



International Council on Systems Engineering
A better world through a systems approach

A Systems Engineering Approach to Standards Development

Leslie McKay

Director of Digital Standards Development
SAE International



MISSION: *To advance mobility knowledge and solutions for the **benefit of humanity***



NEUTRAL FORUMS

Address society's
mobility needs



RESOURCES

Engineering resources
to advance mobility



EDUCATION

STEM programs and
professional courses,
building the workforce



COMMUNITY

Global community
pulling from each other's
collective wisdom



STANDARDS

Consensus-based
standards that advance
quality, safety and
innovation

ROLES IN INDUSTRY: Professional Association, SDO, Publisher, STEM Educator, Professional Workforce Development, Knowledge & Networking Resource

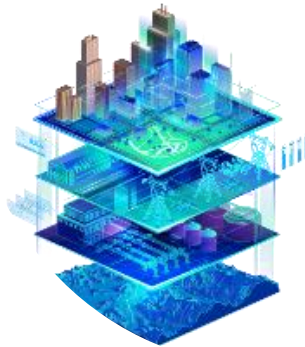


Our Community

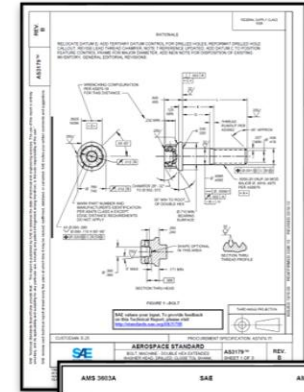
Aerospace and Ground Vehicle



When Starting from Here?



RAE INTERNATIONAL			ASSETWISE					PAGE 11 of 13	
Rates in American dollars, approximately for Europe									
Each Month Number	EW 2000	EW 2001	EW 2002	EW 2003	EW 2004	EW 2005	EW 2006	Value in USD	Rate (EW)
002	100	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
003	238	0.86	0.87	1.17	0.87	1.19	1.20	0.000	0.000
004	238	0.86	0.87	1.17	0.87	1.19	1.20	0.000	0.000
005	238	0.86	0.87	1.17	0.87	1.19	1.20	0.000	0.000
006	238	0.86	0.87	1.17	0.87	1.19	1.20	0.000	0.000
007	140	1.05	1.05	1.05	1.05	1.05	1.05	0.007	0.020
008	140	1.05	1.05	1.05	1.05	1.05	1.05	0.007	0.020
009	140	1.05	1.05	1.05	1.05	1.05	1.05	0.007	0.020
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[illegible]



We Need to Evolve the Starting Point

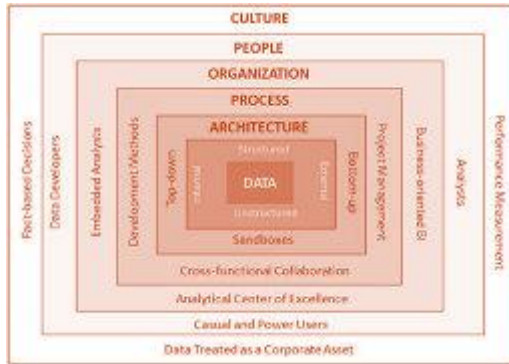
VOC from Systems Engineers

	Benefits					Interoperable Formats							Use Cases/Purpose							Authoring Recommendations				Other		
Government						X	X		X	X	X	X	X						X	X	X	X				
Aero OEM	X	X	X	X	X	X	X		X	X	X	X	X	X					X	X	X	X				
Aero OEM							X	X					X	X					X							
Digital Consultant		X	X	X	X		X										X									
Digital Consultant	X			X		X	X		X			X	X						X	X	X					
Digital Consultant	X				X	X	X					X	X					X	X	X				X		
CV OEM	X				X		X		X		X	X	X									X	X	X		
Aero OEM					X						X	X		X		X		X	X					X		
Government	X	X	X	X	X		X	X	X				X		X	X		X	X	X						
Academia	X		X	X	X				X	X			X	X		X	X							X		
Aero OEM							X	X														X				
Academia					X			X					X													
	50%	25%	33%	42%	67%	33%	17%	58%	50%	25%	42%	17%	33%	67%	17%	8%	25%	8%	8%	33%	25%	50%	8%	33%	50%	17%

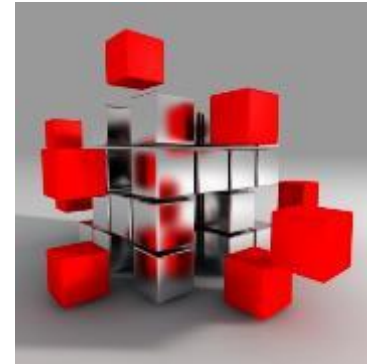
Need **authoring framework** for standards

- Inconsistency Not Acceptable
- Interoperability Required
- Automation-Ready Solutions Demanded
- Ambiguity Not Tolerated

How Should Standards Organizations Address This?



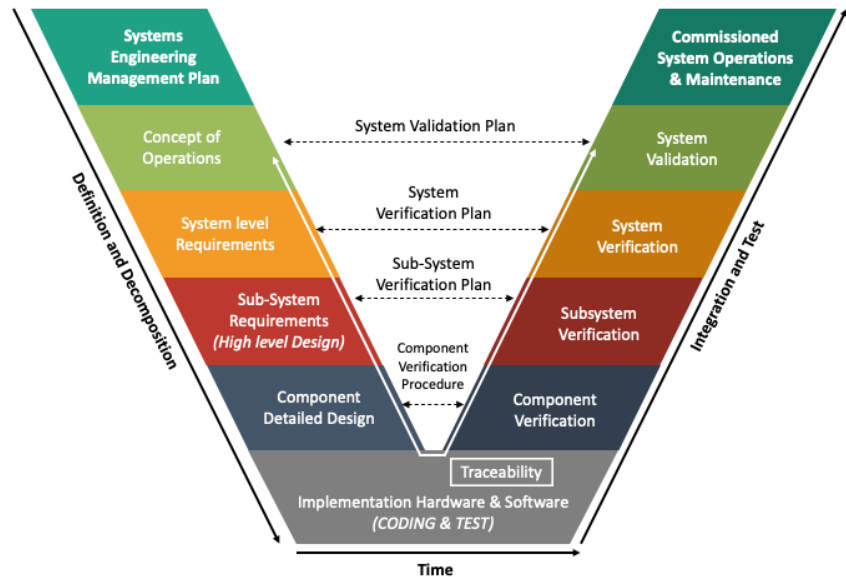
**Implement an
Authoring Framework**



**Modularize Standards
Documents**

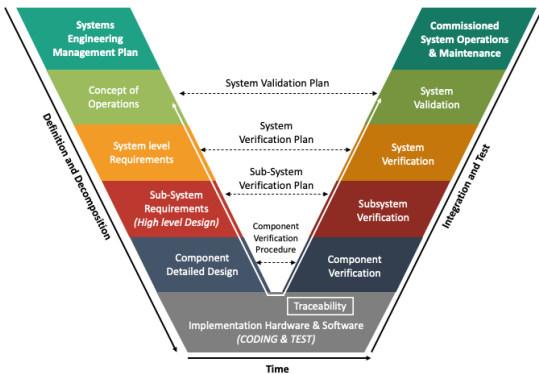
Implement a Framework

Approach, Methodology, Etc.



Systems Engineering Framework → Better Standards

PILLAR						
	REQUIREMENTS	STRUCTURE	BEHAVIOR	PARAMETERS	SAFETY & RELIABILITY	VERIFICATION & VALIDATION
PROBLEM (BLACK BOX)	Stakeholder Needs	System Context	User Cases	Measures of Effectiveness	Conceptual System SRR	Needs Verification
PROBLEM (WHITE BOX)	Stakeholder Needs	System Context	S-18 Use Cases	S-18 Aircraft Models	ED TARA	Stakeholder Needs
SOLUTION	System Requirements	Conceptual Subsystems	Functional Analysis	Models for Subsystems	Conceptual Subsystem SRR	Needs Verification
	System Requirements	Conceptual Subsystem	Normal Operations	Models for Subsystems	WB SS FMEA	Safety Requirements
	System Requirements	System Structure	Procedural SS	System Parameters	Risk Analysis Map	System Requirements
	System Requirements	1-18 Systems Structure	Procedural SS	System Parameters	FTA Analysis	System Requirements
IMPLEMENTATION	Component Requirements	Subsystem Structure	Subsystem Behavior	Subsystem Parameters	Subsystem	Subsystem Requirements
	Component Requirements	Component Structure	Component Behavior	Component Parameters	Component	Component Requirements
Implementation Hardware & Software (CODING & TEST)						



DRY
Don't Repeat Yourself





Pressure Testing for Gaseous Media

A Framework Makes the Implicit More Explicit



Stakeholders

- Designers
- Planners
- Testers
- Others



Context

- Why
- When
- Relationships to Other Standards



Use Cases

- Who Plans
- Who Preps
- Who Performs
- Who Validates
- Who Evaluates



Measures

- Acceptance Criteria

Pressure Testing for Gaseous Media (cont)

A Framework Makes the Implicit More Explicit



Requirements

- Planning and Prep
- Procedure
- Results Analysis
- Reporting
- Equipment Calibration



Structures

- Fixtures
- Gauges
- Gaskets
- Data



Behaviors

- Interactions between Personas and Equipment and Media and Process Steps



Functional Analysis

- Apply Equations and Evaluations to Structures and Behaviors

Benefits of Using a Framework

- Better analysis
- More complete standards
- Less ambiguity
- Easier application



Where Do We Go from Here?

Hope is Not a Plan

SDOs Must Determine Framework Appropriate to their Standards

Existing Stabilized Standards

- Need
- Relevance
- Priority

Existing Standards on Revision Cycle

- Leverage Existing Cycle
- Consider Need, Relevance, Priority
- Minimize Volunteer Time

New Standards

- Relevance
- Minimize Volunteer Time



Modularize Standards



Processes in Standards

Manufacturing



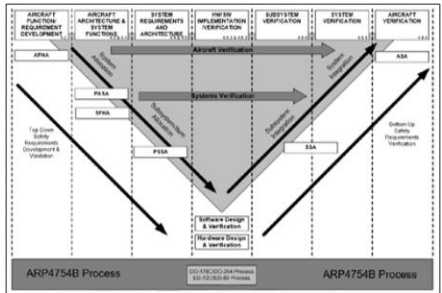
Operational



Testing



Organizational



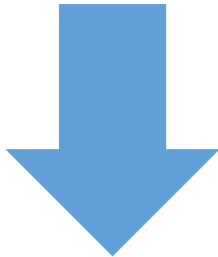
Modularity

3.4.1.3 Bending

Product 0.275 inch (6.98 mm) and under in nominal thickness shall be tested in accordance with ASTM E290 using a sample prepared nominally 0.75 inch (19.0 mm) in width with its axis of bending parallel to the direction of rolling and shall withstand without cracking when bending at room temperature through the angle and bend diameter shown in Table 3. In case of dispute, the results of tests using the guided bend test of ASTM E290 shall govern.

Table 3 - Bending requirements

Nominal Thickness Inch	Nominal Thickness Millimeters	Type of Bend	Angle Deg. Min	Bend Factor
Up to 0.1874, incl	Up to 4.760, incl	Free Bend	180	1
Over 0.1874 to 0.275, incl	Over 4.760 to 6.98, incl	Free Bend	180	3



**This test is included in over
50 materials standards!**



Prerequisites

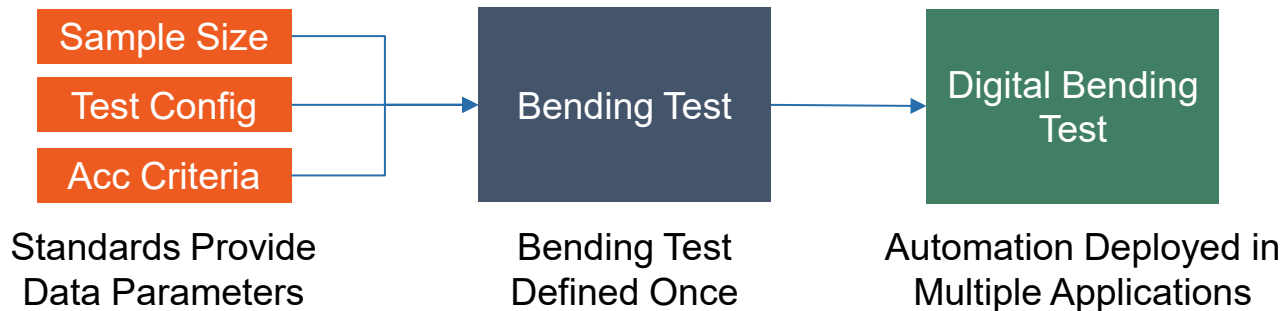
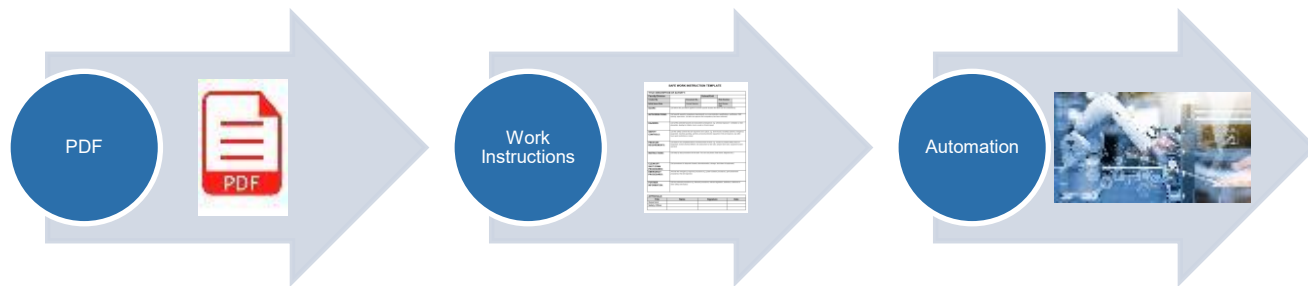
Process

Outcomes

How can we create reusable modules for this test to be leverage across standards and committees?

Reusability Scaled to Support Automation

Digital Modules can Map Directly to Automated Modules



Benefits of Modularity

- More consistency
- Reusability
- Less work for standards authors
- Easier to identify and convert to digital assets
- Fewer assets to manage



Where Do We Go from Here?

Modularity Not a Factor in Current Committee Structures

SDOs

- Identification
- Storage and Access
- Reference
- Stabilized, Revised, New Standards
- Support Staff and Tools

Standards Authors

- Education
- Existing Standards
- New Standards



Aerospace Materials Systems Group	
AMS ADV	Aerospace Materials Advisory Group
Additive Manufacturing	
AMS AM	Additive Manufacturing
AMS AM-M	Additive Manufacturing Metals
AMS AM-P	Additive Manufacturing Non-Metallic
AMS AM-R	Additive Manufacturing Repair
Metals & Related Processes	
AMS B	Finishes, Processes & Fluids
AMS D	Nonferrous Alloys
AMS E	Carbon & Low Alloy Steels & Specialty Steels & Alloys
AMS F	Corrosion & Heat Resistant Alloys
AMS G	Titanium, Beryllium & Refractory Materials
AMEC	Aerospace Metals Engineering
ASEC	Aerospace Surface Enhancement
Non-Metals & Related Processes	
AMS CE	Elastomers
AMS P	Polymeric Materials
AMS P-17	Polymer Matrix Composites
AMS CACRC	ATA/IATA/SAE Commercial Aircraft Composite Repair
AMS G-8	Organic Coatings
AMS G-9	Aerospace Sealing
AMS J	Aircraft Maint Chemicals & Materials
AMS M	Aerospace Greases
Non-Destructive Evaluation	
AMS K	Non-destructive Methods & Processes Magnetic Particle & Penetrant Methods TF

Digital Bending Test

Standards Must Work in Digital Ecosystems



Problem	Mitigated By
Inconsistency Not Acceptable	<ul style="list-style-type: none"> ✓ Applying Framework ✓ Modularity
Automation-Ready Solutions Demanded	<ul style="list-style-type: none"> ✓ Modularity
Interoperability Required	<ul style="list-style-type: none"> ✓ Applying Framework ✓ Modularity
Ambiguity Not Tolerated	<ul style="list-style-type: none"> ✓ Applying Framework



Leslie McKay

Director, Digital Standards Development

Professional experience

- Over 20 years' experience leading software and hardware product development projects.
- Over 10 years' developing solutions that leverage artificial intelligence and machine learning.
- Dedicated to establishing best practices for authoring and use of digital standards.

Contact

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26 - 31 July 2025