



**34<sup>th</sup>** Annual **INCOSE**  
international symposium

hybrid event

Dublin, Ireland  
July 2 - 6, 2024



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# Excuse me Sir/Madam, which Model?

2-6 July 2024

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# The main messages

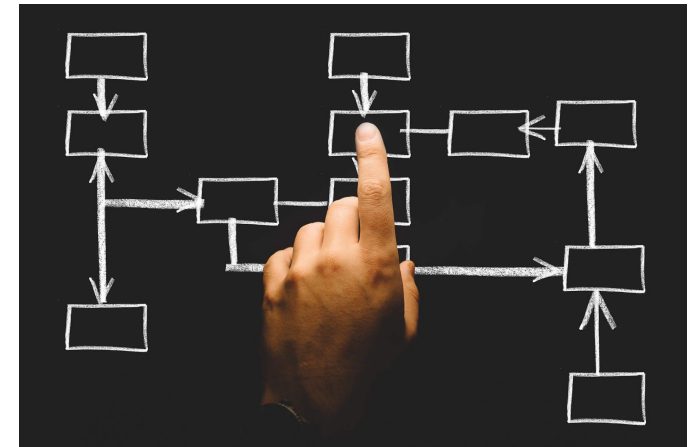
1

Why **one single model** is not **enough** to capture every aspect of a system throughout its development



2

The **need for a unified nomenclature**, covering all phases and usages of models





# Boeing & Saab

## Some of our products



Boeing 787



Gripen E



T-7A

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**SAAB**

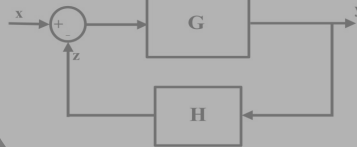


# Background MBSE Domains – Gripen example

## Model Integration and System Simulation

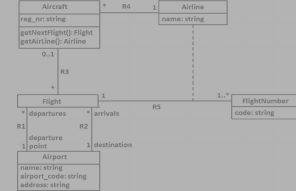
**Simulink**

**Control**



**xtUML**

**Information**



**VAPS/RAPS**

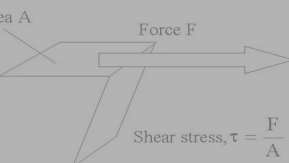
**Man-Machine Interaction**



## Usage Needs Architecture

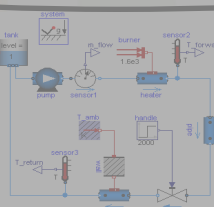
**DOORS  
SysML**

**Catia & Co**



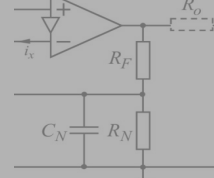
**Structure**

**Modelica**



**Physical systems**

**Simulink**



**Electronics  
Optronics**

**Many different languages and domains**

- Clearly defined purpose for each model

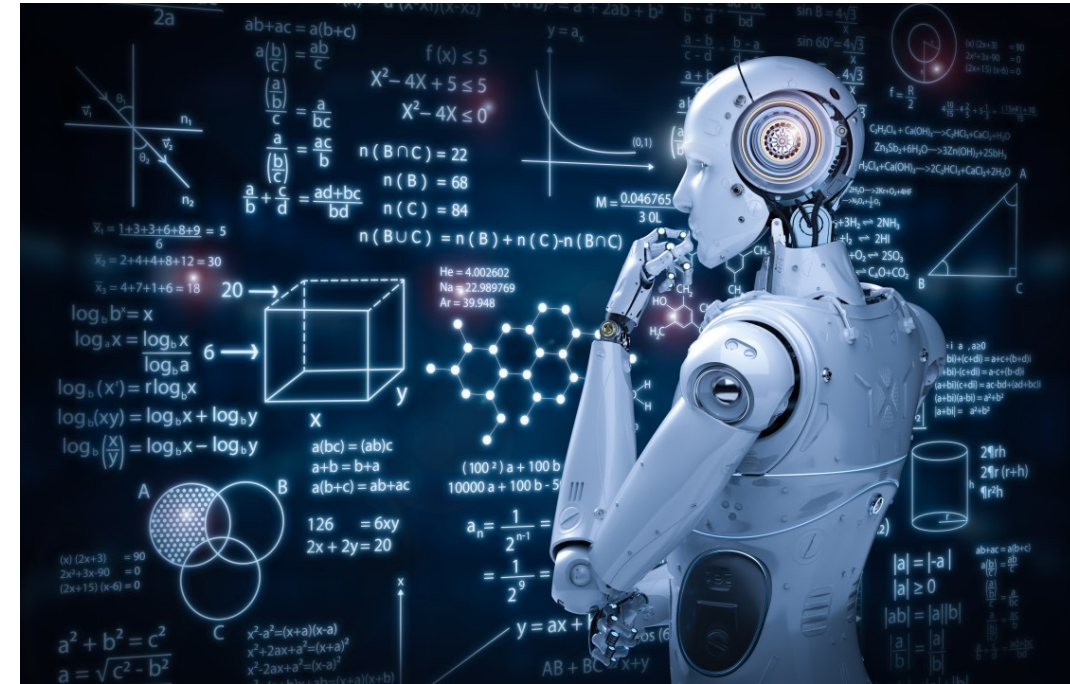
**Multiple interrelated models**

- Need for configuration mechanisms throughout all lifecycle phases



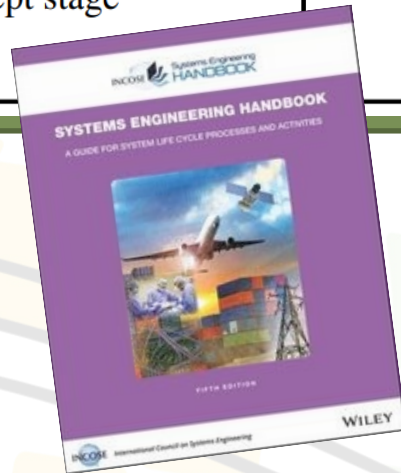
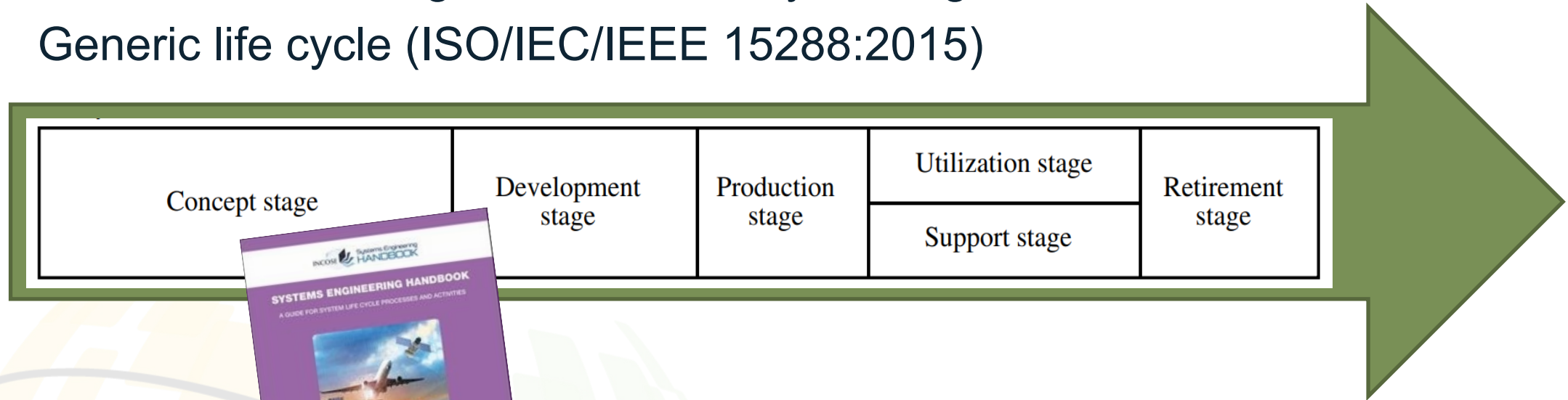
# Models – drivers for multiplicity

- **Model purpose**
  - Aggregate purposes increase model complexity and maintenance costs
- **Model tense**
  - Information capturing the desired future state fits poorly with information capturing the present
- **Model fidelity**
  - Select the right model for the right task
- **Modeling domain**
  - Select the right language for the right purpose
  - Need the ability to integrate 3rd party models



# Modelling and simulation today at Saab

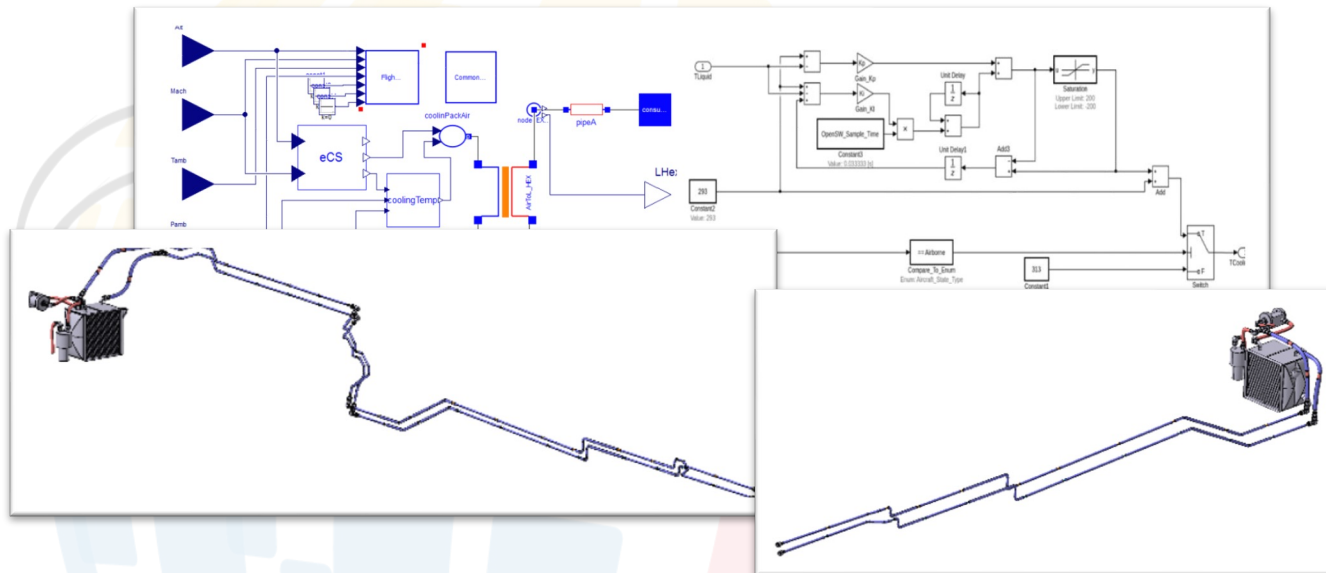
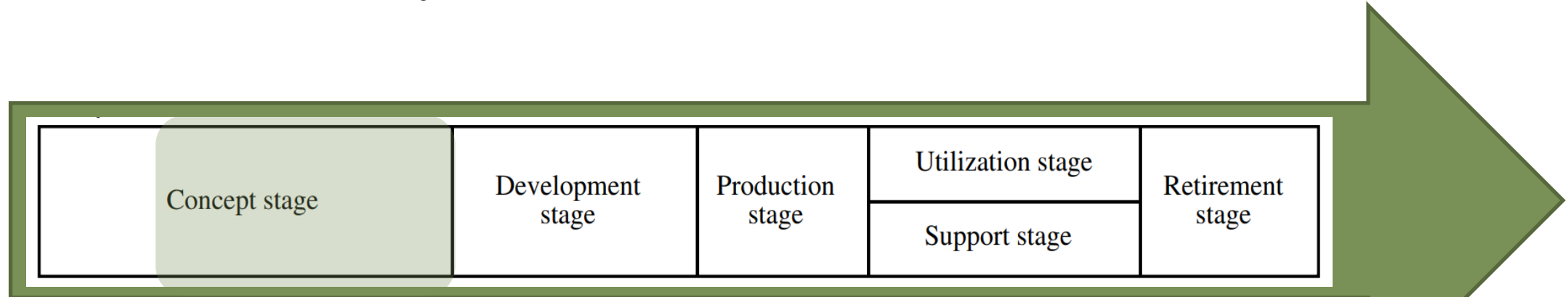
- Used to various degrees in a all lifecycle stages
- Generic life cycle (ISO/IEC/IEEE 15288:2015)



INCOSE. Systems Engineering Handbook:  
A Guide for System Life Cycle Processes and Activities.  
Fifth Edition, Wiley

# Modelling and simulation today at Saab

- Evaluation of subsystem architectures



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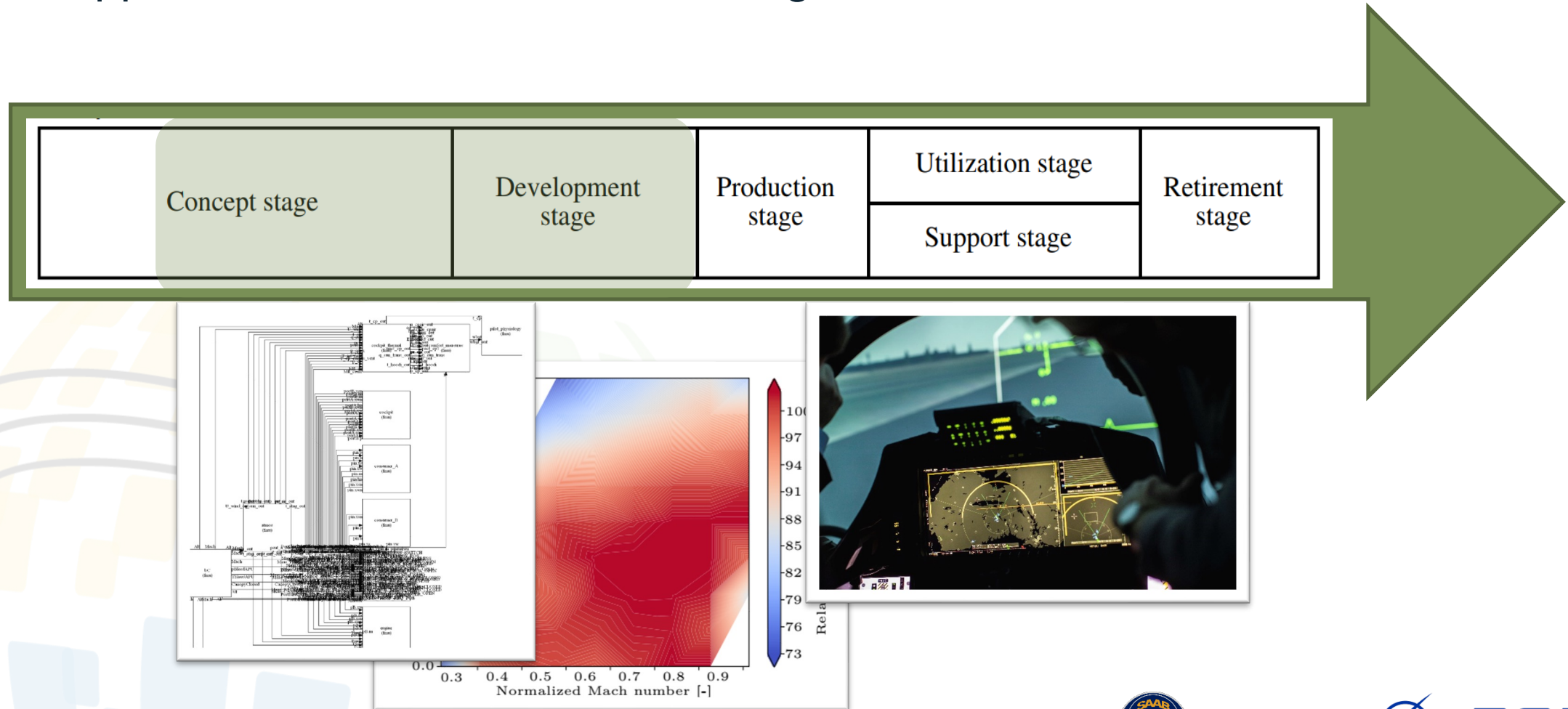


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# Modelling and simulation today at Saab

- Support hardware and software design



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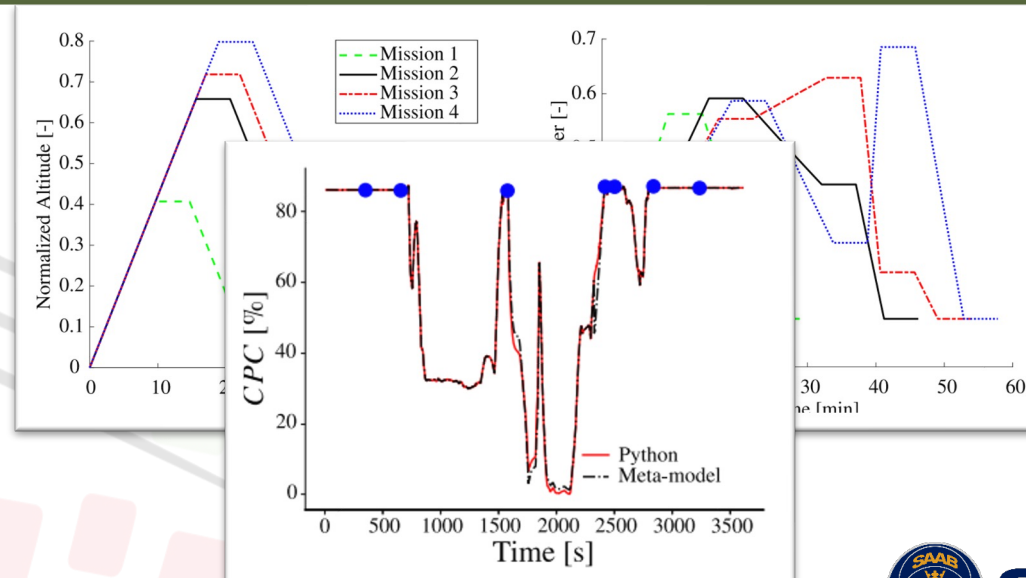
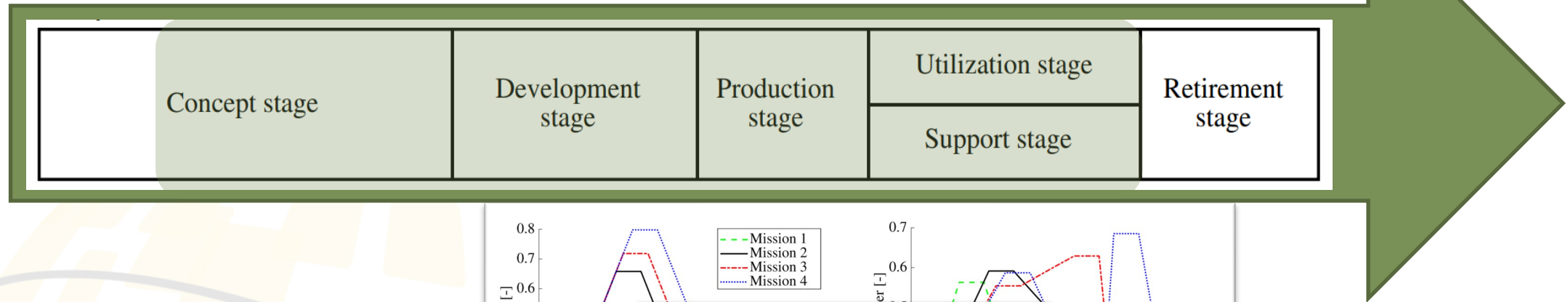
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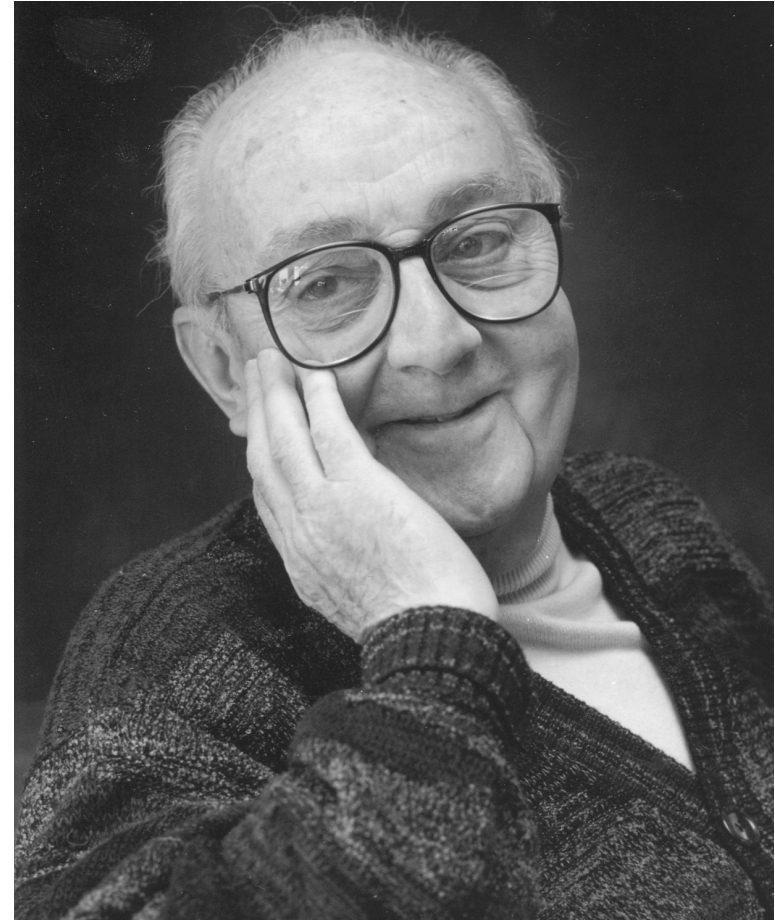


# Modelling and simulation today at Saab

- Software & hardware verification
- Decision and maintenance support



**All models are  
approximations.  
Essentially, all models  
are wrong but some  
are useful.**



*George Box*



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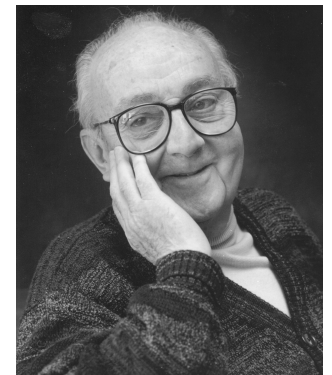


# Some words on Credibility



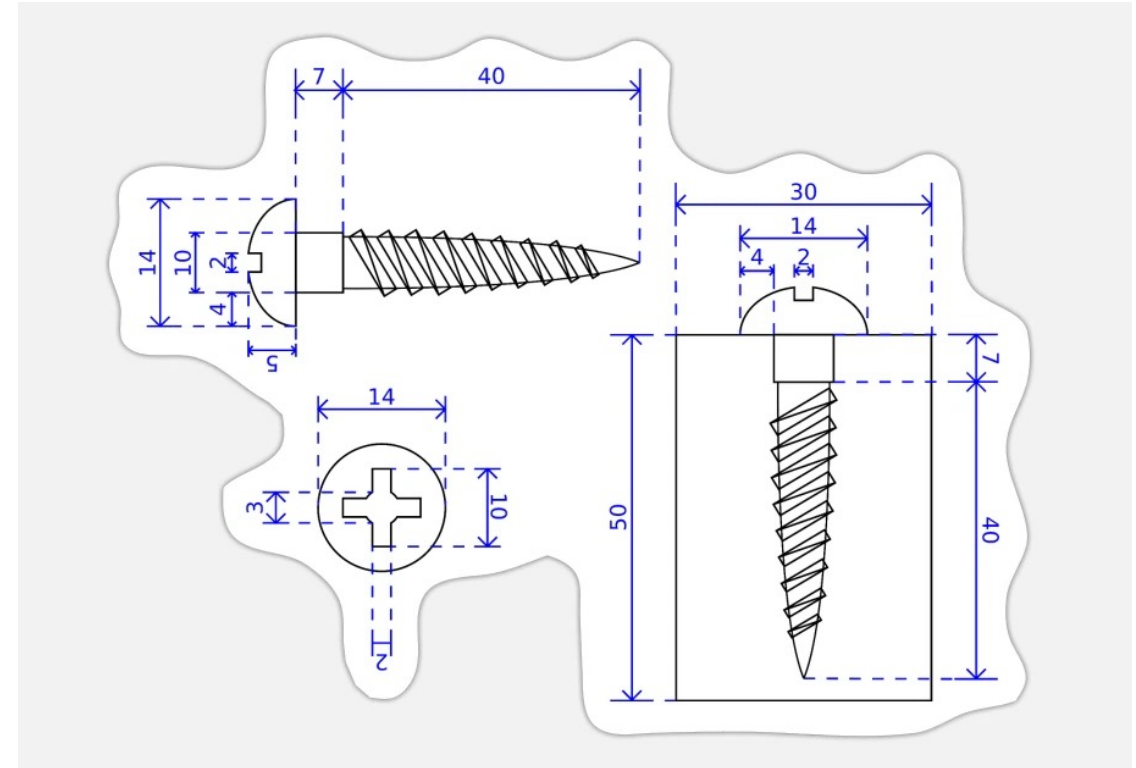
- All models are developed to fulfil some purpose – often not captured explicitly
- **Credibility:** The extent to which the model meets its purpose
- Models, whose credibility is unknown is of questionable value

**Credible  
models are  
useful!**

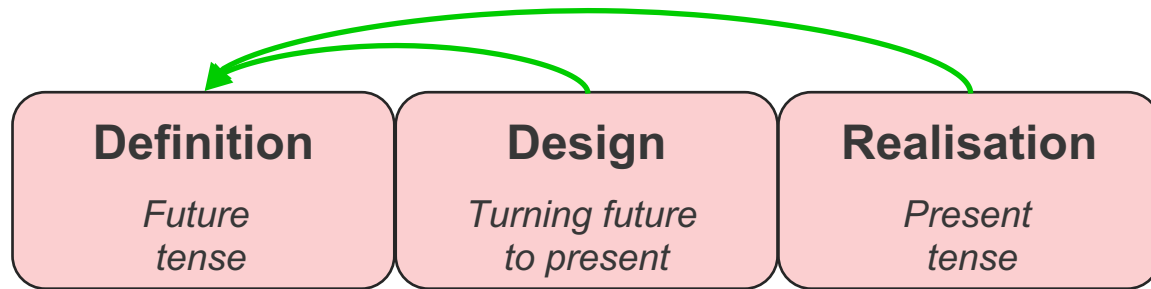




# Models capturing different views on a system



# Proposed model framework



## Definition model

- Captures the **intended architecture**
- Relatively undetailed
- Used for communication and long-term memory, e.g. change management/development planning
- For example, SysML as a common language

## Design model

- Captures a system element from a **particular perspective**
  - Design or analysis focus
  - Interfaces and key properties
- **Multiple** Design models may be required to adequately represent the intent in a Definition model
- Multiple languages, e.g. Simulink, Modelica, CFD

## Realisation model (physical/virtual)

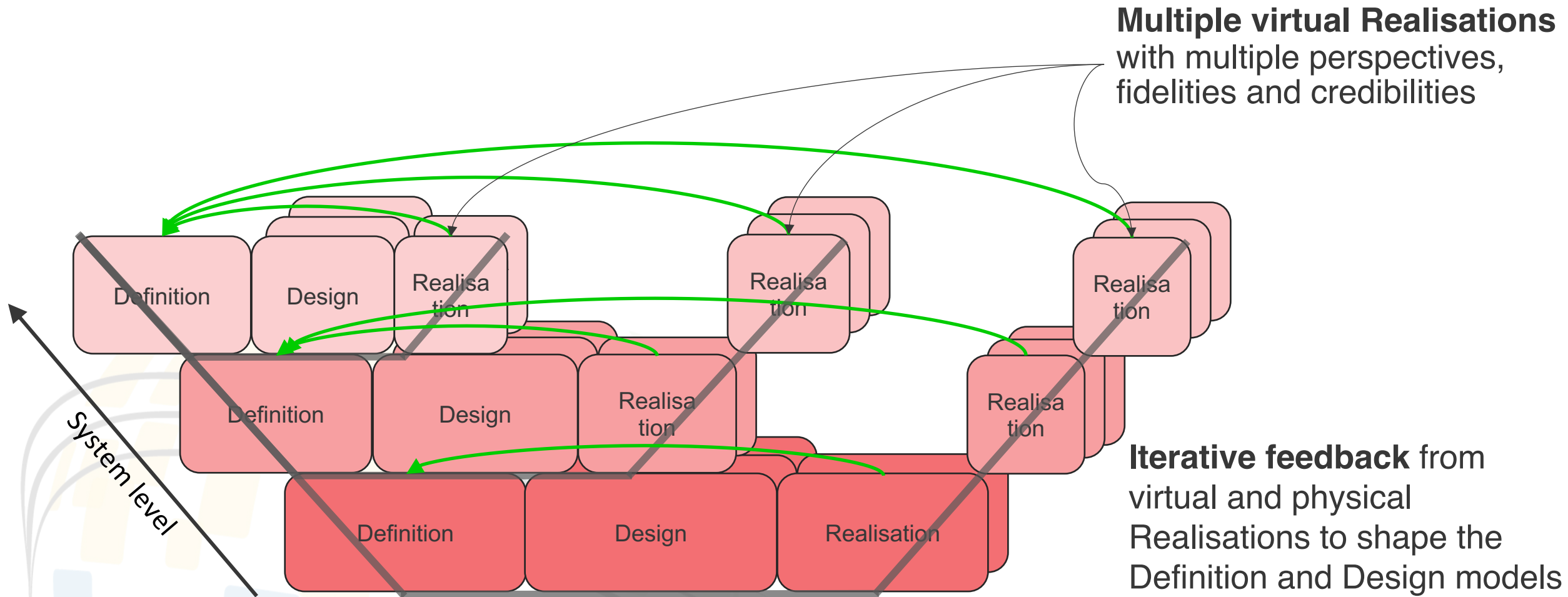
- **Multiple virtual** Realisations with different **fidelities** and **perspectives** may be created
- **Interface models** are required for both an executable realisation and a realisation of the physical system



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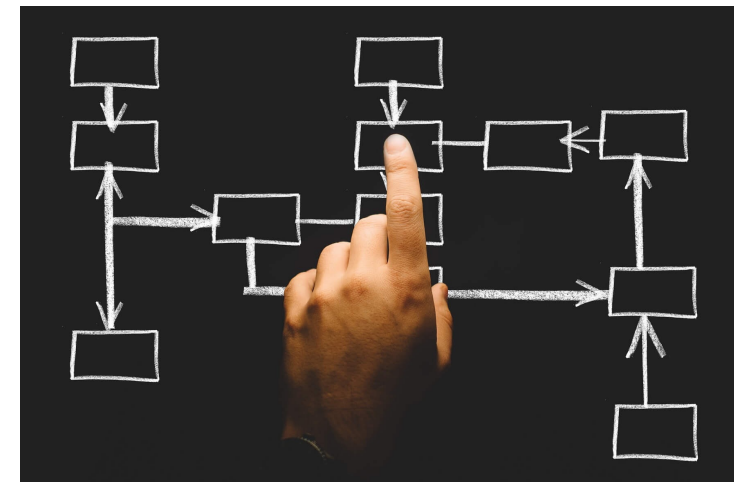
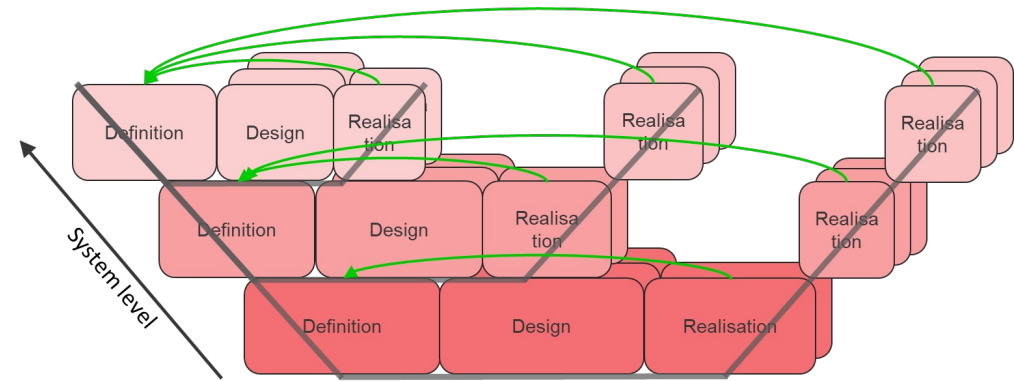
# Feedback using virtual Realisations





# Problem statement

- We have a conceptual model
- Need to define
  - Clear definitions for different model types used in development
  - Explicit expectations on each model type
- There is a need for a unified terminology!
  - Not just within Saab



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# A Saab view on model types terminology

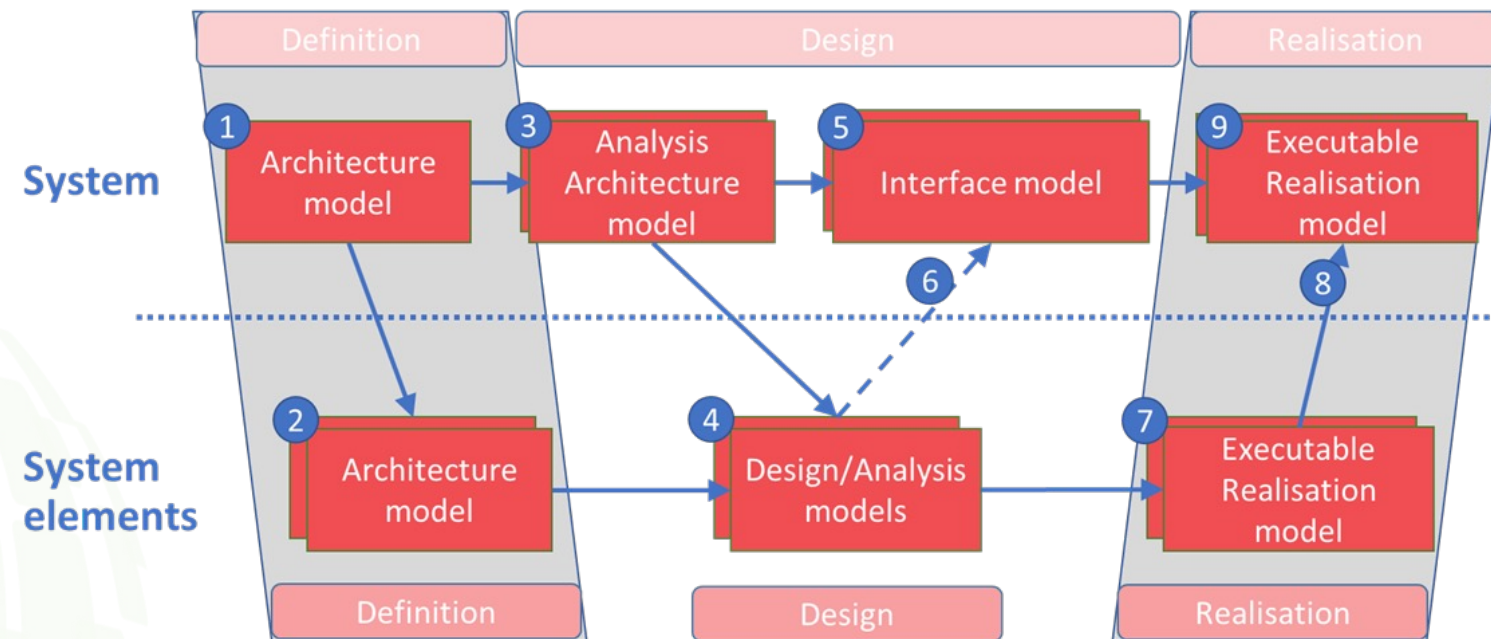
# Tenses and model types

## Architecture model

- Identifying system behaviour, system elements and interfaces

## Analysis Architecture model

- Adapting the architecture for a particular analysis purpose
- May result in the addition or deletion of items compared to the architecture model





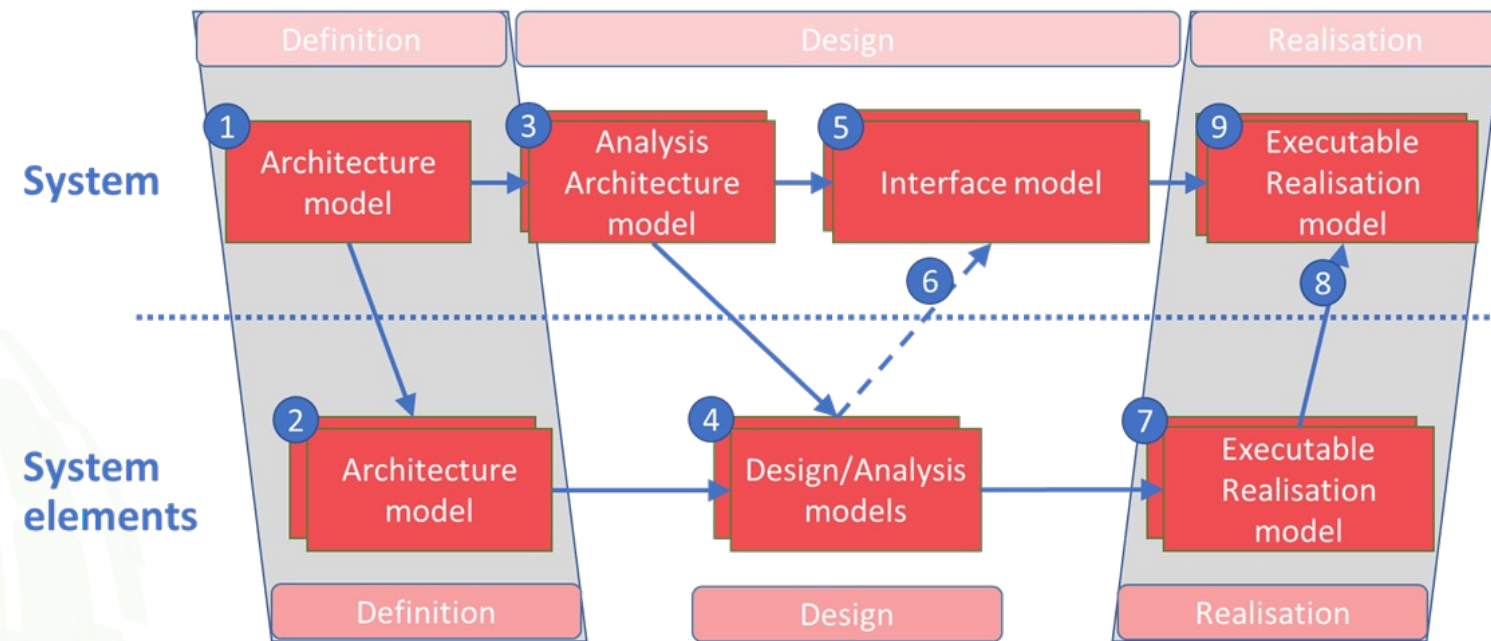
# Tenses and model types

## Design/Analysis model

- Captures the emergent system design or system analyses

## Interface model

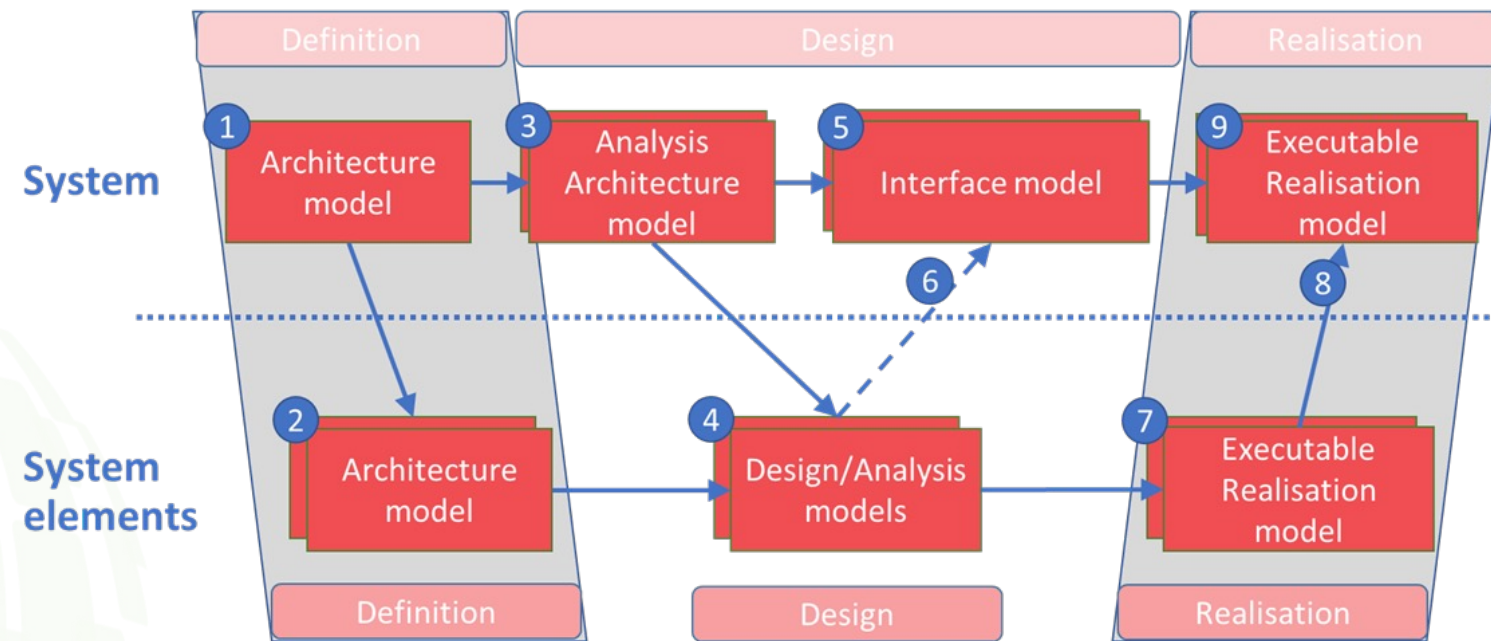
- Derived from the Architecture model and refined with design content
- Purpose to provide the template for virtual and/or physical integration



# Tenses and model types

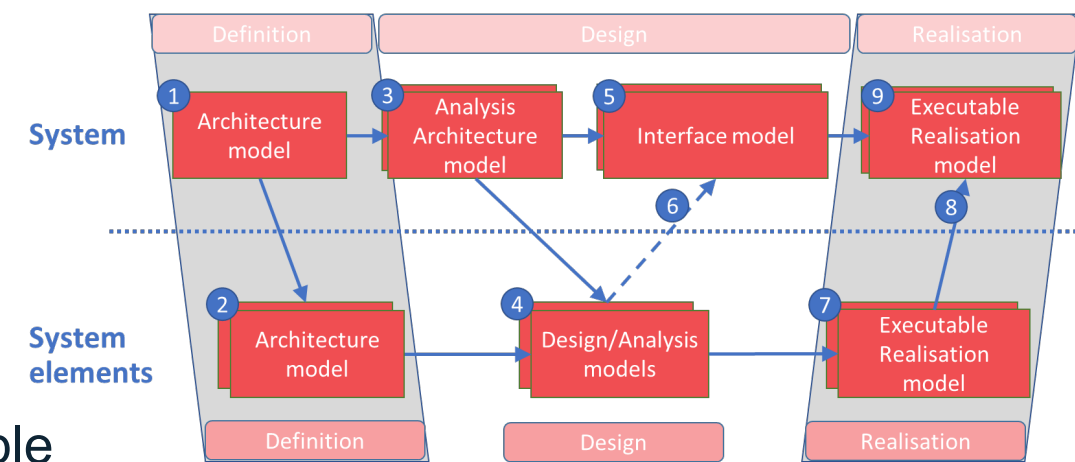
## Executable Realisation model

- The virtual realisation of a system used for gaining insights and knowledge



# Why separate models?

- **Architecture model:** Overall definition of the system – suitable for communication, not executable
- **Analysis Architecture model:** Meeting the needs for a particular analysis – based on the architecture but should not be included in it
- **Design/Analysis model:** Allowing the most appropriate modelling language for detailed design of a heterogeneous system
- **Interface model:** Detailed interface definition – in a language agnostic format for integration and creation of Executable Realisation models.



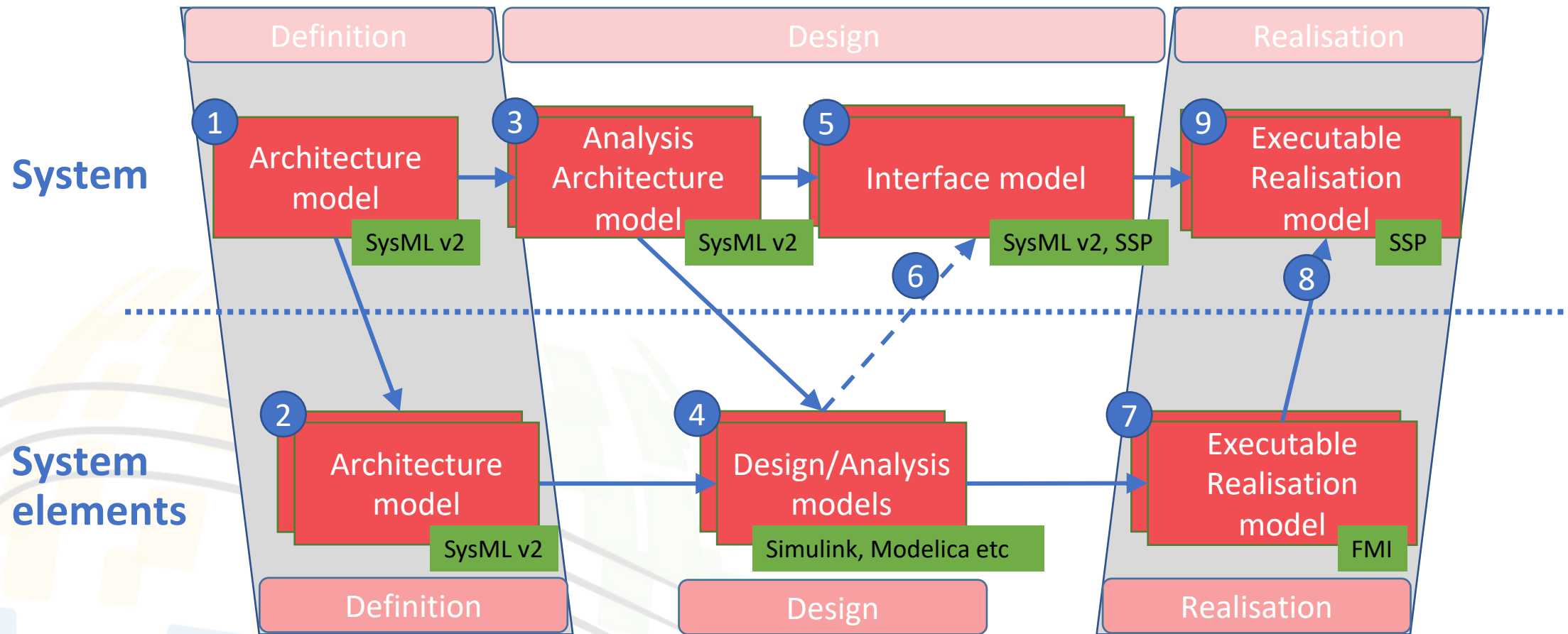
**Analysis Architecture models** can not be merged with the **Architecture model** as it would skew the Architecture model

**Design/Analysis models** are there to take advantage of the power of domain specific languages

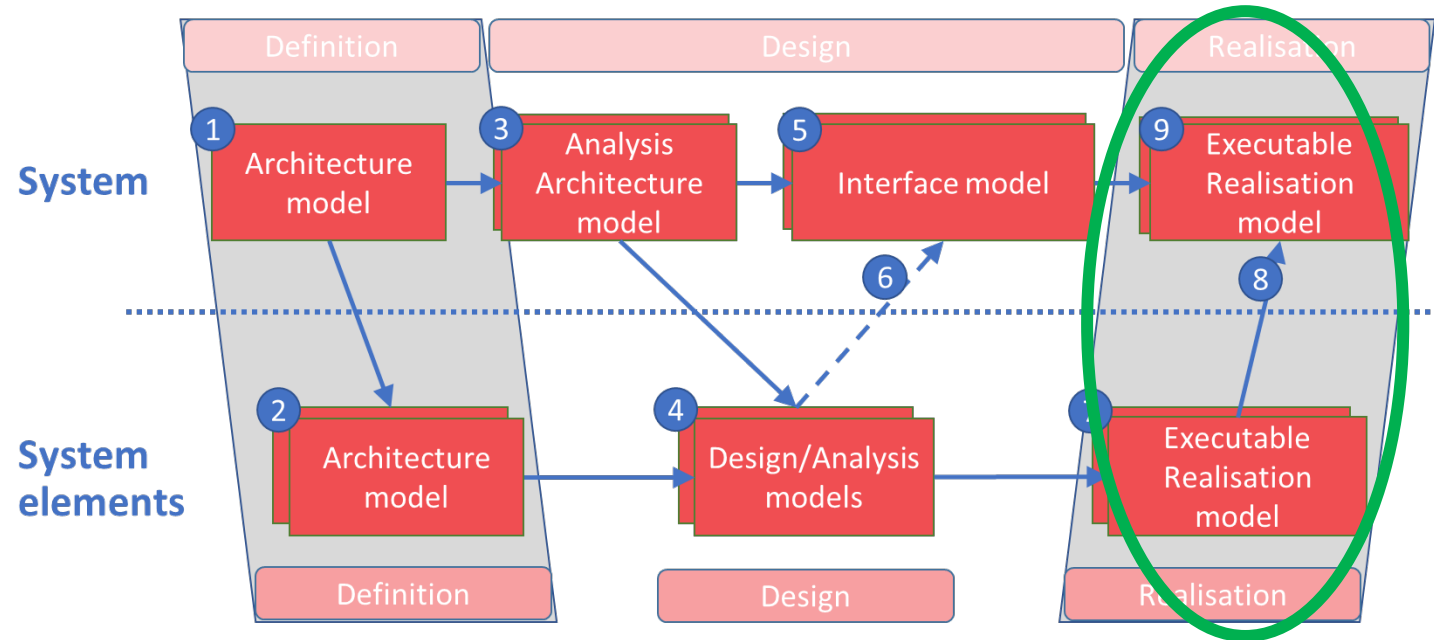
**Interface models** are distinct to allow interface refinement without having to change the **Architecture or Analysis Architecture models**



# Tenses and model types



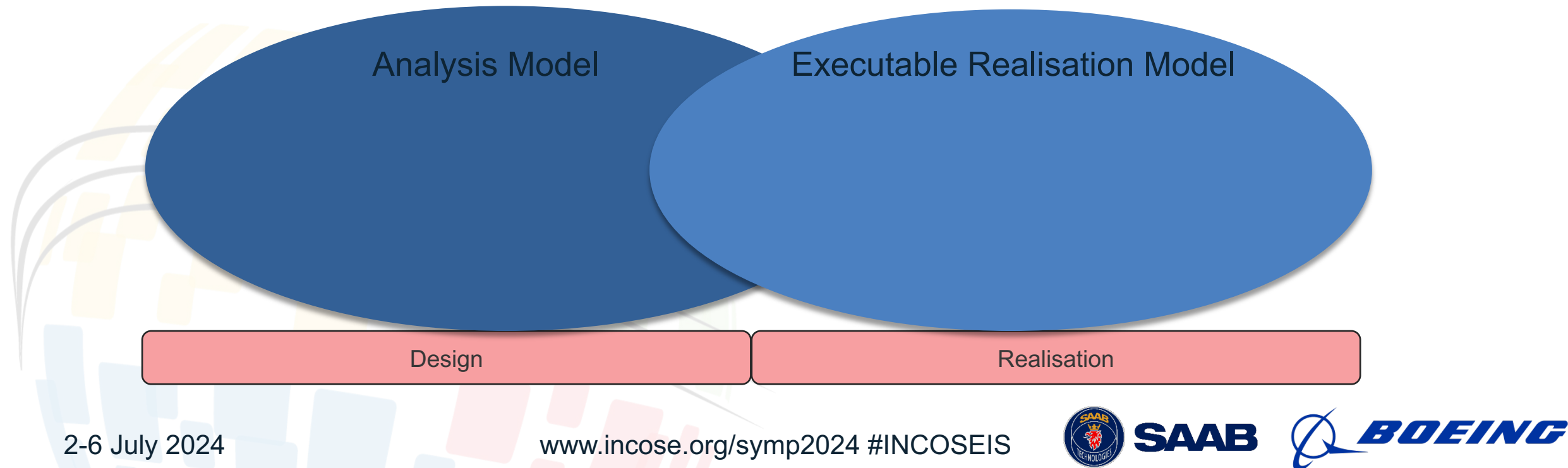
# Nomenclature for executable models



# Executable Realisation Model

A **digital artifact** that an experiment can be applied to in order to answer **questions about a corresponding physical logical artifact** (realised or not).

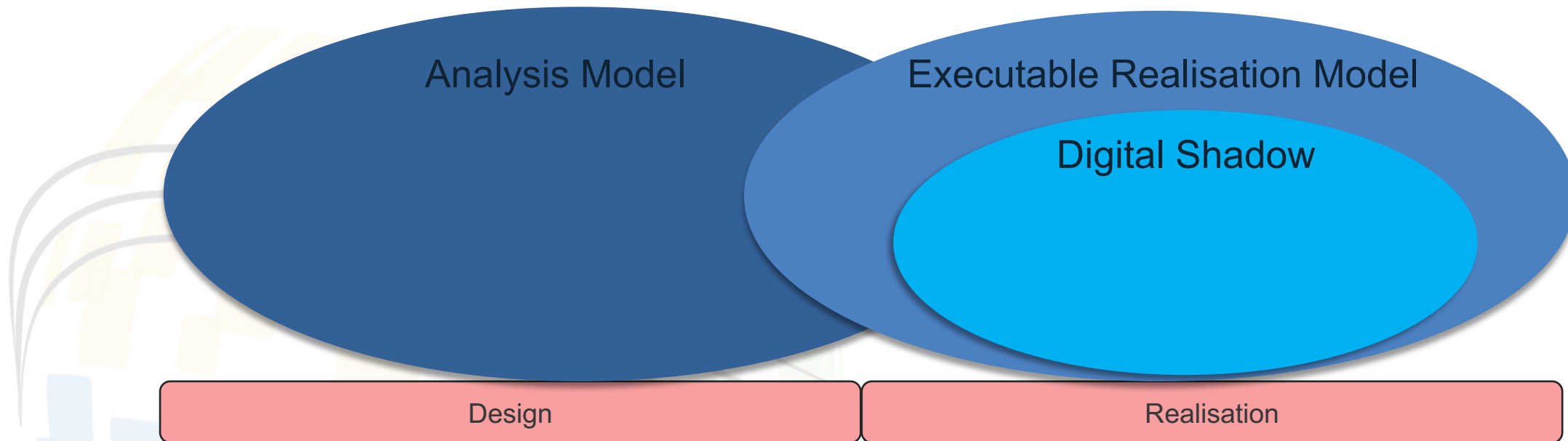
- *Example:* **A control system simulation model**, used in a system simulator during development of a **specific product configuration**.



# Digital Shadow

An **Executable Realisation Model** where relevant **information from the physical space is incorporated automatically**. *Passive* in the sense that it does not automatically influence the actual system it represents.

- *Example:* A model processing aircraft maintenance information, received automatically from the aircraft during or after flight.



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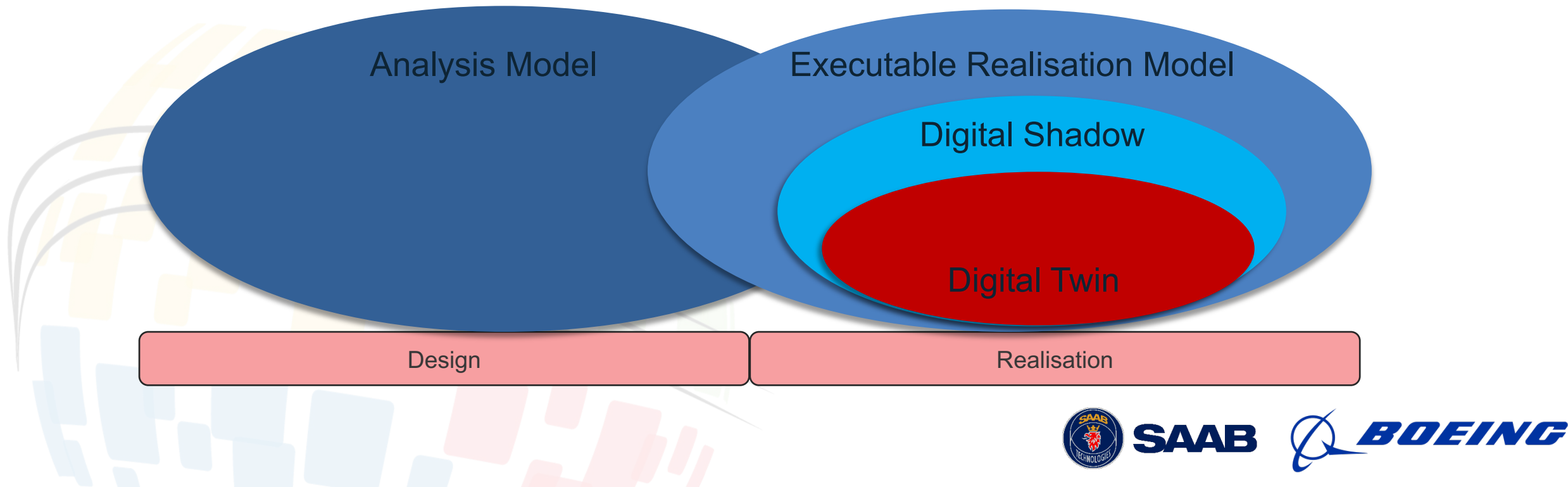




# Digital Twin

**Executable Realisation Model** where **any relevant bi-directional flow of information** between the virtual and physical spaces is **exchanged automatically**. The Digital Twin is **Active**.

- *Example:* A model used during equipment test, where software parameters in the equipment are changed automatically based on the information analysed.

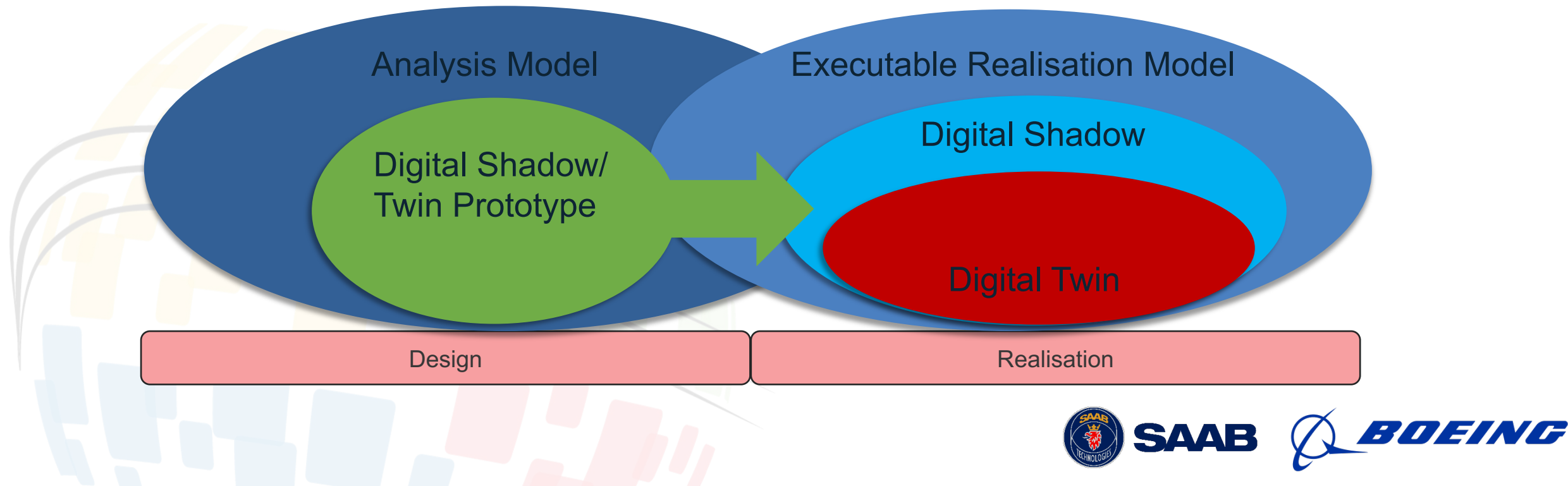


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# Digital Shadow/Twin Prototype

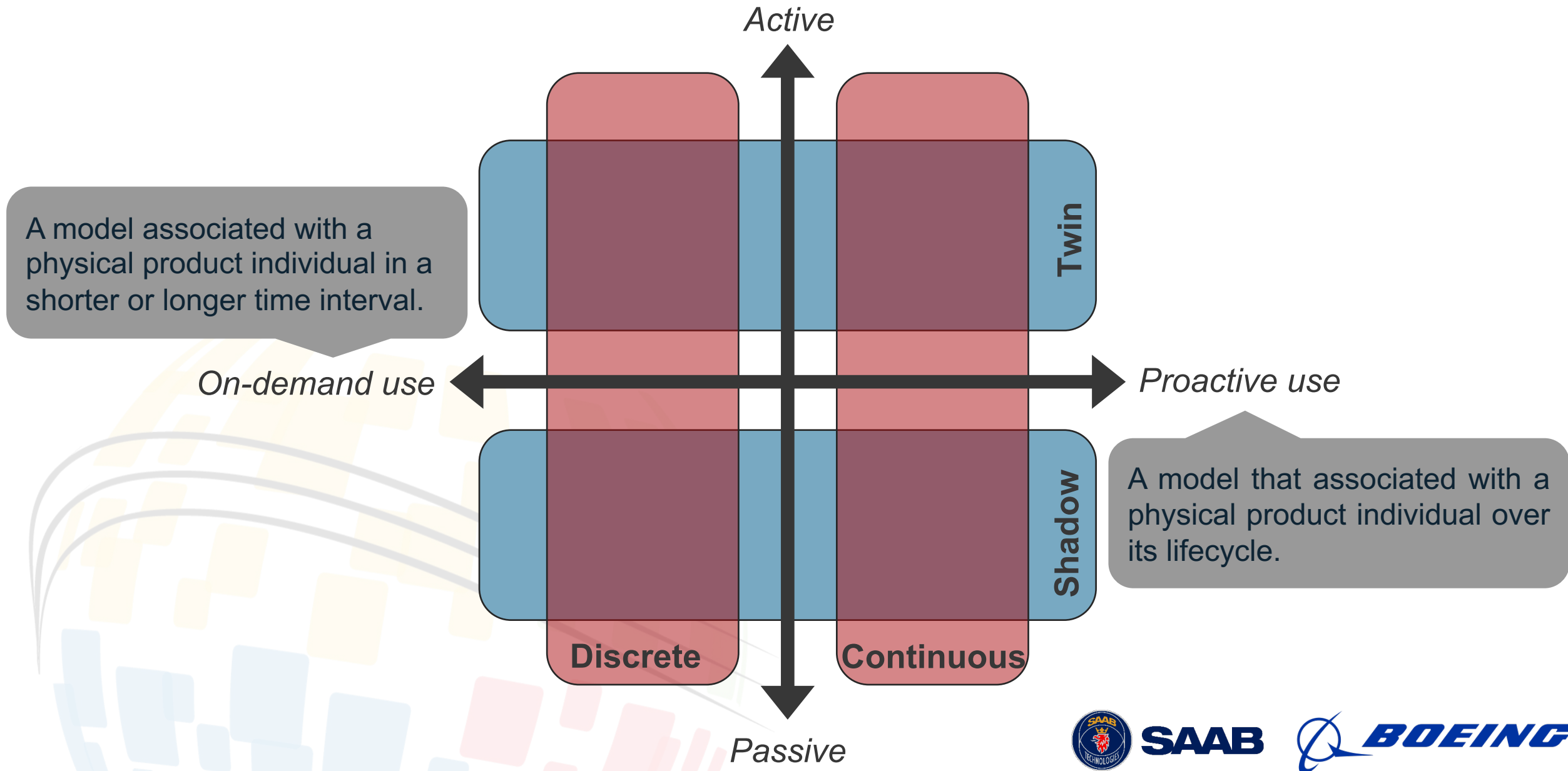
**Analysis Model or Executable Realisation Model** that is **identified as a candidate** to evolve to a Digital Shadow or Twin. Contains the structure and information necessary to create Digital Shadows or Twins if decided to do so.



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# Two more dimensions



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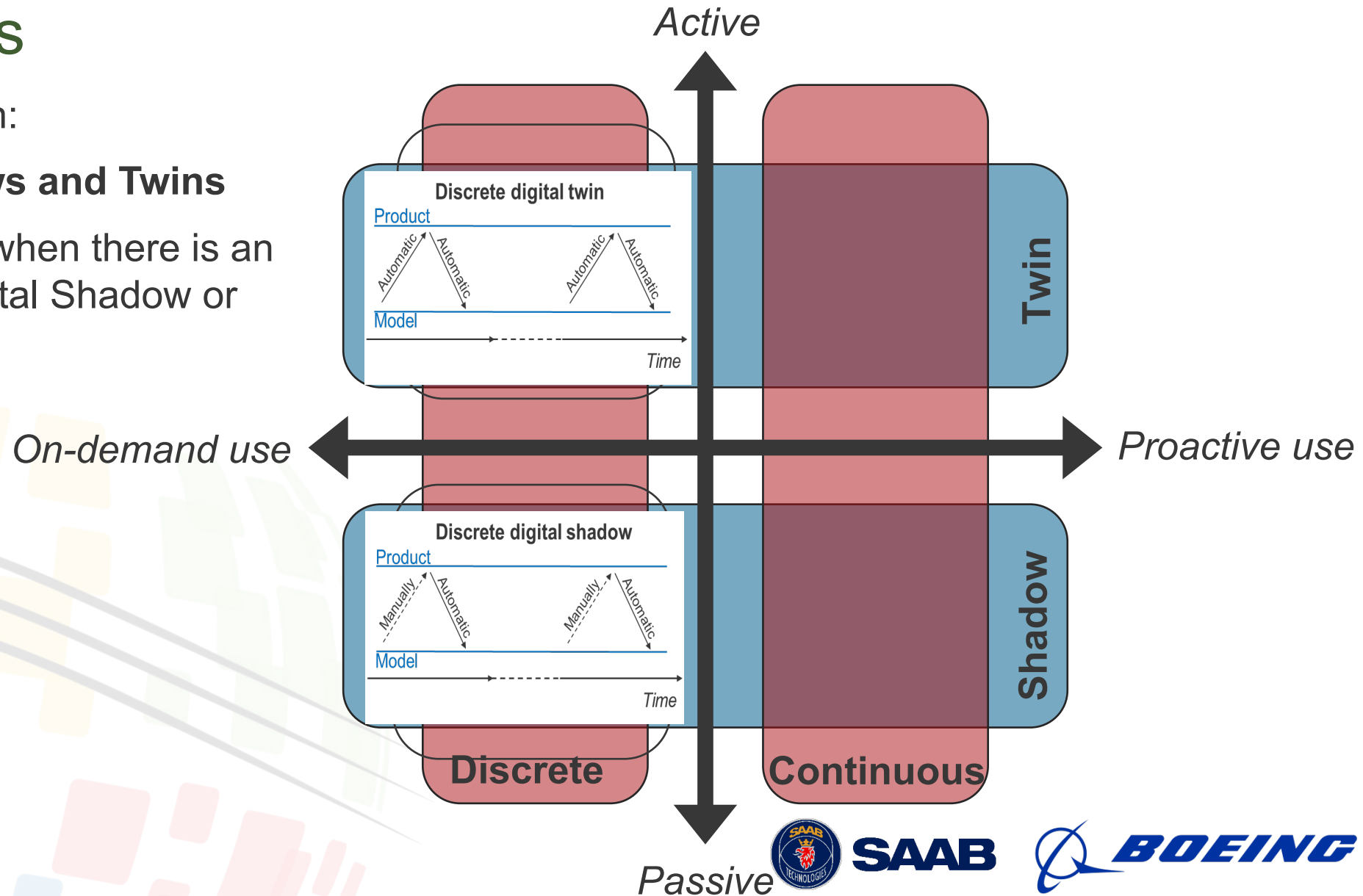
# Digital Shadows and Twins

## Use categories

On-demand use results in:

### Discrete Digital Shadows and Twins

- Maintained and used when there is an explicit need for a Digital Shadow or Twin





# Digital Shadows and Twins

## Use categories

On-demand use results in:

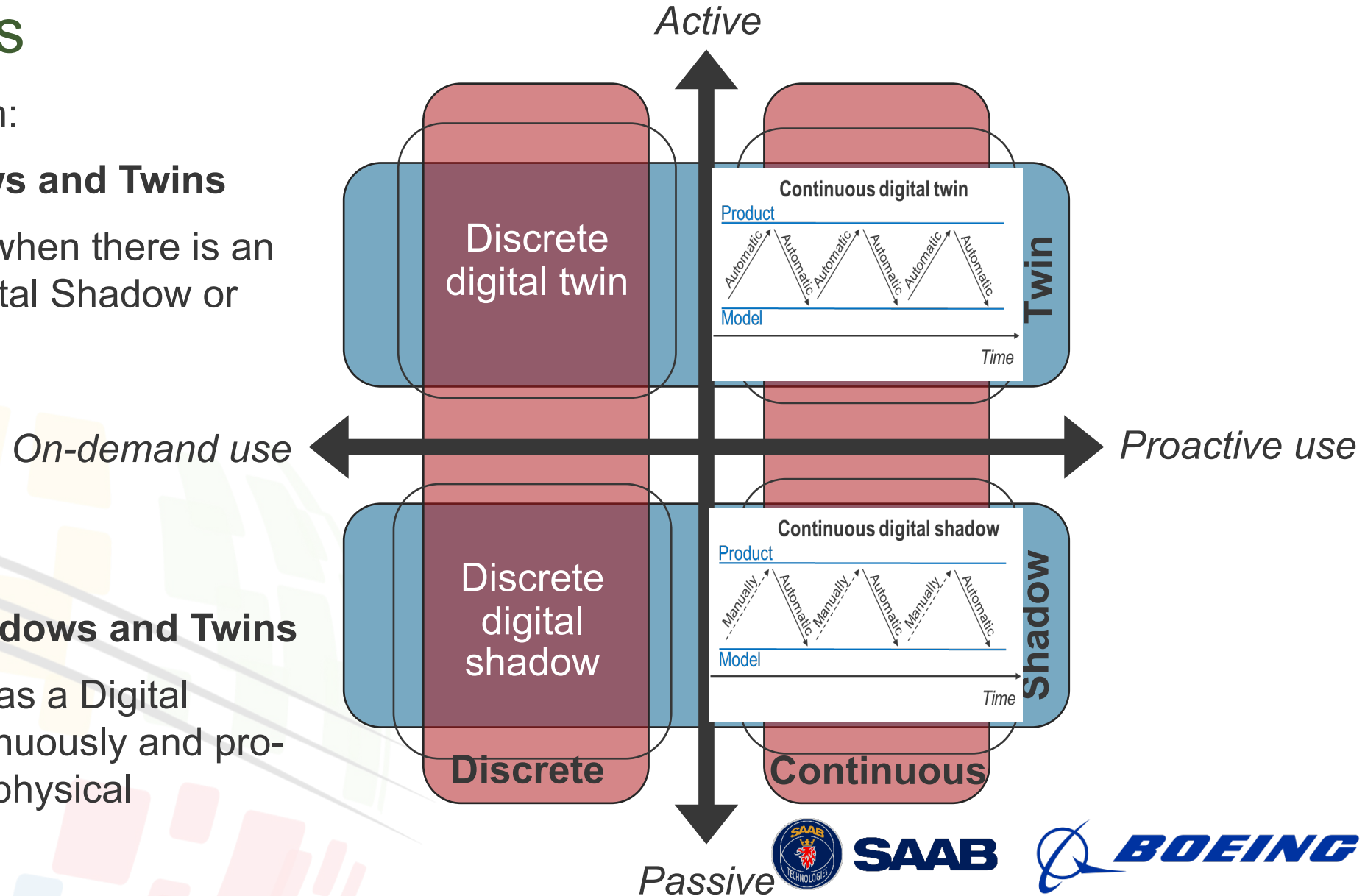
### Discrete Digital Shadows and Twins

- Maintained and used when there is an explicit need for a Digital Shadow or Twin

Proactive use results in:

### Continuous Digital Shadows and Twins

- Maintained and used as a Digital Shadow or Twin continuously and proactively alongside its physical counterpart.



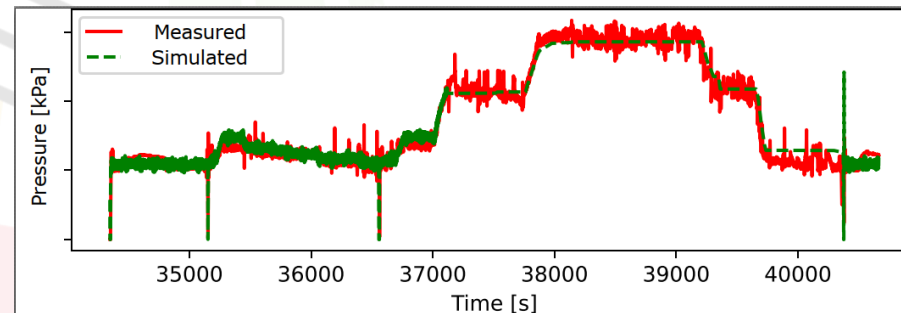
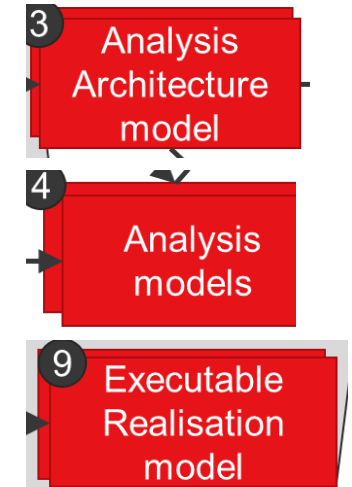
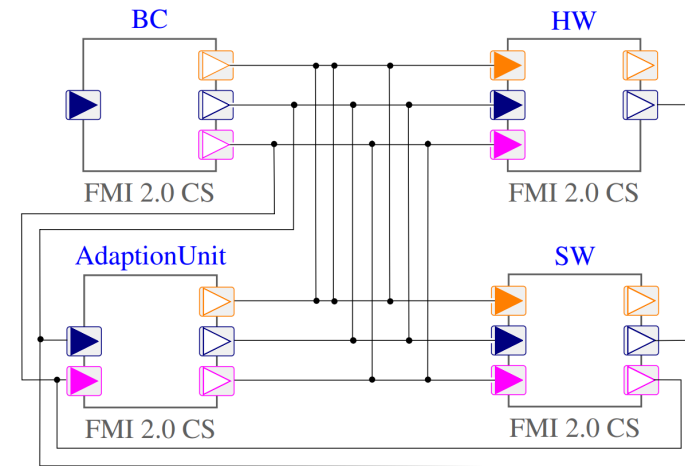
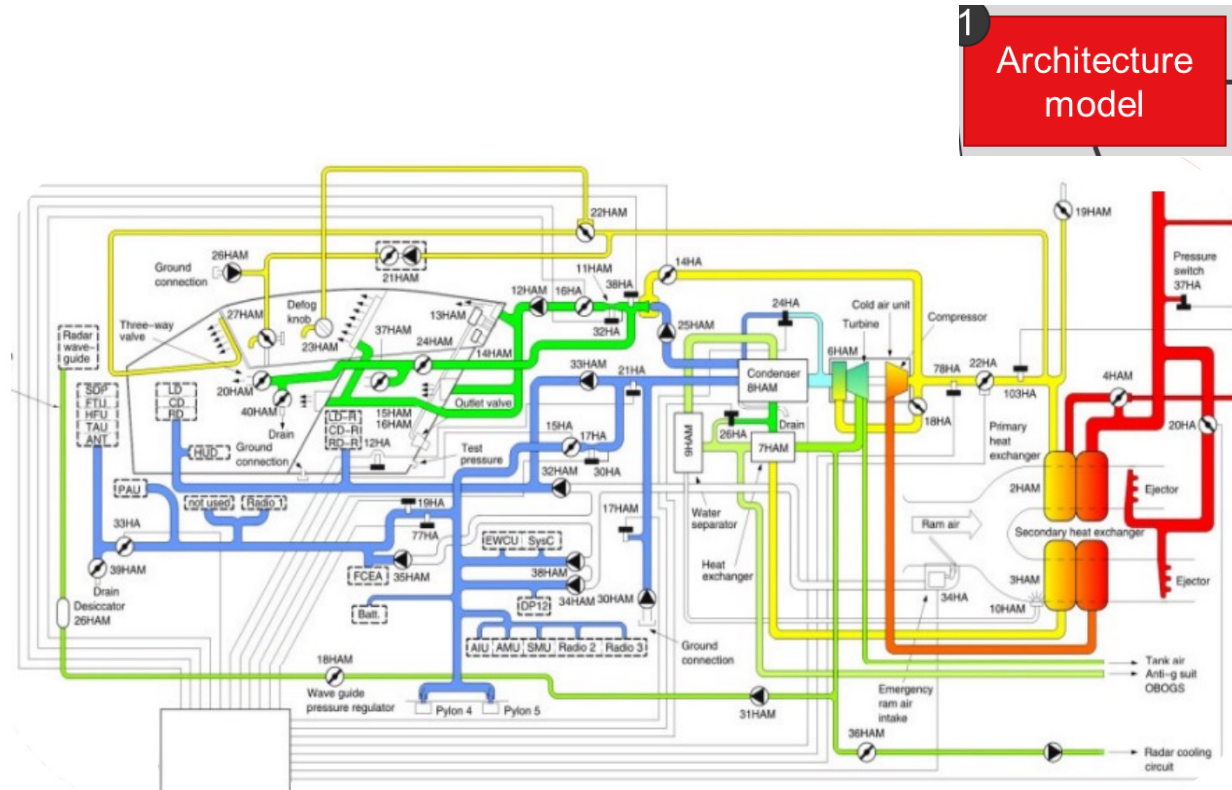


# Example

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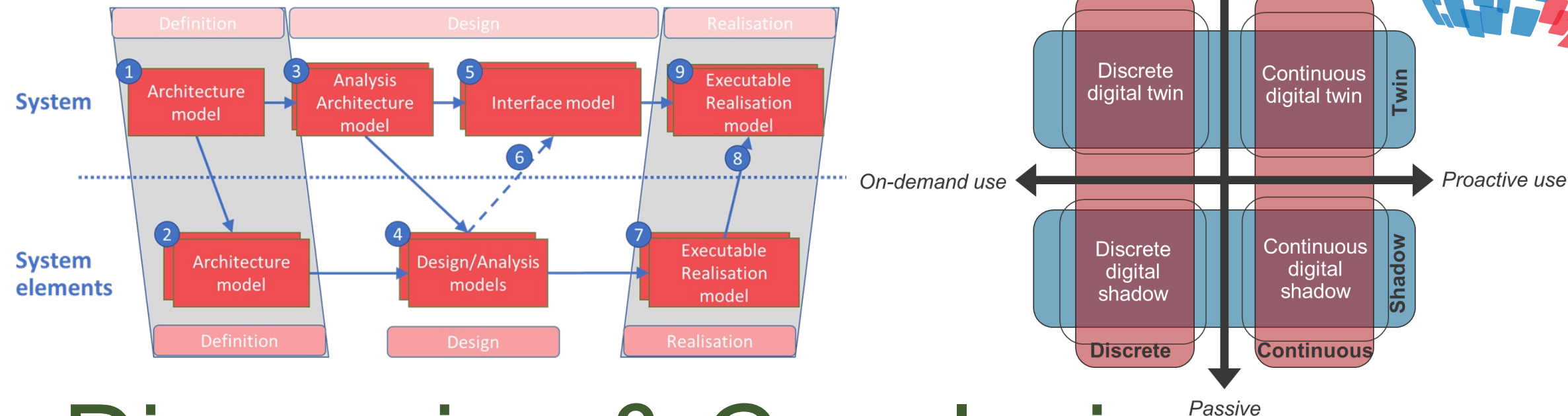
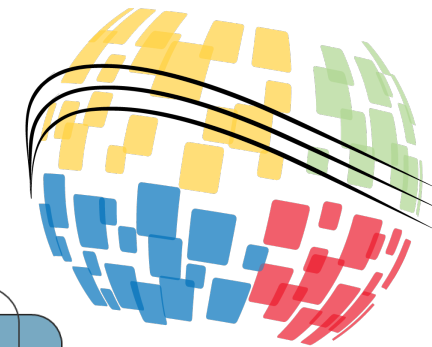
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# Environmental Control System (example)



## Digital Shadow

## Digital Twin

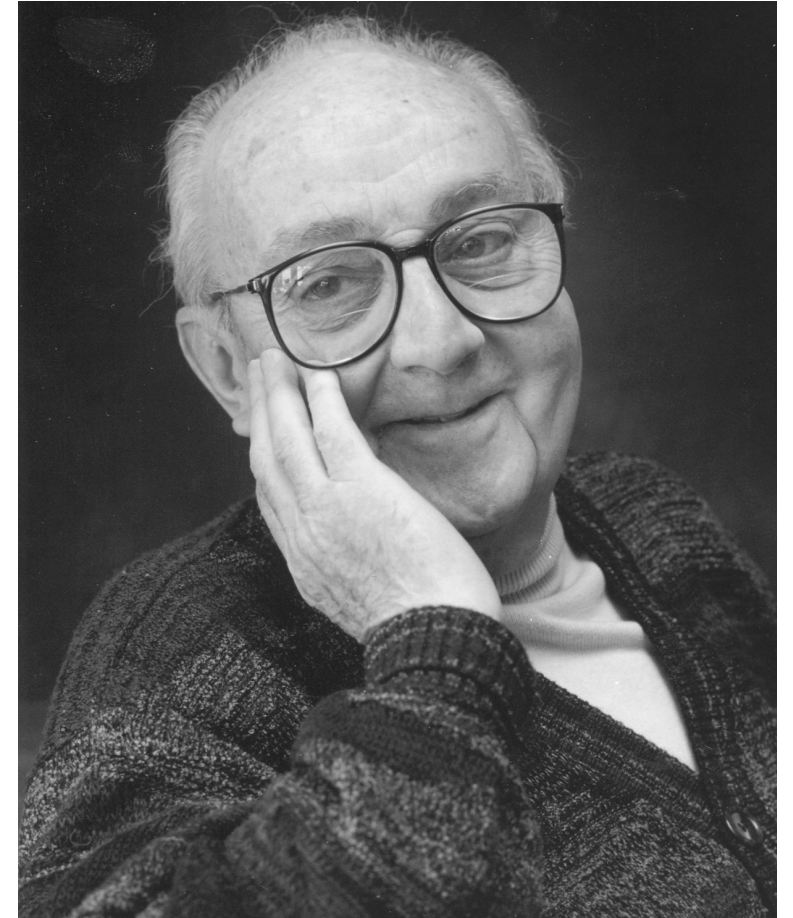


# Discussion & Conclusions





**Excuse me Sir,  
WHICH model?**



***George Box***



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# Digital Transformation is Transforming

- Digital transformation terminology is in flux → overlap and ambiguity
  - Digital system model, digital twin, digital shadow, digital ecosystem, digital thread ...
  - Significant concepts that are transforming development ...
    - ... if only we could agree which terms relate to which concepts.
- An example: differentiating Digital Twin and Digital Shadow
  - Does such model behave as a control component of the system ...
  - ... i.e. exhibit behavior not in the real system
- Context: Rapidly evolving technology for integrated model-based methods
  - Developing best practices for graph/ontology
- Numerous forums proposing terminology (INCOSE, AIAA, OMG, ...)
  - Full alignment across industries and domains will take time
- Meanwhile, industry interaction requires a basis for contracts and collaboration
  - “Fit for purpose” depends on understanding what is requested and delivered.
  - Success depends on clarity of capability and expected use



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# DTx capabilities – examples

- **Fidelity of representation:**

- relevant to the domain perspectives

- **Integration:**

- engineering and business domains, static or dynamic

- **Relationships to real systems:**

- unrealized or realized “real” systems
- information flow between the “real” thing to the model

- **How are the models to be used:**

- specification, description, prediction
- “systems of record”, need for accreditation

- **Model connectivity:**

- Coordinate and align diverse model domains
- Connect models to “real system” information sources
- Show compliance across domains

- **Intended application characteristics:**

- Executability - continuous and on-demand;
- Track situational awareness -- course of action (e.g., maintenance actions);
- Predict conditions to proactively recommend or control behavior
- Analyze performance and recommend controls to optimize operations

- **Relationship to lifecycle:**

- As-desired, -specified, -designed, -verified, -produced, -maintained

- **Development infrastructure and business model:**

- Joint or shared environments - enable model exchange,
- Diverse domain tools, and corresponding information structure.
- Scalable infrastructure: capacity & responsiveness, change management, information access; long-term archive and retrieval

- **Model development plans:**

- Coherent Digital Engineering and related development plans
- Configuration management



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# Summary

- Taxonomy
  - Covering Definition, Design and Realisation
  - Extension of Digital Twin and Shadow terminology
  - An extension of the previously published model framework
- Agreement on nomenclature simplifies discussions related to model properties, such as
  - Credibility
  - Model fidelity



NASA 2009. Standard for Models and Simulations: Credibility Assessment Scale, NASA-STD-7009, NASA Technical Standard System, published online: <https://standards.nasa.gov/standard/NASA/NASA-STD-7009>, accessed 2023-11-27



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# Future work

- Need to establish a vocabulary for different model types
- Potentially in the form of a concept model
  - Agreement on concepts but allowing diversity of terms
- An activity for INCOSE?





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