



34th Annual **INCOSE**
international symposium

hybrid event

Dublin, Ireland
July 2 - 6, 2024



How to Approach a Digitization Plan for Standards

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MISSION: *To advance mobility knowledge and solutions for the **benefit of humanity***



NEUTRAL FORUMS

Address
society's
mobility needs



RESOURCES

Engineering
resources to
advance mobility



EDUCATION

STEM programs
and professional
courses, building
the workforce



COMMUNITY

Global community
pulling from each
other's collective
wisdom



STANDARDS

Consensus-based
standards that
advance quality,
safety and
innovation

ROLES IN INDUSTRY:

Professional Association, SDO, Publisher, STEM Educator, Professional
Workforce Development, Knowledge & Networking Resource

Our Community – Aerospace and Ground Vehicle



11,000+

Participants

105+

Years



44,000+

Standards

59+

Countries

570+

Technical Committees


550+

Committees & steering
groups

1,800+

Works in Progress

How do Standards Fit in Age of Digital Transformation



AEROSPACE
MATERIAL SPECIFICATION

AMS7908™
REV. E

Issued
1991-10

Revised
2018-12

Superseding AMS7908D

Beryllium Near-Net Preforms
Standard Grade
Hot Isostatic Pressed

RATIONALE

AMS7908E results from a correction of the paragraph number referenced in 3.4.1.2.2 and 3.4.3.

1. SCOPE

1.1 Form

This specification covers beryllium in the form of bar, rod, tubing, and shapes fabricated from by hot isostatic pressing (HIP).

1.2 Application

This product has been used typically for parts requiring high strength-to-weight ratio and usage is not limited to such applications.

1.3 Safety - Hazardous Materials

While the materials, methods, applications and processes described or referenced in this specification of hazardous materials, this specification does not address the hazards that may be involved. It is the responsibility of the user to ensure familiarity with the safe and proper use of any hazardous materials and to take precautionary measures to ensure the health and safety of all personnel involved.

1.3.1 WARNING

Inhaling dust or fumes containing beryllium may cause chronic beryllium disease, a serious lung disease. Over time, lung disease can be fatal. Read the product specific Safety Data Sheet for environmental, health and safety information before working with beryllium or beryllium-containing materials.

2. APPLICABLE DOCUMENTS

The issue of the following documents in effect on the date of the purchase order forms a part of this specification to the extent specified herein. The supplier may work to a subsequent revision of a document unless a specific document issue is specified. When the referenced document has been cancelled and no superseding document has been specified, the last published issue of that document shall apply.

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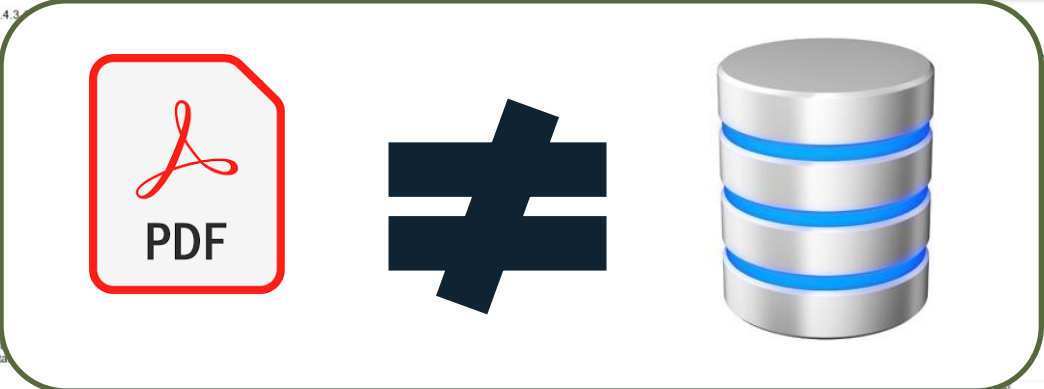
Email: CustomerService@sae.org

http://www.sae.org

SAE values your input. To provide feedback on this Technical Report, please visit <http://standards.sae.org/AMS7908E>

SAE WEB ADDRESS:
<http://www.sae.org>

Standard	Title	Group Name	Element	Value (max)	Value (min)
AMS7908E	Beryllium Near-Net Preforms Standard Grade Hot Isostatic Pressed	T1 - Composition	Beryllium Oxide	1.5	
AMS7908E	Beryllium Near-Net Preforms Standard Grade Hot Isostatic Pressed	T1 - Composition	Carbon	0.15	
AMS7908E	Beryllium Near-Net Preforms Standard Grade Hot Isostatic Pressed	T1 - Composition	Iron	0.13	
AMS7908E	Beryllium Near-Net Preforms Standard Grade Hot Isostatic Pressed	T1 - Composition	Aluminum	0.1	
AMS7908E	Beryllium Near-Net Preforms Standard Grade Hot Isostatic Pressed	T1 - Composition	Magnesium	0.08	
AMS7908E	Beryllium Near-Net Preforms Standard Grade Hot Isostatic Pressed	T1 - Composition	Silicon	0.06	
AMS7908E	Beryllium Near-Net Preforms Standard Grade Hot Isostatic Pressed	T1 - Composition	Other Elements, each	0.04	
AMS7908E	Beryllium Near-Net Preforms Standard Grade Hot Isostatic Pressed	T1 - Composition	Beryllium		98.5

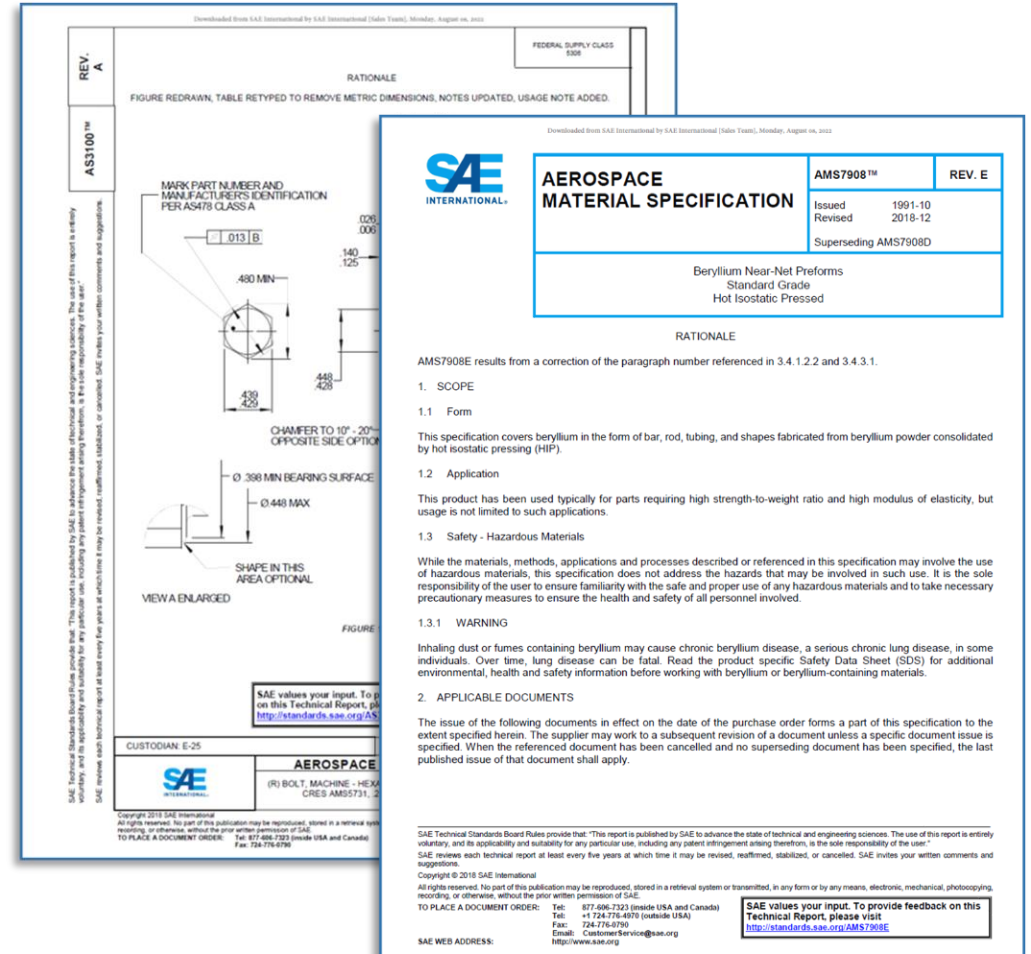


Section Number	Section Title	Section Content
	RATIONALE	<html version="1.0" encoding="utf-8"><sec sec-type="rationale" id="S_1"><title>RATIONALE</title><p>AMS7908E results from a correction of the paragraph number referenced in <ref ref-type="sec" id="S_4.4.1.2.2">4.4.1.2.2</ref> and <ref ref-type="sec" id="S_4.4.3.1">4.4.3.1</ref>.</p></sec></html>
1	SCOPE	<html version="1.0" encoding="utf-8"><sec sec-type="scope" id="S_2"><title>SCOPE</title></sec></html>
1.1	Form	<html version="1.0" encoding="utf-8"><sec sec-type="other" id="S_2.1"><title>Form</title></sec></html>
1.2	Application	<html version="1.0" encoding="utf-8"><sec sec-type="other" id="S_2.2"><title>Application</title><p>This specification covers beryllium in the form of bar, rod, tubing, and shapes fabricated from beryllium.</p></sec></html>
1.3	Safety - Hazardous Materials	<html version="1.0" encoding="utf-8"><sec sec-type="other" id="S_2.3"><title>Safety - Hazardous Materials</title><p>While the materials, methods, applications and processes described or referenced in this specification of hazardous materials, this specification does not address the hazards that may be involved. It is the responsibility of the user to ensure familiarity with the safe and proper use of any hazardous materials and to take precautionary measures to ensure the health and safety of all personnel involved.</p></sec></html>
1.3.1	WARNING	<html version="1.0" encoding="utf-8"><sec sec-type="other" id="S_2.3.1"><title>WARNING</title><p>Inhaling dust or fumes containing beryllium may cause chronic beryllium disease, a serious chronic lung disease. Over time, lung disease can be fatal. Read the product specific Safety Data Sheet for environmental, health and safety information before working with beryllium or beryllium-containing materials.</p></sec></html>
2	APPLICABLE DOCUMENTS	<html version="1.0" encoding="utf-8"><sec sec-type="other" id="S_3"><title>APPLICABLE DOCUMENTS</title><p>The issue of the following documents in effect on the date of the purchase order forms a part of this specification to the extent specified herein. The supplier may work to a subsequent revision of a document unless a specific document issue is specified. When the referenced document has been cancelled and no superseding document has been specified, the last published issue of that document shall apply.</p></sec></html>

Standard	Group Name	Tensile Strength (ksi) min	Tensile Strength (MPa) min	Yield Strength at 0.2% Offset (ksi) min	Yield Strength at 0.2% Offset (MPa) min	Elongation in 40 (inch)Percentage) min	Inches Millimeters (size) max	Tolerance, inch plus Tolerance, Millimeters plus (inch) max	Tolerance, inch plus Tolerance, Millimeters plus (inch) max
AMS7908 T2	Tensile Properties	60	414	43	296	3	76	0.016	0.016
AMS7908 T3	Dimensional Tolerances						508	0.062	0.062
AMS7908 T3	Dimensional Tolerances						508	0.25	0.25
AMS7908 T3	Dimensional Tolerances						508	0.125	0.125
AMS7908 T3	Dimensional Tolerances						508	0.25	0.25

Rethinking How You Write Standards

- Going digital is changing how standards are written
- A document does not always translate well to a digital format
- Sentence structure, table layouts, and variable naming can all be impacted
- Need to consider how digital standards are searched and retrieved—not how a document is read



Digitizing Existing Standards

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- Authoring guidelines, etc. can help transform new standards
- But there are still thousands of existing standards to digitize
 - Various SDOs have libraries of thousands of standards
 - Various companies have libraries of thousands of internal standards that may or may not be based on industry standards
- It is critical to think through how to develop a digitization plan

Where to Begin?

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Step 1

What Do You Want to Accomplish?

Identify the End Goal and What in Needed to Accomplish it

Step 2

What Do You need to Achieve Goals?

Identify Technologies and Expertise Needed

Step 3

How Do You Get There?

Develop a Digitization Plan





Step 1

What Do you Want to Accomplish?

There are Many Different Types of Standards

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Process
Standards

Management
Standards

Product
Standards

Standard Parts
and Materials

Quality
Standards

Vocabulary
Standards

Manufacturing
Standards

Safety
Standards

Security
Standards

And More...

Not All Digital Standards Will Be the Same

Different Standards Convey Different Information

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Standard Type	Conveys	Possible Information Needed in Digital Form
Parts Standards	Dimensions, composition	<ul style="list-style-type: none">• Models• Drawings• Data tables• Requirements statements
Quality Standards	Requirements	<ul style="list-style-type: none">• Prose• Requirements statements
Process Standards	Process steps	<ul style="list-style-type: none">• Prose• Process steps• Calculations
Manufacturing Standards	Manufacturing processes	<ul style="list-style-type: none">• Prose• Process steps• Calculations• Testing requirements
...

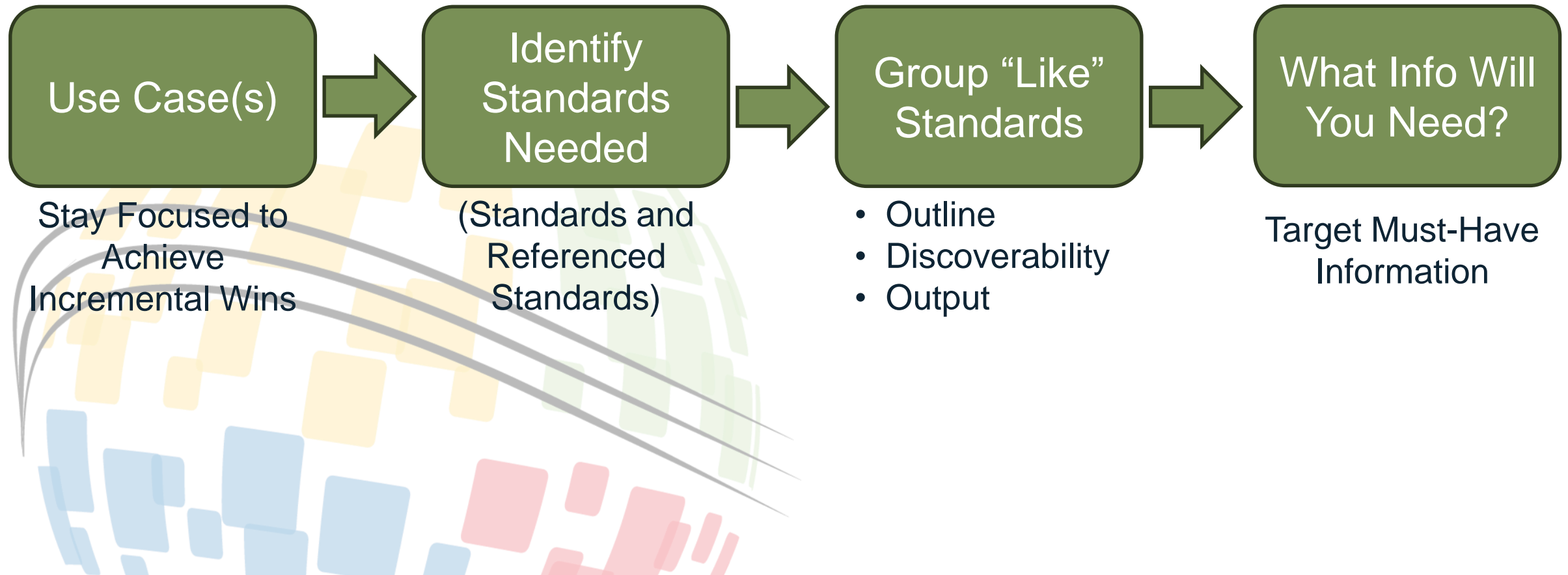
Start With The End To Determine What You Need

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Use Cases	Digital Information Needed
As an enterprise data systems engineer, I want to automate the programming of ovens to perform standard heat treatments on raw metals so that my manufacturing process is defined from an authorized source.	Process steps that can be translated into code
As a design engineer, I want to easily find standard parts and materials that are the best fit for the requirements of my project so that I do not have to waste time and effort designing custom parts.	Dimensions, composition, properties, requirements, drawings, 3D models
As a compliance engineer, I want to have all product requirements tracked in a single area so that I can easily trace test results to requirements from standards and have a digital thread to present to regulatory agencies.	Requirements extracted in ReqIF or equivalent format to track in customer's requirements tracking system
...	...

Identifying Standards Needed

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Why Grouping is Important: Examples of Different Aluminum Standards

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Aluminum Alloy (AMS4016)

1. Scope
2. Applicable Documents
3. Requirements
 1. Composition
 2. Condition
 3. Properties:
 1. Tensile Properties
 2. Bending
 4. Quality
 5. Tolerances
4. QA
 1. Inspection
 2. Acceptance
 3. Periodic Tests
 4. Sampling and Testing
 5. Reports
 6. Resampling and retesting
5. Prep for Delivery
 1. Identification
 2. Packaging

Aluminum Alloy (AMS4044)

1. Scope
2. Applicable Documents
3. Requirements:
 1. Composition
 2. Condition
 3. Properties
 1. Tensile Properties Annealed
 2. Bending Annealed
 3. Tensile Properties T62 Temper
 4. Bending Parameters T62 Temper
 5. Tensile Properties T732 Temper
 4. Quality
 5. Tolerances
4. QA
 1. Inspection
 2. Acceptance
 3. Periodic Tests
 4. Sampling and Testing
 5. Reports
 6. Resampling and Retesting
5. Prep for Delivery
 1. Identification
 2. Protective Treatment
 3. Packaging

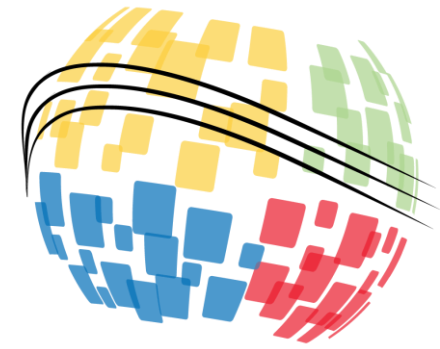
Different Information → Different Digital Format

What Do You Want to Accomplish?

Leveraging End Goals to Develop Digitization Plan

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1. Start with the End Goal in mind—work towards incremental wins
2. Identify target standards and group together similar standards
3. Identify the information needed from each standard to support your use case
 - a) Requirements list
 - b) Dimensions
 - c) Properties
 - d) Etc.



Step 2

What Do you Need to Achieve Your Goals?

Start With The End To Determine What You Need

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Use Cases	Digital Information Needed	PDF Likely Contains
As an enterprise data systems engineer, I want to automate the programming of ovens to perform standard heat treatments on raw metals so that my manufacturing process is defined from an authorized source.	Process steps that can be translated into code	<ul style="list-style-type: none">• Prose• Process steps• Calculations• Testing requirements
As a design engineer, I want to easily find standard parts and materials that are the best fit for the requirements of my project so that I do not have to waste time, money, and effort designing custom parts.	Dimensions, composition, properties	<ul style="list-style-type: none">• Models• Drawings• Data tables
As a compliance engineer, I want to have all product requirements tracked in a single application so that I can easily trace test results to requirements from standards.	Requirements extracted in ReqIF or equivalent format to track in customer's requirements tracking system	<ul style="list-style-type: none">• Prose• Requirements statements
...	...	

Forming a Digitization Plan

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- Think about the information needed from each standard and the best format for the information to be consumed
- Consider the technologies to obtain the needed information
- Also consider that some standards may not make sense to digitize at all

Standards With...	May Be Best Digitized By...
Standards with prose, process steps, requirements	Natural Language Processing (NLP), such as Machine Learning (ML) or Large Language Model (LLM)
Standards that contain primarily images, drawings	Optical Character Recognition (OCR) or Data Entry
Table-heavy standards with lots of data	Data Entry
Standards targeted for processes or standards to be applied as part of a larger system	SysML (MBSE model)
Handwritten or scanned standards (no electronic copy, e.g., MIL standards)	Large Language Model (LLM)

Many Titanium Standards Contain Similar Information

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1. Scope
2. Applicable Documents
3. Technical Requirements
 1. Composition
 2. Melting Practice
 3. Condition
 4. Annealing or Heat Treatment
 5. Properties
 6. Quality
 7. Tolerances
 8. Exceptions
4. Quality Assurance Provisions
 1. Responsibility for Inspection
 2. Classification of Test
 3. Sampling and Testing
 4. Reports
 5. Resampling and Retesting
5. Preparation for Delivery
 1. Identification
 2. Packaging
6. Acknowledgement
7. Rejections
8. Notes

- How do you want to have this standard found?
 - Search by composition
 - Search by properties
 - Other?
- What do you really need from this standard?
 - Technical requirements
 - Quality assurance provisions
 - Preparation for delivery
- What format do you need this in?
 - ReqIF or equivalent
 - Data for input to models
- What is the best way to get this information?
 - Some form of NLP is best start

Titanium vs. Aluminum: Different Families

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Titanium

1. Scope
2. Applicable Documents
3. Requirements
 1. Composition
 2. Melting Practice
 3. Condition
 4. Annealing or Heat Treatment
 5. Properties:
 1. Tensile Properties
 2. Bending
 3. Stress-Corrosion Resistance
 4. Microstructure
 5. Surface Contamination
 6. Quality
 7. Tolerances
4. QA
 1. Inspection
 2. Acceptance
 3. Periodic Tests
 4. Sampling and Testing
 5. Reports
 6. Resampling and retesting
5. Prep for Delivery
 1. Identification
 2. Packaging

Aluminum Alloy (AMS4016)

1. Scope
2. Applicable Documents
3. Requirements
 1. Composition
 2. Condition
 3. Properties:
 1. Tensile Properties
 2. Bending
 4. Quality
 5. Tolerances
4. QA
 1. Inspection
 2. Acceptance
 3. Periodic Tests
 4. Sampling and Testing
 5. Reports
 6. Resampling and retesting
5. Prep for Delivery
 1. Identification
 2. Packaging

What Do You Need to Achieve Your Goals?

Categorize and Plan

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1. Identify families of standards that are similar enough to group together and determine best digitization process for each family
2. Plan out:
 1. What data needs to be searched
 2. What info/data needs to be extracted
 3. What other information is relevant in the standard

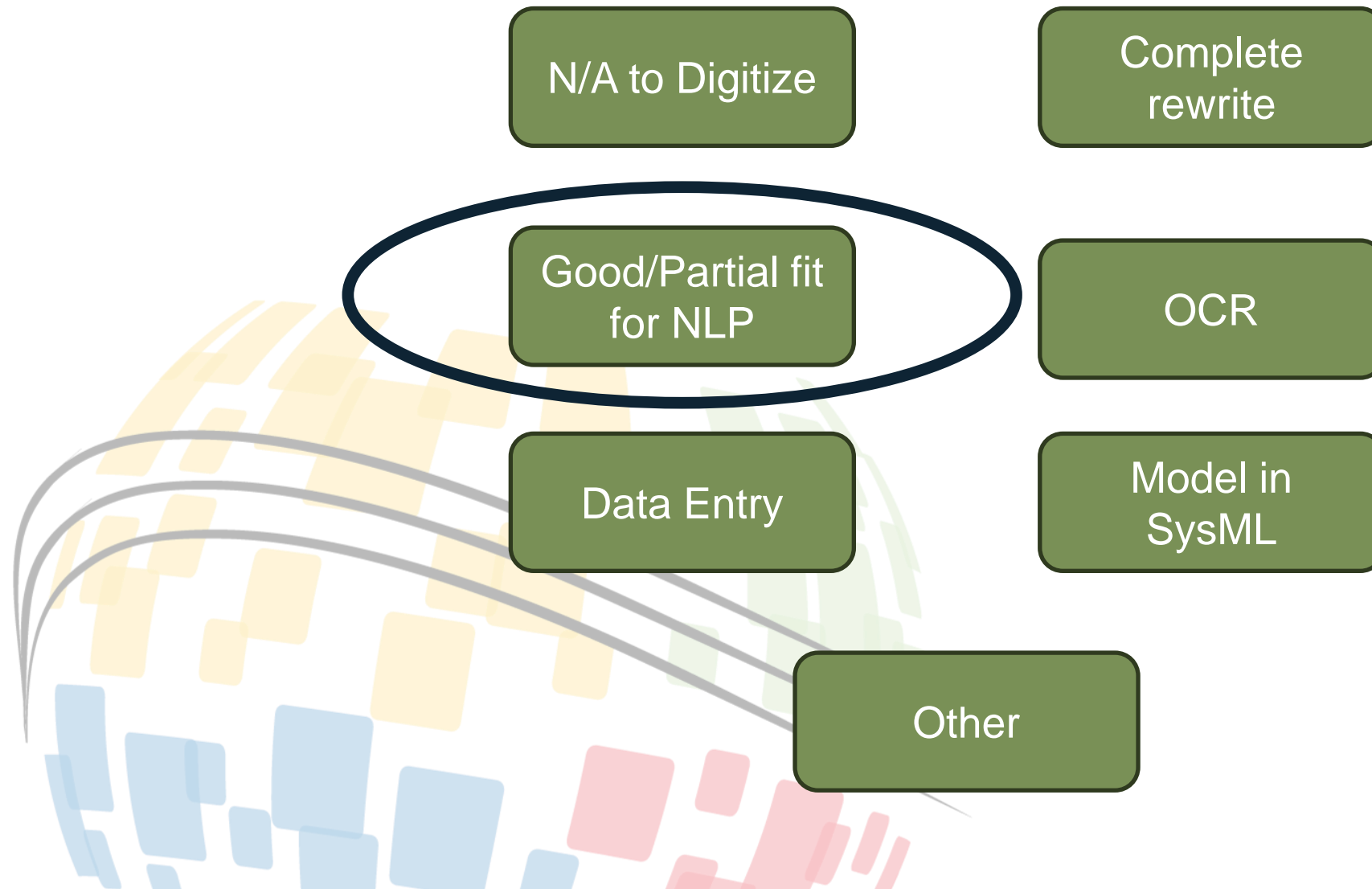


Step 3

How Do You Get There?

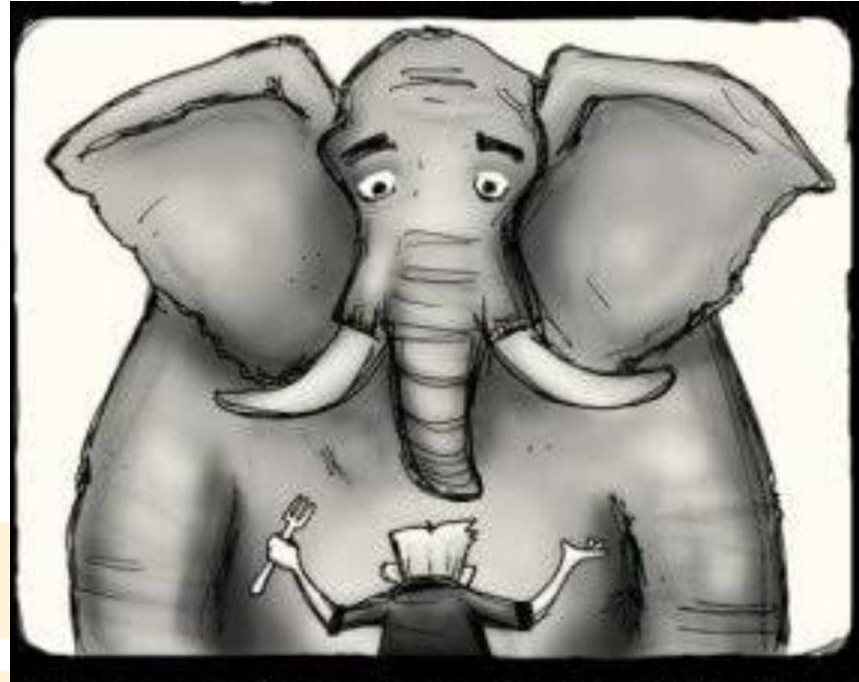
Digitization Plan Accounts for Different Digitization Methods

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Managing NLP-Based Digitization Projects

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1

Incremental Wins

2

Prepare and Plan

3

Iterate

4

Manage Scope Creep

5

Leverage Successes



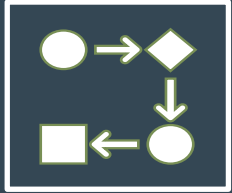
Incremental Wins

- Focus on a specific use case
- Limit number of targeted standards and families
- Plan how to demonstrate success



Prepare and Plan

- Determine how to digitize standards family(s)
- Identify prep work before you start
- Plan out the data model considering search and extraction requirements



Iterate

- Test, test, test
- Re-evaluate and iterate
- Test, test, test



Manage Scope Creep


- Consider the manageability of your use case
- Avoid expanding beyond your capabilities
- Done is better than perfect

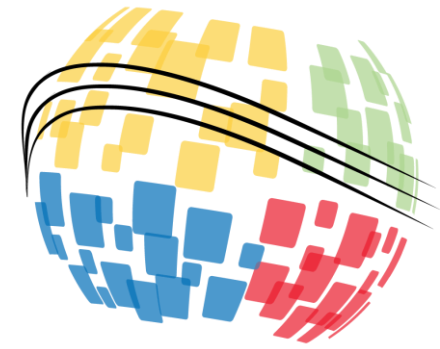


Leverage Successes

- Demonstrate accomplishments
- Roll out in phases
- Leverage ROI from successes to fund future projects

How Do You Get There?

- Focus on incremental wins
 - Prepare and plan
 - Iterate
 - Manage scope creep
 - Leverage success
- 
- A decorative graphic at the bottom of the slide. It features a stylized globe with a grid of blue and red squares. Several black curved lines sweep across the globe from the bottom left towards the right. The background of the slide is a dark blue-grey color.



Step 3

Summary

Summary

- **Start with the End Goal in mind—work towards incremental wins**
- **Identify the information needed from each standard to support your use case**
- **Group standards into families that are similar**
- **Plan out what data needs to be searched, what info/data needs to be extracted, and what other information is relevant in the standard**
- **Identify incremental wins, prepare and plan, iterate, manage scope creep, and leverage successes**

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