



INCOSE International Council on Systems Engineering
A better world through a systems approach



ACQUISITION INNOVATION
RESEARCH CENTER

AI4SE and SE4AI

TechOps Track – Presentation

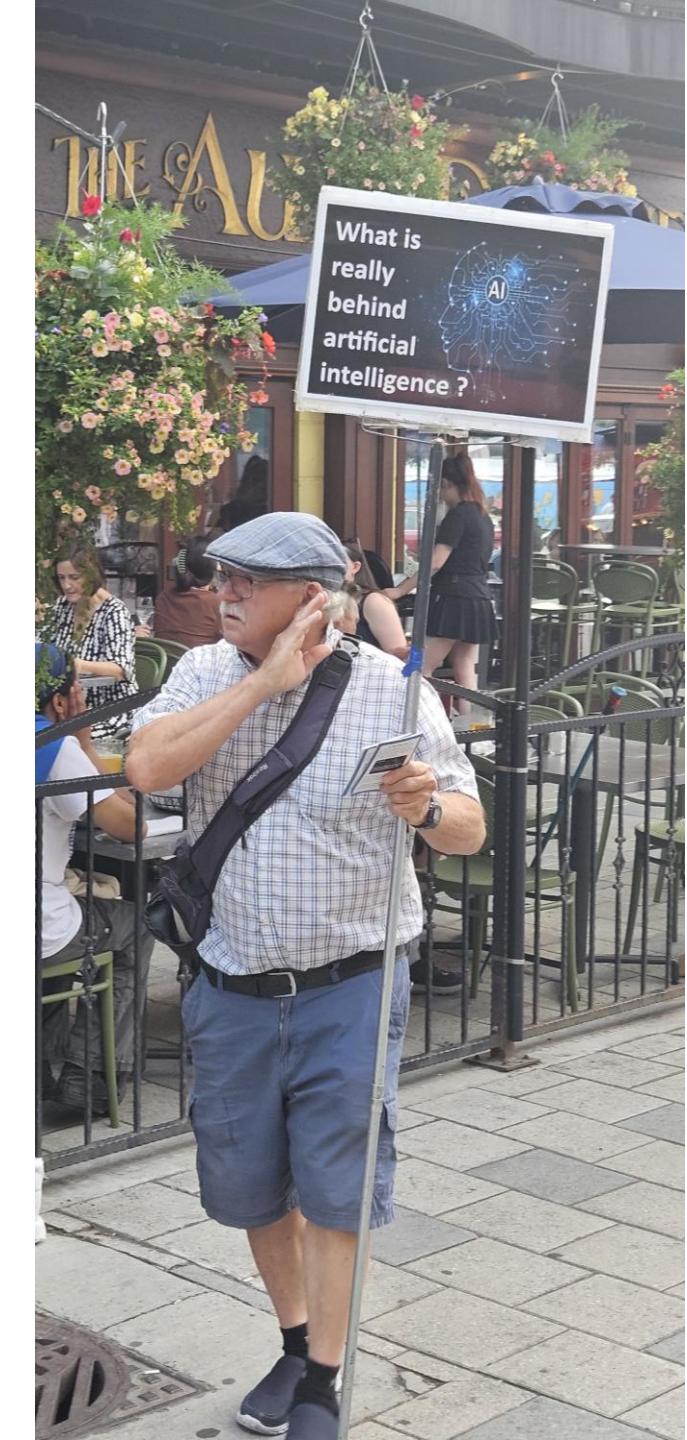
Ali K. Raz, George Mason University

Tom McDermott, Systems Engineering
Research Center (SERC)



Outline

- **Introduction to AI Systems Working Group**
 - AI Systems WG Charter
 - Current activities and on-going projects
 - Framing the SE and AI Discussion
- **A Deeper Dive into SE4AI**
 - The need for SE4AI
 - Examples of Recent Research in SE4AI
- **A Deeper Dive into AI4SE**
 - AI4SE Opportunities
 - Examples of Recent Research in AI4SE



AI Systems Working Group

- **Purpose:**
 - Explore AI Relevance to Systems Engineering and Systems Engineers
 - Develop educational materials for introducing AI to SE community
 - Create INCOSE products covering the spectrum of SE4AI and AI4SE

SE4AI

Exploration and Application of
Systems Engineering Principles for
benefit of Artificial Intelligence
Systems

AI4SE

Exploration and Application of
Artificial Intelligence Developments
for benefit of System Engineering

Who's Who in AI Systems WG

Chair

Dr. Ali Raz (CSEP) is an Assistant Professor of Systems Engineering and an Assistant Director of Intelligent Systems and Integration at George Mason University C4I and Cyber Center. He holds a BSc and MSc in Electrical Engineering from Iowa State University and a doctorate in Aeronautics and Astronautics from Purdue University.



Co-Chair

Dr. Ramakrishnan "Ramki" Raman (ESEP, INCOSE Fellow) is Senior Chief Engineer at Eaton. He received B.Tech and MS degrees from IIT Madras, and PhD from IIIT-Bangalore. He is a certified Six Sigma Black Belt and is Fellow of INCOSE and Fellow of ISSE.



Past Chair

Dr. Barclay R. Brown (ESEP) is Senior Fellow – AI Research at Collins Aerospace, a division of Raytheon Technologies. He is a certified Expert Systems Engineering Professional (ESEP), certified Systems Engineering Quality Manager, and CIO of INCOSE for 2021-2023. He is the author of Engineering Intelligent Systems book.



What are we working on (and have worked on) ?

- **Multiple Tutorials & Teach-Through sessions (IS and IW)**
 - IS 2021, IW 2022, IS 2023, IW 2023
 - IW 2025: A mini-tutorial on AI and SE
- **AI article in SEBoK [released 2021]**
 - https://sebokwiki.org/wiki/Artificial_Intelligence
- **AI Systems Primer**
 - Development complete
 - Awaiting external reviews
 - Expected to be released by the end of this year
- **SE Emerging Area article for Systems Engineers guide to Large Language Models**
 - SEBoK next release
 - Lead Author: Dr. Barclay Brown
 - Scheduled for next SEBoK release

What else are we working on?

- INCOSE Systems Engineering Journal Special Issue on AI and Systems Engineering
 - Call For Papers:
<https://incose.onlinelibrary.wiley.com/hub/journal/15206858/call-for-papers/si-2024-000807>
 - Submissions Closed
- Multiple high quality paper already under the journal review process
- One of the first SE journal issue on AI
 - Addresses both SE4AI and AI4SE

Framing AI & SE Discussion (1)

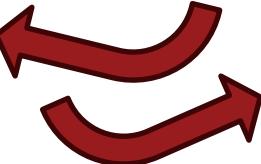
Role for Systems Engineers in AI space



and



Focuses on **application of AI in support of systems engineering processes**, enabling enhanced decision-making, optimization, and efficient effort allocation.



Focuses on **leveraging systems engineering principles to develop AIES that are safe**, robust, and efficient, while extending them in response to the nature of AI enabled systems.

SE4AI applies to AI4SE too, but types of AI tools tend to be different
... and AI4SE might change what SEs do too.

Framing AI & SE Discussion (2)

Generative AI →

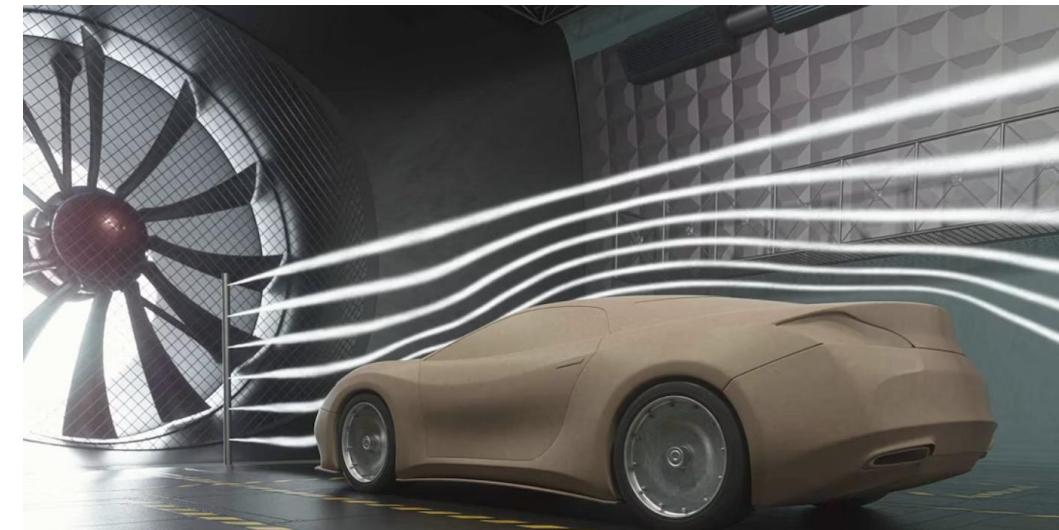
AI4SE

and

← Trust in AI

SE4AI

How should AI fit into the system engineer's workflow? How will AI(s) in the system, change core SE functions.

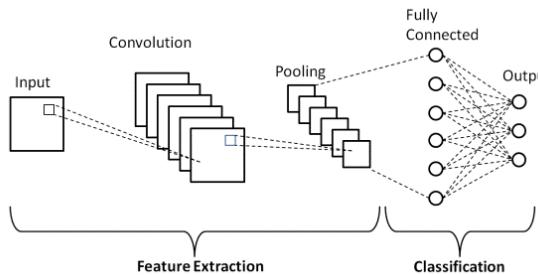


A Deeper Dive into SE4AI

(Raz)

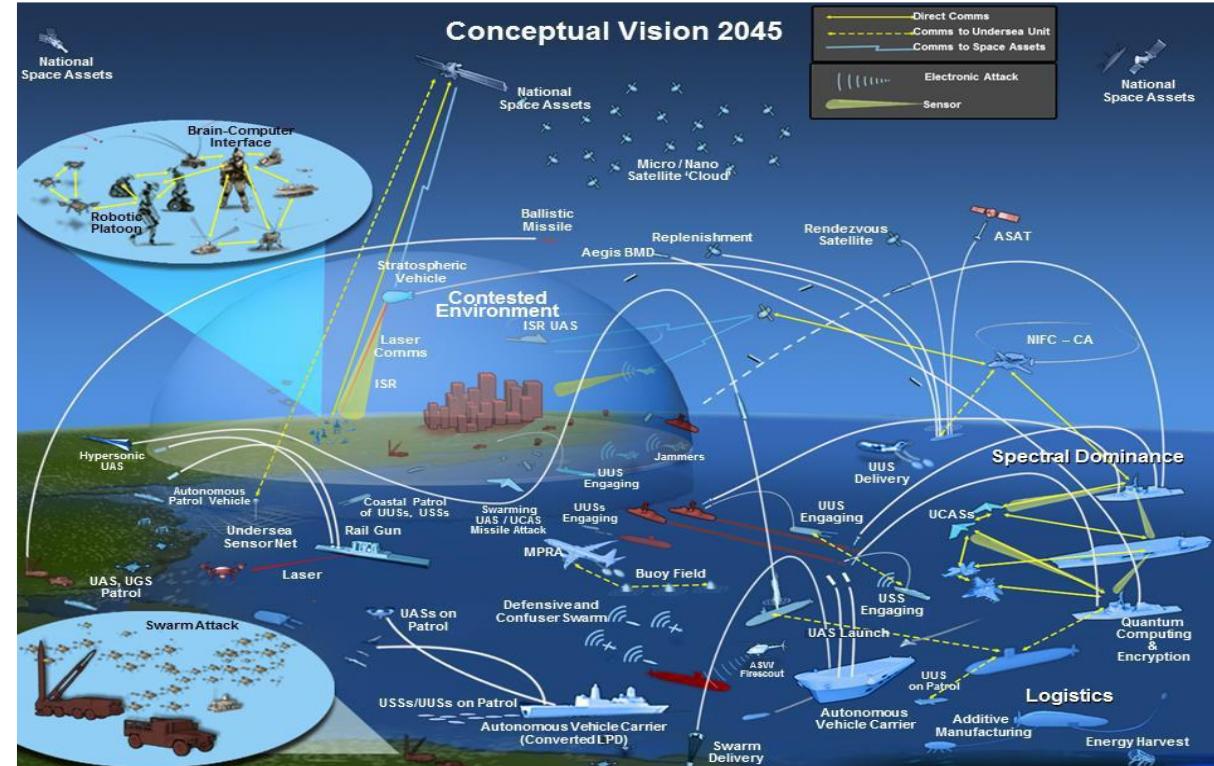
Why do we need SE to ensure safe/robust/trustworthy AIES?

SE4AI



System behavior
is not **only** about
the algorithm...

... or even one
human working
with one cognitive
assistant...



... it's an embedded socio-
technical systems problem, which
is an extension of SE practices

The Need for Systems Engineering of AI

- Deep Neural Networks (DNNs) are most common form of AI/ML Implementation

- State-of-the-art** implementation for AI/ML algorithms
(Supervised, Unsupervised, Reinforcement Learning, Natural Language Processing etc.)

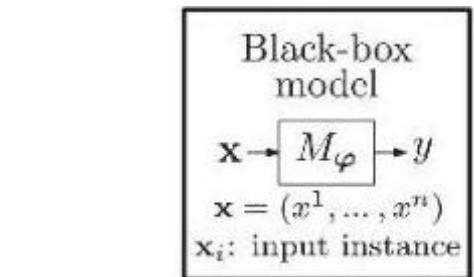
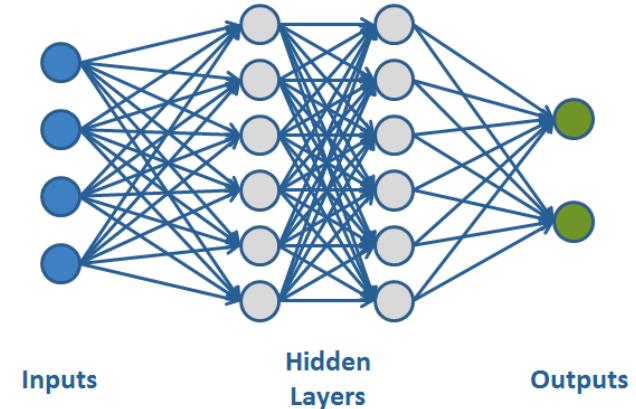
- Well-established** performance outcomes in a variety of applications
(Intuitive and non-intuitive outcomes)

- Strong focus** on algorithmic development, computational efficiency, and implementation

- Selective demonstration** of test cases, mostly based on training data partitioning in training and validation sets

- Common Challenges for DNNs

- Trained DNNs are essentially backboxes to the designers and users
- Limited characterization of performance bounds due to variations and uncertainties; limited Monte Carlo simulations and user selected variations
- Limited explanation of black-box decision-making logic
- Limited evaluation of acceptable and unacceptable performance regions



Systems Engineering Perspective Example SE Questions to Ask

- What is the impact of variations in input data and environment?
- How does the input (i.e., observed state) influence DNNs decision making?
- Does training data consider edge cases?
- How does the DNNs respond to modeled (i.e., included in training) and unmodeled uncertainties?
- How does the DNN interact with other system components and external systems?

WHEN AI IS ONLY ARTIFICIALLY INTELLIGENT!



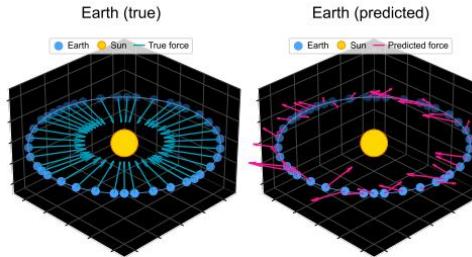
ChatGPT hallucinates court cases

Amazon AI-enabled recruitment tool only recommended men

Air Canada pays damages for chatbot lies

Zillow wrote down millions, slashed workforce due to algorithmic home-buying disaster

Uncovering Understanding of Foundation Models... Predicting Planetary Motion**



“...foundation models trained on orbital trajectories consistently fail to apply Newtonian mechanics when adapted to new physics tasks.”

UNSOLVED PROBLEMS IN ML SAFETY*



Robustness

Create models that are resilient to adversaries, unusual situations, and Black Swan events.



Monitoring

Detect malicious use, monitor predictions, and discover unexpected model functionality.



Alignment

Build models that represent and safely optimize hard-to-specify human values.

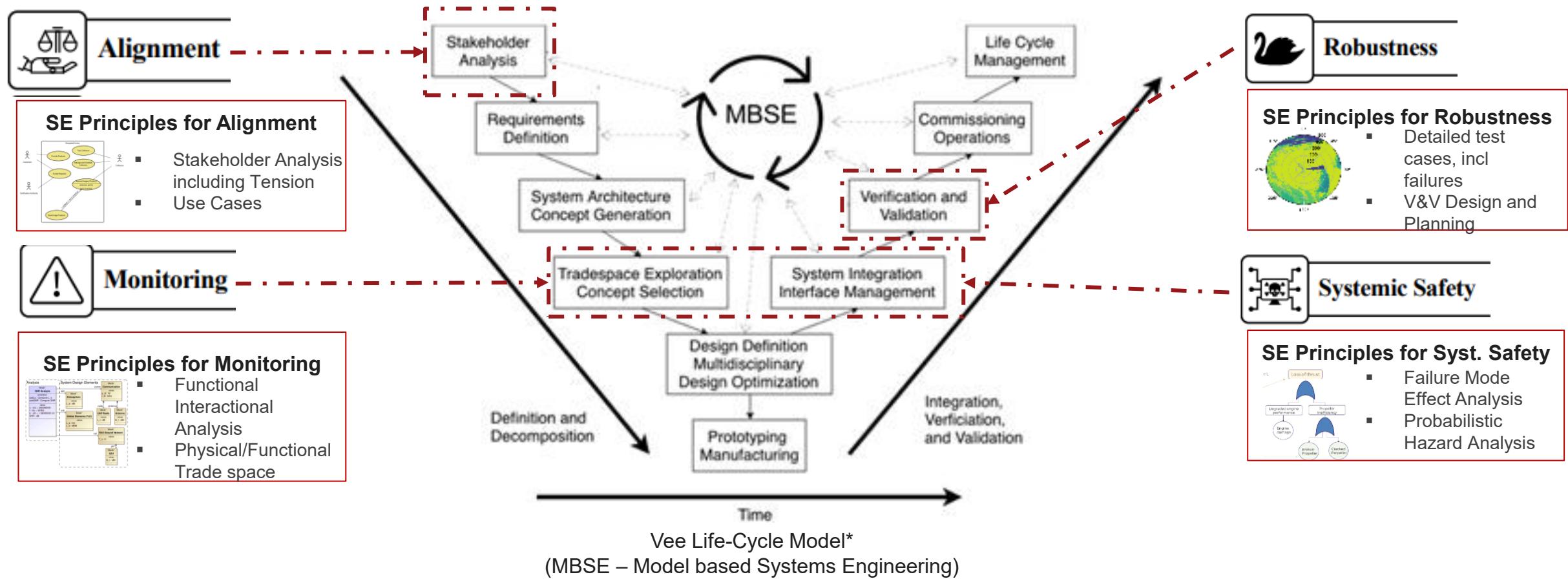


Systemic Safety

Use ML to address broader risks to how ML systems are handled, such as cyberattacks.

SYSTEMS ENGINEERING CALL FOR AI/ML

- Examine, develop, and build AI with the SE principles, concepts, and tools
 - **SE life-cycle stages place particular emphasis on the unsolved problems for AI/ML at the outset**



EXAMPLES OF RECENT SE4AI RESEARCH (1)

Systems Engineering based Test and Evaluation of Reinforcement Learning

Robustness Testing

Purpose:

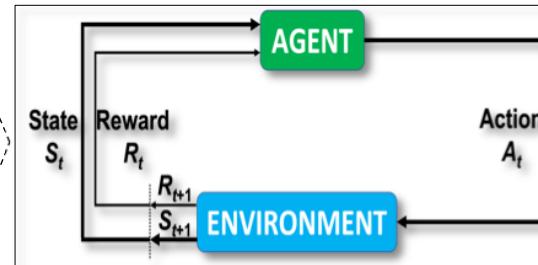
Sensitivity analysis of variations in action space, environment, and state observation

Methodology:

Design of Experiments and Statistical Analysis

Value:

Performance bounds and characterization of uncertainties



Compare to Known Solutions

Purpose:

Evaluate RL performance to known and accepted solutions

Methodology:

Problem space dependent; closed form mathematical solutions.

Value:

Validate RL performance and robustness testing results

Explainable AI (XAI)

Purpose:

Determine influential features of trained RL decision-making logic

Methodology:

Post-hoc XAI method: Shapley Additive Explanations

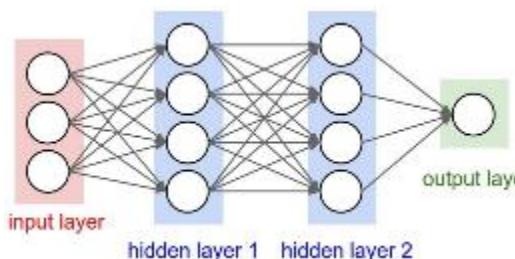
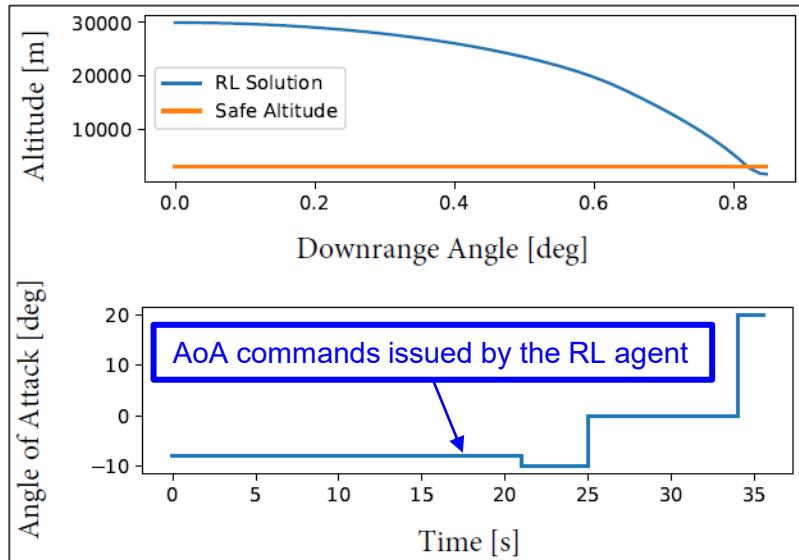
Value:

Explain which state vector values contribute to RL decision and why sensitivities are present in robustness test

Reinforcement Learning Testing and Explainability

Solving Flight Control Problem through Reinforcement Learning

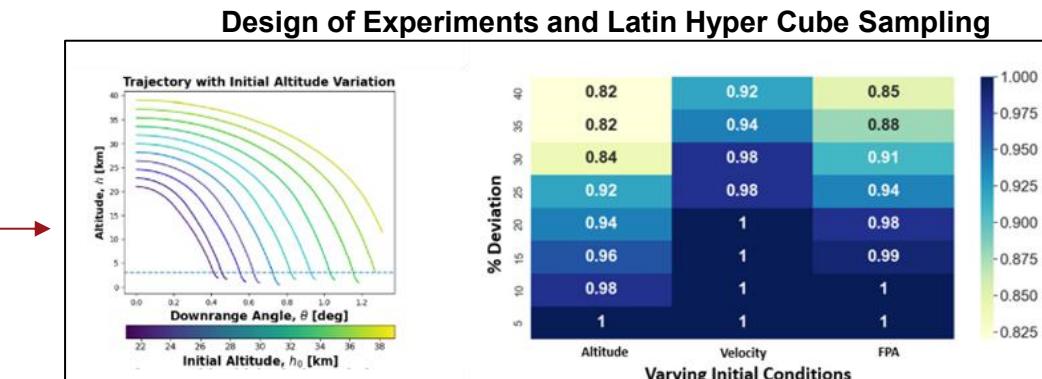
- RL provides Angle of Attack commands to guide a vehicle to a pre-determined safe altitude (30km to 3km)



RL Agent: Deep Neural Network

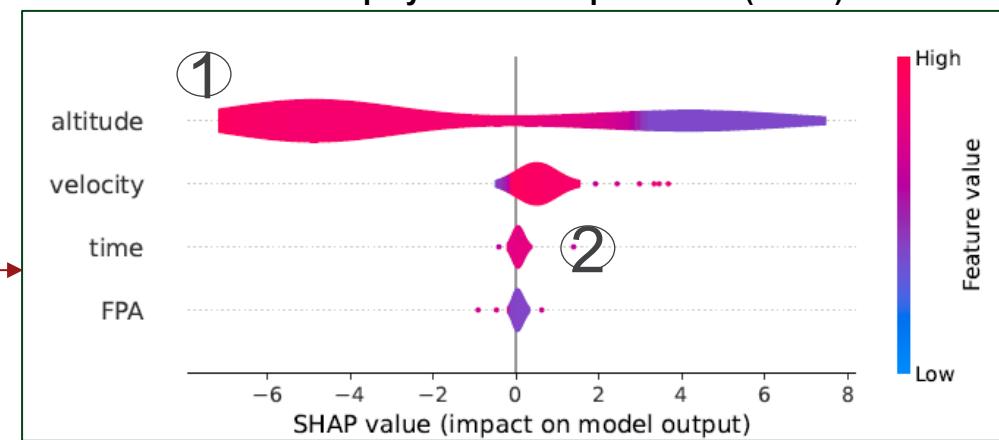
RL performs well but the user cannot tell under what conditions it works and what it has learned?

Robustness Testing of RL



100% success for 5% tolerance in altitude

Shapley Additive Explanations (SHAP)

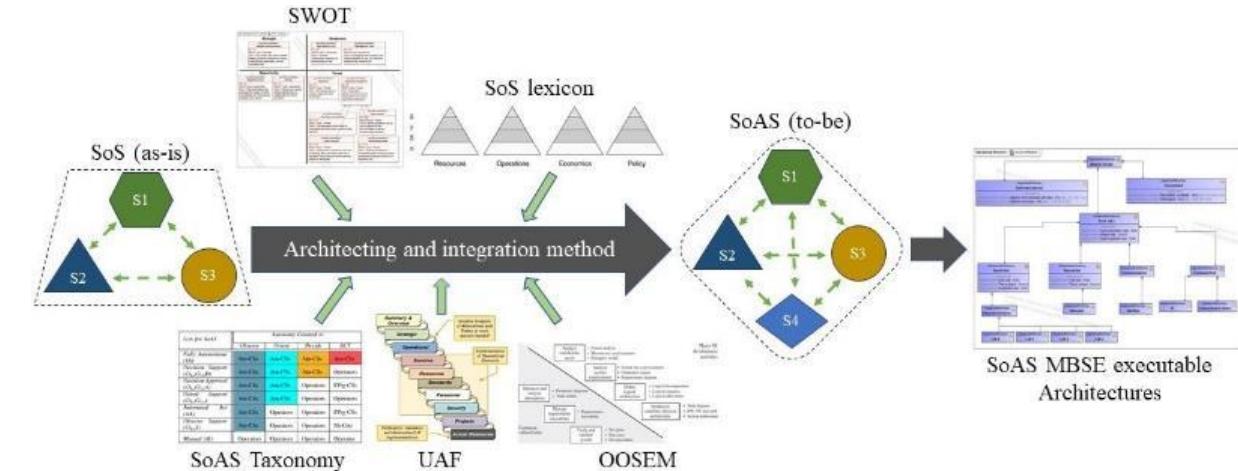
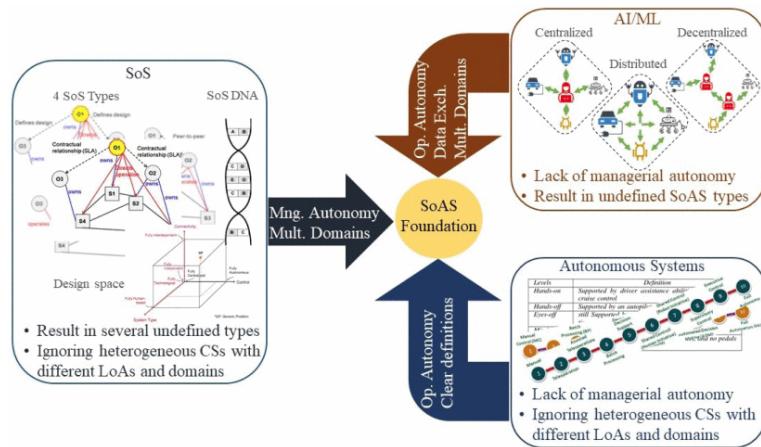


① Higher altitude values oppose a change in AoA whereas lower altitudes support it

② Higher velocity values positively influence change in AoA

EXAMPLES OF RECENT SE4AI RESEARCH (2)

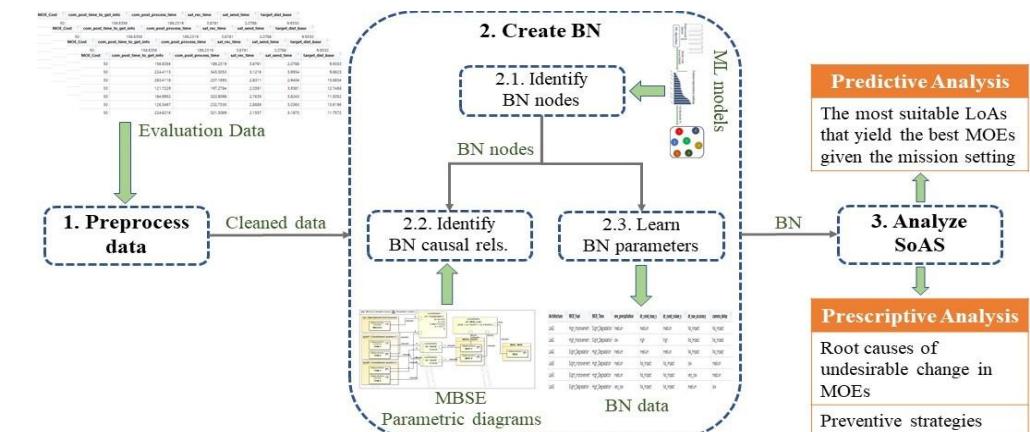
Integrating Autonomy in System of Systems: Towards a System of Autonomous Systems



Currently building MBSE frameworks for Architecture, Integration, Test, and Evaluation of System of Autonomous Systems:

Key Research Questions:

- 1) How to identify the right **Level of Autonomy** in System of Autonomous Systems?
- 2) How to characterize **emergent behaviors** with different Level of Autonomy?



EXAMPLES OF RECENT SE4AI RESEARCH (3)

SERC Topics in SE4AI



Modeling AI as part of a complex SoS

Systematic review of SoS emphasizes need for new analytical tools to assess integration of different tools at different levels of autonomy in SoAS context.

(Raz)

SE4AI



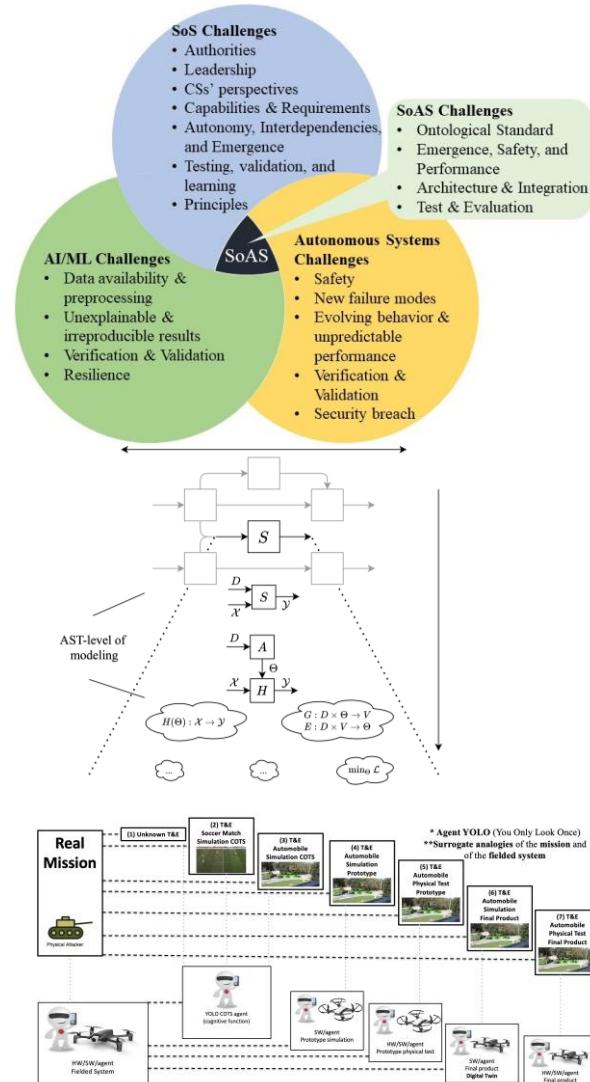
AI “-ilities” relevant to SE measurement

Extending core concepts like resilience and flexibility to AIES, including systems theoretic perspectives. (Cody/Beling) Evolving algorithm-based measures like explainability/ interpretability and social concepts of trust to AIES. (Broniatowski/Szajnfarber)



T&E as a continuum + testbeds

Key questions around what to test, when, and how to interpret tests along the continuum. Examining model aggregation and analogs. (Panchal) AI Test harness aimed at better testing and better training for T&E of AIES (Freeman et al).

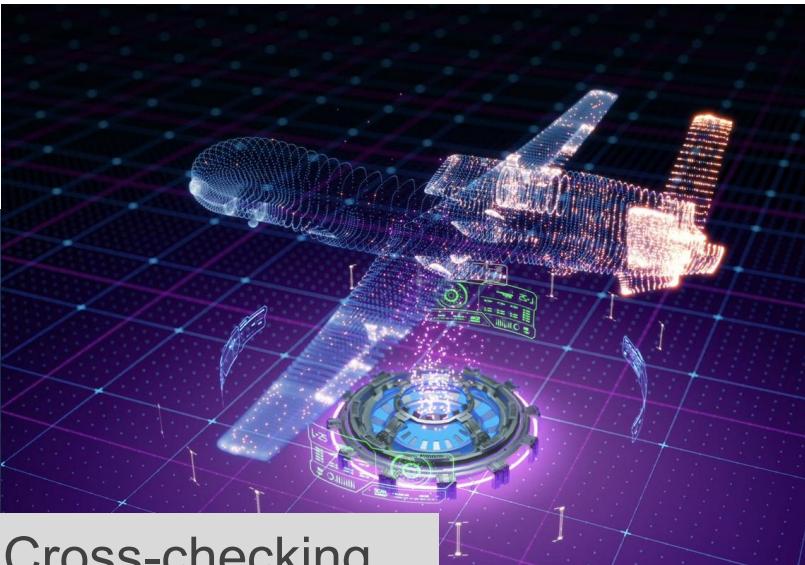
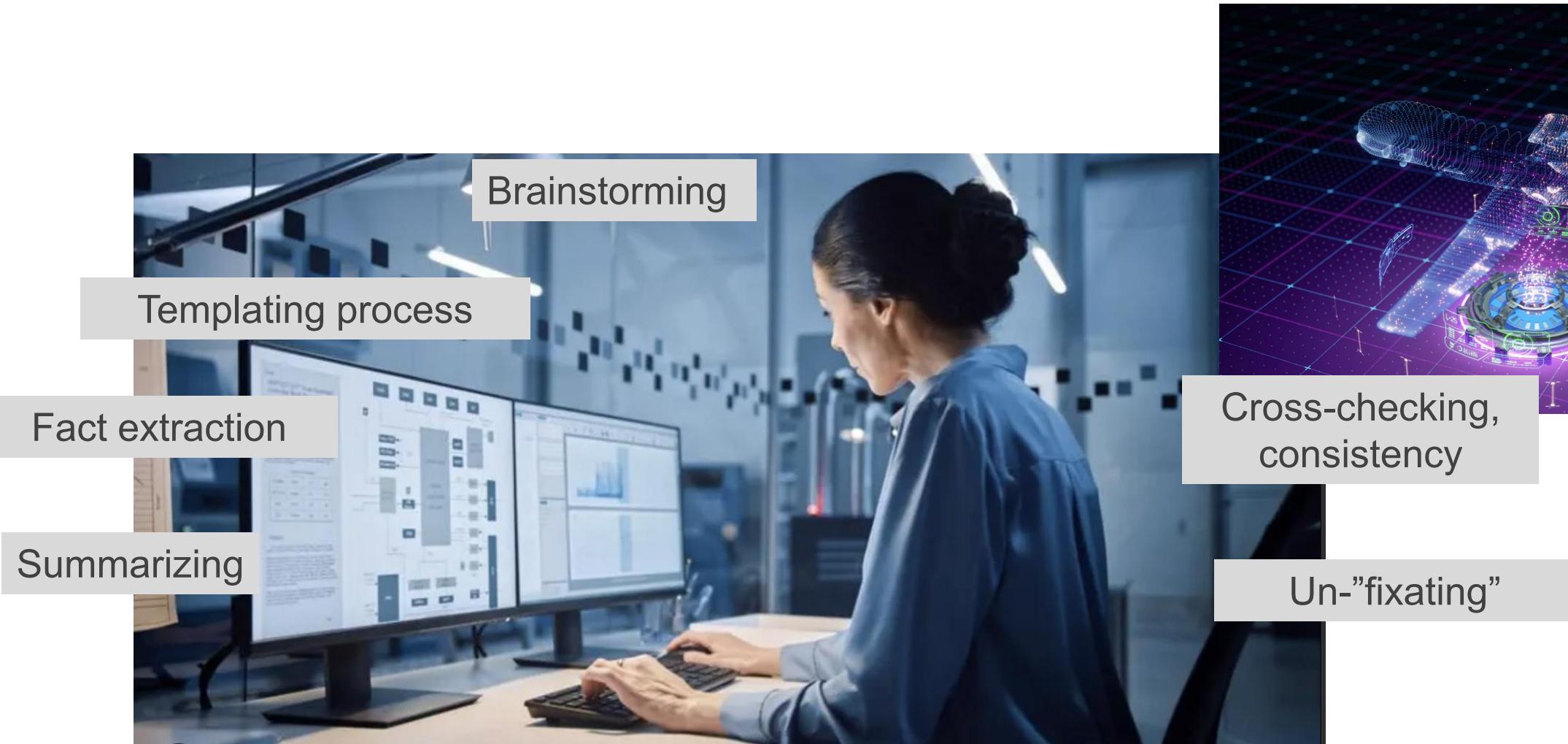


A Deeper Dive into AI4SE

(McDermott)

Like everyone else: many projects prototyping functions and exploring what can be done.

AI4SE



Common Themes in AI4SE

NLP/LLMs and ML/AI are good at:

- Deductive coding of unstructured text, including translating among concepts
- Scaling repetitive tasks, making it possible to pay attention to many more variables
- Identifying patterns within datasets
- Supporting interactive dashboards and data visualization more broadly

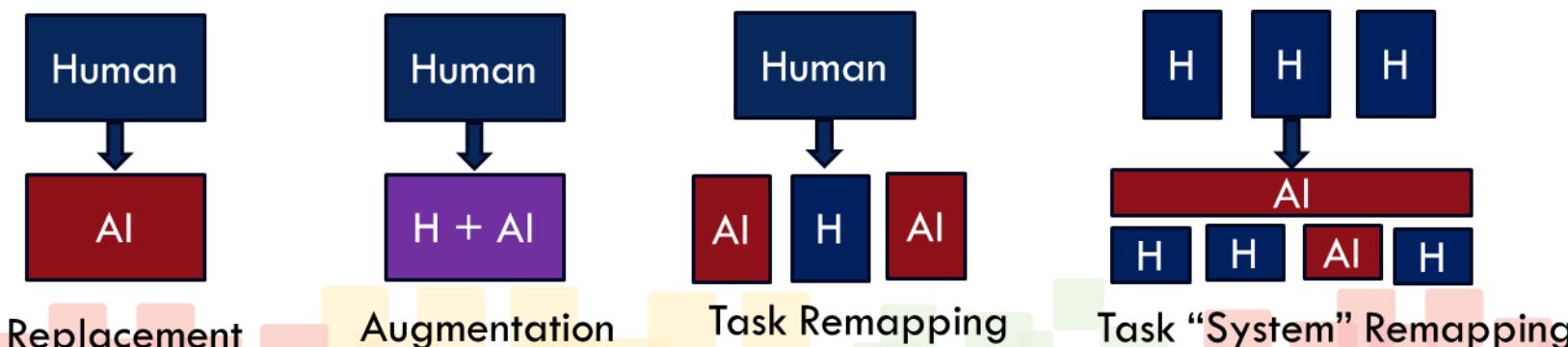
They're getting better at:

- Synthesis tasks
- Generating artifacts, depending on the level of structure and correctness needed



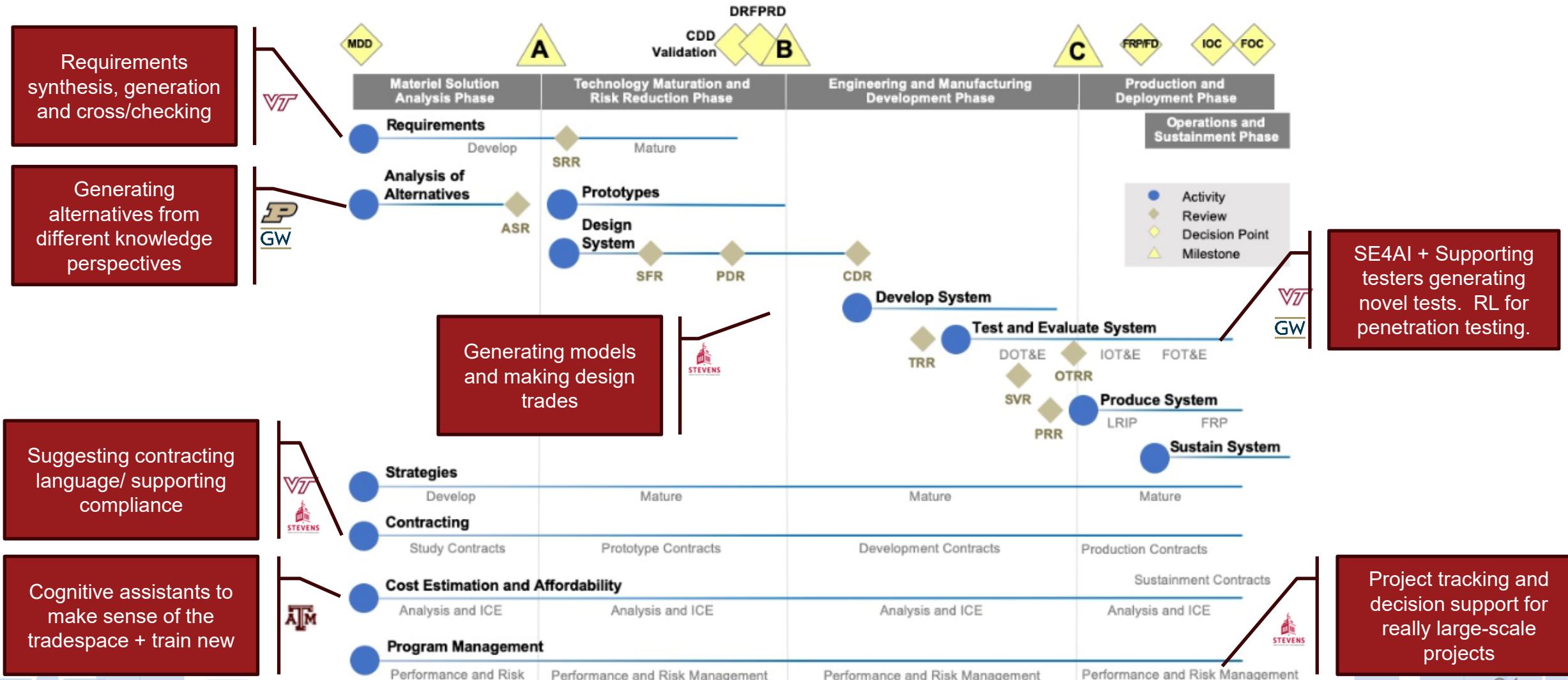
These apply across a wide range of tasks across defense acquisition...

... but, most tasks that humans do require some of each lists + judgement and prioritization



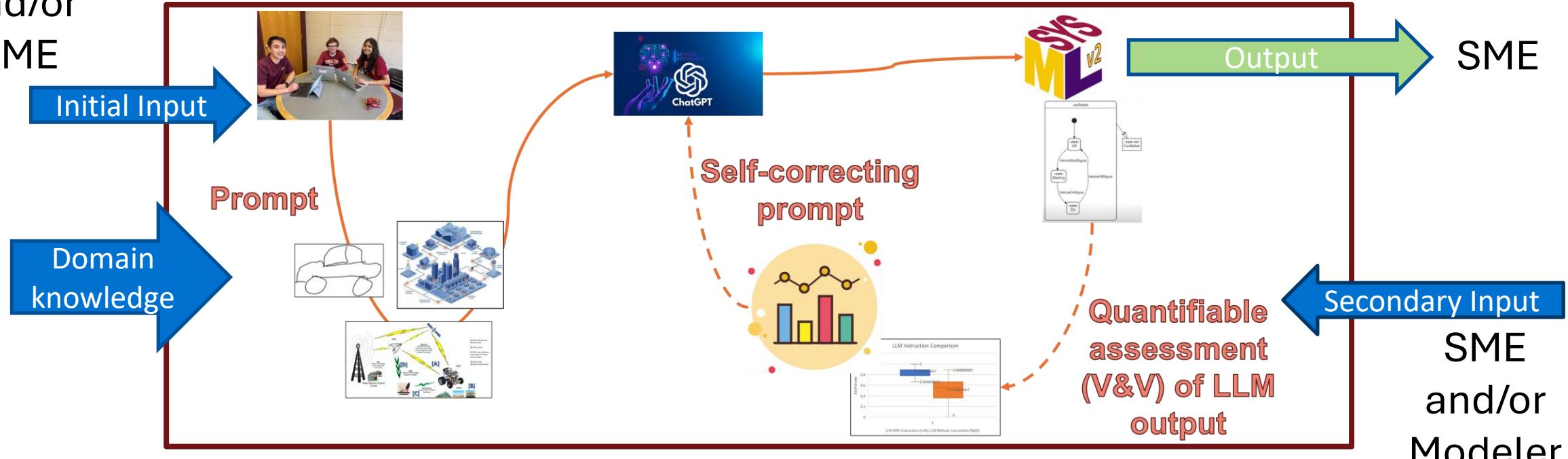
Where CAN AI Support/Augment Humans Decision-Making NOW?

(Traditional) Lifecycle View of Major Capability Acquisition



Architecture Generator

Modeler
and/or
SME



Thrusts

1. Text to text
2. Text/image to SysMLv2 code
3. SysML image/code to text
4. SysML V1 to V2
5. Systems engineering expertise

Ex1: LLM Support of Core SE Tasks: Architecture Generator

Efficiency, Accessibility, and Reproducibility

Artifact Generation

- Requirements documents, ICDs, ConCops, etc.

SysML Translation and Model Manipulation

- SysMLv1 to SysMLv2, Text-to-SysML, etc.

Model Interpretation

- Explain structural/behavioral models to non-expert stakeholders

Knowledge Transfer

- Bridge communication between system modelers and SMEs

Concept Development

- Act as brainstorming partner using chain-of-thought prompts

Automation of Repetitive SE Tasks

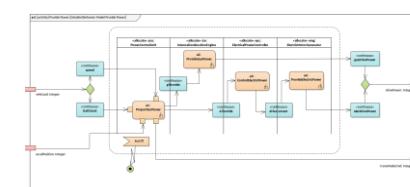
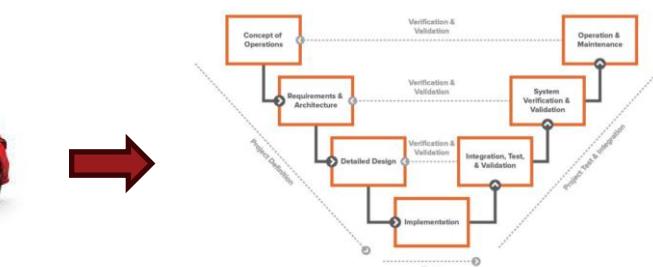
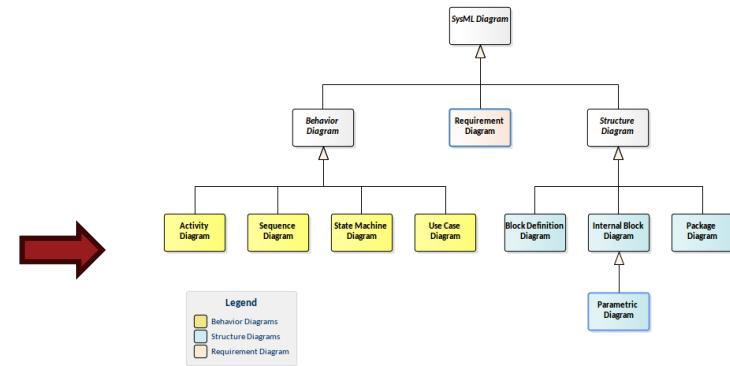
- Generating traceability matrices from requirements to design elements, etc.

SysMLv2

- Generation, manipulation, translation, etc.

Mackandal paragraph

Not much is known about Mackandal and he is almost considered legend. However, this is what we know about him. At age twelve, around 1740, he was taken from his homeland of Africa to Saint-Domingue so some stupid guy named De Maye could make money off of him. Mackandal worked as a sugar planter, which was more impressive than most plantations. He ran away for twelve years, which is extremely impressive, seeing as if a slave ran away for three months or more, the punishment was death. He became a leader of the slaves in the black population of Saint-Domingue and later almost succeeded in poisoning the jerk slave owners. He was, unfortunately, burned at the stake.



Called Lala by Morocco and Tura by Spain, the island is claimed by both countries as their territory. Battled by strong winds and waves, and more than 80 km away from the nearest land, the island has only a handful of inhabitants. There are some fish stocks and hopes of natural resources, but the appeal for both countries is largely symbolic: a struggle of wills between independent Morocco and its former colonial ruler, Spain.

Both Morocco and Spain insist they have long-standing historical ties to the island. Morocco says Lala was part of the Maghreb region, after the Moors invaded, and Spanish fishermen and Spanish fishing boats. The island was formally placed under the jurisdiction of Morocco in 1890 but was annexed by Spain in 1900, just before Spain's colonization of the Moroccan peninsula. Morocco asserts Lala was rightly restored to Morocco after World War II, and a Moroccan coastguard detachment has been stationed there since 1947. "Lala is an integral part of Moroccan territory historically, geographically, and under international law," Moroccan government argues.

However, Spain claims that it established sovereignty over the island by the mid 17th century when Spanish sailors used the zone as a port and a fishing ground. Spain incorporated the island into its Spanish colonies that it received from Portugal illegally because the island was not mentioned in the Algeciras Peace Treaty after World War I as land to be returned to Morocco. "The occupation of Tura by Morocco is an illegitimate behavior undertaken on no basis of international law," Spain's Foreign Ministry says.

Other Examples



AI to support information processing

J-books summarization: reasonable extraction of facts from ~20page chunks; useful Q&A interface. Some preprocessing helpful. (Buettnner)

AI to support SE content generation

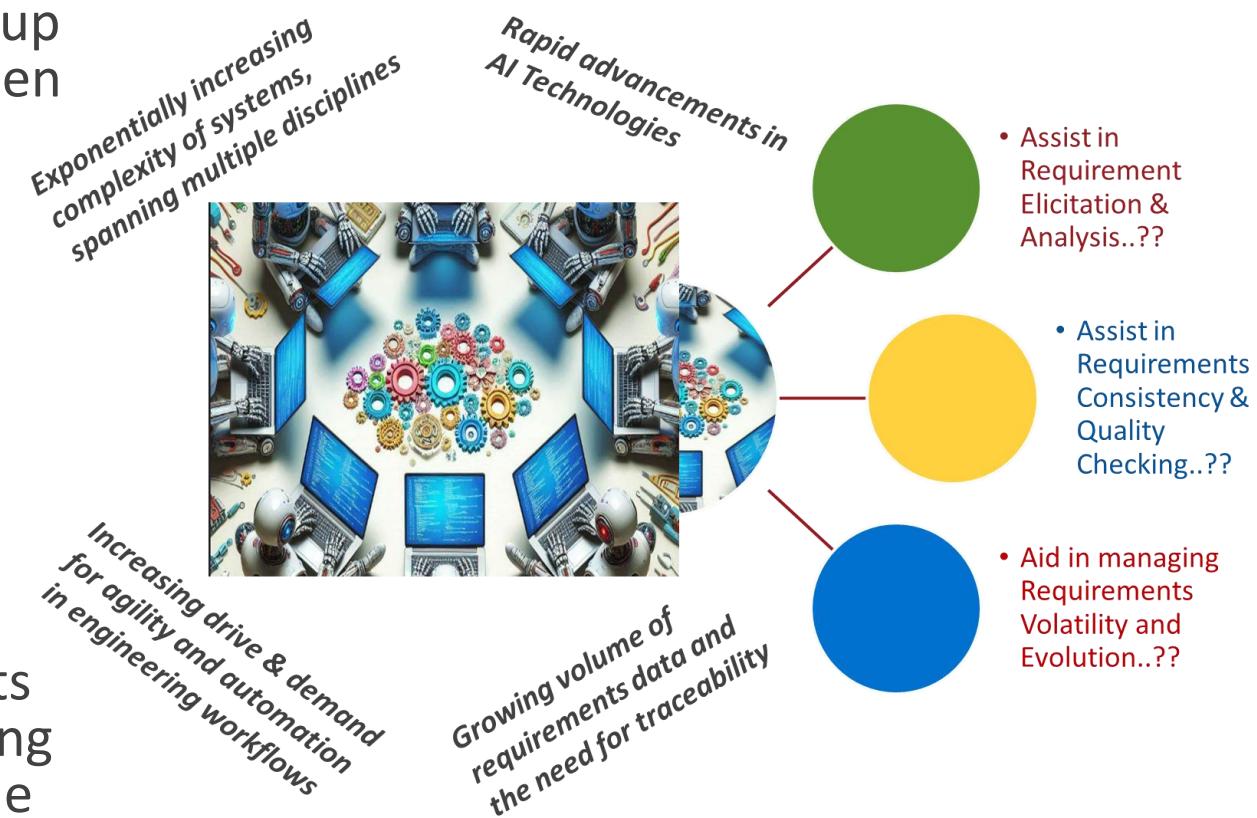
Generating SE artifacts (operational context statement): Capable of generating expert-like artifacts with relatively small training sets, but how you prompt matters (Topcu/Wach)

Architecture of Human AI Collaboration

Studied LLMs as part of a design team: focused on how the designers used GPT-4 as part of their design process; which activities worked/didn't. (Szajnfarber/Pless)

AI4RE Project

- **Purpose:**
 - Joint study group between Requirements Working Group and AI Systems Working Group to study the interplay and integration between Requirements Engineering and AI
- **Scope:**
 - Understanding current maturity & future potential of AI4RE, with a position paper on AI4RE
 - Roadmap, AI4RE adoption guidance, AI4RE practice maturity scorecard
 - Revisions to applicable existing Requirements Working Group work product(s), incorporating AI4RE, and Proposal for updates to applicable sections in SEBOK



Continue the Discussion.....

Join the AI Systems Working Group

- Go to <http://profile.incos.org> and check the box for AI Working Group



- Checkout AIWG Homepage: www.incos.org/ai

AI4SE & SE4AI RESEARCH APPLICATION WORKSHOP

Sep 17 – Sep 18, 2025
Washington, D.C.



The AI4SE & SE4AI Research and Application Workshop is an annual two-day gathering of systems engineers and AI experts.



Annual Conference on Systems Engineering Research (CSE)
Theme: Intelligent Digital Twin-enabled Systems Engineering for 21st Century Sociotechnical Systems
April 6th to 9th 2026, Arlington, VA, USA



Dr Azad Madni



Dr Dinesh Verma



Dr John Shortle



Dr. Ali Raz



Marilee Wheaton



Dr. Lance Sherry

Research Paper Topics

- Generative AI
- Human-AI Teaming
- Transdisciplinary Systems Engineering
- Model Based Systems Engineering
- Software-Defined Vehicles
- Adaptive Cyber-Physical Human Systems
- Systems and SoS Integration
- System Architecture and Complexity
- Trade-space Visualization and Analysis

Application Areas

- Autonomous Vehicles
- Defense Systems and System-of-Systems
- Space and Aerospace Systems
- Global Supply Chains
- Healthcare Delivery
- Homeland Security
- Smart Manufacturing
- Medical Devices
- Sustainable Energy
- Transportation Systems
- Urban Systems and Infrastructure

Stay Tuned For

- Keynote Speakers
- Conference Workshops
- SEANET Workshop for Doctoral Students
- Executive Leadership Panel

Technical Program Chairs



Dr. Matthew Amissah



Dr. Abbas Zaidi

