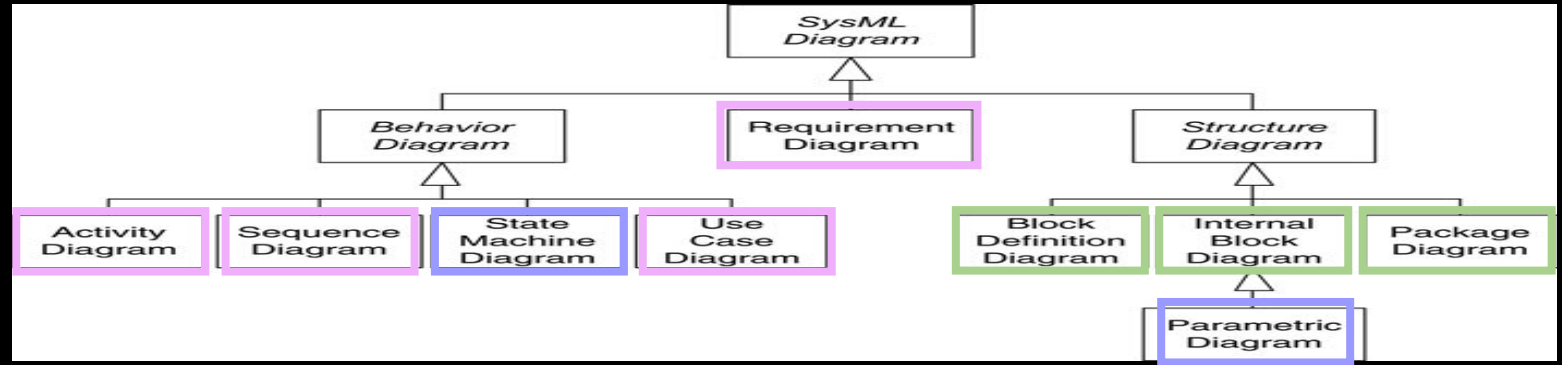
Systems
Thinking

Categorising
Systems Models

A “MoSM”
Construct

Key
Points





Parametric

State-Machine

Structure

BDD

IBD

Package

Sequence

Activity

Use-Case

Requirement

Behaviour / Dynamics MODELS

Frameworks / Architecture MODELS

Composition
(Aggregative)
MODELS

Classification
(Hierarchical)
MODELS

Communication
(Schematic)
MODELS

Mental / Conceptual MODELS



Models in SE

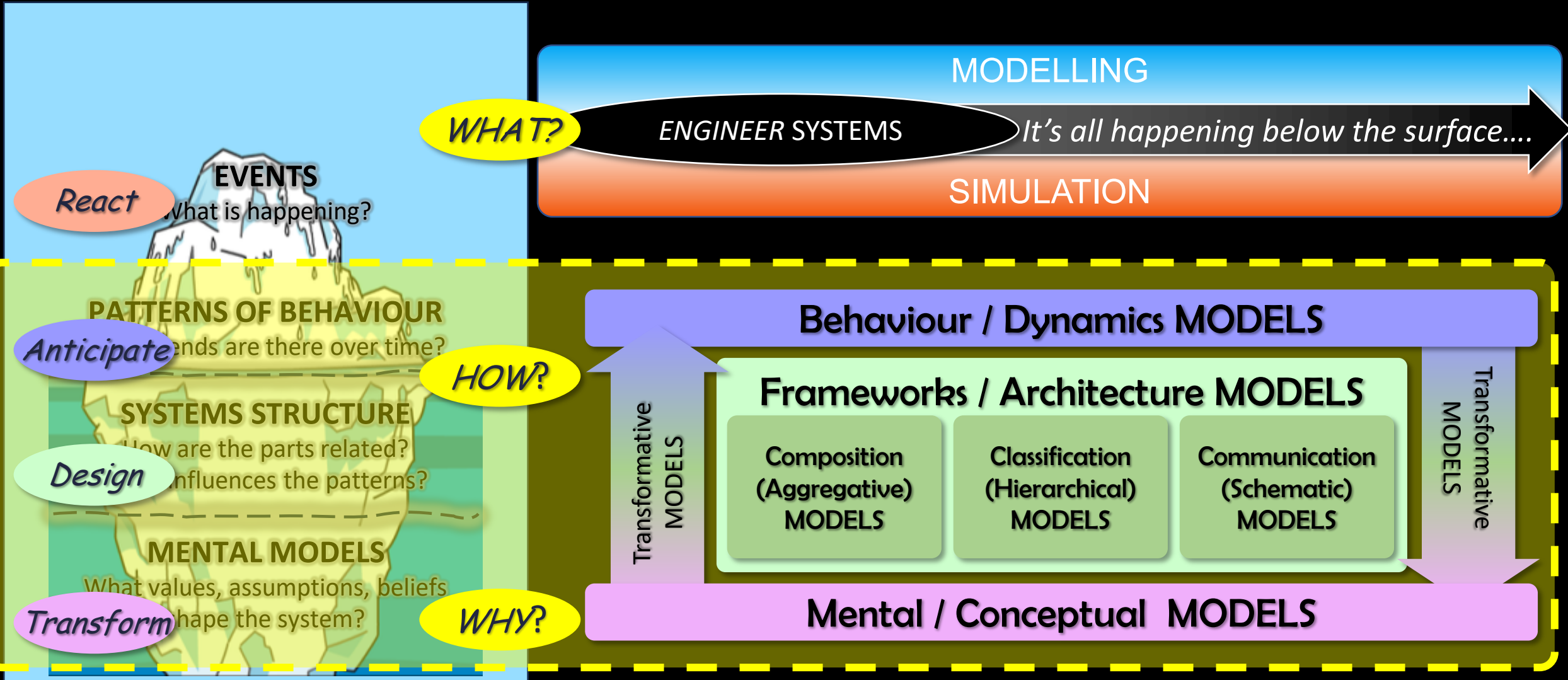
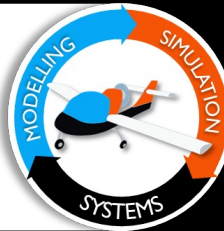
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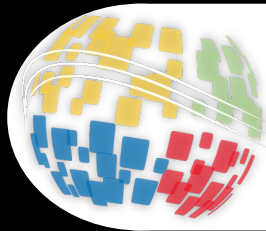
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Models in SE

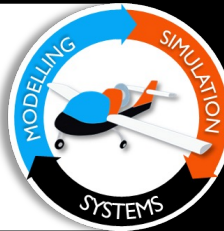
Concepts
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EVENTS

What is happening?

Behaviour / Dynamics MODELS

**Frameworks / Architecture
MODELS**

Composition
(Aggregative)
MODELS

Classification
(Hierarchical)
MODELS

Communication
(Schematic)
MODELS

Mental / Conceptual MODELS

“Autopoiesis”

React

Anticipate

Design

Transform



Only love expands intelligence. To live in love is to accept the other and the conditions of his existence as a source of richness, not as opposition, restriction or limitation.

— Humberto Maturana —

AZ QUOTES

Wisdom

Understanding

Knowledge

Information

Data





Models in SE

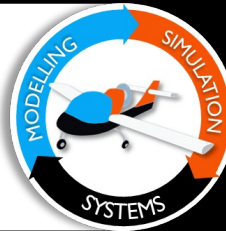
Concepts
from M&S

Systems
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Categorising
Systems Models

A “MoSM”
Construct

Key
Points



“Autopoiesis”



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— Humberto Maturana —

EVENTS

What is happening?

React

Data
Meaningless...

Behaviour / Dynamics MODELS

Frameworks / Architecture
MODELS

Composition
(Aggregative)
MODELS

Classification
(Hierarchical)
MODELS

Communication
(Schematic)
MODELS

Transformative
MODELS

Transformative
MODELS

Anticipate

Design

Information

Knowledge

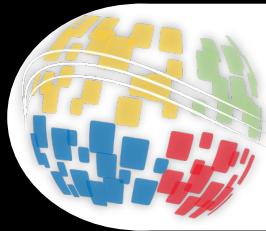
Experiential...
Understanding

Mental / Conceptual MODELS

Transform

Wisdom





Models in SE

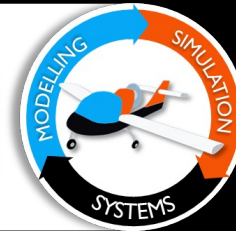
Concepts
from M&S

Systems
Thinking

Categorising
Systems Models

A “MoSM”
Construct

Key
Points



Information Models

Knowledge Models

Wisdom Models

Composition
Models

Package
Diagram

Block Definition
Diagram

Communication
Models

Internal Block
Diagram

Parametric
Diagram

Classification
Models

Overlaid on
BDD's and IBD's

Behaviour
Models

Stochastic

Deterministic

Mixed

Transformative
Models

Use-Case
Diagram

Activity
Diagram

Requirement
Diagram

State Machine
Diagram

Sequence
Diagram

Reverse

Forward

Mixed

Mental
Models

Experientially
Verified &
Validated
Information
Models

Experientially
Verified &
Validated
Knowledge
Models

Composition
View

DATA

SYSTEMS

A “Compositional” Mapping of SySML Diagrams to Systems
Models Types in a D-I-K-U-Wisdom Continuum



Models in SE

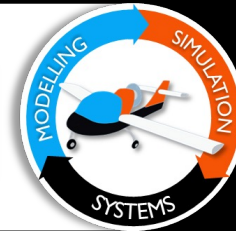
Concepts
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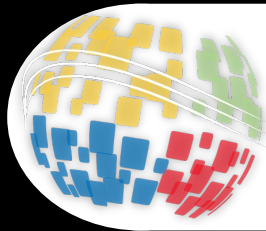
Experientially
Verified &
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Knowledge
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Composition
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Models Types in a D-I-K-U-Wisdom Continuum

DATA

SYSTEMS



Models in SE

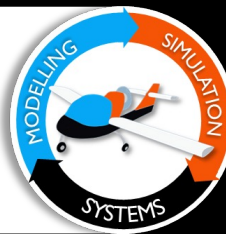
Concepts
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Systems Models

A “MoSM”
Construct

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Information Models

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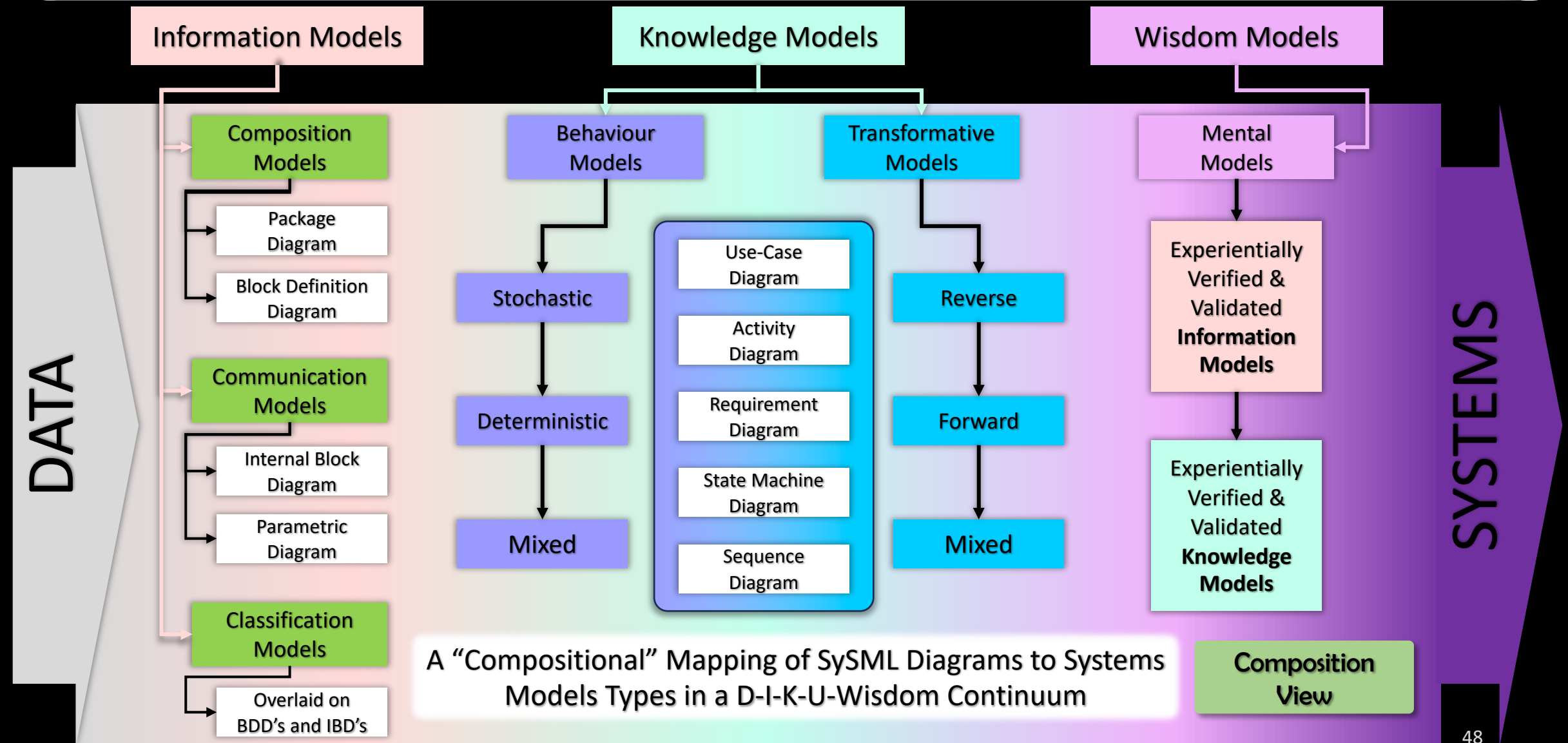
Experientially
Verified &
Validated
Knowledge
Models

Composition
View

DATA

SYSTEMS

A “Compositional” Mapping of SySML Diagrams to Systems
Models Types in a D-I-K-U-Wisdom Continuum





Models in SE

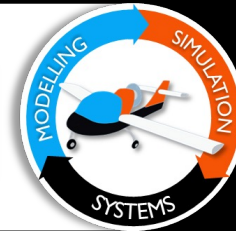
Concepts
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Systems
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Systems Models

A “MoSM”
Construct

Key
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Information Models

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Classification
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Behaviour
Models

Stochastic

Deterministic

“Representative”
Systems Models

Transformative
Models

Systems Models
Categories

Forward

Mixed

“Reference”
Systems Models

Mental
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Experientially
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Experientially

Composition
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A “Compositional” Mapping of SySML Diagrams to Systems
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DATA

SYSTEMS



Models in SE

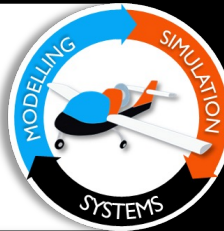
Concepts
from M&S

Systems
Thinking

Categorising
Systems Models

A “MoSM”
Construct

Key
Points



Applying “Engineering Wisdom” to Engineer Systems

We must then apply this SE Wisdom to architect desired systems through definition and realization, employing personal SE Wisdom and best practice SE information and knowledge systems reference models to deliver efficient and effective fielded, safe, secure and sustainable systems.

Requisite “SE Wisdom”

To Engineer systems, we must first have the requisite “SE Wisdom” (i.e. mental models established through verified and validated experiential learning) to enable understanding and transformation of desired conceptual needs into safe, secure and sustainable systems.

Building “Engineering Wisdom” through Experiential Learning



Models in SE

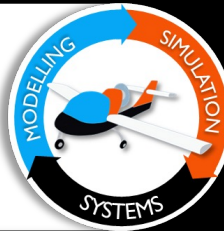
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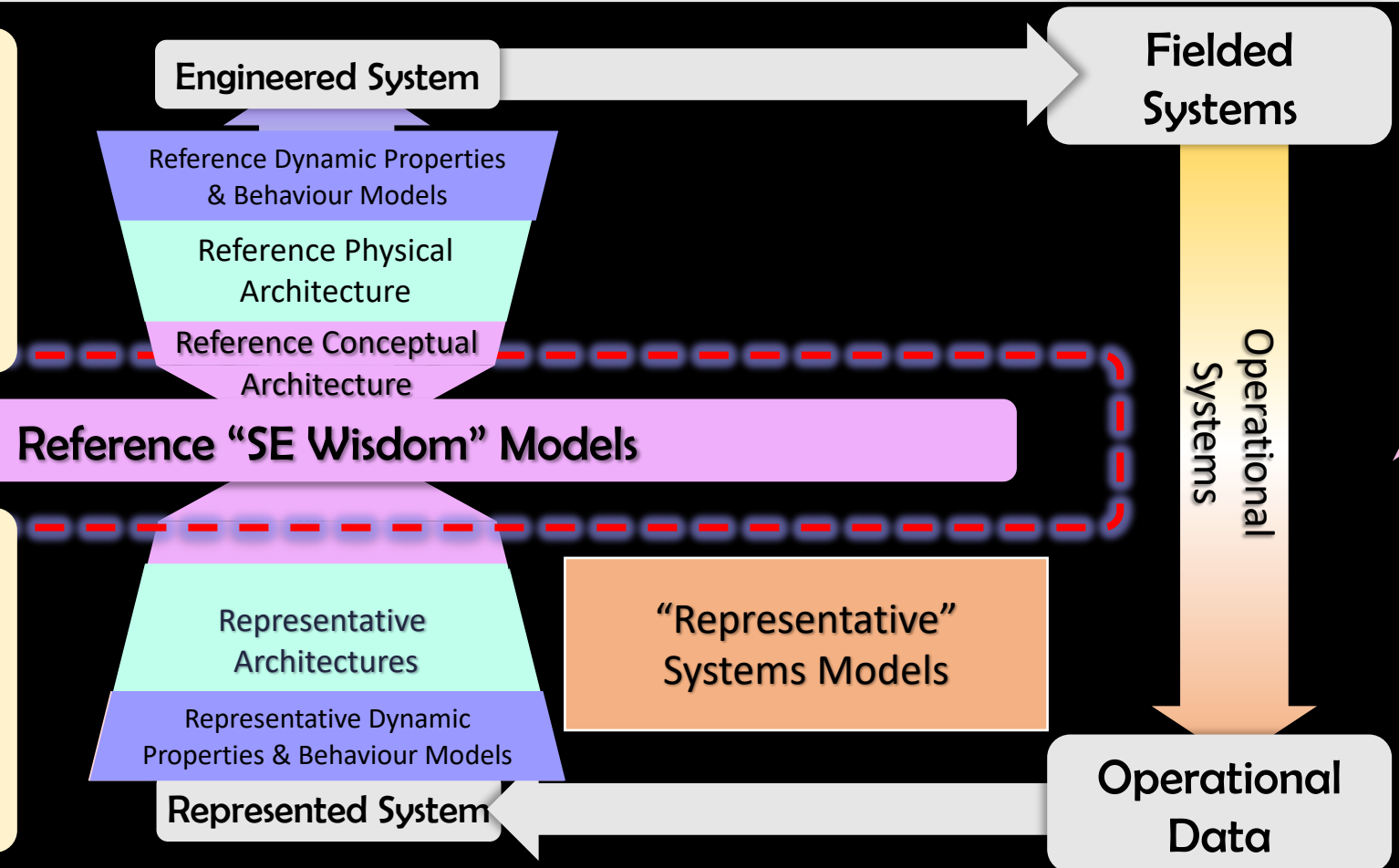
Key
Points



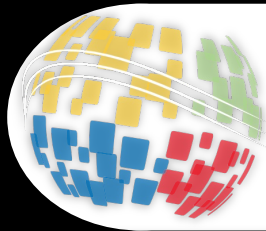
Applying “Engineering Wisdom” to Engineer Systems

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Building “Engineering Wisdom” through Experiential Learning



Models in SE

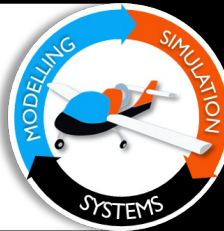
Concepts
from M&S

Systems
Thinking

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Systems Models

A “MoSM”
Construct

Key
Points



Applying “Engineering Wisdom” to Engineer Systems

Simulation
Data

Engineered System

Fielded
Systems

“Reference”
Systems Models

Reference Dynamic Properties
& Behaviour Models

Reference Physical
Architecture

Reference Conceptual
Architecture

Reference “SE Wisdom” Models

Operational
Systems

Simulated
Systems

Representative
Architectures

“Representative”
Systems Models

Representative Dynamic
Properties & Behaviour Models

Simulated
Systems

Represented System

Operational
Data

Building “Engineering Wisdom” through Experiential Learning



Models in SE

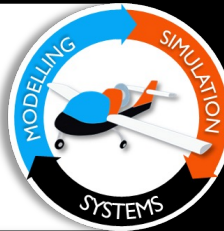
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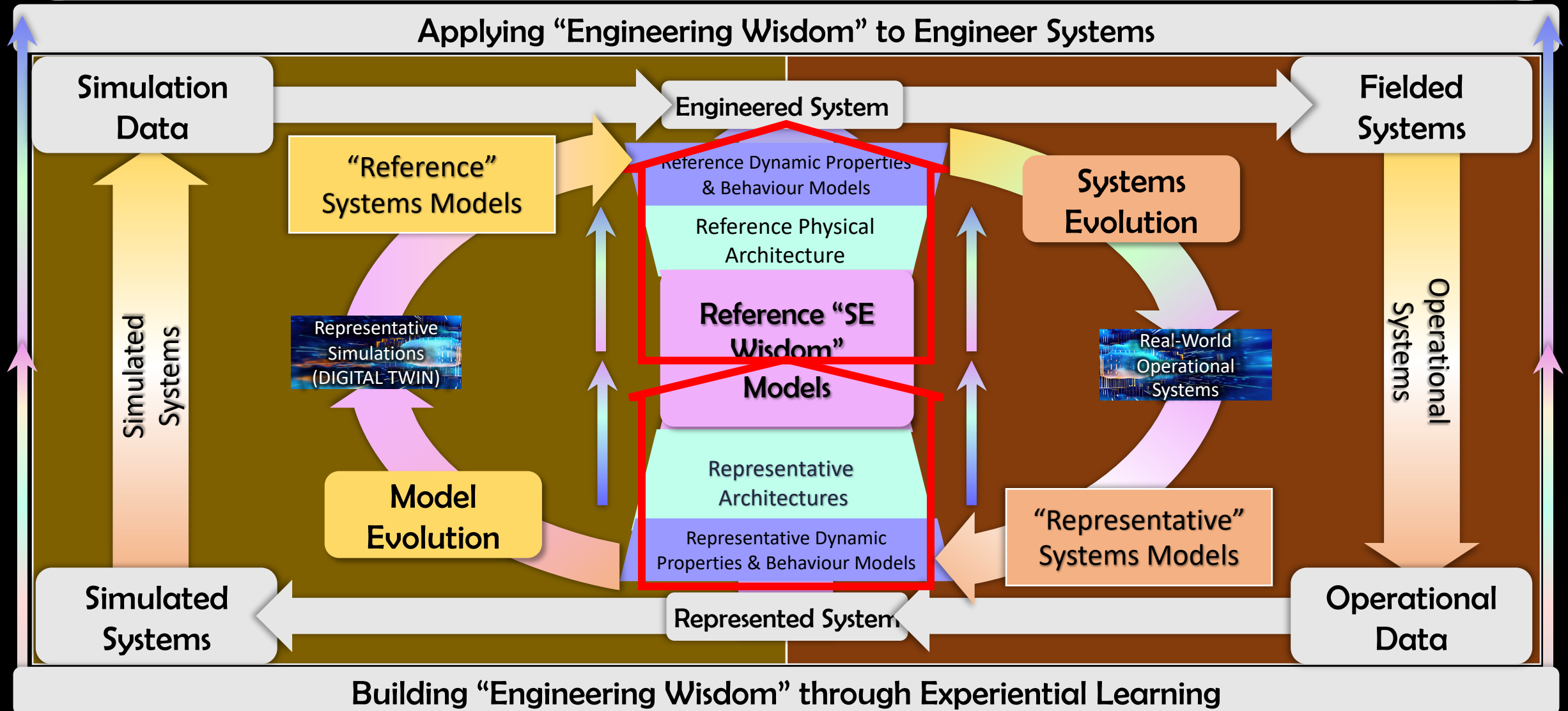
Categorising
Systems Models

A “MoSM”
Construct

Key
Points



Applying “Engineering Wisdom” to Engineer Systems





Models in SE

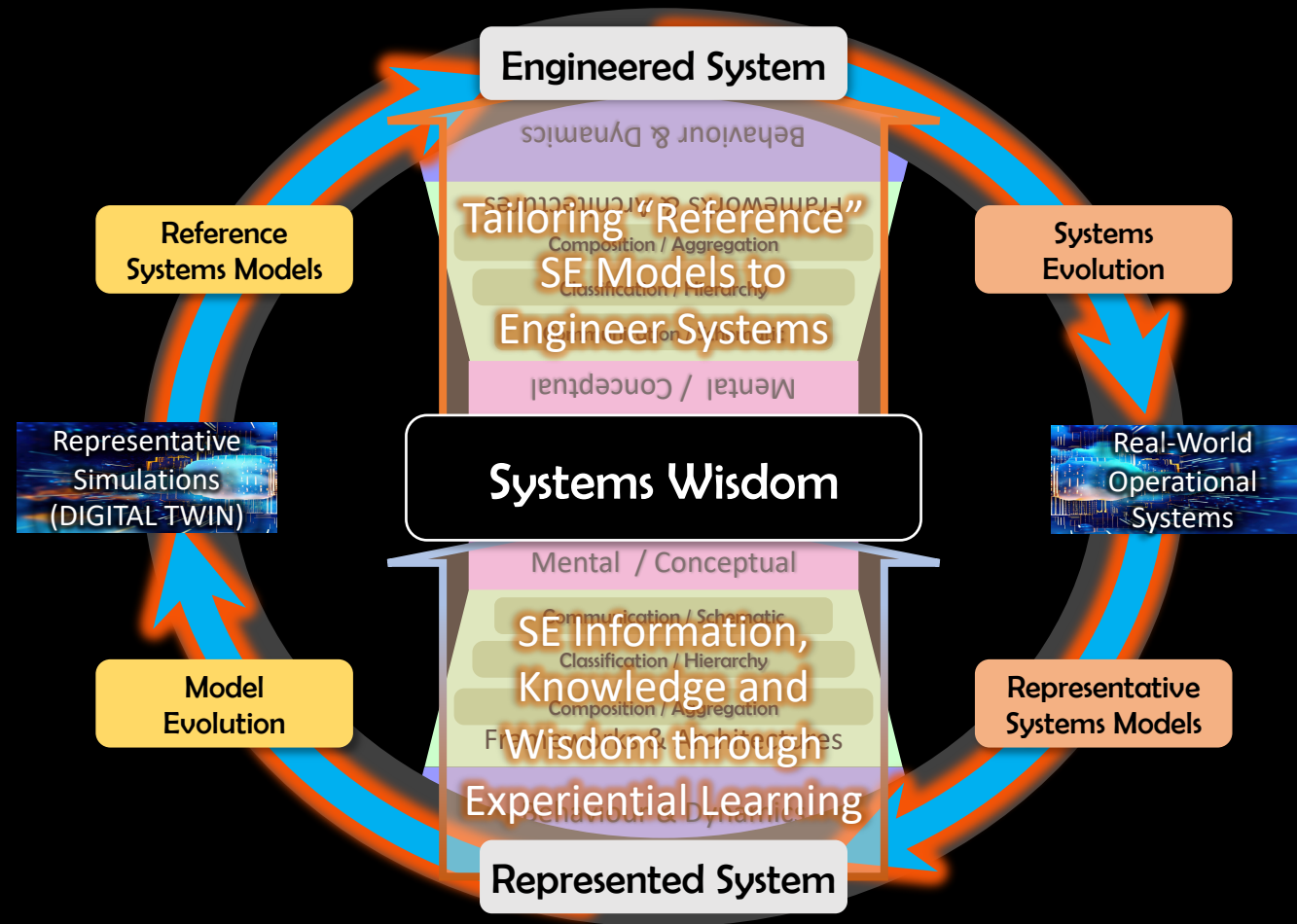
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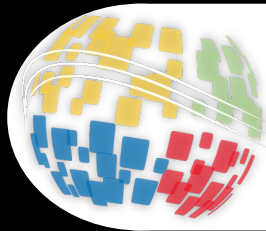
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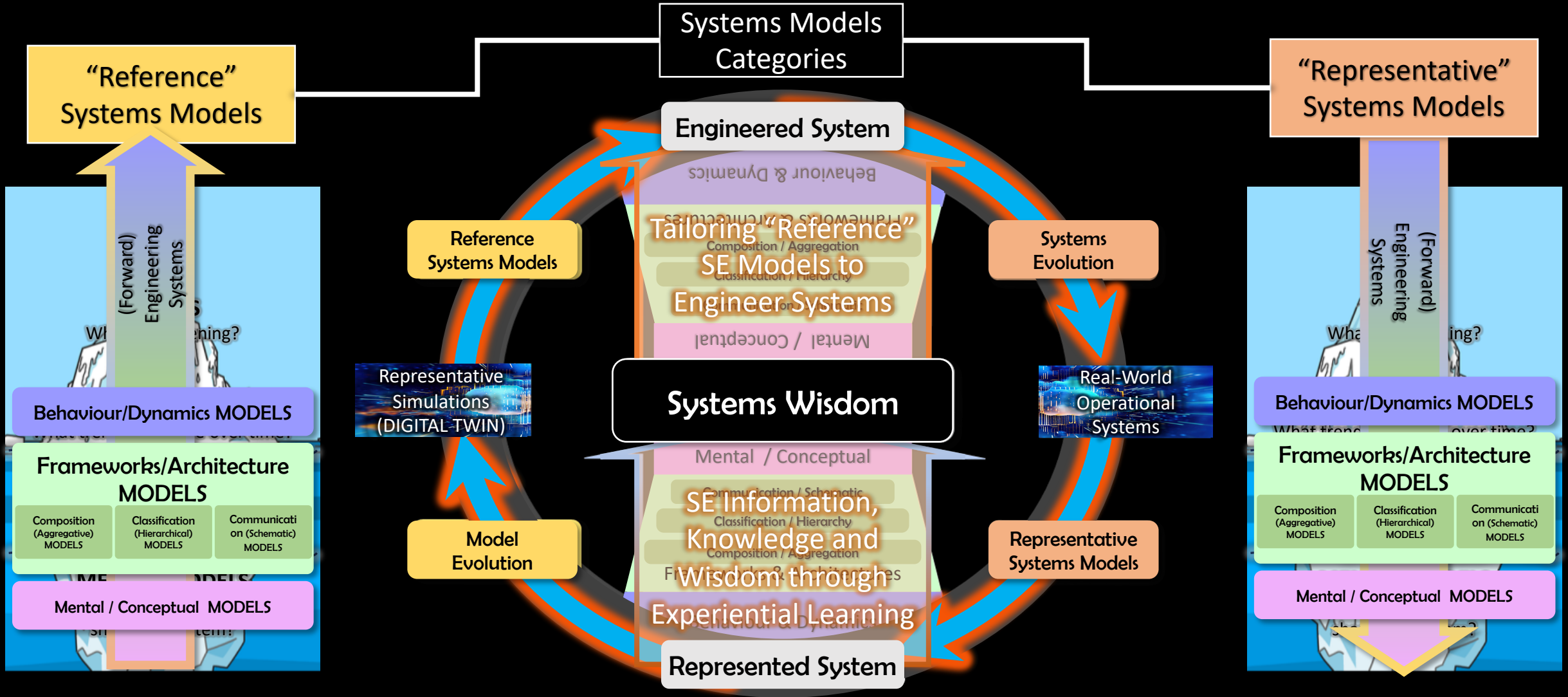
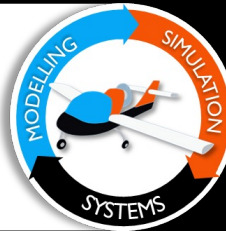
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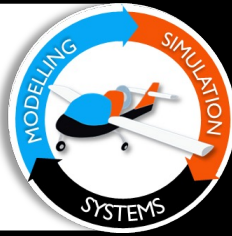
Key
Points





JULY 2 - 6, 2024

Motivation...



“Remember, always, that everything you know, and everything everyone knows, is only a model. Get your model out there where it can be viewed. Invite others to challenge your assumptions and add their own.”

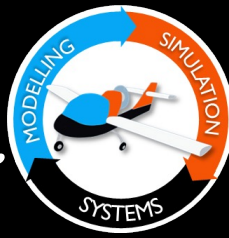
Donella Meadows : Thinking in Systems



Is there “One model to rule them all, one model to find them, one model to frame them all, and through emergence bind them.”?

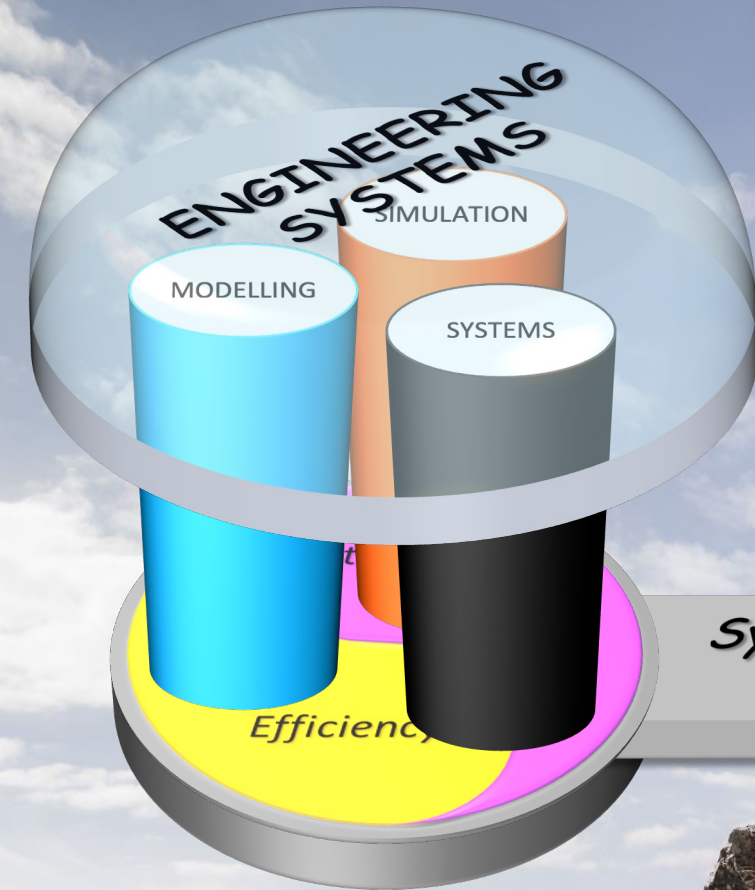
Disclaimer – the concepts expressed in this presentation are personal opinions and insights that continue to evolve based on theoretical and experiential learning and should not be taken as suggesting the truth nor should any opinions expressed be associated with any organisation that I have been or am affiliated with.

Systemic and Systematic – Doing the Right Job Right!



Motivation....

Elevate the application and understanding of the *Engineering of Systems* and the relative-standing of *Systems Engineers*



Enabled by Systems Thinking (GAS)

*Systems Engineers enable the **efficient** and **effective** realization, sustainment and retirement of complex capabilities!*

Complimented by Modelling & Simulation

The **foundational responsibility of Systems Engineers** is to **maximise the right emergence** while **minimising the wrong emergence** and associated unintended outcomes **in the engineering of systems** through **Systemic Thinking**, complimented by **Modelling and Simulation**